



**The Corporation of the Township of Seguin
Agenda for the Regular Meeting of Council
to be held on Monday, June 15th, 2026
in the Township of Seguin Council Chambers
and Electronic Participation**

- 01. Land Acknowledgement. 2:30 p.m.**
- 02. Call to Order and Approval of Agenda.**
- 03. Disclosure of pecuniary interest and the general nature thereof.**
- 04. Adoption of Minutes:**
a) Minutes of the Regular and Closed Session Meetings of Council held June 1st, 2026. ®
- 05. Public Meeting:**
Adjourn to Public Meeting for Planning Act Applications. ®
a) Consent Application No. B-2025-0018-F and Zoning By-law Amendment Application No. R-2026-0008-F (Vukelic). Report No. PL-2026-066.
Close Public Meeting for Planning Act Applications. ®
Decisions:
a) Consent Application No. B-2025-0018-F and Zoning By-law Amendment Application No. R-2026-0008-F (Vukelic). ®
- 06. Shore/Concession Road Allowances:**
a) Shore Road Allowance Application No. RAS-2026-0003-F Blair (Otter Lake) Report No. PL-2026-063. ®
- 07. Delegations:**
a) Danielle Lenarcic Biss & Leandra Correale Ferguson – Thinc Design and Mary Catherine Mehak – Mehak, Kelly & Associates.

- Parks, Recreation & Culture Master Plan – Final Draft. Report No. CS-2026-005.
- b) Rob Bosomworth – Safe Quiet Lakes.
 - Overview of Safe Quiet Lakes' mandate and update on activities.
- c) Mike Birett & Linda Franz from Birett and Associates.
 - Scope of work re implementation of the findings from the Waste Management Strategy.

08. Staff Reports: Resolution to receive Reports. ®

Public Works:

- a) Report No. RD-2026-004, Road Occupancy Permit By-law. ®

Treasury:

- b) Financial Update May 31, 2026.

09. Business:

- a) Township of The Archipelago – West Parry Sound OPP Detachment Board appointments.

10. Council Reports.

11. Board/Committee Agendas & Minutes:

- a) Township of Seguin Business Committee - Draft Minutes of May 7, 2026.
- b) Township of Seguin Recreation and Culture Committee – Draft Minutes of May 20, 2026.

12. Correspondence: Listed on the next page.

Resolution to receive the Board & Committee Agendas & Minutes and the Correspondence as listed on the Agenda. ®

13. Integrity Commissioner Reports:

- a) Office of the Integrity Commissioner Annual Report July 2025 - June 2026. ®
- b) Complaint Investigation Report Complaints 260226 & 200326. ®

14. Closed Session:

Adjourn to Closed Session. ®

- a) Information Technology Update.
- b) Potential Long-Term Lease.

Reconvene Open Session. ®
Resolutions from Closed Session. ®

15. Confirming By-law No. 2026-058. ®

16. Adjournment. ®

Correspondence:

- a) Association of Municipalities of Ontario – Communications.
- b) Municipal Property Assessment Corporation – Communications.
- c) North Bay Parry Sound District Health Unit – Communications.
- d) Good Roads – Communications.
- e) Ontario Heritage Trust – Communications.
- f) The Labour Market Group – Communications.
- g) Federation of Ontario Cottagers' Association - Communications.
- h) Federation of Canadian Municipalities – Communications.
- i) Township of Brudenell, Lyndoch and Raglan - Ontario Veterinary College Expansion of Enrollment Capacity.
- j) Township of Brudenell, Lyndoch and Raglan - ALTO High-Speed Rail Project in its Current Form.
- k) Township of Brudenell, Lyndoch and Raglan - Provincial Legislation Amendments Health and Safety Concerns.
- l) Township of Brudenell, Lyndoch and Raglan - Canada Post Rate Reduction for Libraries.
- m) Township of Southgate - Canada Post Rate Reduction for Libraries.
- n) United Counties of Leeds and Grenville - Municipal Engineers Association (MEA) Municipal Road Construction Standards.
- o) Ministry of the Attorney General - Bring Your Own Permit Follow up to Municipalities.
- p) Parry Sound Area Chamber of Commerce (PSACC) - This Table Has a Story.
- q) PSACC - Help Bring Canada Day 2026 to Life in Parry Sound.
- r) PSACC - Put Your Business in 6,000 Local Mailboxes This June.
- s) PSACC - A Helping Hand for Decluttering, Downsizing and Estate Cleanouts.
- t) Town of Puslinch - Consent Item 6.8 Finlay's Law on Emergency Room Reform.
- u) Plympton-Wyoming Resolution - Sustainable Provincial Grant Funding for Fire Services in Ontario.

- v) Township of Baldwin - OPP Municipal Policing Billing Model.
- w) Township of Armour - Hwy 11 & 17 Rest Stops Areas.
- x) Municipality of Whitestone - Conditions of Highway 520.
- y) Township of North Glengarry - Property Tax Reassessment Cycle.
- z) Municipality of Calvin - Shared Municipal and Provincially Mandated Services.
- aa) Township of Larder Lake - FONOM Establishment of a Northern Ontario Policing Grant.
- bb) Town of Orangeville - Extend Deadline for Notices of Intention of Designate Listed Heritage Properties.
- cc) Hydro One - Meter Replacements (Township of Seguin).
- dd) Belvedere Heights - Financial Statement 2025.
- ee) 911 Emergency Services for the Parry Sound Area - Financial Statements December 31, 2025.
- ff) County of Prince Edward - Better Regional Governance Act.
- gg) County of Prince Edward - Sustainable Funding for Public Health Units.
- hh) Municipality of Red Lake - Community Safety and Policing Act, 2019.
- ii) Township of North Dumfries - Extend the Deadline for Notices of Intention to Designate Listed Heritage Properties.
- jj) Ministry of Municipal Affairs and Housing - Bill 119 Notification Letter.
- kk) Township of Clearview - Vacant Commercial Storefront Tax.
- ll) Town of South Bruce Peninsula - Affirming Outdoor Education as Essential.
- mm) Village of Merrickville Wolford - Traffic Calming & Speeding Mitigation Techniques.
- nn) Municipality of North Grenville - Traffic Calming & Speeding Mitigation Techniques.
- oo) Northeastern Manitoulin & The Island - Provincial Healthcare Spending.
- pp) Township of Machar - End Opposition to Change to FIPPA.
- qq) Town of Bruce Mines - End Opposition to Change to FIPPA.
- rr) Municipality of Wawa - End Opposition to Change to FIPPA.
- ss) County of Prince Edward - End Opposition to Change to FIPPA.
- tt) Municipality of Chatham-Kent - End Opposition to Change to FIPPA.
- uu) North Bay Parry Sound District Health Unit (NBPSDHU) - New Beach Signs Aims to Prevent Health Risks.
- vv) Samantha Simms - Humphrey Public School Graduation.

Adoption of Minutes



The Corporation of the Township of Seguin
Draft Minutes of a Regular Meeting of Council
held on Monday, June 1st, 2026 at 2:30 pm
in the Township of Seguin Council Chambers
and Electronic Participation

The following Members were present:

- Mayor Ann MacDiarmid (Council Chambers)
- Councillor Ward 1 Ken Adams (Council Chambers)
- Councillor Ward 2 Mario Buszynski (Council Chambers)
- Councillor Ward 3 Greg Getty (Council Chambers)
- Councillor Ward 4 Terry Fellner (Council Chambers)
- Councillor Ward 5 Ted Collins (Council Chambers)
- Councillor Ward 6 Gail Finson (videoconference)

Approval of Agenda.

After the meeting was called to order Mayor MacDiarmid asked for approval of the agenda. Council approved the agenda with the following additions/changes. Addition to 05. Public Meeting item a) Zoning By-law Amendment Application No. R-2026-0006-H (Dookie) of correspondence from Agnes Wong, Laurette Agnello, Brad Profit, Mia Boivin, Cindy Profit, Kaitlen Stevenson, Joel Profit, Angelina Crawford, Audry Agnello, Peter Meade & Angela MacArthur, Patricia Boyle, Sam Williamson, Taylor Ledger, Shannon Jung, Shane McKinnon, Angie Deciccio and Danielle Emery. Addition to 08. Staff Reports item b) Official Plan Amendment Application No. OPA-2025-0003-H, Zoning By-law Amendment Application No. R-2025-0013-H and Plan of Subdivision Application No. CON-2025-0001-H (Rosseau Springs Limited) of correspondence from Leo DeLoyde, Agent for the Applicant. Addition to 08. Staff Reports item c) Zoning By-law Amendment Application No. R-2025-0014-F and Consent Application No.'s B-2025-029-F & B-2025-030-F (Jacques) of removal of Consent Application No. B-2025-030-F as it was withdrawn by the applicant, email re staff report clarification and, correspondence from Alan Han on behalf of Katarzyna Sliwa, Allan & Betty Hubbell, Philip West, Anna & Ross Barrett. Addition to 08. Staff Reports item e) Consent Application No.'s B-2025-0021-C, B-2025-0022-C, B-2025-0023-C & B-2025-0024-C (Clarke/Manchee) of correspondence from John, Andrea & Nicole Stirk. Addition to 09. Business item b) of Parry Sound Council – Correspondence & Resolution re Closure of Canadore College Parry Sound Campus.

Disclosure of Pecuniary Interest.

Mayor MacDiarmid requested that any disclosures of conflict of interest/pecuniary interest be declared for the record. None were declared.

The following resolutions were considered.

Resolution No. 2026-131

Moved by: Councillor Greg Getty

Seconded by: Councillor Ken Adams

“**THAT** the Council of The Corporation of the Township of Seguin does hereby adopt the Minutes of the Regular and Closed Session Meetings of Council held May 19th, 2026 as circulated.”.

CARRIED

Resolution No. 2026-132

Moved by: Councillor Ted Collins

Seconded by: Councillor Terry Fellner

“**THAT** the Council of The Corporation of the Township of Seguin does hereby adjourn the Regular Meeting to hold a Public Meeting and receive public comments for the following matters:

- Zoning By-law Amendment Application No. R-2026-0006-H (Dookie).
- Zoning By-law Amendment Application No. R-2026-0007-H (Vilaca).”.

CARRIED

The Mayor advised Council would now hold public meetings for proposed Zoning By-law Amendment Applications.

The Mayor advised in accordance with the Planning Act, Council would consider all matters placed before it prior to passing a Zoning By-law Amendment.

The Mayor advised anyone who wished to receive notice of a passing of a Zoning By-law Amendment and who had not submitted such a request in writing should provide their full name and address to the Deputy Clerk.

The Mayor advised no one other than the prescribed persons may appeal an application under the provisions of the Planning Act. If they do not make oral submissions at a public meeting or make written submissions to the Council of The Corporation of the Township of Seguin prior to the decision of Council, then the Ontario Land Tribunal may dismiss the appeal.

The Mayor advised the purpose of the proposed Zoning By-law Amendment Application No. R-2026-0006-H (Dookie) is to amend the Rural Zone to include a site specific exception to permit a Childcare Centre within an existing dwelling on the property.

The Mayor asked the Deputy Clerk to state the method by which Notice of the meeting was provided and the dates on which that Notice was provided.

The Deputy Clerk advised Notice of the public meeting was provided by posting the property, posting on the Township of Seguin’s website, and by regular mail on April 10th, 2026. Notice was therefore considered to be provided in accordance with the requirements of the Planning Act.

The Mayor asked if the Township had received any correspondence with respect to this application.

The Deputy Clerk advised correspondence had been received from Agnes Wong, Laurette Agnello, Brad Profit, Mia Boivin, Cindy Profit, Kaitlen Stevenson, Joel Profit, Angelina Crawford, Audry Agnello, Peter Meade & Angela

MacArthur, Patricia Boyle, Sam Williamson, Taylor Ledger, Shannon Jung, Shane McKinnon, Angie Deciccio and Danielle Emery.

The Mayor asked if there was anyone present in-person in the Council Chambers who wished to speak in favour of or in opposition to this application.

Talycia Dookie, Agent for the Applicant attended the meeting in-person and addressed Council to explain the reasons for the applications and answer any questions Council may have of Ms. Dookie related to the application.

The Mayor asked if anyone had registered to speak to this application via electronic participation.

The Deputy Clerk advised no one had registered to speak to this application via electronic participation.

The Mayor advised the purpose of the proposed Zoning By-law Amendment Application No. R-2026-0007-H (Vilaca) is to rezone the lands to a Shoreline Residential One Exception Zone to recognize existing lot coverage on the lands and to recognize an existing deficient side yard setback to the attached garage. The application will permit the replacement of existing decks attached to the cottage.

The Mayor asked the Deputy Clerk to state the method by which Notice of the meeting was provided and the dates on which that Notice was provided.

The Deputy Clerk advised Notice of the public meeting was provided by posting the property, posting on the Township of Seguin's website, and by regular mail on April 17th, 2026. Notice was therefore considered to be provided in accordance with the requirements of the Planning Act.

The Mayor asked if the Township had received any correspondence with respect to this application.

The Deputy Clerk advised no correspondence had been received.

The Mayor asked if there was anyone present in-person in the Council Chambers who wished to speak in favour of or in opposition to this application.

No in-person verbal submissions were received.

The Mayor asked if anyone had registered to speak to this application via electronic participation.

The Deputy Clerk advised Adam Kozlowski of Planscape Inc., Agent for the Applicant and Joni & Ashley Frydrych had registered to speak to this application via electronic participation.

Adam Kozlowski of Planscape Inc., Agent for the Applicant attended the meeting via electronic participation and addressed Council to explain the reasons for the applications and answer any questions Council may have of Mr. Kozlowski related to the application.

Joni & Ashley Frydrych attended the meeting via electronic participation and addressed Council to make comments related to the application.

The Mayor advised Council would now close the public meeting and reconvene to the regular meeting.

Resolution No. 2026-133

Moved by: Councillor Mario Buszynski

Seconded by: Councillor Ken Adams

“THAT the Public Meeting held for the following matters is hereby closed and the Regular Meeting is hereby reconvened:

- Zoning By-law Amendment Application No. R-2026-0006-H (Dookie).
- Zoning By-law Amendment Application No. R-2026-0007-H (Vilaca).”.

CARRIED

Resolution No. 2026-134

Moved by: Councillor Ken Adams

Seconded by: Councillor Greg Getty

“THAT By-law No. 2026-041, Being a By-law to amend Township of Seguin Zoning By-law No. 2006-125 (4903-010-007-01800, 66 Clear Lake Road, R-2026-0006-H, Dookie), is hereby deemed to have been read a first, second and third time and passed by Council.”.

CARRIED

Staff will prepare a report on Zoning By-law Amendment Application No. R-2026-0007-H (Vilaca) and the comments received for Council's consideration.

The Mayor advised Council would now consider the following road allowance application:

- Concession Road Allowance Application No. RAC-2024-0004-F (Beaulieu).
By-law No. 2026-043.

The Mayor asked if any written objections had been received related to this application.

The Deputy Clerk advised no written objections had been received related to this application.

The Mayor asked if there was anyone present in-person in the Council Chambers who wished to speak to this application.

No in-person verbal submissions were received.

The Mayor asked if anyone had registered to speak to this application via electronic participation.

The Deputy Clerk advised no one had registered to speak to this application via electronic participation.

Resolution No. 2026-135

Moved by: Councillor Ted Collins

Seconded by: Councillor Mario Buszynski

“THAT By-law No. 2026-043, Being a By-law to sell part of an original concession road allowance, Application No. RAC-2024-0004-F (Beaulieu), is hereby

deemed to have been read a first, second and third time and passed by Council.”.

CARRIED

Rebecca Pollock, Executive Director, and Nicole Guzik, Education Advisor of the Georgian Bay Mnidoo Gamii Biosphere attended the meeting in-person and addressed Council regarding a proposed partnership with the Township for their Kids in the Biosphere program, including a request for funding for the 2026 pilot year of the program in Seguin Township. Following the delegation, Council passed Resolution No. 2026-136 regarding the request for funding. Ms. Pollock advised she would bring a business plan back to Council later in the year outlining how the program could continue in Seguin Township going forward.

Resolution No. 2026-136

Moved by: Councillor Mario Buszynski

Seconded by: Councillor Greg Getty

“**THAT** the Council of The Corporation of the Township of Seguin does hereby approve a donation in the amount of \$1200. to the Georgian Bay Mnidoo Gamii Biosphere for the 2026 Kids in the Biosphere Program.”.

CARRIED

Resolution No. 2026-137

Moved by: Councillor Terry Fellner

Seconded by: Councillor Greg Getty

“**THAT** the Council of The Corporation of the Township of Seguin does hereby receive the Staff Reports as presented on the Agenda for the June 1st meeting of Council.

By-law Enforcement:

- Report No. BL-2026-03, Dark Sky By-law.

Planning:

- Report No. PL-2026-049, Zoning By-law Amendment Application No. R-2026-0006-H (Dookie).
- Report No. PL-2026-053, Zoning By-law Amendment Application No. R-2026-0007-H (Vilaca).
- Report No. PL-2026-052, Concession Road Allowance Application No. RAC-2024-0004-F (Beaulieu).
- Report No. PL-2026-057, Official Plan Amendment Application No. OPA-2025-0003-H, Zoning By-law Amendment Application No. R-2025-0013-H and Plan of Subdivision Application No. CON-2025-0001-H (Rosseau Springs Limited).
- Report No. PL-2026-048, Zoning By-law Amendment Application No. R-2025-0014-F and Consent Application No.'s B-2025-029-F & B-2025-030-F (Jacques).
- Report No. PL-2026-051, Section 51(26) Agreement Application No. AGR-2026-0003-H (2833823 Ontario Corp.).
- Report No. PL-2026-054, Consent Application No.'s B-2025-0021-C, B-2025-0022-C, B-2025-0023-C & B-2025-0024-C (Clarke/Manchee).
- Report No. PL-2026-056, Zoning By-law Amendment Application No. R-2025-0019-F (Janse).

- Report No. PL-2026-060, Zoning By-law Amendment Application No. R-2026-0001-H (O’Leary).
- Report No. PL-2026-061, License of Occupation Agreement Application No.’s AGR-2025-0003-H, AGR-2025-0004-H, AGR-2025-0005-H & AGR-2026-0002-H (Poetker, Charland, Tyssen, Lamarre).

Strategic Initiatives:

- Report SI-2026-003, Update – Strategic and Operational Plans.”.

CARRIED

Resolution No. 2026-138

Moved by: Councillor Ken Adams

Seconded by: Councillor Mario Buszynski

“**THAT** By-law No. 2026-057, Being a By-law to regulate outdoor illumination to ensure responsible lighting, light pollution mitigation and conservation of the dark sky environment within the Township of Seguin, is hereby deemed to have been read a first, second and third time and passed by Council.”.

CARRIED

Resolution No. 2026-139

Moved by: Councillor Greg Getty

Seconded by: Councillor Terry Fellner

“**THAT** By-law No. 2026-030, Being a By-law to adopt Amendment No. 15 to the Official Plan for the Township of Seguin, is hereby deemed to have been read a first, second and third time and passed by Council.”.

Councillor Getty moved that the motion be deferred. Councillor Adams seconded the motion to defer. The motion to defer was carried.

RECORDED VOTE DEFERRED TO JULY 6, 2026

Division List

Adams – Yea
 Buszynski – Yea
 Collins – Yea
 Fellner – Nay
 Finson – Nay
 Getty – Yea
 MacDiarmid – Nay

Resolution No. 2026-140

Moved by: Councillor Ted Collins

Seconded by: Councillor Terry Fellner

“**THAT** By-law No. 2026-029, Being a By-law under the provisions of Section 34 of the Planning Act, R.S.O. 1990, to amend By-law No. 2006-125, the Zoning By-law of the Township of Seguin (4903-010-002-23200, 4903-010-002-22800, 4903-010-002-04000, 4903-010-002-00950, R-2025-0013-H, Rosseau Springs), is hereby deemed to have been read a first, second and third time and passed by Council.”.

Councillor Getty moved that the motion be deferred. Councillor Adams seconded the motion to defer. The motion to defer was carried.

RECORDED VOTE DEFERRED TO JULY 6, 2026

Division List

Adams – Yea
 Buszynski – Yea

Collins – Yea
Fellner – Nay
Finnson – Nay
Getty – Yea
MacDiarmid – Nay

Resolution No. 2026-141

Moved by: Councillor Greg Getty

Seconded by: Councillor Mario Buszynski

“Moved to direct staff to amend the By-law 2026-029 to prohibit new lots that would result in a septic system being located within 300 metres of the shoreline specific to the Rosseau Springs Application.”.

RECORDED VOTE CARRIED

Division List

Adams – Yea
Buszynski – Yea
Collins – Yea
Fellner – Nay
Finnson – Yea
Getty – Yea
MacDiarmid – Nay

Resolution No. 2026-142

Moved by: Councillor Ted Collins

Seconded by: Councillor Greg Getty

“**THAT** By-law No. 2026-053, Being a By-law to amend Township of Seguin Zoning By-law No. 2006-125 (4903-030-003-00605, R-2025-014-F, Jacques), is hereby deemed to have been read a first, second and third time and passed by Council.”.

CARRIED

Resolution No. 2026-143

Moved by: Councillor Ted Collins

Seconded by: Councillor Terry Fellner

“**THAT** the Council of The Corporation of the Township of Seguin does hereby grant provisional approval to Consent Application No. B-2025-029-F (Jacques), subject to the conditions set out in the Decision.”.

CARRIED

Resolution No. 2026-144

Moved by: Councillor Ken Adams

Seconded by: Councillor Greg Getty

“**THAT** By-law No. 2026-042, Being a by-law to enter into an Agreement with 2833823 Ontario Corp. related to an Agreement under Section 51(26) of the Planning Act R.S.O. as amended (File No. ARG-2026-0003-H), is hereby deemed to have been read a first, second and third time and passed by Council.”.

CARRIED

Resolution No. 2026-145

Moved by: Councillor Terry Fellner

Seconded by: Councillor Greg Getty

“**THAT** the Council of The Corporation of the Township of Seguin does hereby grant provisional approval to Consent Application No.'s B-2025-0021-C, B-2025-

0022-C, B-2025-0023-C and B-2025-0024-C (Clarke/Manchee), subject to the conditions set out in the Decisions.”.

CARRIED

Resolution No. 2026-146

Moved by: Councillor Ken Adams

Seconded by: Councillor Ted Collins

“**THAT** By-law No. 2026-044, Being a By-law to amend Township of Seguin Zoning By-law No. 2006-125 (4903-030-008-02174, R-2025-0019-F, Janse), is hereby deemed to have been read a first, second and third time and passed by Council.”.

CARRIED

Resolution No. 2026-147

Moved by: Councillor Greg Getty

Seconded by: Councillor Terry Fellner

“**THAT** By-law No. 2026-045, Being a By-law to authorize the execution of a Subdivision Amending Agreement between the Township of Seguin and Kenneth Janse, 4903-030-008-02174, R-2025-0019-F, is hereby deemed to have been read a first, second and third time and passed by Council.”.

CARRIED

Resolution No. 2026-148

Moved by: Councillor Mario Buszynski

Seconded by: Councillor Ken Adams

“**THAT** By-law No. 2026-028, Being a By-law to amend Township of Seguin Zoning By-law No. 2006-125 (4903-010-005-07470, 101D Islandview Road, R-2026-0001-H, O’Leary), is hereby deemed to have been read a first, second and third time and passed by Council.”.

CARRIED

Resolution No. 2026-149

Moved by: Councillor Terry Fellner

Seconded by: Councillor Ken Adams

“**THAT** By-law No. 2026-051, Being a By-law to enter into License Agreements between Elizabeth Poetker & Margaret Wilson, Michel Charland, Peggy Charland & Justin Charland, Richard Tyssen & Reese Tyssen, Jeremy Lamarre & Amanda Wright and The Corporation of the Township of Seguin for part of the Original Shore Road Allowance in front of Goldfinch Road, and part of the bed of Black/Gilbank Lake, in the geographic Township of Humphrey, now Township of Seguin, is hereby deemed to have been read a first, second and third time and passed by Council.”.

CARRIED

Council considered Staff Report No. SI-2026-003, Update – Strategic and Operational Plans. The report was received as information.

Resolution No. 2026-150

Moved by: Councillor Mario Buszynski

Seconded by: Councillor Terry Fellner

“**THAT** the Council of The Corporation of the Township of Seguin does hereby support the Township of Muskoka Lakes Council Resolution C-3-13/05/26 copy attached hereto as Schedule “A” and the District Municipality of Muskoka District Council Resolution 56/2026 copy attached hereto as Schedule “B”

regarding significant and damaging flooding and the Muskoka Watershed Management.

AND THAT a copy of this resolution be forwarded to The Premier of Ontario, Doug Ford; The Honourable Minister Harris Jr., Minister of Natural Resources; The Honourable Minister Flack, Minister of Municipal Affairs and Housing; The Honourable Minister McCarthy, Minister of Environment Conservation and Parks; The Honourable Graydon Smith, Associate Minister of Municipal Affairs and Housing; the Township of Muskoka Lakes Council and the District Municipality of Muskoka Council.”.

CARRIED

Resolution No. 2026-151

Moved by: Councillor Greg Getty

Seconded by: Councillor Terry Fellner

“**THAT** the Council of The Corporation of the Township of Seguin does hereby support the Town of Parry Sound Council Resolution No. 2026-065 regarding Canadore College’s decision to close Canadore’s Parry Sound Campus, copy attached hereto as Schedule “A”.

AND THAT a copy of this resolution be forwarded to the Chair and Board of Canadore College’s Board of Governors; the president of Canadore College, Doctor Sandra Efu; the Minister of Colleges, Universities, Research Excellence and Security, the Minister of Education, the Minister of Rural Affairs, Nipissing MPP Vic Fedeli; Parry Sound Muskoka MPP Graydon Smith; the West Parry Sound Health Centre; Lakeland Long-Term Care; Belvedere Heights Home for the Aged; West Parry Sound area municipalities; area First Nations; the Parry Sound Area Community Business and Development Centre; the Parry Sound Area Chamber of Commerce; FedNor representative, Noel Walker and NOHFC representative Dustin Turner.”.

CARRIED

Council received correspondence from Parents for Parry Sound advising that the group has decided to formally step away and dissolve. Council received the correspondence as information.

The Members of Council provided verbal updates on the various meetings and events they have been involved in since the last meeting of Council.

Resolution No. 2026-152

Moved by: Councillor Greg Getty

Seconded by: Councillor Ken Adams

“**THAT** the Council of The Corporation of the Township of Seguin does hereby receive the Board & Committee Minutes & Agendas and the Correspondence as presented on the Agenda and the Addendum for the June 1st, 2026 Meeting of Council.”.

CARRIED

Resolution No. 2026-153

Moved by: Councillor Greg Getty

Seconded by: Councillor Mario Buszynski

“**THAT** the Council of The Corporation of the Township of Seguin does hereby proceed to a closed meeting at 4:51 p.m. in order to address matters pertaining to:

- Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board, related to:
 - Cassels Brock & Blackwell LLP – OFTR Proposal.
- Advice that is subject to solicitor-client privilege, including communications necessary for that purpose, related to:
 - Cassels Brock & Blackwell LLP – OFTR Proposal.”.

CARRIED

Resolution No. 2026-154

Moved by: Councillor Ken Adams

Seconded by: Councillor Greg Getty

“**THAT** the Council of The Corporation of the Township of Seguin does hereby rise from closed session and declare the regular meeting reconvened at 5:05 p.m.”.

CARRIED

Resolution No. 2026-155

Moved by: Councillor Mario Buszynski

Seconded by: Councillor Ken Adams

“**THAT** By-law No. 2026-055, Being a By-law to confirm the proceedings of meetings of Council, is hereby deemed to have been read a first, second and third time and passed by Council.”.

CARRIED

Resolution No. 2026-156

Moved by: Councillor Terry Fellner

Seconded by: Councillor Ken Adams

“**THAT** the Council of The Corporation of the Township of Seguin does hereby adjourn this Meeting of Council at 5:06 p.m. to meet again on Monday, June 15th, 2026 or at the call of the Mayor.”.

CARRIED

**Ann MacDiarmid,
Mayor**

**Andrea Spinney,
Deputy Clerk**

Public Meeting

Prepared for: Mayor and Members of Council

Subject: Consent B-2025-0018-F and Zoning By-law Amendment R-2026-0008-F (Vukelic)

From: Bradie Debes, Planner, Planning Department

Agenda Date: June 15, 2026

Report No: PL-2026-066

Executive Summary:

The purpose of the consent application is to create one rural lot with frontage on Black Road.

The purpose of the associated Zoning By-law Amendment is to rezone the proposed severed lot to a Rural Exception zone and a portion of the severed lot to the Environmental Protection zone to implement the recommendations of a supportive Environmental Impact Study.

It is recommended that any public and/or agency comments be given consideration.

Staff recommend that the applications be approved.

Prepared for: Mayor and Members of Council

Subject: Consent B-2025-0018-F and Zoning By-law Amendment R-2026-0008-F (Vukelic)

From: Bradie Debes, Planner, Planning Department

Agenda Date: June 15, 2026

Report No: PL-2026-066

Recommendation:

That Zoning By-law Amendment By-law 2026-056 be passed; and

That Consent Application B-2025-0018-F be provisionally approved, subject to the conditions of approval outlined in Schedule A.

Background & Analysis:

Zoning By-Law Application:	R-2026-0008-F
Consent Application:	B-2025-0018-F
Owner:	Dobriła Vukelic
Agent:	Shawn Lajambe
Civic Address:	37 Black Road
Roll No.	4903-030-010-01100

The purpose of the proposed consent application is to create one new rural lot. The proposed severed lot would have an area of approximately 6.0 hectares and 196.0 metres of frontage on Black Road and 150.9 metres of frontage on Highway 400. The proposed retained lot would have a resulting lot area of approximately 43.0 hectares and 132.6 metres of frontage on Rankin Lake Road and 205.9 metres of frontage on Black Road.

The purpose of the associated Zoning By-law Amendment is to rezone the proposed severed lot to a Rural Exception zone and a portion of the severed lot to the Environmental Protection zone to implement the recommendations of a supportive Environmental Impact Study. The circulated public notice had stated that the proposed retained lot was to be rezoned to recognize deficient lot frontage; the lot frontage is considered legal non-complying and will remain unchanged, therefore not requiring relief from the Zoning By-law.

Figure 1: Key Map

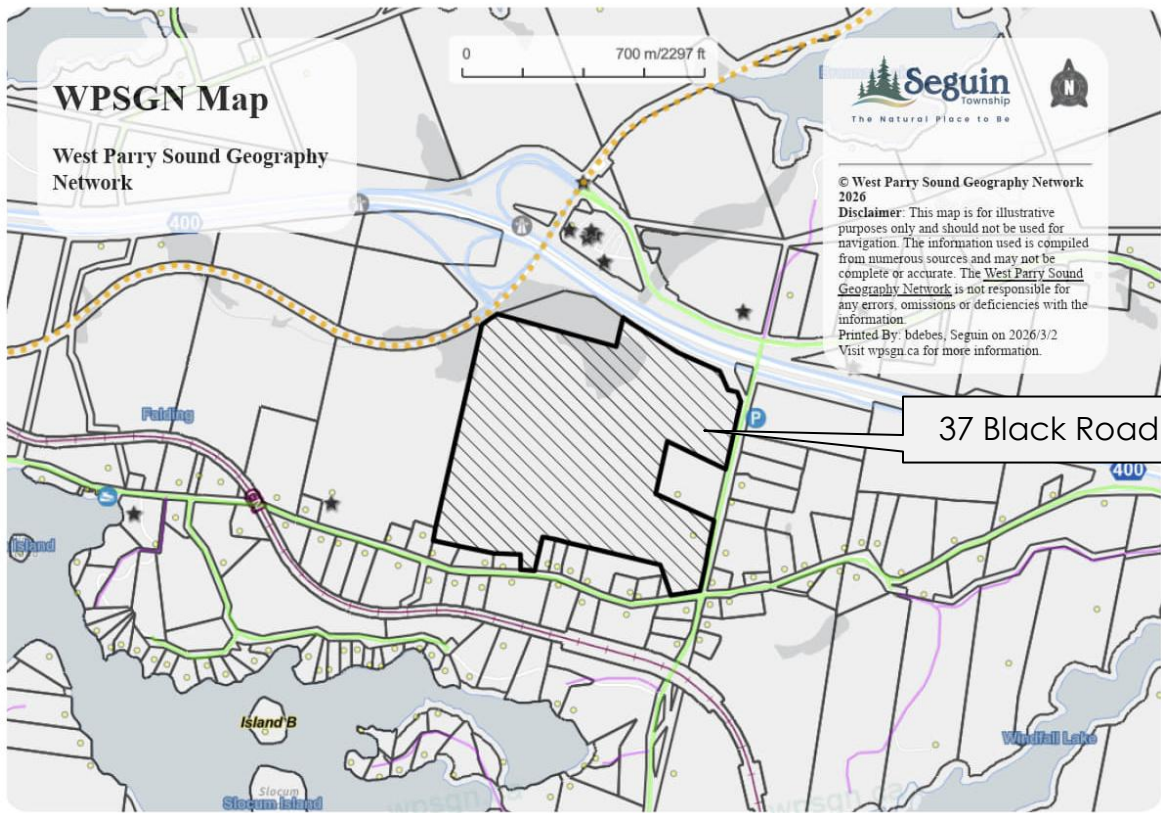
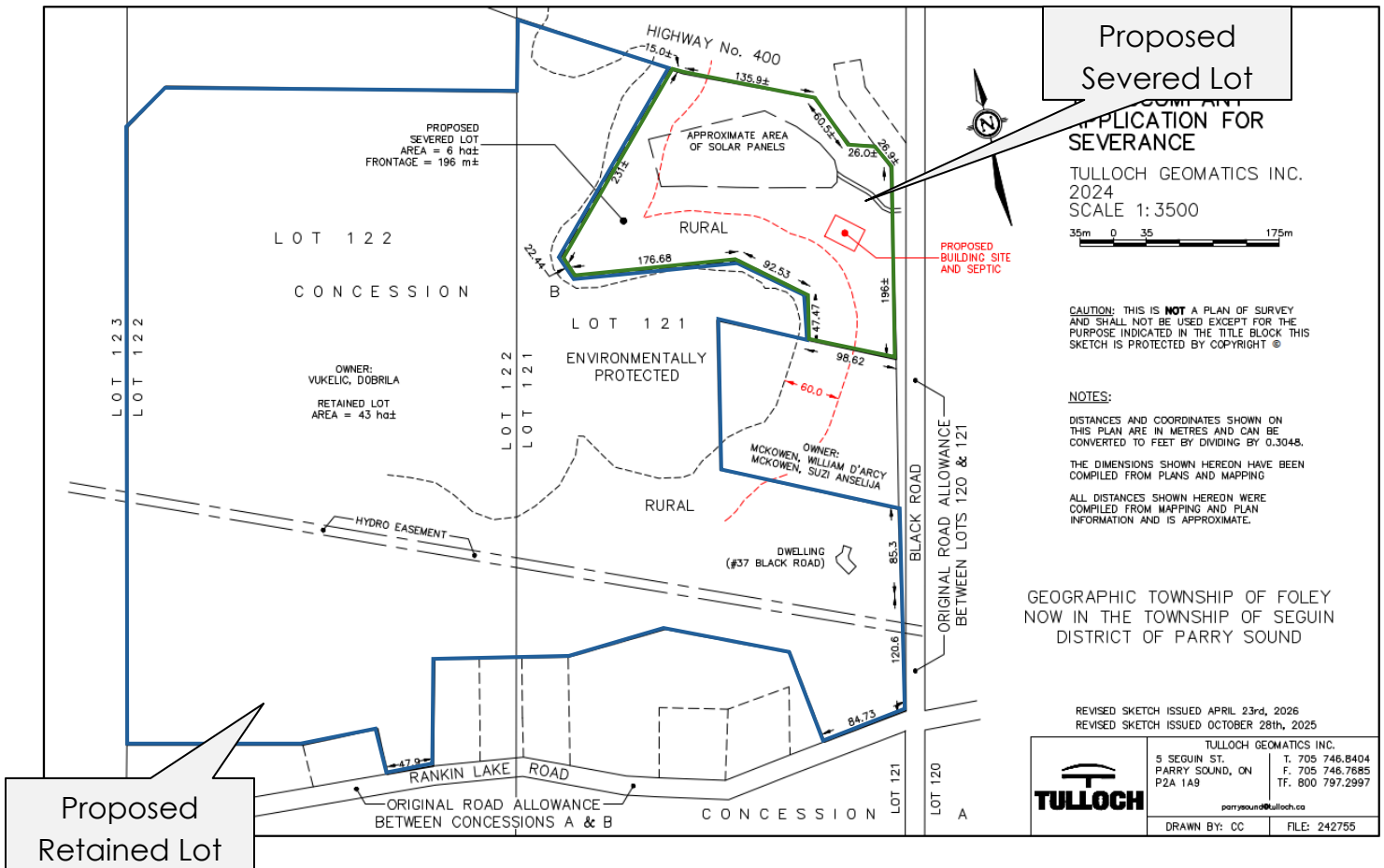


Figure 2: Proposed Severed and Retained Lots



Official Plan Designation: Rural and Resource Area, Environmental Protection, Deer Wintering Area Overlay, Haines Creek Wetland Overlay

Staff note that the Haines Creek Wetland Overlay is labelled as a Provincially Significant Wetland within Schedule C of the Official Plan; however, provincial mapping provides confirmation that this wetland is no longer classified as provincially significant, but rather a regular wetland.

Zoning By-law 2006-125: Rural (RU) and Environmental Protection (EP)

Access: Black Road (public, year-round maintained road)

Lot Size and Frontage: +/- 49 hectares and +/- 132.6 metres (Rankin Lake Road)

Existing Development and Site Characteristics:

The lands are a large rural acreage with mixed mature vegetation. The lands are developed with a dwelling and a detached garage. A solar farm exists on the northern portion of the property.

Comments:

Clerk: No non-planning related comments

Building: No objection

Fire/By-law: No objection

Public Works: No objection

Treasury: No objection

Public Participation & Access

Notice of the application was circulated and posted in accordance with the Planning Act. Notice was also posted on the Township's website.

At the time of writing this report, the Ministry of Transportation (MTO) has provided comments noting that the subject property is located within the Ministry's permit control area. For any new buildings or structures, the property owner is required to apply for and obtain a Building and Land Use Permit from the MTO.

Hydro One has provided comments noting no concerns with the proposal.

The applicant has been provided with the comments.

Land Use Planning Policy

Planning Act

The applications have been reviewed per Section 2 of the Planning Act and are in accordance with the applicable provincial interests.

Provincial Planning Statement, 2024 (PPS) and Growth Plan for Northern Ontario (GPNO)

Pursuant to Section 3 of the Planning Act, all planning decisions must be consistent with the policies of the PPS.

The subject lands are classified as Rural Lands in the PPS. Section 2.6.1 recognizes residential development, including lot creation, as a permitted use on Rural Lands if site conditions are

suitable for appropriate sewage and water services. Staff note that a septic system exists on the proposed retained lands to service the existing dwelling. A condition of approval requires the applicant to obtain confirmation from the Township of Seguin Building Department of a suitable septic system envelope for future development.

Section 4 of the PPS and Section 6 of the GPNO address matters relating to the wise use and management of resources. It is noted under Section 4.1 of the PPS that natural features and areas shall be protected for the long term. A deer wintering area and an evaluated wetland known as the Haines Creek Wetland exist on the subject property, and as such, an environmental report has been submitted in support of the application with recommendations to ensure the protection of these natural features.

The applications are consistent with the policies of the PPS and with the guiding policies of the GPNO.

Township of Seguin Official Plan

The subject lands are located within the Rural and Resource Area and Environmental Protection designations in the Official Plan. Permitted uses within the Rural and Resource Area designation include low-density residential uses, small-scale industrial and commercial uses, agriculture, and forestry. The proposed application seeks to sever one new rural lot.

Section B.12.2.1 of the Official Plan lists requirements for new lot creation in all land use designations, such as frontage and area requirements, conformity to applicable Official Plan policies, and servicing requirements. The proposal conforms to the general lot creation policies.

In addition to the general Official Plan policies, Section B.12.2.5 of the Official Plan contains policies that apply to severances within the Rural and Resource Area designation. The creation of a new rural lot shall have a minimum lot size of 4 hectares and a minimum lot frontage of 150 metres. These policies are intended to recognize existing rural development character, land use compatibility and environmental features. The proposed severed lot conforms with this policy.

The retained lot will maintain the existing deficient lot frontage of 132.6 metres along Rankin Lake Road. A Zoning By-law Amendment is not required to recognize the lot frontage, as it will remain the same.

The subject property contains deer wintering areas, as well as Haines Creek Wetland. As per Section D.4.9 of the Official Plan, the effects of a development proposal on these features must be considered when located within 120 metres of the deer wintering area and within 50 metres of the wetland.

A municipally directed Environmental Impact Study (EIS) was submitted by Michalski Nielsen that supports the lot creation. The results and recommendations for development on the proposed severed lot from the EIS are as follows:

1. The lot creation is permissible with two suitable building envelopes
2. The severed lot is to maintain a 40 m forested buffer between building envelopes and Haines Creek Wetland
3. Tree clearing should be restricted to no more than 0.6 hectares (including 0.4 hectares which are already cleared) and should occur in the fall and winter seasons.
4. Construction best management practices are recommended.

It is recommended that a portion of the proposed severed lot be rezoned to the Environmental Protection Zone and that the lot be subject to site plan control to implement these recommendations.

The proposed applications conform to the policies of the Seguin Official Plan.

Zoning By-law 2006-125

The subject lands are zoned Rural (RU) and Environmental Protection (EP). Permitted uses in the RU Zone include single detached dwellings, agricultural and related uses, home occupations and industries, equipment storage buildings, and light industrial and commercial uses.

The minimum required lot area for the Rural Zone is 4 hectares, and the minimum required lot frontage is 150 metres. The proposed lot frontage and lot area for the severed parcel meet the Rural Zone requirements of the Zoning By-law.

The subject property has an existing deficient lot frontage of 132.6 metres along Rankin Lake Road. This is due to the lands having frontage on Rankin Lake Road, Black Road and Highway 400, where the shortest lot frontage, being along Rankin Lake Road, is considered the by-law lot frontage. As this frontage will remain the same, an amendment is not required.

It is recommended that a portion of the severed lot be rezoned to the EP Zone to ensure the protection of the recommended 40 m forested buffer from the wetland. In addition, that the severed lot be subject to site plan control to ensure the recommendations of the EIS are implemented at the time of construction.

The proposed Consent and Zoning By-law Amendment applications comply with the Zoning By-law.

Financial Impact:

There are no financial impacts.

Options/Alternatives:

Council has three options on how to proceed with this Report:

- Option 1: Council can approve the applications to permit the Consent and Zoning By-law Amendment, per Schedules A and B.
- Option 2: Council can defer the applications for the Consent and Zoning By-law Amendment to address concerns.
- Option 3: Council can deny the applications to permit the Consent and Zoning By-law Amendment.

Staff recommends Option 1.

Strategic Plan Alignment:

Foundation – Provide Service Excellence

Consistently aim to enhance the quality and efficiency of Township services, balancing person-to-person contact with modern service delivery.

Conclusion:

It is the Planning Department's position that the applications are consistent with the Provincial Planning Statement. The applications will maintain the intent of the Seguin Official Plan and the provisions of the Zoning By-law. It is recommended that Council approve the proposed Consent and Zoning By-law Amendment.

Prepared by:



Bradie Debes
Planner

Reviewed by:



Taylor Elgie, MCIP, RPP
Director of Planning

Reviewed by:



Jason Inwood
Chief Administrative Officer

Attachments:

Schedule A – Draft Conditions of Approval

Schedule B – Draft By-law 2026-056

Schedule C – Environmental Impact Study prepared by Michalski Nielsen

Schedule D – Agency Comments



**THE CORPORATION OF THE
TOWNSHIP OF SEGUIN**

COUNCIL DECISION re: CONSENT APPLICATION

TAKE NOTICE THAT the Council for The Corporation of the Township of Seguin considered the following Application for consent under Section 53 of the Planning Act, R.S.O. 1990, c. P.13.

SUBJECT:	Consent Application B-2025-0018-F
Owner:	Dobriła Vukelic
Location:	PART LOTS 121 AND 122 CONCESSION B FOLEY AS IN RO111242 (FIRSTLY AND THIRDLY) EXCEPT PART 1, 42R10099, PARTS 4, 6, 7 AND 9, 42R14350, PART 6, 42R14908 AND PART 1 42R22482 SUBJECT TO AN EASEMENT AS IN FO2516 TOWNSHIP OF SEGUIN
Civic Address:	37 Black Road
Assessment #:	4903-030-010-01100

THE PURPOSE AND EFFECT of the Consent is to create one rural lot with frontage on Black Road.

Lot to be Severed

Area: 6.0 hectares +/- Frontage: 196 metres +/-

LOCATION: Geographic Township of Foley

DECISION: PROVISIONAL APPROVAL

DATE: June 15, 2026

THE REASONS for Council’s Decision are:

Given that the Minister of Municipal Affairs and Housing has delegated approval authority under Section 53 of the Planning Act to the Council, the Council is satisfied that the proposed Consent under Section 53 of the Planning Act is consistent with the 2024 Provincial Planning Statement, conforms to the Township’s Official Plan, has regard to the regulations of the Zoning By-Law 2006-125, will provide for the orderly development of the Township, and does not fall under the exclusive consideration of Section 51 of the Planning Act.

You will be entitled to receive notice of any changes to the conditions of the provisional consent if you have made a written request to be notified of changes to the conditions of the provisional consent.

The application has been reviewed per Section 2 of the Planning Act and is in accordance with the applicable provincial interests.

CONDITIONS:

The Township's Director of Planning shall not give Final Approval and shall not issue a Certificate regarding Consent **B-2025-0018-F (Vukelic)** until the Owner satisfies the following conditions of Provisional Approval.

If the Owner fails to satisfy the condition(s) of Provisional Approval as set out herein on or before the **of** , **2028**, then this Provisional Approval shall lapse per Subsection 53(41) of the Planning Act.

That Consent Application B-2025-0018-F (Vukelic) be Provisionally Approved, subject to the Township's standard conditions of approval, including but not limited to the following conditions, and that this approval applies to the lands described below and as illustrated in Appendix I to these conditions of approval:

1. That this approval applies described as follows:

	Frontage (m)+/-	Area (ha)+/-
Severed Lot B-2025-0018-F	196 (Black Road)	6.0
Retained Lot	132.6 (Rankin Lake Road)	43

2. The owner shall have delivered to the Planning Official the following:
- (i) A plan of survey prepared by an Ontario Land Surveyor (electronic version in pdf format) indicating the parcel(s) to be conveyed including all rights-of-way to each parcel (if any). All dimensions are to be provided in metric units.
 - (ii) Three hard copies in registrable form of the document conveying the severed parcel(s) so the final consent may be endorsed thereon by the Planning Official.
3. That the Deed Stamping and Review Fee, per deed, with respect to this application shall have been paid for by the applicant.
4. That all Municipal taxes to date shall be paid in full.

5. That all Township fees and disbursements (legal, engineering, planning), if any incurred by the Township with respect to these applications shall be paid for by the owner.
6. A payment in lieu of a parkland dedication for the severed parcel shall be paid in accordance with Section 51.1 of the Planning Act acceptable to the Township of Seguin in cash or certified cheque.
7. Written confirmation from the septic approval authority that the severed parcel is satisfactory for the installation of a septic system for an individual dwelling.
8. The applicant receives an entrance feasibility letter from the Township of Seguin Public Works Department for the severed parcel.
9. That the severed parcel be rezoned to ensure compliance with the Zoning By-law.

The last date for filing a notice of appeal to the Ontario Land Tribunal of this Decision is the day of , 2026.

Take notice that an appeal to the Ontario Land Tribunal may be made by filing a notice of appeal with the Clerk either via the Ontario Land Tribunal e-file service (first-time users will need to register for a My Ontario Account) at <https://olt.gov.on.ca/e-file-service> by selecting Seguin Township as the Approval Authority or by email to info@seguin.ca or by mail to 5 Humphrey Drive, Seguin ON, P2A 2W8 no later than 4:30 p.m. on the **day of** , **2026**. The filing of an appeal after 4:30 p.m., in person or electronically, will be deemed to have been received the next business day. The notice of appeal must set out the reasons for the appeal and must be accompanied by the fee required by the Ontario Land Tribunal. The fee can be paid online through e-file or by certified cheque/money order to the Minister of Finance, Province of Ontario.

All written and oral public input was taken into consideration when the merits of this Planning Act application was determined with appropriate measures being included as conditions of approval where required as part of the decision of the approval authority.

Mayor/Clerk Initials	

CERTIFICATION

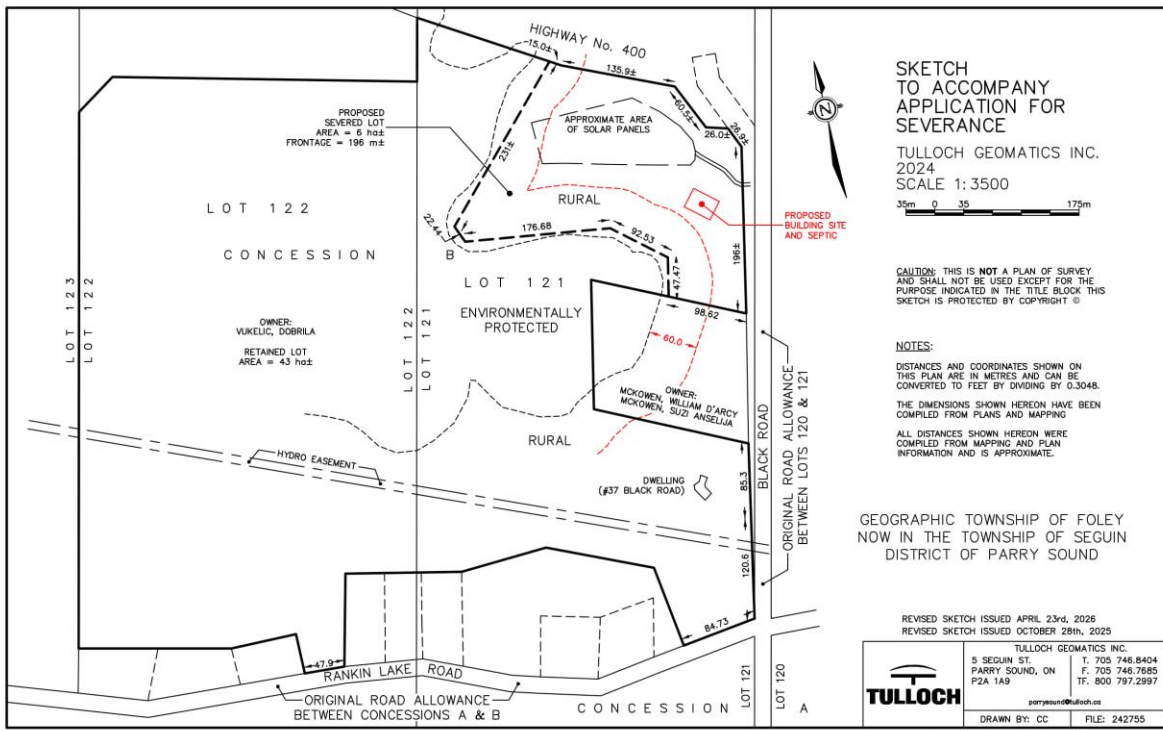
I, Taylor Elgie, Director of Planning for The Corporation of the Township of Seguin, do hereby certify that the foregoing is a correct copy of the Decision with respect to the above noted Application.

Dated this _____ day of _____, 2026.

 Taylor Elgie, MCIP, RPP
 Director of Planning

Seguin Municipal Building 5 Humphrey Drive, Seguin, ON. P2A 2W8

Appendix I – Severed Lot



REVISED SKETCH ISSUED APRIL 23rd, 2026		REVISED SKETCH ISSUED OCTOBER 28th, 2025	
		TULLOCH GEOMATICS INC.	
		5 SEGUIN ST. PARRY SOUND, ON P2A 1A9	
		T: 705 746.8404 F: 705 746.7685 TF: 800 797.2997	
		parrysound@tulloch.ca DRAWN BY: CC FILE: 242755	

**THE CORPORATION OF THE TOWNSHIP OF SEGUIN
BY-LAW NO. 2026-056**

“Being a By-law to amend Township of Seguin Zoning By-law No. 2006-125”
4903-030-010-01100, 37 Black Road, R-2026-0008-F

WHEREAS the Council of The Corporation of the Township of Seguin received and considered an application to amend the Township of Seguin Zoning By-law No. 2006-125 respecting lands described as “PART LOTS 121 AND 122 CONCESSION B FOLEY AS IN RO111242 (FIRSTLY AND THIRDLY) EXCEPT PART 1, 42R10099, PARTS 4, 6, 7 AND 9, 42R14350, PART 6, 42R14908 AND PART 1 42R22482 SUBJECT TO AN EASEMENT AS IN FO2516 TOWNSHIP OF SEGUIN”; and,

WHEREAS Council has the authority pursuant to Section 34 of the Planning Act R.S.O. 1990, Chapter P.13 as amended, to pass amendments to the Zoning By-law; and,

WHEREAS Council has approved the application to amend the By-law and deems it appropriate to pass this By-law;

AND WHEREAS the Council of the Corporation of the Township of Seguin has determined that no further notice of meeting is required in accordance with Section 34(17) of the Planning Act, R.S.O. 1990;

NOW THEREFORE the Council of The Corporation of the Township of Seguin hereby enacts as follows:

- 1.** Map #12 to Schedule “A” to Zoning By-law No. 2006-125 is hereby amended by rezoning a portion of those lands described as “PART LOTS 121 AND 122 CONCESSION B FOLEY AS IN RO111242 (FIRSTLY AND THIRDLY) EXCEPT PART 1, 42R10099, PARTS 4, 6, 7 AND 9, 42R14350, PART 6, 42R14908 AND PART 1 42R22482 SUBJECT TO AN EASEMENT AS IN FO2516 TOWNSHIP OF SEGUIN” from the Rural (RU) Zone to the Rural Exception Eighty-Two (RU-82) Zone and to the Environmental Protection Zone (EP), as shown on Schedule “A” attached hereto and forming part of this By-law.
- 2.** Table 10.3 of Section 10.4, Rural Zones – Exceptions, is hereby further amended by adding Exception “RU-82”, as set out on Schedule “B” attached hereto and forming part of this By-law.
- 3.** This By-law shall take effect from the date of passage by Council and shall come into force in accordance with the provisions of the Planning Act R.S.O. 1990, c. P.13 as amended, and the Municipal Act, 2001, S.O. 2001, c.25 as amended.

BY-LAW read a **FIRST, SECOND** and **THIRD** time and finally **PASSED** and **ENACTED** this 15th day of June 2026.

Ann MacDiarmid
Mayor

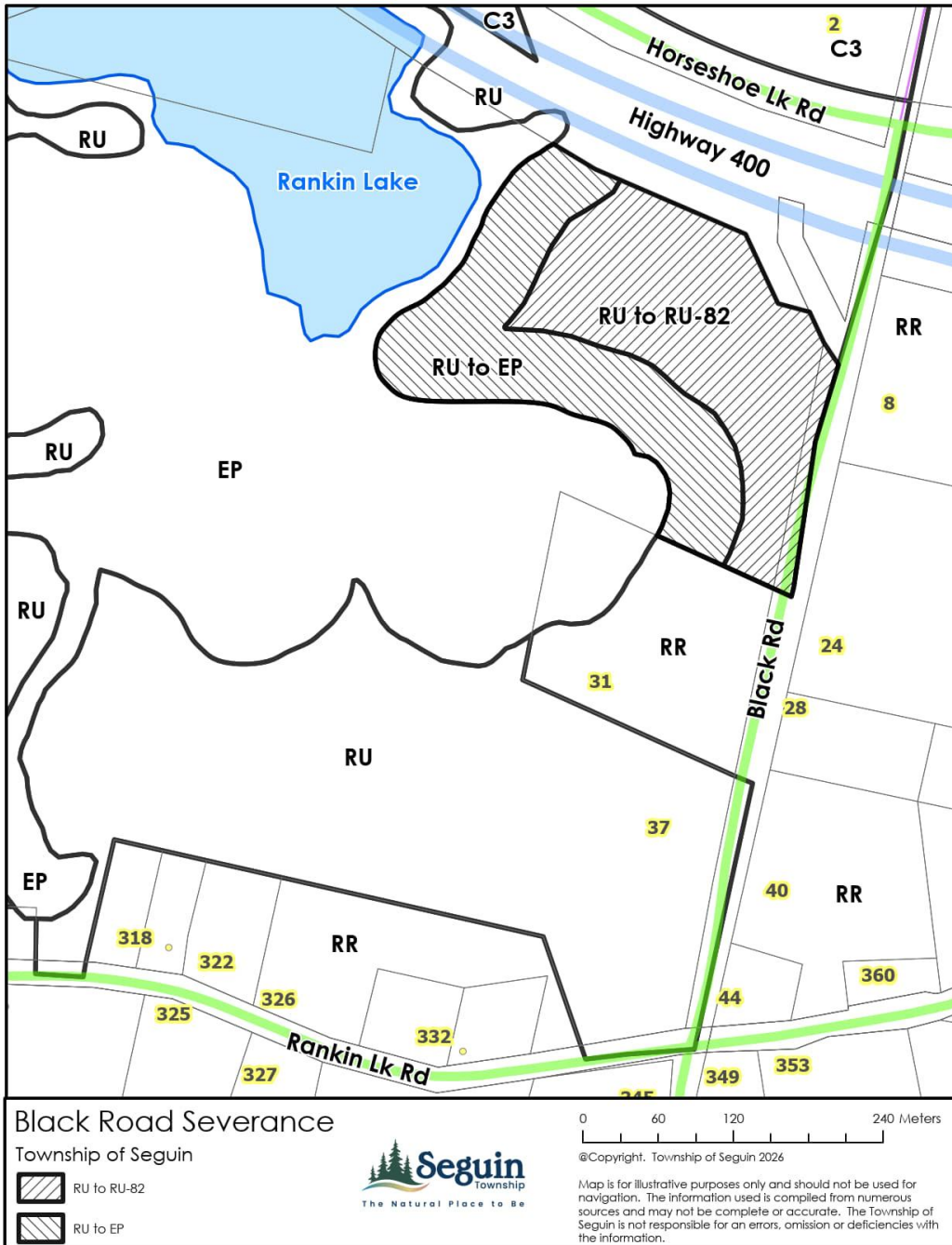
Craig Jeffery
Clerk

By signing below, I Mayor MacDiarmid hereby approve this by-law and will not exercise the power to veto this by-law.

Date

Signature

THE CORPORATION OF THE TOWNSHIP OF SEGUIN
By-law No. 2026-056 Schedule "A"
PART LOTS 121 AND 122 CONCESSION B FOLEY AS IN RO111242 (FIRSTLY AND
THIRDLY) EXCEPT PART 1, 42R10099, PARTS 4, 6, 7 AND 9, 42R14350, PART 6,
42R14908 AND PART 1 42R22482 SUBJECT TO AN EASEMENT AS IN FO2516
TOWNSHIP OF SEGUIN
Zoning By-law 2006-125 - Schedule A – Map #12



**THE CORPORATION OF THE TOWNSHIP OF SEGUIN
SCHEDULE "B"
TO BY-LAW NO. 2026-056**

Amendment to Table 10.3 of Section 10.4, Rural Zones – Exceptions

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6
Exception Number	Additional Permitted Uses	Only Uses Permitted	Uses Prohibited	Special Zone Requirements	Other Special Provisions
RU-82					Development shall be subject to site plan control, pursuant to Section 41 of the Planning Act to implement the recommendations of the Scoped Environmental Impact Study completed by Michalski Nielsen, dated October 7, 2025



October 7, 2025

Bradie Debes
Acting Senior Planner
Township of Seguin
8 Humphrey Drive
Seguin, ON P2A 2W8

Re: Scoped Environmental Impact Study in Support of a Proposed Severance to Create a Single New rural Lot, 37 Black Road, Township of Seguin (Shawn LaJambe); Our File 2725

Dear Mr. Debes:

Thank you for retaining Michalski Nielsen Associates Limited to prepare a Scoped Environmental Impact Study (EIS) in support of the above-noted severance application.

1.0 Overview of Development Proposal and Purpose and Scope of this EIS

The subject property is a large rural parcel of approximately 52.0 ha. As illustrated in the “Sketch to Accompany Application for Severance” that is provided in **Appendix A**, the intent is to sever off a lot of approximately 4.0 ha as a rural residential lot, retaining approximately 48.0 ha. The lot to be severed is located within the northeast portion of this property, bordered to its immediate north by a solar farm that has been installed within the parcel that is to be retained, and located just south of Highway 400.

The Township of Seguin has required this municipally-led scoped EIS to identify and assess development constraints, including those relating to an evaluated, non-provincially significant wetland (Haines Creek Wetland) that partially lies to both the south and west of the proposed severed lot, and which has been designated as an Environmental Protection Area in the Township of Seguin’s Official Plan. The purpose of this EIS is also to ensure that development on the lot to be severed can proceed in a manner that protects Endangered and Threatened species, Significant Wildlife Habitat, and otherwise respects the natural heritage policy direction of the Provincial Planning Statement, requiring an understanding of more localized natural constraint features that are not mapped by the Township but which nevertheless may be important to protect. Site-specific setbacks from important natural features, including the wetland that is designated Environmental Protection, are also to be established on the basis of the EIS findings. Additionally, this EIS includes additional practical recommendations on the build-out of the severed parcel, as deemed appropriate on the basis of our field investigations.

To complete this assessment, I first reviewed relevant background information for the property, including mapping from the Province which identifies the limits of Haines Creek Wetland, available topographic mapping and aerial photography. I additionally obtained information on Species at Risk known to this specific locale, together with the broader environs, from the Province’s Natural Heritage Information Centre database. Finally, while Haines Creek Wetland is an evaluated wetland and its boundaries have therefore been determined with more precision than would typically be the case for unevaluated wetlands, I completed aerial photographic interpretation to ensure these boundaries accurately reflected present day conditions, with that information subsequently confirmed/refined through my site inspection.

A site inspection was carried out on September 15, 2025, at a time of year when vegetation growth was still robust. The timing of that site inspection was fully appropriate for the purposes of this assessment. I inspected the entire proposed severed lot, focusing on areas of proposed development and their relationship to the adjacent wetland and other natural environment or terrain-related constraints. I note that the approximate location of a proposed building site (including the sewage disposal bed) has been identified on the severance sketch included in **Appendix A**, however while on site I observed two areas which have been cleared over the past few years. These are located quite close to one another, and in close proximity of the building site identified in **Appendix A**; their approximate locations are shown on **Figure 1** in relation to the adjacent wetland limits (as confirmed through our site inspection). The applicant, Mr. Shawn LaJambe, happened to be on site during a portion of my inspection and explained that the more southerly of these two cleared areas is the primary building site where the home and sewage disposal system are to be located. The more northerly of the two clearings, which takes advantage of a portion of the lands south of the solar farm that had earlier been clear-cut to ensure good sun exposure for the solar panel arrays, is intended to be used for a garage and equipment/materials storage.

In the paragraphs following, I first provide an overview of site conditions and environmental constraints. I then discuss the potential for Species at Risk and for Significant Wildlife Habitat. This is followed by a discussion of development opportunities within the proposed severed lot, including on the suitability of the two areas that have already been cleared for their intended uses. Finally, I provide summary comments and recommendations regarding this proposed lot and its intended build-out.

2.0 Overview of Site Conditions and Environmental Constraints

Appendix B provides background mapping on the lot to be severed (shown as dashed purple line) in relation to the existing property boundaries (shown as dashed red line), with the irregular boundaries of the proposed severed lot taking into account both the boundaries of Haines Creek Wetland to its south and west, as well as the solar farm to its north. That map shows the boundary of the wetland, as confirmed and refined through aerial photographic interpretation, in green. The orange polygon shows the approximate limits of the earlier-identified building envelope, as included in the severance sketch in **Appendix A**.

The second map in **appendix B** provides a more zoomed in view of the proposed severed lot, which grades from a height of 255 metres above sea level (masl) towards its northeast corner down to 235 masl along

Figure 1. General Building Envelopes

Map created:10/6/2025

Legend

- Assessment Parcel ANSI
- Earth Science Provincially Significant/sciences de la terre d'importance provinciale
- Earth Science Regionally Significant/sciences de la terre d'importance régionale
- Life Science Provincially Significant/sciences de la vie d'importance provinciale
- Life Science Regionally Significant/sciences de la vie d'importance régionale
- Conservation Reserve
- Provincial Park
- Natural Heritage System



Notes:

Red line shows existing lot with purple line showing lot to be severed. Green line shows limits of wetland. Orange areas are primary and secondary building envelopes, with new driveway shown in yellow.



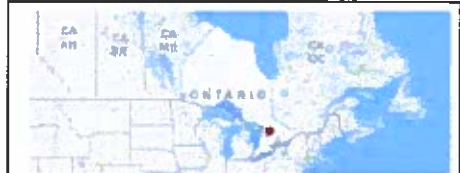
Absence of a feature in the map does not mean they do not exist in this area.

This map should not be relied on as a precise indicator of routes or locations, nor as a guide to navigation. The Ontario Ministry of Natural Resources(OMNR) shall not be liable in any way for the use of, or reliance upon, this map or any information on this map.

© Copyright for Ontario Parcel data is held by King's Printer for Ontario and its licensors and may not be reproduced without permission. THIS IS NOT A PLAN OF SURVEY.



Imagery Copyright Notices: DRAPE © Aéro-Photo (1961) Inc., 2008 - 2009
GTA 2005 / SWOOP 2006 / Simcoe-Muskoka-Dufferin © FirstBase Solutions, 2005 / 2006 / 2008
© King's Printer for Ontario, 2025



Haines Creek Wetland. This grade differential of 20 m equates to an average slope across that area of approximately 11%.

The third map in **Appendix B** shows the relationship of the overall subject property, as well as the proposed severed lot, to the evaluated, non-provincially significant Haines Creek Wetland. The next two maps, also having an aerial photo base, provide more zoomed in views. That mapping includes a green line, which is our boundary definition of that wetland based on aerial photo analysis; our boundary very closely agrees with the MNR-identified boundary. It is noted that portions of the wetland adjacent to the subject property are identified as marsh and fen communities, with an area of open water marsh occurring northwest of the proposed severed lot. There are also areas of treed swamp identified along the southern edge of the wetland (which are not adjacent to the proposed severed lot).

The final two maps in **Appendix B** were prepared as part of our desk-top assessment of the viability of the subject lot. For the purposes of that exercise, we assumed a 30 m buffer requirement around the wetland (comments on our final buffer recommendations, as informed by our site evaluation, are provided later in this report). Excluding that preliminary buffer, and excluding the adjacent fenced-off area containing the solar farm, this leaves an area of approximately 2.6 ha which, based on air photo analysis and general topographic conditions, largely appears to be suitable for the development of a new residence; given that we traditionally assume that a home, driveway, amenity space and sewage disposal system on a rural residential lot requires about 0.2 ha of unconstrained lands, it was our preliminary assessment that the proposed severed lot is of suitable size and character.

That preliminary assessment of site suitability was confirmed through our site inspection of September 11, 2025. During that visit, we saw that there is an existing driveway into the property (**Photograph 1**), which is quite robust and which has been used to build-out and service the adjacent solar farm. We also noted that the applicant has undertaken preparatory work for two building sites on this property, the generalized locations of which are shown on **Figure 1**. The primary building envelope, identified as 1 on **Figure 1**, and on which the applicant is proposing to build a home, is to be accessed by a driveway, the general location of which is shown in yellow on **Figure 1**. As evident in **Photograph 2**, that driveway has been cleared and roughed in. **Photographs 3 – 5** provide views of the primary building envelope, which measures approximately 60 m on a north-south axis by 30 m on an east-west axis. As is evident from these photos, that building envelope has been cleared and substantially grubbed. It has moderate slopes of $\pm 15\%$, approaching 20% in its southwest corner. It grades to the west and southwest, towards adjacent Haines Creek Wetland. Important to our assessment, a **minimum treed buffer of approximately 50 m width has been retained between the primary building envelope and Haines Creek Wetland**. The moderate slopes within this building envelope are well within the range that are suitable for construction of both a home and sewage disposal system, with this existing clearing of approximately 0.18 ha being of sufficient size for these uses, as well as for a parking pad and some amenity space. **The presently cleared area makes an excellent building envelope.**



Photograph 1. View of existing driveway into property (September 11, 2025).



Photograph 2. Driveway extension into primary building envelope (September 11, 2025).



Photographs 3 and 4. Views of primary building envelope (September 11, 2025).



Photograph 5. Additional view of primary development envelope (September 11, 2025).



Photograph 6. View of existing driveway extending into secondary building envelope, adjacent to solar farm (September 11, 2025).

The secondary building envelope, identified as 2 on **Figure 1** and which the applicant intends to use for a garage and equipment/materials storage, is to be accessed off of the terminal end of the driveway that was installed to build and service the adjacent solar farm (**Photograph 6**). Of note, a small area of meadow marsh, which is not part of Haines Creek Wetland and which is only about 20 m x 60 m in size, begins about 10 m north of the previously occurring driveway into the solar farm, extending towards Highway 400. This small wetland, which is shown in **Photograph 7**, likely provides some localized wildlife values, including as amphibian breeding habitat. That said, there are no concerns that it will be negatively impacted by the use of the already existing driveway to access the secondary building envelope.

Photographs 8 – 10 provide views of the secondary building envelope, an area which, along with an adjacent band of land of some 50 m width extending east to west across the entire length of the solar farm, was cleared and disturbed during the installation of that adjacent facility (in order to ensure good sun exposure for the solar arrays). The cleared lands adjacent to the solar farm are visible in **Figure 1**, and partially in **Photograph 8**. As such, preparation of this area as a secondary building envelope has required limited work. The presently cleared and grubbed area corresponding to this secondary building envelope is somewhat irregular in shape but measures approximately 50 m x 45 m, or 0.22 ha, in area, and could be expanded beyond its current boundaries. As shown in **Figure 1**, **it presently has a minimum setback of over 75 m from Haines Creek Wetland** to its southwest. Grades within this secondary building envelope are generally <10%, with slopes generally increasing to its west and south; while steepening slopes somewhat limit opportunities to expand this building envelope, it could be nearly doubled in size by capitalizing on additional lands that have been cleared adjacent to the solar farm; any such expansion could maintain very substantial setbacks from the wetland. **The presently cleared area, together with the adjacent areas of moderate grade that were earlier cleared during installation of the solar farm, are well suited for their intended use as a secondary building site.**

The secondary building envelope occurs within an area of very shallow soils over bedrock. As can be seen in **Photograph 11**, it does contain small areas of exposed bedrock, although these generally appear to be the consequence of the previous use of very large equipment that was used to clear this area during the installation of the adjacent solar farm. Regardless, these areas are small, do not contain fissured rock, do not have rock cover on them, and are not considered to be rock barrens or suitable habitat for reptiles. The bedrock surface is also uneven within this area, with small depressions in its surface, generally <5 m² in area, occasionally supporting pockets of wetland vegetation (**Photograph 12**); these very small pockets of wetland vegetation are not considered important wildlife habitat elements in the context of this site (such small pockets with wetter conditions can be important if occurring adjacent to areas of rock barren providing good habitat opportunities for Five-lined Skink, for example, but that is not the case within this site).

Lands between the primary and secondary building envelopes include localized areas of steeper slope (**Photograph 13**), with the location of the roughed-in driveway taking advantage of an area of suitable terrain conditions to connect these two areas.



Photograph 7. Pocket of wetland north of existing driveway and south of Highway 400 (September 11, 2025).



Photograph 8. View of secondary building envelope and adjacent solar farm (September 11, 2025).



Photographs 9 and 10. Additional views of secondary building envelope (September 11, 2025).



Photograph 11. View of exposed bedrock within secondary building envelope (September 11, 2025).



Photograph 12. View of small depressions on bedrock within secondary building envelope, with several of those generally <math>< 5 \text{ m}^2</math> pockets supporting some wetland vegetation (September 11, 2025).



Photograph 13. Lands between primary and secondary building envelopes include locally steeper terrain with some rock exposure (September 11, 2025).



Photograph 14. View from primary building envelope, through robust area of natural buffer, towards wetland (September 11, 2025).

The boundary of the wetland shown in **Figure 1** was very minorly updated from that shown in **Appendix A** on the basis of our site inspection. It remains very similar to the wetland limit that is identified in MNR's mapping of Haines Creek Wetland. As is evident from that figure, that wetland is presently bordered by a broad area of forested lands, with the two building envelopes having maintained very substantial buffering opportunities. **Photographs 14 to 16** provide views of the very robust buffer, of minimum approximately 50 m width, that has been retained between it and the primary building envelope, being the most proximal of the two areas cleared for building. Slopes within this buffer area are generally between 15% to 20%, decreasing to about 10% within about 10 m of the wetland edge. The majority of this woodland area contains well-drained Sugar Maple-dominated, hardwood forest. White Birch and Red Oak are also common within this woodland. Spruce and Balsam Fir become more abundant within that forest canopy towards the edge of the wetland.

The wetland edge is quite well-defined, with a dense fringe of Speckled Alder marking that boundary (**Photograph 17**). Continuing beyond that edge, this wetland is characterized by a dense sedge meadow, with frequent Tamarack and occasional Eastern White Cedar, White Pine and Speckled Alder (**Photograph 18**). This portion of the wetland, while not containing any standing water, is very wet underfoot.

Continuing to the west, the wetland adjacent to the south-central portion of the subject lot is flanked by well drained Sugar Maple-dominated forest, with mixed forest in which Balsam Fir becomes increasingly dominant towards the edge of the wetland. **Photograph 19** provides a good view of this existing woodland, in which slopes are generally in the range of 10% to 15%. The wetland edge is quite well defined, again having a dense border of speckled Alder, adjacent to which is a narrow fringe of the shrub Sweetgale. The interior portion of the wetland consists of a dense sedge meadow with abundant Tamarack and occasional Eastern white Cedar, White Pine and Speckled Alder (**Photograph 20**). This portion of the wetland, while not containing any standing water is very wet underfoot.

Photograph 21 provides a view of the lands adjacent to the wetland within the southwest portion of the proposed severed lot. This area is characterized by very gentle grades of $\pm 5\%$ towards the wetland, with a well-drained, mixed forest that includes Sugar Maple, White Birch, Balsam Fir and Black Cherry. **Photograph 22** provides views of the wetland adjacent to the southwest portion of this proposed lot, which contains a very narrow band of Speckled Alder, then sedge meadow, with a small "island" of upland woodland dividing the sedge meadow.

Photograph 23 provides a view of the lands adjacent to the wetland within the northwest portion of the proposed severed lot. This area is characterized by reasonably gentle grades of $\pm 10\%$, with a mixed forest community that is very similar to that within the southwest portion of the lot. **Photograph 24** provides views of the wetland adjacent to the northwest portion of this proposed severed lot, where a large and quite shallow area of open water occurs within the sedge meadow community; the size of that ponded area appears to vary seasonally. Of note, this ponded area is entirely surrounded by sedge meadow, and as such does not contain fallen logs, the stumps of trees, boulders, or even areas of open bank, that could be used



Photographs 15 and 16. Additional views of robust buffer between primary building envelope and downgradient wetland (September 11, 2025).



Photograph 17. View of dense shrub border along outer edge of southeast portion of wetland, adjacent to primary building envelope (September 11, 2025).



Photograph 18. View of interior of southeast portion of wetland, adjacent to primary building envelope (September 11, 2025).



Photograph 19. Typical view of adjacent lands to wetland within south-central portion of proposed severed lot (September 11, 2025).



Photograph 20. View of interior of wetland adjacent to south-central portion of proposed severed lot (September 11, 2025).



Photograph 21. Typical view of adjacent lands to wetland within southwest portion of proposed severed lot (September 11, 2025).



Photograph 22. View of wetland adjacent to southwest portion of proposed severed lot (September 11, 2025).



Photograph 23. Typical view of adjacent lands to wetland within northwest portion of proposed severed lot (September 11, 2025).



Photograph 24. View of wetland adjacent to southwest portion of proposed severed lot (September 11, 2025).

for reptiles for thermal regulation and/or as perching sites for birds. It has no channel through it, so is also unlikely to provide any fish habitat opportunities.

The remainder of the proposed lot is comprised of a combination of Sugar Maple-dominated hardwood forest of similar character to that shown in **Photographs 14 – 16, 17, 19, 21 and 23**, and previously cleared lands adjacent to the solar farm (**Photograph 8**). Slopes across this area are generally 10% to 20%. There are no watercourses, wetlands, seasonally ponded areas, rock barrens or other areas of significant environmental constraint within these lands.

3.0 Habitat Opportunities for Species at Risk

The Province's Natural Heritage Information Centre (NHIC) database was reviewed for records of Species at Risk of relevance to the subject lands. For the 1 km square that includes the proposed severed lot, the following species were identified:

- Wood Thrush (Special Concern);
- Eastern Wood-pewee (Special Concern);
- A restricted record, which in this area is probably for Eastern Hog-nosed Snake (Threatened); and
- Snapping Turtle (Special Concern).

Additional species that have been identified within a broader 5 km radius of this property include:

- Blanding's Turtle (Threatened);
- Massasauga Rattlesnake (Threatened);
- Common Five-lined Skink (Special Concern); and
- Evening Grosbeak (Special Concern).

Recognizing that the records in the NHIC database are often incomplete, we have also considered other species potentially found within this portion of Seguin Township. In this regard, in addition to the above-noted species, wooded areas in this locale have the potential to provide roosting and maternity habitat for a variety of bat species which are listed as Endangered (not because of habitat loss, but because of declines from a devastating disease impacting bats throughout eastern North America).

Habitat opportunities for Blanding's Turtle and Snapping Turtle are very restricted on this property and adjacent lands. In this regard, the wetland contains one area of open water, however that area does not provide any basking opportunities for turtles so appears very limited in its habitat potential. The proposed severed lot does not contain other habitat features that might be used by these species, including open areas

with sandy soils for nesting or areas of open rock in close proximity of the wetland that could be used for basking. Regardless, the wetland and a substantial buffer to it are to be protected.

Habitat opportunities for Massasauga Rattlesnake are limited on this property, although it is possible that suitable overwintering habitat could be found within the adjacent wetland, which is to be protected with a substantial buffer. Thermoregulation opportunities for snakes are very limited on the proposed severed lot, given the absence of rock barren.

Eastern Hog-nosed Snake is a habitat generalist, potentially found within most natural areas in Seguin Township. Feeding opportunities for this species are present within Haines Creek Wetland, which is to be protected and buffered.

Five-lined Skink are Ontario's only lizard. As a Special Concern species, it is not afforded protection under the *Endangered Species Act*, however protection of its habitat remains an important consideration. This species requires rock barrens or exposed rocky areas along shorelines, in concert with broken rock as cover. It is most often found adjacent to areas with some moisture, including wetlands/small wetland pockets. No areas of potential habitat have been identified on the proposed severed lot, with the small areas of exposed rock seen within building envelope 2 lacking cover rock for this species.

Wood Thrush, Eastern Wood-pewee and Evening Grosbeak are all forest dwelling birds. As Special Concern species, they are not afforded protection under the *Endangered Species Act*, however protection of their habitat remains an important consideration. There is some potential for these species to occur within forested portions of the subject property. Recognizing that building envelopes on this property have already been cleared, protection of these species is appropriately addressed by limiting additional tree removals and through the timing of any such tree removals to avoid periods when birds may be using them for nesting.

The wooded areas of the property do have potential as bat roosting and maternity habitat. Recognizing that building envelopes on this property have already been cleared, protection of these species is appropriately addressed by limiting additional tree removals and through the timing of any such tree removals to avoid periods when bats may be using them.

4.0 Potential for Significant Wildlife Habitat

We have reviewed potential Significant Wildlife Habitat in relation to the proposed severed lot, with this property being located within Ecoregion 5E. In accordance with the Significant Wildlife Habitat Criteria Schedules for that Ecoregion, there is potential Significant Wildlife Habitat within or adjacent to the severed lot under the following habitat criteria:

Seasonal Concentration Areas of Animals

- **Waterfowl Stopover and Staging Areas (Aquatic)** – potentially in the open water portion of adjacent Haines Creek Wetland to the northwest of the proposed severed lot, particularly under higher spring water levels.
- **Bat Maternity Colonies** – potential exists within woodland areas of the proposed severed lot.
- **Turtle Wintering Areas** – potentially in adjacent Haines Creek Wetland, although such opportunities appear very limited.

Specialized Habitat for Animals

- **Waterfowl Nesting Area** – potentially in adjacent Haines Creek Wetland, although the very limited extent of open water restricts such opportunities.
- **Woodland Raptor Nesting Habitat** – no evidence of such habitat was seen, but the possibility cannot be ruled out within woodland areas.
- **Amphibian Breeding Habitat (Wetlands)** – the adjacent Haines Creek Wetland is very likely to meet the criteria of Significant Wildlife Habitat under this category. It is also possible that the small wetland feature identified north of the existing driveway that has been used to access the solar farm (also occurring on adjacent lands) may meet this criteria.

Habitat for Species of Conservation Concern

- **Special Concern and Rare Wildlife Species** – as has been previously noted the woodland areas within the proposed severed lot may provide nesting opportunities for Special Concern woodland birds.

With respect to all such potential Significant Wildlife Habitat, habitat opportunities can be properly protected through a combination of:

- protection and buffering of adjacent Haines Creek Wetland;
- limiting the overall extent of tree removal on the property; and
- timing of tree removals to occur outside of the period when bird nesting and bat roosting is occurring.

5.0 Development Opportunities

Haines Creek Wetland is the most significant constraint in association with the proposed severed lot, with that lot having been configured to be entirely outside of that constraint area (our air photo analysis and site

inspection of the wetland has confirmed that to be the case). Two building envelopes, both with driveway access, have already been created on the proposed severed lot, with both such areas having good terrain conditions for building and not having any other constraints. The remainder of this proposed severed lot has gentle to moderate slopes and, aside from the need to protect the adjacent wetland through the preservation of a robust buffer, has no significant environmental constraints.

A retained natural buffer of minimum 30 m is appropriate to protect the natural heritage values of Haines Creek Wetland, including its potential values as habitat for Species at Risk and as Significant Wildlife Habitat. Building envelopes have already been created, with the clearing for the primary building envelope having retained a forested buffer between it and the wetland of minimum 50 m width, and with the secondary building envelope being set back over 75 m from the wetland. Given that these building envelopes appear to be of sufficient size for their intended uses, there should be very little reason for additional tree clearing closer to the wetlands. Out of an abundance of caution, it would be prudent to keep any additional clearing a minimum 40 m back from the wetland.

6.0 Summary Comments and Recommendations

The proposed severed lot typically has gentle to moderate slopes and does not contain any watercourse, wetlands, seasonally wet areas larger than about 5 m², rock barrens or other areas of environmental constraint. It does contain forested lands that have ecological values, and occurs immediately adjacent to Haines Creek Wetland, a large evaluated (non-provincially significant) wetland. Primary and secondary building envelopes have already been cleared on these lands, with both of these being very suitable building sites and with both being a considerable distance (50 m or more) away from Haines Creek Wetland. Both of these building sites are also accessed by existing driveways/roughed in driveways. There are no concerns that the use of an already existing driveway will negatively impact the small wetland to its north (on adjacent lands to the severed lot), or that wetland's ecological functions.

In accordance with the findings of this report, Michalski Nielsen Associates Limited recommends that:

- **from an environmental perspective, the Township of Seguin permit this severance application and allow for a dwelling to be constructed on the primary building envelope and for a garage/storage area to be installed on the secondary building envelope;**
- **the final configuration of these building envelopes retain a minimum 40 m forested buffer between them and Haines Creek Wetland;**
- **additional tree clearing on this severed lot is to be restricted to no more than 0.2 ha (for a total tree clearing area in association with the two building sites of no more than 0.6 ha);**
- **additional tree clearing on this property is to occur between October 15 and April 15, avoiding periods when birds are nesting and generally avoiding periods when bats are roosting and/or occupying maternity habitat; and**
- **good construction best management practices are to be implemented for any future earthworks, with this to include the proper installation and maintenance of silt**

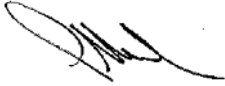
fencing between the limits of that work and downgradient Haines Creek Wetland. Such measures are also to include limiting the duration of earthworks to as short a time as possible and stabilizing any disturbed areas through grading and seeding as soon as can be practically achieved.

* * * * *

In closing, I trust this assessment is complete and meets the needs of the Township of Seguin. I would be pleased to answer any questions the Township or applicant may have.

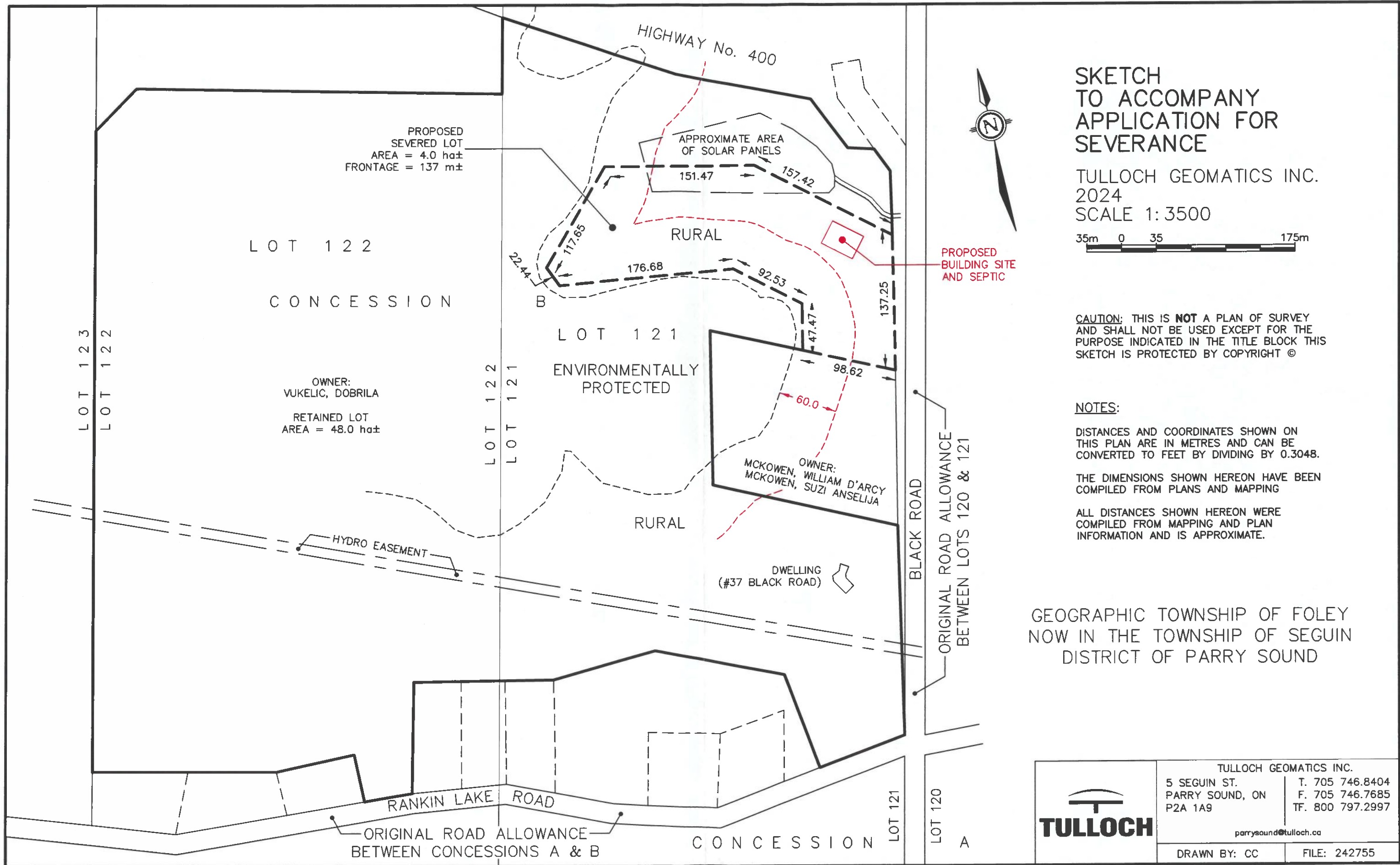
Yours truly,

MICHALSKI NIELSEN ASSOCIATES LIMITED
Per:



Gord Nielsen, M.Sc.
Ecologist
President

**APPENDIX A – SEVERANCE SKETCH, PREPARED
BY TULLOCH GEOMATICS INC.
FOR APPLICANT**



**SKETCH
 TO ACCOMPANY
 APPLICATION FOR
 SEVERANCE**

TULLOCH GEOMATICS INC.
 2024
 SCALE 1:3500



CAUTION: THIS IS **NOT** A PLAN OF SURVEY AND SHALL NOT BE USED EXCEPT FOR THE PURPOSE INDICATED IN THE TITLE BLOCK THIS SKETCH IS PROTECTED BY COPYRIGHT ©

NOTES:










- DISTANCES AND COORDINATES SHOWN ON THIS PLAN ARE IN METRES AND CAN BE CONVERTED TO FEET BY DIVIDING BY 0.3048.
- THE DIMENSIONS SHOWN HEREON HAVE BEEN COMPILED FROM PLANS AND MAPPING
- ALL DISTANCES SHOWN HEREON WERE COMPILED FROM MAPPING AND PLAN INFORMATION AND IS APPROXIMATE.

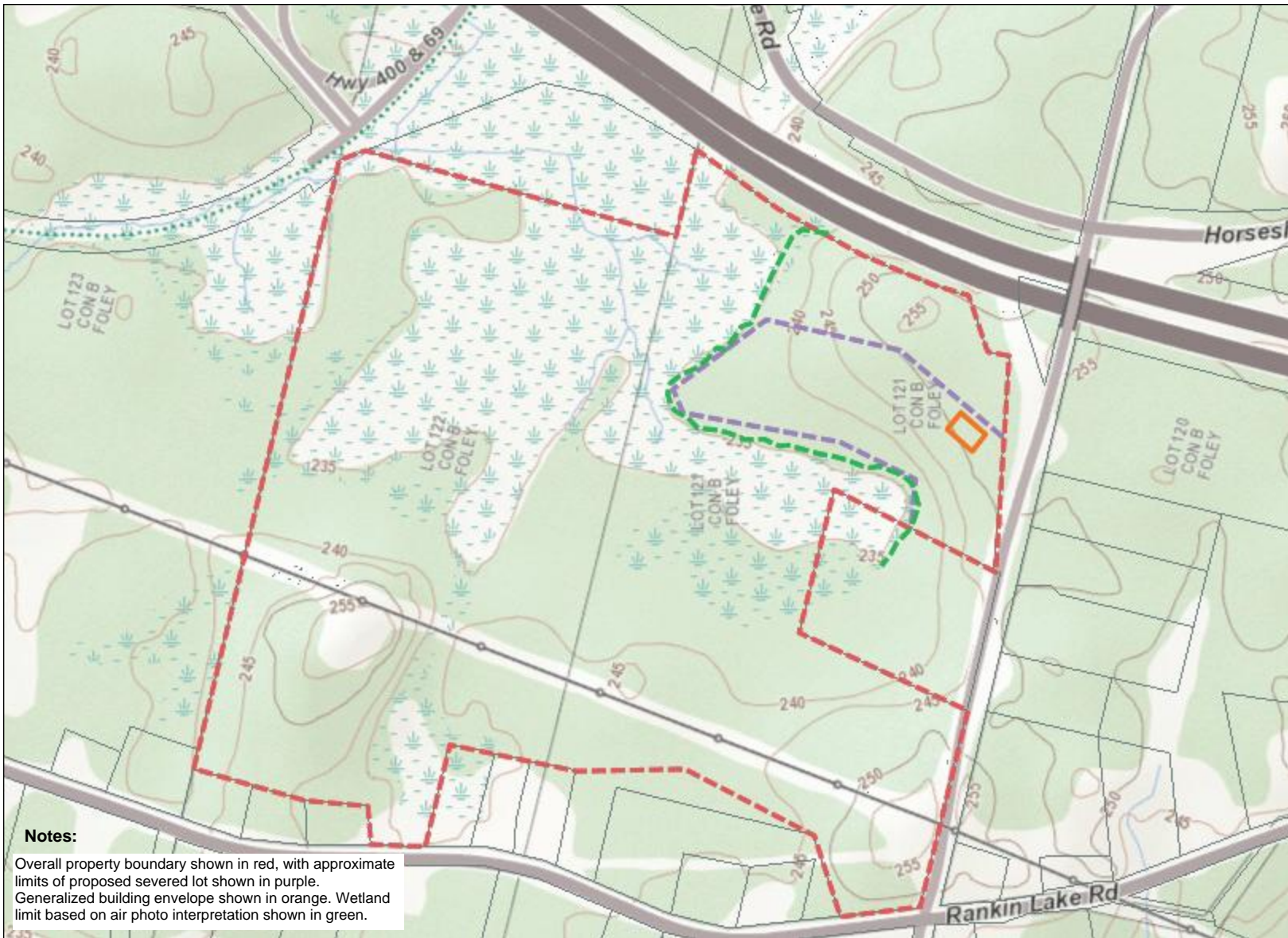
GEOGRAPHIC TOWNSHIP OF FOLEY
 NOW IN THE TOWNSHIP OF SEGUIN
 DISTRICT OF PARRY SOUND

	TULLOCH GEOMATICS INC.	
	5 SEGUIN ST. PARRY SOUND, ON P2A 1A9	T. 705 746.8404 F. 705 746.7685 TF. 800 797.2997
	parrysound@tulloch.ca	
DRAWN BY: CC		FILE: 242755

APPENDIX B – BACKGROUND MAPPING

Legend

-  Assessment Parcel
-  ANSI
-  Earth Science Provincially Significant/sciences de la terre d'importance provinciale
-  Earth Science Regionally Significant/sciences de la terre d'importance régionale
-  Life Science Provincially Significant/sciences de la vie d'importance provinciale
-  Life Science Regionally Significant/sciences de la vie d'importance régionale
-  Conservation Reserve
-  Provincial Park
-  Natural Heritage System



Notes:

Overall property boundary shown in red, with approximate limits of proposed severed lot shown in purple.
Generalized building envelope shown in orange. Wetland limit based on air photo interpretation shown in green.



Absence of a feature in the map does not mean they do not exist in this area.

This map should not be relied on as a precise indicator of routes or locations, nor as a guide to navigation. The Ontario Ministry of Natural Resources(OMNR) shall not be liable in any way for the use of, or reliance upon, this map or any information on this map.






© Copyright for Ontario Parcel data is held by King's Printer for Ontario and its licensors and may not be reproduced without permission. THIS IS NOT A PLAN OF SURVEY.



Imagery Copyright Notices: DRAPE © Aéro-Photo (1961) Inc., 2008 - 2009
GTA 2005 / SWOOP 2006 / Simcoe-Muskoka-Dufferin © FirstBase Solutions, 2005 / 2006 / 2008
© King's Printer for Ontario, 2025



Legend

-  Assessment Parcel
- ANSI**
-  Earth Science Provincially Significant/sciences de la terre d'importance provinciale
-  Earth Science Regionally Significant/sciences de la terre d'importance régionale
-  Life Science Provincially Significant/sciences de la vie d'importance provinciale
-  Life Science Regionally Significant/sciences de la vie d'importance régionale
-  Conservation Reserve
-  Provincial Park
-  Natural Heritage System



Notes:

30 m buffer to wetland shown in solid green line.
Developable area is approximately 2.6 ha.



Absence of a feature in the map does not mean they do not exist in this area.

This map should not be relied on as a precise indicator of routes or locations, nor as a guide to navigation. The Ontario Ministry of Natural Resources(OMNR) shall not be liable in any way for the use of, or reliance upon, this map or any information on this map.













© Copyright for Ontario Parcel data is held by King's Printer for Ontario and its licensors and may not be reproduced without permission. THIS IS NOT A PLAN OF SURVEY.

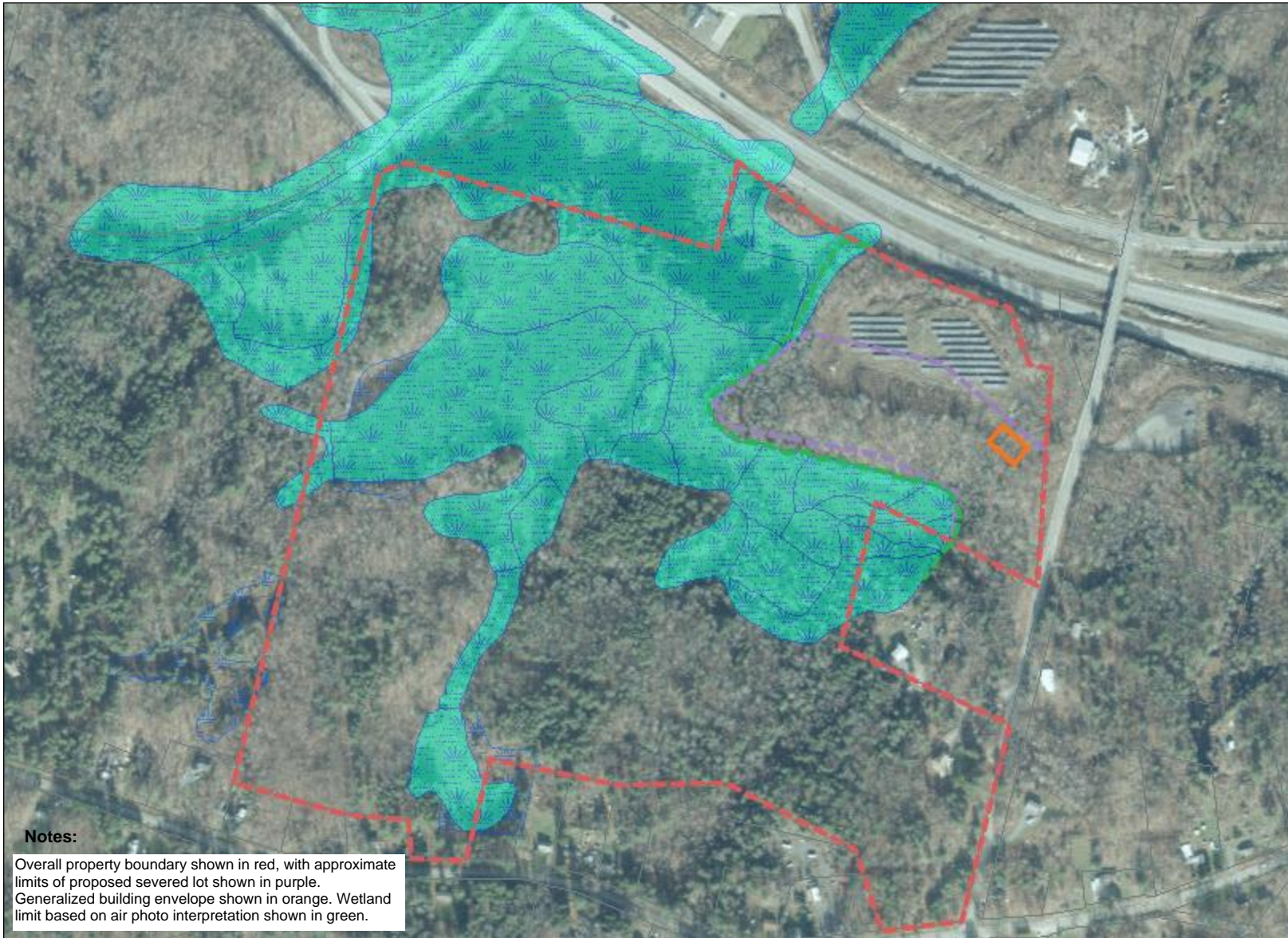


Imagery Copyright Notices: DRAPE © Aéro-Photo (1961) Inc., 2008 - 2009
GTA 2005 / SWOOP 2006 / Simcoe-Muskoka-Dufferin © FirstBase Solutions, 2005 / 2006 / 2008
© King's Printer for Ontario, 2025



Legend

-  Assessment Parcel
- ANSI**
-  Earth Science Provincially Significant/sciences de la terre d'importance provinciale
-  Earth Science Regionally Significant/sciences de la terre d'importance régionale
-  Life Science Provincially Significant/sciences de la vie d'importance provinciale
-  Life Science Regionally Significant/sciences de la vie d'importance régionale
-  Evaluated Wetland
-  Provincially Significant/considérée d'importance provinciale
-  Non-Provincially Significant/non considérée d'importance provinciale
-  Unevaluated Wetland
-  Conservation Reserve
-  Provincial Park
-  Natural Heritage System



Notes:

Overall property boundary shown in red, with approximate limits of proposed severed lot shown in purple.
 Generalized building envelope shown in orange. Wetland limit based on air photo interpretation shown in green.



Absence of a feature in the map does not mean they do not exist in this area.

This map should not be relied on as a precise indicator of routes or locations, nor as a guide to navigation. The Ontario Ministry of Natural Resources(OMNR) shall not be liable in any way for the use of, or reliance upon, this map or any information on this map.















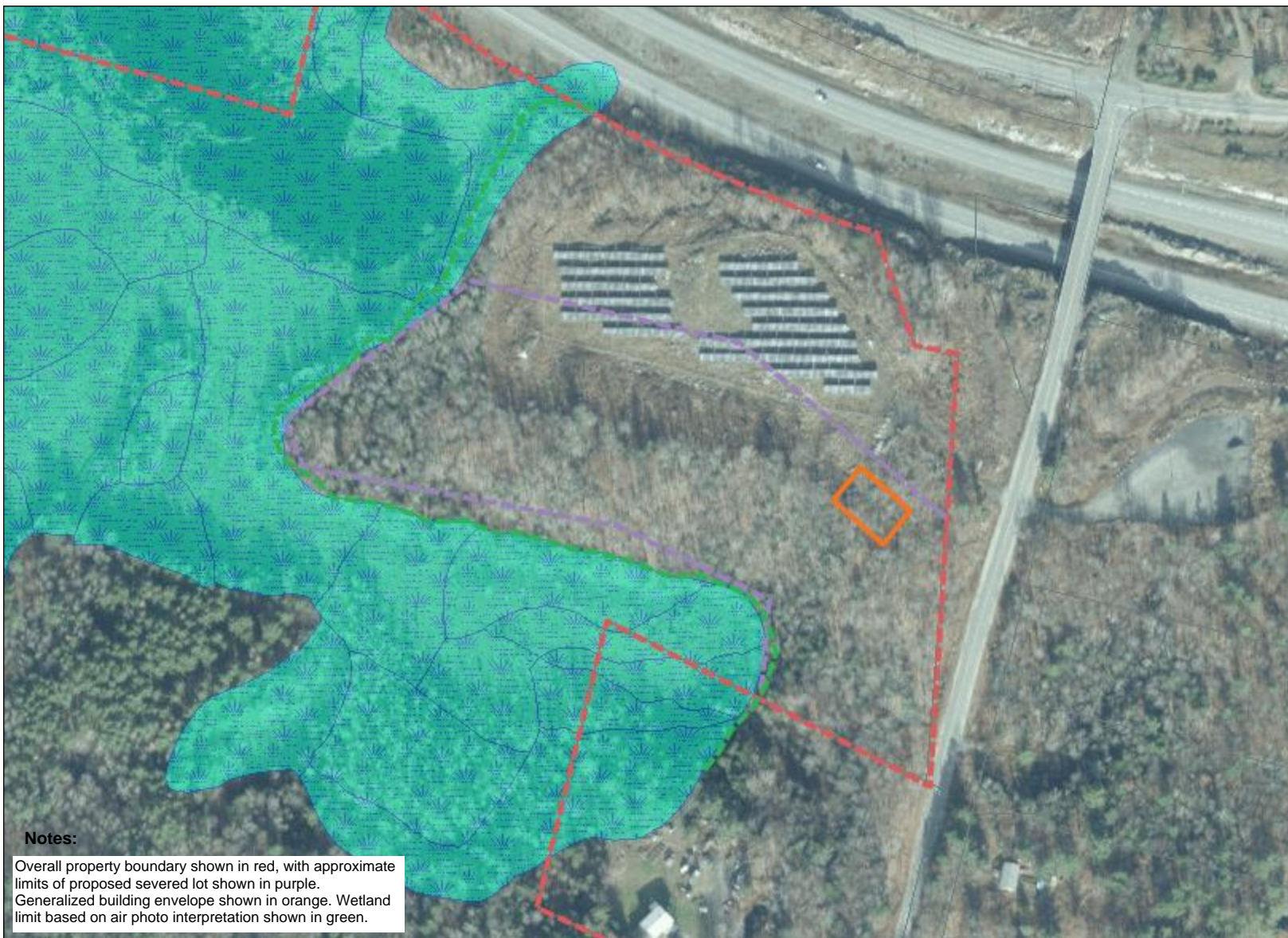
Imagery Copyright Notices: DRAPE © Aéro-Photo (1961) Inc., 2008 - 2009
 GTA 2005 / SWOOP 2006 / Simcoe-Muskoka-Dufferin © FirstBase Solutions, 2005 / 2006 / 2008
 © King's Printer for Ontario, 2025

© Copyright for Ontario Parcel data is held by King's Printer for Ontario and its licensors and may not be reproduced without permission. THIS IS NOT A PLAN OF SURVEY.



Legend

-  Assessment Parcel
- ANSI**
-  Earth Science Provincially Significant/sciences de la terre d'importance provinciale
-  Earth Science Regionally Significant/sciences de la terre d'importance régionale
-  Life Science Provincially Significant/sciences de la vie d'importance provinciale
-  Life Science Regionally Significant/sciences de la vie d'importance régionale
-  Evaluated Wetland
-  Provincially Significant/considérée d'importance provinciale
-  Non-Provincially Significant/non considérée d'importance provinciale
-  Unevaluated Wetland
-  Conservation Reserve
-  Provincial Park
-  Natural Heritage System



Notes:

Overall property boundary shown in red, with approximate limits of proposed severed lot shown in purple.
Generalized building envelope shown in orange. Wetland limit based on air photo interpretation shown in green.



Absence of a feature in the map does not mean they do not exist in this area.

This map should not be relied on as a precise indicator of routes or locations, nor as a guide to navigation. The Ontario Ministry of Natural Resources(OMNR) shall not be liable in any way for the use of, or reliance upon, this map or any information on this map.




© Copyright for Ontario Parcel data is held by King's Printer for Ontario and its licensors and may not be reproduced without permission. THIS IS NOT A PLAN OF SURVEY.



Imagery Copyright Notices: DRAPE © Aéro-Photo (1961) Inc., 2008 - 2009
GTA 2005 / SWOOP 2006 / Simcoe-Muskoka-Dufferin © FirstBase Solutions, 2005 / 2006 / 2008
© King's Printer for Ontario, 2025



Legend

-  Assessment Parcel
- ANSI**
-  Earth Science Provincially Significant/sciences de la terre d'importance provinciale
-  Earth Science Regionally Significant/sciences de la terre d'importance régionale
-  Life Science Provincially Significant/sciences de la vie d'importance provinciale
-  Life Science Regionally Significant/sciences de la vie d'importance régionale
-  Conservation Reserve
-  Provincial Park
-  Natural Heritage System



Notes:

Overall property boundary shown in red, with approximate limits of proposed severed lot shown in purple.
Generalized building envelope shown in orange. Wetland limit based on air photo interpretation shown in green.



Absence of a feature in the map does not mean they do not exist in this area.

This map should not be relied on as a precise indicator of routes or locations, nor as a guide to navigation. The Ontario Ministry of Natural Resources(OMNR) shall not be liable in any way for the use of, or reliance upon, this map or any information on this map.





© Copyright for Ontario Parcel data is held by King's Printer for Ontario and its licensors and may not be reproduced without permission. THIS IS NOT A PLAN OF SURVEY.



Imagery Copyright Notices: DRAPE © Aéro-Photo (1961) Inc., 2008 - 2009
GTA 2005 / SWOOP 2006 / Simcoe-Muskoka-Dufferin © FirstBase Solutions, 2005 / 2006 / 2008
© King's Printer for Ontario, 2025



Legend

-  Assessment Parcel
- ANSI**
-  Earth Science Provincially Significant/sciences de la terre d'importance provinciale
-  Earth Science Regionally Significant/sciences de la terre d'importance régionale
-  Life Science Provincially Significant/sciences de la vie d'importance provinciale
-  Life Science Regionally Significant/sciences de la vie d'importance régionale
-  Conservation Reserve
-  Provincial Park
-  Natural Heritage System



Notes:

30 m buffer to wetland shown in solid green line.
 Developable area is approximately 2.6 ha.



Absence of a feature in the map does not mean they do not exist in this area.

This map should not be relied on as a precise indicator of routes or locations, nor as a guide to navigation. The Ontario Ministry of Natural Resources(OMNR) shall not be liable in any way for the use of, or reliance upon, this map or any information on this map.





© Copyright for Ontario Parcel data is held by King's Printer for Ontario and its licensors and may not be reproduced without permission. THIS IS NOT A PLAN OF SURVEY.



Imagery Copyright Notices: DRAPE © Aéro-Photo (1961) Inc., 2008 - 2009
 GTA 2005 / SWOOP 2006 / Simcoe-Muskoka-Dufferin © FirstBase Solutions, 2005 / 2006 / 2008
 © King's Printer for Ontario, 2025



Legend

-  Assessment Parcel
-  ANSI
-  Earth Science Provincially Significant/sciences de la terre d'importance provinciale
-  Earth Science Regionally Significant/sciences de la terre d'importance régionale
-  Life Science Provincially Significant/sciences de la vie d'importance provinciale
-  Life Science Regionally Significant/sciences de la vie d'importance régionale
-  Conservation Reserve
-  Provincial Park
-  Natural Heritage System



Notes:

30 m buffer to wetland shown in solid green line.
Developable area is approximately 2.6 ha.



Absence of a feature in the map does not mean they do not exist in this area.

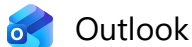
This map should not be relied on as a precise indicator of routes or locations, nor as a guide to navigation. The Ontario Ministry of Natural Resources(OMNR) shall not be liable in any way for the use of, or reliance upon, this map or any information on this map.

© Copyright for Ontario Parcel data is held by King's Printer for Ontario and its licensors and may not be reproduced without permission. THIS IS NOT A PLAN OF SURVEY.



Imagery Copyright Notices: DRAPE © Aéro-Photo (1961) Inc., 2008 - 2009
GTA 2005 / SWOOP 2006 / Simcoe-Muskoka-Dufferin © FirstBase Solutions, 2005 / 2006 / 2008
© King's Printer for Ontario, 2025





MTO Comments Zoning by Law Amendment R-2006-0008-F and Consent Application B-2025-0018-F

From Muldoon, Laurel (She/Her) (MTO) <Laurel.Muldoon@ontario.ca>

Date Mon 5/4/2026 10:43 AM

To Kara Midzain <kmidzain@seguin.ca>

Cc Liberty, Nicholas (MTO) <Nicholas.Liberty@ontario.ca>

1 attachment (528 KB)

Vukelic - Notice of Pub Mtg ZBA and CON.pdf;

Hello Kara,

The Ministry of Transportation (MTO) has reviewed Zoning by Law Amendment R-2006-0008-F application and Consent Application B-2025-0018-F application with the subject lands being located at 37 Black Road with Frontage on Highway 400, Township of Seguin.

The MTO has determined that the subject lands are located within the Ministry's permit control area and are therefore subject to review under the *Public Transportation and Highway Improvement Act*.

The ministry has the following comments to provide:

Building and Land Use Permits

For any new buildings or structures, the applicant is required to apply for and obtain a Building and Land Use Permit from the MTO. Applications can be submitted through the following link: [HCMS - Highway Corridor Management System](#)

Any questions related to setback requirements or the Building and Land Use Permit process may be directed to the Highway Corridor Management Officer, Nicholas Liberty at Nicholas.liberty@ontario.ca.

Thank you and have a great day.

Laurel

Laurel Muldoon, MSc.
Senior Project Manager
Highway Corridor Management | North Area East
Ministry of Transportation | Ontario Public Service
705-491-0757 | laurel.muldoon@ontario.ca



Fw: Seguin - 37 Black Road - B-2025-0018-F

From Kara Midzain <kmidzain@seguin.ca>

Date Tue 6/9/2026 9:24 AM

To Bradie Debes <bdebes@seguin.ca>



Kara Midzain
Planning Administrative Assistant
Seguin Township
(705) 732-4300 ext. 243

From: LANDUSEPLANNING <LandUsePlanning@HydroOne.com>

Sent: Thursday, June 4, 2026 1:35 PM

To: Kara Midzain <kmidzain@seguin.ca>

Subject: Seguin - 37 Black Road - B-2025-0018-F

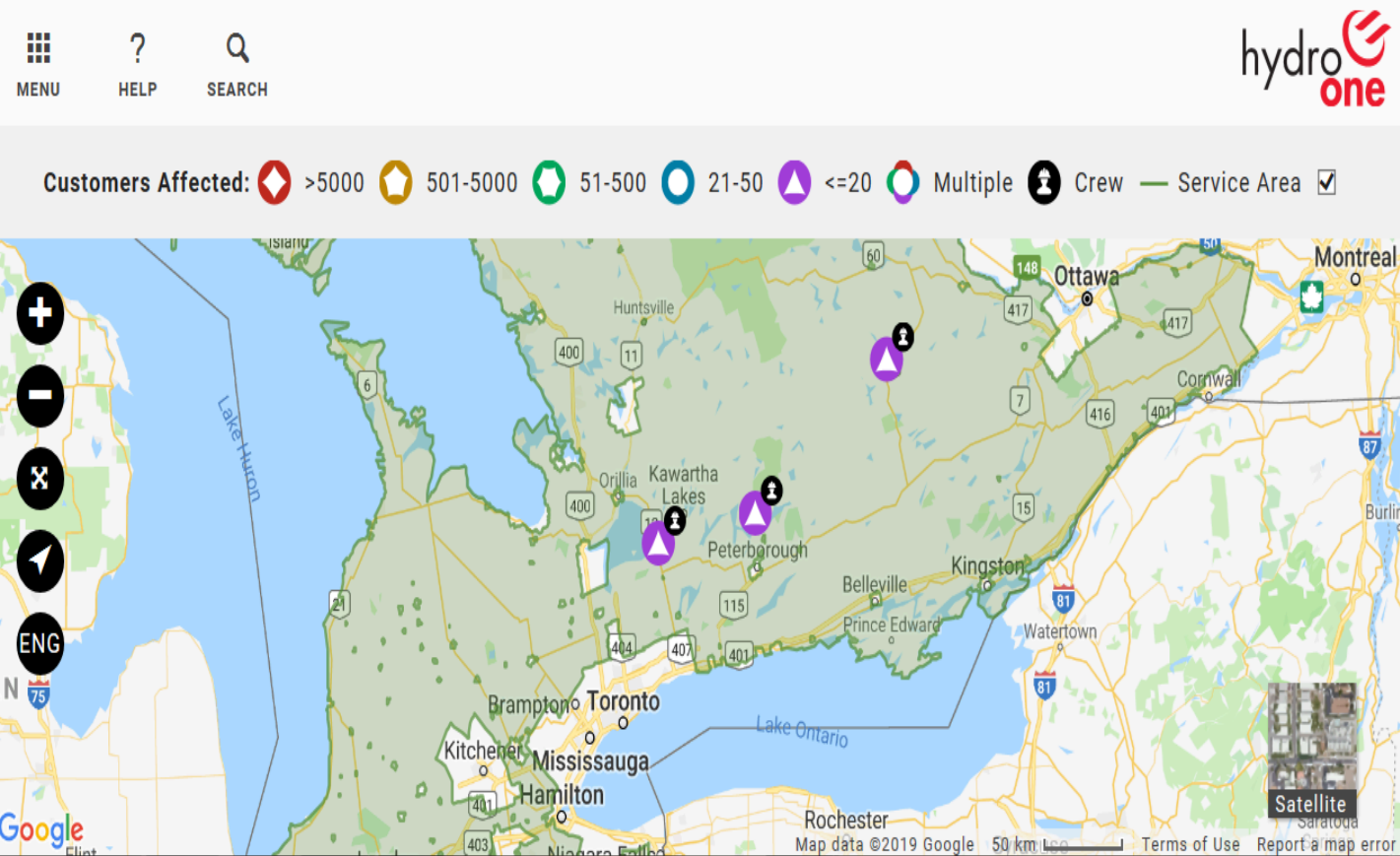
Hello,

We are in receipt of your Application for Consent, B-2025-0018-F dated 2026-04-30. We have reviewed the documents concerning the noted Plan and have no comments or concerns at this time. Our preliminary review considers issues affecting Hydro One's 'High Voltage Facilities and Corridor Lands' only.

For proposals affecting 'Low Voltage Distribution Facilities' the Owner/Applicant should consult their local area Distribution Supplier. Where Hydro One is the local supplier the Owner/Applicant must contact the Hydro subdivision group at subdivision@Hydroone.com or 1-866-272-3330.

To confirm if Hydro One is your local distributor please follow the following link: [Stormcentre \(hydroone.com\)](https://stormcentre.hydroone.com).

Please select "Search" and locate the address in question by entering the address or by zooming in and out of the map.



If you have any further questions or inquiries, please contact Customer Service at 1-888-664-9376 or e-mail CustomerCommunications@HydroOne.com to be connected to your Local Operations Centre

If you have any questions please feel free to contact Land Use Planning.

Thank you,

Land Use Planning Department
 Hydro One Networks Inc.
 Email: LandUsePlanning@HydroOne.com

Shore/Concession Road Allowances

Prepared for: Mayor and Members of Council

Subject: Shore Road Allowance Application (Blair)

From: Taylor Elgie, Director of Planning, Planning Department

Agenda Date: June 15th, 2026

Report No: PL-2026-063

Executive Summary:

RAS-2026-0003-F is an application to purchase the Shore Road Allowance (SRA) in front of the subject lands at 51 Joseph Mulcock Trail on Otter Lake.

Staff recommend that Council pass By-law 2026-049 to close and stop up the requested Shore Road Allowance, and to transfer the Shore Road Allowance to the abutting owner.

Prepared for: Mayor and Members of Council

Subject: Shore Road Allowance Application (Blair)

From: Taylor Elgie, Director of Planning, Planning Department

Agenda Date: June 15th, 2026

Report No: PL-2025-063

Recommendation:

That Council pass By-law 2026-049 to close and stop up part of the Original Shore Road Allowance (Part 1 of Plan 42R-23000) in front of the subject lands at 51 Joseph Mulcock Trail, and to transfer the Shore Road Allowance to the abutting owner,

Background & Analysis:

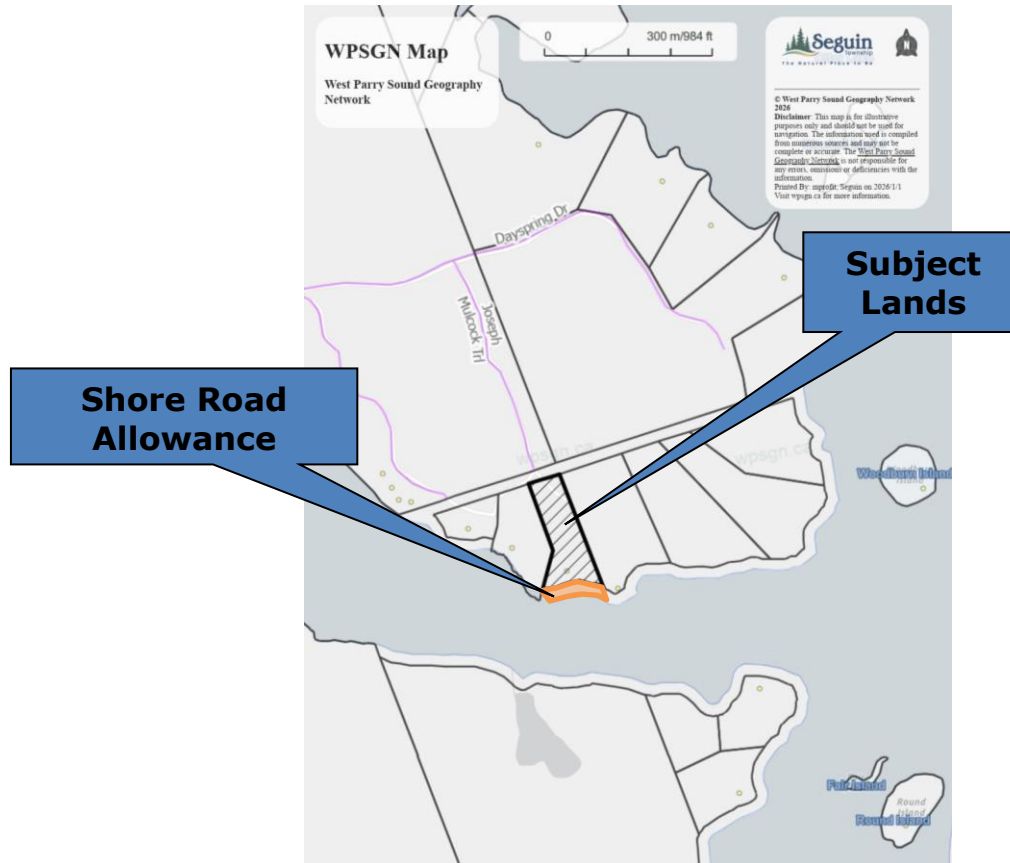
APPLICATION NO: Shore Road Allowance RAS-2026-0003-F
Applicants: Brian & Cynthia Blair
Subject Lands: PCL 20005 SEC SS; PT BROKEN LT 28 CON 4 FOLEY PT 1 42R5223 T/W PT 1 42R5513 & PT 18 42R4946 AS IN LT121819; T/W PT 1 42R14874, PT 15-19 42R13696, PT 1 42R4946 AS IN LT227864; S/T PT 4 & 5 42R14874 AS IN LT228801; S/T PT 3 42R14874 AS IN LT229964; S/T PT 3 42R14874 AS IN LT229965; SEGUIN
Civic Address: 51 Joseph Mulcock Trail
Roll No.: 49-03-030-004-05820

On January 29th, 2026, an application was made to purchase part of the Original Shore Road Allowance (SRA) laid out along the shores of Otter Lake, in front of Lot 28, Concession 4, designated as Part 1 according to Plan 42R-23000.

Township Departments were circulated for comment, and no concerns were identified. Through a file review by staff, it was determined that there are no concerns of public interest on the subject SRA that would indicate that the lands should remain in Township ownership.

Consent forms from the neighbours to the west were not required as the lot line has been established, and abutting neighbours to the east have been obtained.

FIGURE 1: KEY MAP



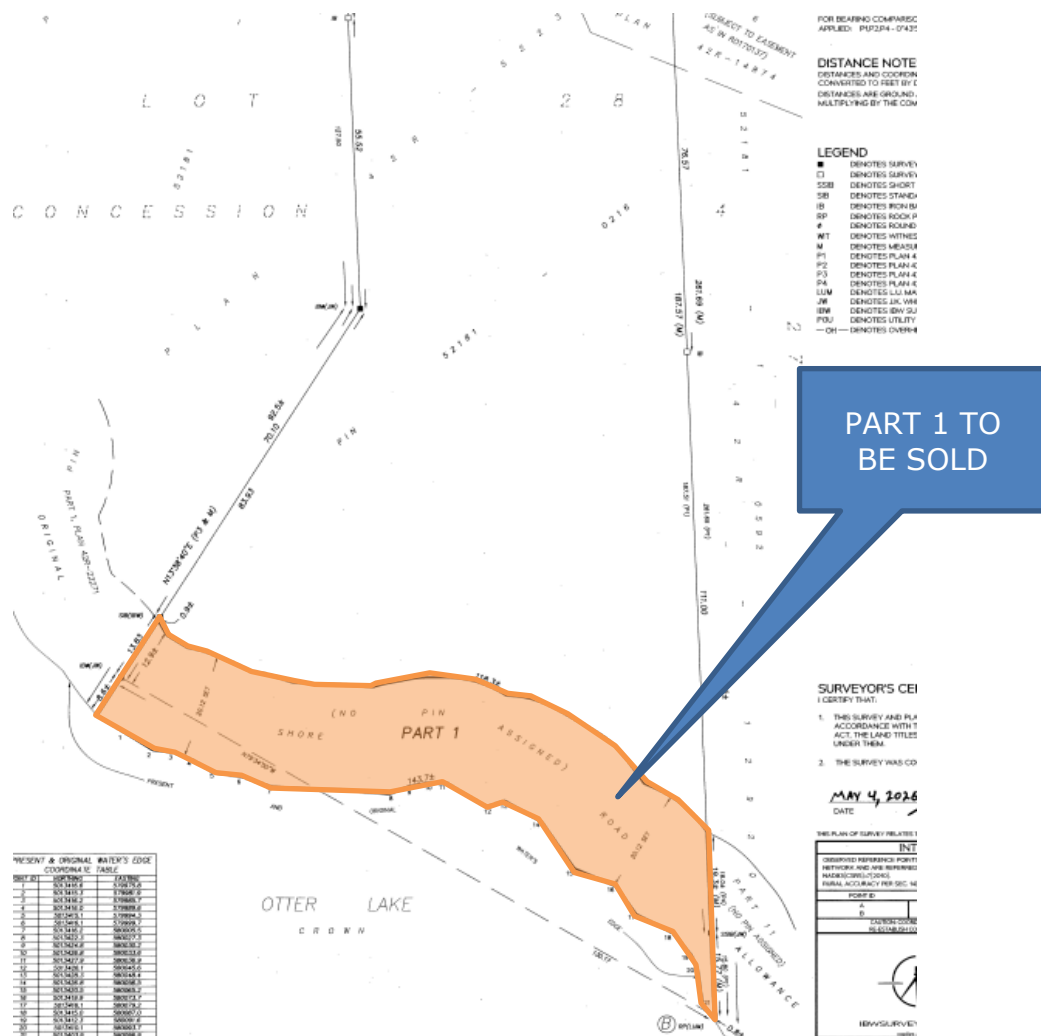
In 2013 Council directed Staff to review the policy and procedures for the closing of Shore Road Allowances, and directed staff to proceed with the following approach:

Placing a restrictive covenant on the lands that places a specific prohibition on title that Council considers appropriate to advance the objectives of the Official Plan. This could be used to prohibit certain uses or structures contrary to the

Township by-laws. The covenant could also be used to provide another level of protection for areas of natural vegetation and steep slopes.

The applicant has agreed to enter into a Restrictive Covenant agreement with the Township in order to purchase the SRA lands known as Part 1 on registered plan 42R-23000. A draft of the Restrictive Covenant is attached in Schedule B of this report.

FIGURE 2: 42R-23000 (Excerpt)



Financial Impacts:

Selling the requested Shore Road Allowance will have a positive financial impact on the Township. The cost of land is determined by the lake and the amount of frontage on the subject lands. The land value cost for this application is approximately \$11,000.00.

Options/Alternatives:

Council has two options on how to proceed with the request to acquire the subject Shore Road Allowance.

Option 1: Sell the portion of the Shore Road Allowance to the applicant, as requested.

Option 2: Do not sell any portion of the Shore Road Allowance at this time.

Staff recommends Option 1.

Strategic Plan Alignment:

Foundation – Provide Service Excellence

Consistently aim to enhance the quality and efficiency of Township services, balancing person-to-person contact with modern service delivery.

Conclusion:

It is the recommendation of the Planning Department that Council pass By-law 2026-049 (Schedule A) to close, stop up, and transfer those parts of the Original Shore Road Allowance designated as Part 1 of Plan 42R-23000 in front of the subject property. By-law 2026-049 also authorizes Council to enter into a Restrictive Covenant Agreement (Schedule B) with the owner of the abutting lands that preserves the economic, environmental and social values of the transferred Shore Road Allowance.

Prepared by:



Melissa Profit
Planning Technician

Approved by:



Taylor Elgie, MCIP, RPP
Director of Planning



Jason Inwood
Chief Administrative Officer

Attachments:

Schedule A – Draft By-Law 2026-049

Schedule B – Draft Restrictive Covenants Agreement

MP/TE/JI

THE CORPORATION OF THE TOWNSHIP OF SEGUIN

BY-LAW NO. 2026-049

TO CLOSE AND STOP UP THE ORIGINAL SHORE ROAD ALLOWANCE LAID OUT ALONG THE SHORES OF OTTER LAKE, IN FRONT OF LOT 28, CONCESSION 4, IN THE GEOGRAPHIC TOWNSHIP OF FOLEY, NOW TOWNSHIP OF SEGUIN, IN THE DISTRICT OF PARRY SOUND, BEING DESIGNATED AS PART 1, ACCORDING TO PLAN 42R23000.
AND TO SELL PART 1 ACCORDING TO PLAN 42R23000.

WHEREAS pursuant to Sections 8, 9, 11 and 35 of the Municipal Act, 2001 S.O. 2001, Chapter 25 (the "Act") The Corporation of the Township of Seguin, hereinafter called the Corporation, is empowered to stop up and close any part of a highway over which it has jurisdiction.

AND WHEREAS pursuant to Sections 8, 9 and 11 of the Said Municipal Act, 2001, ante, the Corporation is empowered to sell any part of a highway that is legally stopped up and closed.

AND WHEREAS it is deemed expedient in the interest of the Corporation, that the original unopened shore road allowance described in Schedule A hereto be closed, and thereafter Part 1 according to Plan 42R23000 be sold and conveyed to the adjacent owners.

AND WHEREAS the adjacent owners have made a request to the Corporation for the purchase of part of the said original unopened shore road allowance being designated as Part 1 according to Plan 42R23000.

AND WHEREAS the adjacent owners have agreed to accept the registration of restrictive covenants on the lands in accordance with the Corporation's policies.

AND WHEREAS public notice of the intention of the Corporation to close the said portion of the said shore road allowance has been in accordance with the municipality's by-laws regarding the same.

AND WHEREAS no persons objected to the closing in writing or appeared before the Council claiming that his, her or its lands will be prejudicially affected by this By-law.

AND WHEREAS no person uses the road allowance for motor vehicle access to or from the person's land.

AND WHEREAS the road allowance does not abut land owned by the Crown in right of Canada or lead to or abut on the bridge, wharf, dock, quay or other work owned by the Crown in right of Canada.

NOW THEREFORE the Council of THE CORPORATION OF THE TOWNSHIP OF SEGUIN enacts as follows:

1. THAT upon and after the passing of this By-law that part of the original unopened shore road allowance described in Schedule A hereto, be and the same is hereby closed and stopped up.

2. THAT upon and after passing of this By-law that part of the road allowance designated as Part 1 according to Plan 42R23000, be sold and conveyed by the Corporation to the adjacent owner or owners forthwith after this By-law comes into effect for other lawful consideration and the sum of One Dollar (\$1.00).

3. THAT the road allowance described in Schedule A hereto is declared surplus.

4. THAT the Mayor and Clerk be and they are hereby authorized and directed to sign all such conveyances as may be necessary and expedient for carrying out the provisions of this By-law, and to affix to such conveyances the Corporate Seal of the Municipality.

PASSED in Council June 15, 2026.

Certified to be a true copy of
By-law No. 2026-049 passed in
Council, this 15th day of June, 2022

ANN MACDIARMID, Mayor

CRAIG JEFFERY, Clerk

CRAIG JEFFERY, Clerk

DRAFT

SCHEDULE A

Part of the original shore road allowance laid out along the shores of Otter Lake, in front of Lot 28, Concession 4, in the Geographic Township of Foley, now Township of Seguin, in the District of Parry Sound, being designated as Part 1, according to Plan 42R23000.

DRAFT

The storage or placement of any aircraft, including but not limited to airplanes, helicopters, gliders, etc. and/or any building or structure designed to, intended for, capable of and/or used for housing aircraft.

Landscaping

The creation of landscaped water features such as reflecting pools, waterfalls and other non-naturally occurring watercourses or water features.

Recreational Installations or Features

The establishment of slides, "zip" or rappelling lines and platforms, diving platforms or towers, unless the foregoing are located:

- a) on a dock permitted under the then applicable Township Zoning By-law, attached to the lands, and
- b) where such of the foregoing recreational installation features is or are located on that portion of the permitted dock which is located directly, on, over or above the water.

Boathouses and Docks

The erection of a boathouse and/or dock unless such boathouse and/or dock complies with the Township's Comprehensive Zoning By-law 2006-125 as it read and was in force on the date the Lands were conveyed by the Township to the owner. For further clarity, notwithstanding that the owner may apply under the provisions of the *Planning Act*, to vary or amend the provisions of By-law 2006-125 to permit a boathouse and/or dock:

- that is not permitted as the provisions read on the date the Lands were conveyed; or
 - that exceeds any regulated dimension which is stated as a maximum in such provisions as they read on the date the Lands were conveyed, or
 - that reduces any regulated dimension which is stated as a minimum in such provisions as they read on the date the lands were conveyed

such approval does not supercede the privity of this restrictive covenant and the Township's authority to enforce such restrictive covenant.

Buildings other than Boathouses or Docks

The erection of any building or structure, whether or not such building or structure requires a building permit, unless such building or structure complies with the Township's Comprehensive Zoning By-law 2006-125 as it read and was in force on the date the Lands were conveyed by the Township to the owner. For further clarity, notwithstanding that the owner may apply under the provisions of the *Planning Act*, to vary or amend the provisions of By-law 2006-125 to permit a building or structure:

- that is not permitted as the provisions read on the date the Lands were conveyed; or
 - that exceeds any regulated dimension which is stated as a maximum in such provisions as they read on the date the Lands were conveyed, or
 - that reduces any regulated dimension which is stated as a minimum in such provisions as they read on the date the lands were conveyed

such approval does not supercede the privity of this restrictive covenant and the Township's authority to enforce such restrictive covenant. For further clarity the foregoing restriction shall be read to include any buildings or structures entirely located above the ground within or suspended from trees or poles.

2. ENVIRONMENTAL PROTECTION ZONES

If the lands, or any part thereof, fall within an area identified by the Township as an Environmental Protection Zone, there shall be no use of said land, or any buildings thereon, except in accordance with Township zoning by-laws.

3. GENERAL

The foregoing restrictions apply notwithstanding any other restrictions imposed by Municipal By-law. Furthermore, for clarity, despite any conclusions by a court or other tribunal of competent jurisdiction otherwise that a Municipal By-law(s) does not prohibit the above, these restrictive covenants continue to operate to bind the land and prohibit the foregoing until such time as the Township, by by-law authorizes the deletion/ release or by by-law authorizes the modification of the restrictive covenant pursuant to section 4 below.

4. MODIFICATION

The Township or any successor municipal corporation, with the consent of the owner of the Lands, may alter or modify these restrictions in respect of the lands or any part thereof and such alteration or modification shall be evidenced by a municipal by-law. Furthermore, as a condition of the alteration or modification of these restrictive covenants the Owner agrees to the registration of a new restrictive covenant to give effect to the foregoing alteration or modification.

IN WITNESS WHEREOF the parties hereto have hereunto executed this agreement as follows:

By the OWNER on the _____ day of _____, 2026

WITNESS

BRIAN VICTOR BLAIR

WITNESS

CYTHIA LOUISE BLAIR

By the TOWNSHIP on the _____ day of _____, 2026

THE CORPORATION OF THE TOWNSHIP OF SEGUIN

ANN MACDIARMID, Mayor

CRAIG JEFFERY, Clerk

Delegations



PARKS, RECREATION & CULTURE MASTER PLAN



Prepared for Seguin Township
June 15, 2026

Agenda

1. Background
2. Recommendations
 - Recreation Facilities
 - Parks and Open Spaces
 - Programs and Events
 - Service Delivery System
3. Implementation
4. Questions & Comments



Purpose of a Master Plan

- **Guides** the Township in managing parks and recreation infrastructure, service planning and delivery **over the next 10 years to 2036**
- High-level, strategic document to support **annual budgeting** purposes
- Provides **recommendations** based on various data sources: surveys, in-person conversations, facility use data, schedules, site observations, trends in the parks and recreation sector, local and regional challenges and opportunities, etc.
- Recommendations may be advanced, delayed or amended to **respond to changing circumstances**
- Some initiatives will require **additional community consultation** to arrive at detailed plans and designs
- Council, in consultation with municipal staff, will **determine when and how** initiatives are implemented

Project Process

Phase 1: Current Context & Background Work

- Kick-off meeting
- Assembly & review of policies, plans, and data
- Demographic analysis
- Mapping and inventories
- Project team meeting

Phase 2: Community & Stakeholder Engagement

- Tour of parks & recreation spaces
- Council & staff visioning workshop
- Representative telephone survey
- Let's Connect Seguin online engagement & public survey
- User groups online survey
- Youth activity sheet
- Presentation of consultation findings & SWOT analysis to Recreation & Culture Committee

Phase 3: Assessments & Plan Development

- Needs assessments
- Preliminary draft plan
- Project team meeting
- Revised master plan & implementation strategy
- Presentation to Recreation & Culture Committee
- In-Person Public Open House
- Project team meeting
- Final draft Plan & Council presentation

Community Consultation



Visioning Workshop:
14 Council Members & Township Staff



Online Survey:
17 Organized User Groups



Activity Sheet:
52 Youth



Let's Connect Seguin:
115 Contributions



Representative Telephone Survey:
200 Residents



Public Open House:
19 Attendees

Master Plan Recommendations



Recreation Facilities



Programs and Events



Parks and Open Spaces



Service Delivery System

Recreation Facilities

Ice Pads

- Anticipate preparing a detailed feasibility study to confirm the need for a second ice pad during the term of the Master Plan.
- Continue tracking annual use of prime time at the Humphrey Arena.
- To increase prime time capacity in the interim, consider opportunities to improve the use of non-prime time and extend arena operating hours with scheduling adjustments for late night use.

Field House

- Plan on providing a multi-use recreation field house in Seguin and prepare a feasibility study for this purpose prior to initiating improvements to the existing Rosseau Field House.
- The feasibility study should:
 - assess optional locations for a field house
 - include capital and operating cost estimates for permanent engineered building solutions other than a bricks and mortar structure
 - identify the type and number of staff positions required for its operations.

Recreation Facilities

Multi-purpose Space

- Consult with users of Township halls and multi-purpose rooms to determine collective needs and required changes to provide a range of indoor spaces that will support a variety of recreation uses in a cost-effective manner.
- Coordinate this work with the plans that are in progress for the Rosseau Memorial Community Hall expansion and the possibility of providing indoor community space by repurposing the Rosseau Fire Hall should it be relocated.

Arts Facility

- If a new recreation field house is provided, consider repurposing Orrville Community Centre for arts purposes.
- If the Rosseau Fire Station is relocated and this building is renovated, consider providing multi-purpose arts spaces here or in Rosseau Memorial Hall, with the intention of creating an arts hub at the Hall.
- If a self-contained arts facility is considered, explore the feasibility of developing a small sustainable park building that can function as a multi-purpose facility.
- When determining the extent of need for arts-specific multi-purpose facilities, ensure use will be sufficient so that facilities are optimally used.

Recreation Facilities

Ball Diamonds

- Conduct a comparative evaluation to determine which of the Humphrey, Rosseau or Christie diamonds should be upgraded to provide an improved facility for community-based organized use and rentals.
- Based on the results of the evaluation, implement upgrades to the diamond selected as the preferred option.
- Anticipate the potential need to upgrade a second diamond by the end of the Plan's term and confirm need by monitoring use of the first upgraded facility.
- Pending requirements to repurpose one or more of the other three diamonds for required recreation uses, retain and maintain the remaining facilities for pick-up play.

Multi-purpose Playing Fields

- Provide a formal multi-purpose playing field for soccer and other field sport interests that may emerge.
- Consider 1) upgrading the Humphrey Public School field through an agreement with the School Board 2) identifying a municipal park that can accommodate up to two fields, with one potentially lit.
- Monitor the use of all prime time on the first multi-purpose field provided to confirm need for a second facility and how it should be provided.

Recreation Facilities

Tennis & Pickleball Courts

- As an initial step to introducing dedicated outdoor tennis and pickleball courts, provide up to two pickleball courts at Orrville Neighbourhood Park and a tennis court at Orrville Community Centre Park.
- Prepare and take concept plans for these two projects to an open community meeting to present the proposals and the rationale behind court locations and possible future additions.

Other Facility Interests

- Monitor community interest in new types of outdoor facilities and, as demand warrants, add to supply.

Improvements

- After working with user groups to clarify needed improvements, prepare a budgeted program to implement those that are feasible.
- Assign food services and storage needs priority as they emerged as common concerns among both indoor and outdoor facility users.

Master Plan Recommendations



Recreation Facilities



Programs and Events



Parks and Open Spaces



Service Delivery System

Parks & Open Spaces

Parkland Inventory & Naming

- Adopt the proposed new park names.
- Focus on improving/updating existing amenities at existing spaces, with priority given to Community Parks/Water Access Points, then Neighbourhood Parks/Water Access Points.
- Adopt the parkland classification system.
- Update the Parkland Dedication/Cash-in-Lieu By-Law.
- Develop a parkland disposal policy and/or integrate new policies related to parkland disposal and retention in the Official Plan.

Upgrades & Improvements

- Prioritize improvements to playgrounds, waterfronts, accessibility and trails over the term of this Plan.
- Consider adding a skatepark or pump track to supply. Approach the Near North District School Board to discuss a potential partnership for providing the skatepark/pump track at Humphrey Public School. Consult with local children and youth for the design of the facility.
- Consider issuing a call-out for volunteers for developing natural ice rinks in Rosseau, Humphrey and/or Orrville. If volunteers are interested, discuss preferred locations and develop a formal agreement outlining the volunteers' and Township's roles.
- Consider developing a refrigerated outdoor ice rink.
- Provide an up-to-date outdoor fitness station.
- Consider developing beach volleyball courts.
- Monitor demand for an off-leash dog area.

Parks & Open Spaces: Sites for Special Consideration

Lake Joseph Centennial Park

- Consider adding feature/unique waterfront seating.
- Add a dock to divide the boat launch from the swimming area.
- Work with a shoreline engineer and/or landscape architect to assess the flooding risks and damage at the site and develop recommended solutions.
- Upgrade the playground.

Rosseau Waterfront Park

- Due to the complexity of the site, undertake a master plan design process that considers, at minimum:
 - Replacing the aged playground with a highly accessible playground (i.e., accessible surface and multiple accessible pieces of equipment) and unique play area
 - Improving parking and circulation
 - Potentially adding a small, covered stage for events and performances
 - Identifying portion of land suitable to be leased for market stalls
 - A new winterized washroom/changeroom building
- As a pilot project, lease a portion of land to the marina operator to provide food/market stalls. Develop an agreement outlining the details.
- Clarify and confirm the ownership, historical, legal and regulatory framework of waterfront properties with boat houses.

Parks & Open Spaces: Sites for Special Consideration

Foley Community Centre Park

- Redevelop the multi-sport court with new surfacing suitable for functioning as a refrigerated ice rink in the winter, lines for full court basketball, two basketball nets, and a cover to provide shade in summer and improve ice integrity in the winter.
- Add a playground.

Foley Matheson Park & Beach

- Upgrade play equipment.
- Add waterfront seating/loungers.
- Consider an accessible walkway or mobility mat from the parking lot to the water's edge.
- Explore the opportunity to lease a portion of land from Hydro One near the Park. If possible, develop a secondary play area on that land with an updated playground and volleyball courts with a pathway connection to the beach.



Parks & Open Spaces: Sites for Special Consideration

Orrville Neighbourhood Park

- Convert the basketball court to a pickleball court and expand the parking area.

Orrville Community Centre Park

- Undertake a master plan design process to assess the feasibility and confirm community demand for a skatepark/pump truck and/or basketball court and/or tennis court (as well as parking improvements, seating and shade) at Orrville Community Centre Park.

Water Access Points

- Undertake a detailed review of all water access points to identify needed improvements, including for example, accessibility, parking, swimming, small craft facilities, environmental protection and encroachment issues.

Master Plan Recommendations



Recreation Facilities



Programs and Events



Parks and Open Spaces



Service Delivery System

Programs & Events

- Consider giving administrative support to the Community Services Department to allow the Program Coordinator to focus their responsibilities on facilitating Township programs, activities, and events.
- Convene permanent and seasonal residents through a summer waterfront festival to celebrate the Township's many lakes.
- Work with mushers to livestream their view of the Sled Dog Mail Run using GoPro cameras.
- Promote a "Virtual Paws Walk" during the Sled Dog weekend.
- Encourage local leaders to hold single-day "masterclass workshops" focused on adult education and learning.
- Pilot a youth entrepreneur market event.
- Work with community partners to plan a recurring open mic night and/or social hobby night for teens.
- Host a casual summer volleyball tournament at Rosseau Waterfront Park with temporary nets and music.
- Consider holding dedicated recreation-related fundraisers to fund short-duration programs and workshops in the shoulder season.
- Organize a monthly pub trivia night at Orrville Community Centre geared to adult residents.
- Expand outdoor recreation offerings through trail and nature programming, scavenger hunts, land-based learning, etc.

Master Plan Recommendations



Recreation Facilities



Programs and Events



Parks and Open Spaces



Service Delivery System

Service Delivery System

Supporting Volunteers & Community Groups

- Work with volunteer organizations to clarify support requirements in program delivery in relation to the Township's capacity to respond.
- Develop a Community Group Affiliation Policy to clarify the range of in-kind support services available to volunteer groups and what they must do to be eligible to be, and remain, affiliated.
- Coordinate the Community Group Affiliation Policy with the Donation Policy to preclude overlaps or contradictions between the two.
- At the next review of the Donations Policy, consider amendments to allow applicants to self-screen before moving on to complete an application.
- Consider changing the name of the Donations Policy to the Municipal Grant Policy to clarify that it is funding from the Township to the community.
- Prepare a comprehensive Volunteer Development Policy to guide the role, recruitment, training, support, evaluation, and terms/conditions of placement.
- Prepare a Volunteer Recognition Policy to ensure all volunteers' efforts are recognized by the municipality.

Service Delivery System

Policies & Agreements

- As required based on future demand for ball diamonds and soccer fields, develop an allocation policy for these facilities.
- Consider developing a Collaborations and Partnerships Policy to guide the Township in determining and entering working relationships with other agencies/organizations.
- Execute all collaborations and partnerships with appropriate formal agreements and, where applicable, ensure municipal capital investment is protected.
- Should a volunteer-based pickleball club want to become the primary user of outdoor municipal courts, prepare and enter an agreements with the relevant group to govern facility operation and use.
- Review and update policies regularly to confirm they are current, and achieve the Township's objectives.

Revenue Generation Opportunities

- Use capital fundraising campaigns based on concept plans and estimated capital costs to support facility provision.
- Introduce user fees for ball diamonds and soccer fields upgraded for organized use based on Township's cost recovery model.
- Develop an Amenities Donation Policy.
- Consider other revenue generating opportunities such as last minute ice, commercial kitchen rentals, food service vendors and sponsorships.

Service Delivery System

Accessibility & Inclusion

- Continue to implement the Township's Accessibility Plan in all areas of parks and recreation services.
- When planning new or renewing existing facilities, investigate opportunities to provide those that are designed to be inclusive.
- Develop an inclusion policy.
- Develop an RZone Policy.
- Allocate a budget to promote and educate the community on both the Inclusion and the Rzone policies.

Service Planning & Evaluation

- Develop an enhanced database using the Township's recreation management software to apply in a formal recreation facilities and programs/services planning.
- Take the lead in developing and implementing regularly occurring joint services planning sessions with other key non-municipal providers in Seguin.
- Conduct project, program or service specific planning sessions with other providers, as required.

Implementation

- 100 recommendations
- Consider developing an annual report card to detail year by year steps to implementing initiatives within each term of the Master Plan, by setting annual objectives in the budget cycle, and tracking their progress.
- Review the Master Plan halfway through its term in 2031.

Table 6-1: Capital Cost Summary of Master Plan Implementation by Service Area & Time Frame

Service Area	# of Recos	Short Term (Years 1-3)	Medium Term (Years 4-6)	Long Term (Years 8-10)	Total Capital Cost Estimate
Recreation Facilities	26	\$1,285,000	\$875,000	TBD	\$2,160,000
Parks & Open Spaces	38	\$1,895,000	\$2,864,000	\$870,000	\$5,629,000
Programs & Events	11	-	-	-	-
Service Delivery	25	-	-	-	-
TOTAL	100	\$3,180,000	\$3,739,000	\$870,000	\$7,789,000



PARKS, RECREATION & CULTURE MASTER PLAN



Thank you!

thinc.

mehak, kelly
& associates.

Prepared for: Mayor and Members of Council

Subject: Parks, Recreation and Culture Master Plan – final draft

From: Dominique O'Brien – Director of Community Services

Agenda Date: June 15, 2026

Report No: CS-2026-005

Executive Summary:

The Parks, Recreation & Culture Master Plan is a roadmap for the future of parks and recreation in Seguin Township. Over the next 10 years (up to 2036), it will guide how to build, improve, and take care of the places we play and gather. This includes indoor recreation buildings, sports fields and facilities, parks and trails, and programs and events.

The current draft Plan contains 99 recommendations developed by the consulting team. They are not rigid rules or requirements and may change over the next 10 years. Council will determine if, when, and how they are implemented depending on municipal capacity, changing circumstances, and additional consultation with the public.

Prepared for: Mayor and Members of Council

Subject: Parks, Recreation and Culture Master Plan – final draft

From: Dominique O'Brien – Director of Community Services

Agenda Date: June 15, 2026 **Report No:** CS-2026-005

Recommendation: That Council receive the final draft Parks, Recreation and Culture Master Plan for information. If no further comments are received, staff will bring the final plan to Council for approval and adoption in July.

Background & Analysis: Seguin Township is committed to developing parks and recreation spaces and programs that reflect our community's demographics, interests, and aspirations. The Township engaged thinc design and Mehak, Kelly & Associates to write a Parks, Recreation & Culture Master Plan. The Plan provides short, medium, and long-term recommendations for parks, sport facilities, trails, indoor recreation and culture facilities, and water access points over the next 10 years to 2036. It will contribute to the Strategic Plan's vision of "a bold, prosperous, and collaborative community with unwavering commitment to prioritizing the environment while providing an exceptional quality of life."

A consultation process was conducted to include input from all members of the community including residents, Council, Township staff, community groups, and other interested/affected parties. In Fall 2025, the public was encouraged to share feedback on Let's Connect Seguin through an online survey, virtual Post-It idea boards, and a discussion forum. A telephone survey was administered to 200 households to capture a statistically representative sample of community needs and interests, including users and nonusers of parks, facilities, and programs. The consulting team also conducted engagement activities with Council, municipal staff, and community organizations and groups that use parks and recreation facilities. An activity sheet was completed by 52 students at Humphrey Public School, and a presentation was made to the Recreation & Culture Committee. Most recently, the public was invited to attend an Open House on May 28 to share feedback on the consultant's draft Master Plan.

The Parks, Recreation and Culture Master Plan is divided into four needs assessments: Parks and Open Spaces, Indoor and Outdoor Recreation Facilities, Programs and Events, and Service Delivery. Within each of the assessments are recommendations to guide the Township over the next 10 years. The consulting team developed these recommendations based on site observations, usage data, facility schedules, municipal goals, feedback from the community, related plans and policies, discussions with staff, comparator municipalities, and emerging trends.

Many recommendations are operational in nature: this means their implementation would be undertaken by staff as part of their day-to-day activities. The remaining capital recommendations, and those to undertake supplementary studies, require discrete budget allocations for execution. This includes both improvements/repairs to existing facilities, as well as the design and construction of new facilities and amenities.

Financial Analysis: Capital projects identified in the Master Plan will be brought forward for Council's review and approval as part of the annual budget deliberation process. Funding considerations, project timing, and overall financial impacts will be evaluated at that time.

Strategic Plan Alignment:

Goal #1: Lead

1.1 Advocate for infrastructure and services that support a healthy, active, and engaged community.

Goal #2: Grow

2.3 Create Opportunities to be an attractive tourism destination.

Conclusion: The Parks, Recreation & Culture Master Plan provides Seguin Township with a strategic roadmap for parks, recreation, and culture over the next 10 years, through to 2036. It is intended to guide future decisions about the development, enhancement, and stewardship of community spaces and services, including indoor recreation facilities, sports fields, parks, programs, and events.

Prepared by:



Dominique O'Brien
Director of Community Services

Reviewed by:



Taylor Elgie
Director of Planning

Reviewed by:



Jason Inwood,
Chief Administrative Officer

Attachments:

- *Schedule A: Draft Parks, Recreation and Culture Master Plan*





Seguin
Township

PARKS, RECREATION & CULTURE MASTER PLAN






Executive Summary



LAND ACKNOWLEDGEMENT

We would like to acknowledge that Seguin Township is on the traditional territory of the Anishinaabe peoples in the Huron Robinson treaty area. We recognize and respect the long history of First Nations and Métis peoples on this land and that this region continues to be home to many thriving First Nations communities that have lived on Turtle Island for time immemorial.

Seguin Township is committed to ongoing learning, responsible stewardship of our planet, and building relationships to help create a better future for generations to come.



ACKNOWLEDGEMENTS

We thank all community members who shared their ideas, aspirations and insights through public and stakeholder consultation. In particular, we are appreciative of the Seguin Township staff team who contributed their time, knowledge and expertise to the development of the Parks and Recreation Master Plan, including Dominique O'Brien, Ken Griffiths, and Kara Duggan.

thinc.

**mehak, kelly
& associates.**

The Parks, Recreation & Culture Master Plan and this Executive Summary were prepared for Seguin Township by thinc design and Mehak, Kelly & Associates. All images are provided by the Township or taken by the consulting team, unless otherwise noted.

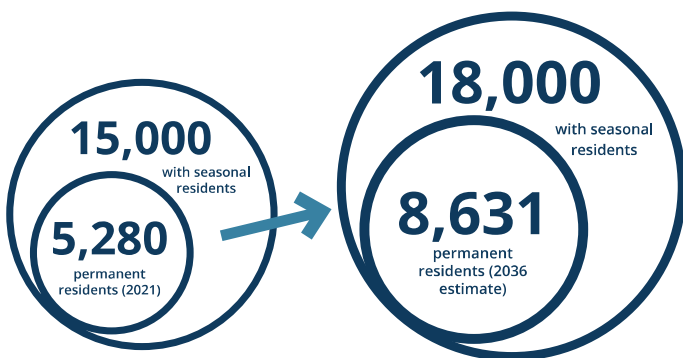


Project Overview

Seguin Township is committed to developing recreation spaces and programs that reflect the community's demographics, interests, and aspirations.

The Township engaged thinc design and Mehak, Kelly & Associates to write a Parks, Recreation & Culture Master Plan with short-, medium- and long-term recommendations for parks, outdoor sport facilities, trails, indoor recreation and culture facilities, and water access points over the next 10 years to 2036.

SEGUIN'S POPULATION IS GROWING



The 2024 Development Charges Background Study projects approximately 1,530 new housing units in Seguin by 2033. This will include an increase of about 250 new residents each year. The Township's census/permanent population is projected to grow to 8,631 at the 10-year term of the Master Plan in 2036, while the seasonal population will be approximately 9,379. The adjusted total population of Seguin in 2036 is estimated to be 18,010.

The construction of new residential developments and subsequent arrival of new residents will impact the Township's parks, facilities, programs, and other recreation needs. The Parks, Recreation & Culture Master Plan must anticipate and plan for those needs with clear, action-oriented recommendations through appropriate levels of service, anticipated facility improvements, best practices, and sustainable investments.

HEARING FROM THE COMMUNITY

In Fall 2025, the public was encouraged to share feedback on Let's Connect Seguin through an online survey, virtual Post-It idea boards, and a discussion forum. A telephone survey was administered to 200 households to capture a statistically representative sample of community needs and interests, including users and non-users of parks, facilities, and programs. The consulting team also conducted engagement activities with Council, municipal staff, and community organizations and groups that use parks and recreation facilities. An activity sheet was completed by 52 students at Humphrey Public School and a presentation was made to the Recreation & Culture Committee. Appendix A of the Master Plan includes a summary of consultation findings.

When the draft Plan was prepared in May 2026, the full document and Executive Summary were shared with the community on Let's Connect Seguin. Residents were invited to speak with the consulting team in person at a Public Open House on May 28 at the Humphrey Arena and/or submit comments via email and a feedback form on Let's Connect Seguin. The Plan was then revised following the community's input.



Recreation Facilities

TAMARACK NORTH CENTRE



Opening in summer 2026 in neighbouring Parry Sound, this new regional centre will provide an indoor pool, gym, walking track, and fitness rooms. Because this new facility will meet many of the community's needs, Seguin will focus on providing local indoor spaces that complement, rather than duplicate, what is available at the Tamarack North Centre.

RECREATION FIELD HOUSE



The Plan recommends the Township consider studying the feasibility of building a new, multi-use recreation field house to replace the aging Rosseau Field House. This could provide a large, open indoor space for activities like walking, turf sports, or fitness.

ICE PADS



The Humphrey Arena's prime time hours are heavily used. While there is some demand for a second ice pad, it is not immediately needed. The Township should track use of the arena and if it consistently reaches capacity, conduct a feasibility study for a second pad. In the meantime, upgrades are planned for the change rooms, and consideration is being given to adding a fitness area.

MULTI-PURPOSE & ARTS SPACES



Seguin has several community halls but lacks a dedicated space with a sprung floor for dance or aerobics. The Township should consult with users to determine how to better configure these spaces. The Plan also recommends creating a dedicated space for arts and cultural activities.



BALL DIAMONDS



Seguin has four ball diamonds and use is relatively low. The Plan recommends evaluating the three main diamonds (in Humphrey, Rosseau, and Orrville) and selecting one to be fully upgraded and possibly lit. This will serve as a high-quality hub while the others should be maintained for casual pick-up games.

TENNIS & PICKLEBALL COURTS



Surveys revealed strong community interest in both pickleball and tennis. Because there are currently no dedicated courts for either sport, as a first step the Plan proposes building up to 2 pickleball courts at Orrville Neighbourhood Park and one tennis court at Orrville Community Centre.

PLAYING FIELDS



There is a need for a formal multi-purpose sports field, primarily for soccer. The Township should consider upgrading the field currently used at Humphrey Public School if an agreement can be reached with the Near North District School Board or building a new field in a municipal park.

GENERAL IMPROVEMENTS



For both indoor and outdoor facilities, user groups noted a need for better storage space, updated amenities, and improved food services like canteens. The Township should work with these groups to confirm required improvements and budget to implement those that are feasible.



Parks & Open Spaces



PARK INVENTORY & NAMING

The Township currently maintains 17 parks with a mix of playgrounds, beaches, basketball courts, gazebos, and boat launches. The Plan suggests renaming four of these parks to clearly show they are complete community spaces rather than single facilities:

- from “Horseshoe Lake Ball Diamond” to “Horseshoe Lake Park”
- from “Humphrey Sports Court & Playground” to “Humphrey Community Park”
- from “Christie Ball Diamond” to “Orrville Neighbourhood Park”
- from “Rosseau Field House & Sport Court Park” to “Rosseau Community Park”

This makes it clear that the name applies to the whole park area and its amenities.

The Plan recommends classifying parks into three categories: Community Parks (larger, drive-to destination spaces), Neighbourhood Parks (smaller, walk-to local spots), and Linear Open Spaces/Trails. This helps the Township spread resources fairly and effectively.

PARK DISTRIBUTION & POLICY

Seguin has a good overall supply of park spaces and outdoor amenities compared to its peers. Each of the Township’s four settlement areas is supplied with one Community Park and two or more Neighbourhood Parks. Overall, the distribution of park amenities is good, with each community having at least one playground, gazebo, beach, passive green space, and boat launch.

The Township should update its parkland dedication/cash-in-lieu by-law to reflect new provincial legislation and continue to fund park and trail development and improvements.



ACCESSIBILITY AND PLAYGROUND UPGRADES

All of the current playgrounds use sand surfacing, which means none of them meet modern accessibility standards. Much of the play equipment is also aging and needs to be replaced. The Plan establishes a prioritized approach to upgrade playgrounds with accessible surfaces (e.g., engineered wood fibre, rubber) and improved play value. The Village Green, Foley Matheson Park & Beach, Maple Key Park & Beach and Lake Joseph Centennial Beach are identified as top priorities for playground improvements.

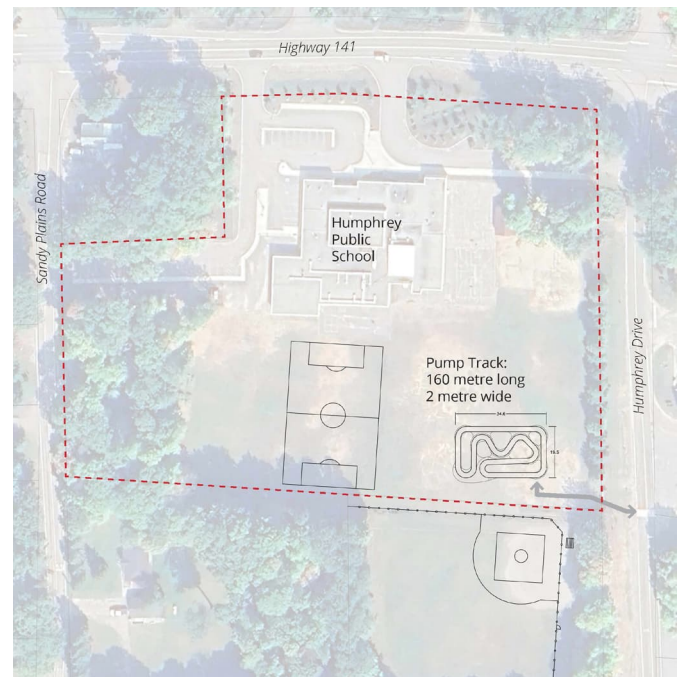
The Township should also replace its current outdoor fitness stations with newer, more varied options. Upgraded equipment with different levels of difficulty will benefit not only seniors, but adults and teens as well.

All age groups will benefit from beach and accessibility improvements and the ongoing implementation of the Active Transportation and Trails Master Plan (2022). Priority should be given to improvements and additions at Community Parks/Water Access Points, followed by Neighbourhood Parks/Water Access Points.



SKATEPARK/PUMP TRACK

When compared to similar municipalities, Seguin has plenty of general park space but falls behind in facilities for older children and teens. To give youth more recreation options, the Township should consider building a skatepark or pump track. The Plan recommends approaching the Near North District School Board to discuss a potential partnership for providing a skatepark/pump track at Humphrey Public School.



--- Humphrey Public School Boundary

← Walkway connection from sidewalk to new pumptrack



0 10 20 50 m



Key Recommendations for Specific Parks



ORRVILLE COMMUNITY CENTRE PARK

This is identified as a strategic location for expanded recreation due to its distance from existing facilities, offering a potential site for an Orrville hub that can include a basketball court, tennis court, and potentially a rectangular field if required in the future. If access to the Community Centre is not possible, washrooms, shade and seating should also be provided. Ultimately, a formal design process and consultation are recommended to confirm community support for these additions.



FOLEY MATHESON PARK & BEACH

This is a popular swimming spot and a hub for swimming instruction. The Plan recommends washroom upgrades, new play equipment, feature seating for all ages, and an accessible mobility mat leading directly to the water.

There is also an opportunity to enter into a long-term lease with Hydro One to create a secondary play area on a large parcel of land adjacent to the Park. This could host an updated playground as well as beach volleyball courts for casual pick-up play, league play, events or tournaments.



ORRVILLE NEIGHBOURHOOD PARK

Because this park is further away from residential homes, it is an ideal location for pickleball. Its aged basketball court should be converted into pickleball courts to mitigate noise complaints often associated with the sport.



FOLEY COMMUNITY CENTRE PARK

The Foley area generally has fewer recreation options than other parts of the Township. A playground should be added to this site. The Plan also recommends upgrading the multi-sport court with boards, a roof and new surface with cooling lines so it can be used as a shaded basketball court with two nets in the summer, and a refrigerated ice rink in the winter.



Key Recommendations for Specific Parks



ROSSEAU WATERFRONT PARK

This park serves as a major community hub for events and visitors. Any upgrades must be carefully planned to prevent overcrowding. To properly manage improvements, the Township should undertake a master plan design process to consider recommendations such as upgrading the playground into a uniquely themed and highly accessible play area, improving the parking layout, upgrading the washrooms/change rooms, and potentially building a small covered stage for community events.

The Township should also consider a pilot project to lease a portion of the park to the local marina operator for food and market stalls. This would provide new food options for visitors and generate revenue to help pay for the park's upgrades.



LAKE JOSEPH CENTENNIAL PARK

This beach area struggles with parking lot flooding. The Township should work with a shoreline engineer or landscape architect to assess the issues. The Plan also recommends adding waterfront seating, updating the playground, and installing a dock to separate the boat launch from the swimming area.



Recreation Programs & Events

This section of the Master Plan looks at the current mix of recreation and cultural programs and events in Seguin Township. These activities are organized by a mix of municipal staff, the public library, volunteer community groups, sports leagues, and private providers.



EXISTING PROGRAMS

What's Offered: There are currently a range of activities offered in Seguin including public skating, swimming lessons, first aid courses, library clubs (like book clubs and stitching sessions), sports leagues (especially hockey), and specialized classes like yoga and music.

Community Feedback: Only a small percentage of residents participate in municipal programs. Many people said they don't participate because nothing interests them, they don't know what's available, or they find the programs too expensive. There is a strong desire for more adult fitness classes, seniors' social clubs, and sports leagues for younger adults.

EXISTING EVENTS

What's Offered: The Township hosts a variety of events throughout the year including the Sled Dog Mail Run, holiday celebrations (like Christmas markets and Easter events), Canada Day festivities, and local farmers' markets and fall fairs.

Community Feedback: Residents generally feel their needs are met regarding events, but many would like to see more variety, better communication, and improved affordability. There is interest in adding festivals, markets, and parades.



IDENTIFIED GAPS

Teens: There is a need for more casual, non-competitive activities, as most options for teens are competitive sports or leadership courses. Events cater to young children or the general public; there are no events specifically designed for teens.

Adults: There are very few programs like beginner sports or social leagues geared toward adults aged 18-35.

Arts & Culture: There is limited hands-on arts programming (like visual arts or theatre) in the Township.

Sports: Winter activities are almost entirely focused on ice sports, leaving few options for those who don't skate. There are dedicated men's leagues, but no specific women's sports leagues. There are no active sporting events like 5K runs, cycling tours, or sports tournaments.

Shoulder Seasons: Most programs happen in the summer or winter, with a lull during the spring and fall.

Events: Despite many holiday events and participation in Parry Sound's Santa Claus Parade, there are no parades in Seguin. There are no food-focused festivals, like food truck events or local tastings.

NEW IDEAS & RECOMMENDATIONS

Community Building: Host a summer waterfront festival, organize community potlucks or chili cook-offs, and work with mushers to live-stream their views from the Sled Dog Mail Run.

Active Adults: Organize casual pickleball tournaments, offer single-day educational workshops, and host elevated evening markets.

Youth & Teens: Create a youth entrepreneur market, set up a recurring open mic or social hobby night, and organize casual beach volleyball tournaments.

Young Professionals: Offer short-term "try-it" sports clinics, host night hikes or sunrise yoga, and organize monthly pub trivia nights.

Outdoor & Cultural Recreation: Develop app-based scavenger hunts on local trails, host haunted forest walks for Halloween, and partner with Indigenous groups for land-based learning and storytelling events.

ADMINISTRATIVE SUPPORT

Currently, Seguin's Program Coordinator divides their time between organizing recreation programs and general administrative tasks. The Plan recommends giving administrative support to the Community Services Department to allow the Program Coordinator to focus on growing recreation offerings, expanding use of existing parks and facilities, partnering with local groups, and evaluating activities for the growing community.



Recreation Service Delivery

MUNICIPAL ROLE

Seguin Township primarily acts as an “indirect” provider of recreation. This means the municipality supplies and maintains the parks, facilities, and staff support, while local volunteer groups and sports leagues deliver the majority of programs and activities to the community. The Community Services Department and the Seguin Recreation and Culture Committee oversee this collaborative process.

SUPPORTING VOLUNTEERS & COMMUNITY GROUPS

Volunteers are essential to Seguin’s recreation system. To better support them, the Master Plan recommends several new and updated policies:

Community Group Affiliation Policy: This would clarify how local groups can “register” or affiliate with the Township, outlining the in-kind support the Township can offer them (like help with marketing and accessing grants).

Volunteer Development & Recognition Policies: Formal guidelines should be established to safely recruit, train, and clearly outline the roles of volunteers. The Township should also create a formal policy to consistently thank volunteers, which would include an annual volunteer recognition event and awards ceremony.

Municipal Grant Policy: The Township currently has a “Donation Policy” that grants money to local groups through an application process. The Plan suggests renaming this to the “Municipal Grant Policy” to make it clearer that this funding comes from the Township.

FACILITY & PARTNERSHIP POLICIES

Ice and Field Allocation: The Township currently has an Ice Allocation Policy that prioritizes youth and local residents for prime-time arena hours. The plan suggests extending this type of scheduling policy to ball diamonds and playing fields if future demand requires a similar approach to allocating time to users.

Collaborations and Partnerships: Because Seguin shares facilities with nearby municipalities, school boards, and private organizations, the Township should draft a formal Collaborations and Partnerships Policy. This will ensure all future joint agreements safeguard the Township’s interests and benefit the community.

REVENUE GENERATION

While community surveys show that residents are generally reluctant to pay higher taxes or user fees, they are very open to fundraising. To help offset the costs of providing recreation services, the Plan recommends:

Amenities Donation Policy: Creating a formal program where residents can donate money to sponsor specific park improvements like memorial benches or trees.

New Revenue Streams: Renting out commercial kitchens, charging user fees for upgraded sports fields, and offering “last minute” discounted ice rentals.



ACCESSIBILITY, INCLUSION & SAFETY

Inclusive Facilities: As the Township builds or upgrades spaces, it should explore modern accessible designs such as multi-sport courts with adjustable equipment or rubberized ball diamonds that accommodate mobility devices.

Inclusion Policy: The Township should develop a documented Inclusion Policy to actively ensure that recreation environments are welcoming and accessible to everyone, regardless of age, background, or ability.

Rzone Policy: To protect staff and users, the Plan recommends establishing a zero-tolerance “Rzone Policy” to strictly manage and prevent violence, verbal abuse, and vandalism in municipal recreation settings.

SERVICE PLANNING & EVALUATION

To make smart financial decisions, the Township needs to formally track how its facilities and programs are being used. Staff should use recreation management software to gather data on what the community needs, track and evaluate the use of facilities and success of programs, and use this information to plan for the future. The Township should also regularly host joint planning sessions with local sports leagues, cottagers’ associations, and service clubs so that everyone is working together to meet the community’s needs.

IMPLEMENTATION OF THE PLAN

The Master Plan includes a total of 100 ideas to help guide Seguin over the next 10 years. This Executive Summary provides an overview. For full details and rationale on the recommendations, please view the full Parks, Recreation & Culture Master Plan.

It is important to know that the recommendations are flexible suggestions, not strict rules. Before any major decisions are made, the Township will continue to ask for the community’s feedback and get approval from Council.

Many of the recommendations are simple, day-to-day tasks that municipal staff can weave into their regular routines. Other ideas — like building new park features or doing major repairs — are larger projects. These will require their own special budgets to cover the costs of design, consultation, construction, and ongoing operation.

Every year, when the Township undertakes its annual budget, staff should look at data (like documented facility use information and program participation) to update the Plan in real time. Halfway through the Master Plan’s 10-year timeline, there should be a comprehensive review to ensure its directions and recommendations still match the community’s needs.





The Natural Place to Be





PARKS, RECREATION & CULTURE MASTER PLAN

Final Draft



June 2026

TABLE OF CONTENTS

1.0 BACKGROUND	8
1.1 Project Purpose & Process	8
1.2 Geographic Context	8
1.3 Socio-demographic Context	9
1.3.1 Overview	9
1.3.2 Current Characteristics	9
1.3.3 Future Characteristics	11
1.4 Planning & Policy Context	13
1.5 Community Consultation	13
1.5.1 Municipal Council & Staff	13
1.5.2 Parks & Recreation User Groups	14
1.5.3 Residents	14
Public Online Survey	14
Household Telephone Survey	16
1.5.4 Local Youth	17
1.5.5 All Community Members	18
2.0 Recreation Facilities	20
2.1 Introduction	20
2.2 Indoor Facilities	21
2.2.1 Existing Facility Supply	21
2.2.2 Community Facility Use and Interests	22
2.2.3 Proposed Tamarack North Centre	24
2.2.4 Needs Assessment	25
Field House	25
Ice Pads	28
Multi-purpose Space	30
Arts Facility	32
Summary of Optional Facility Approaches	35
Other Facility Interests	36
2.2.5 Improvements to Indoor Facilities	36
2.3 Outdoor Facilities	38
2.3.1 Existing Facility Supply	38
2.3.2 Community Facility Use and Interests	38
2.3.3 Needs Assessment	39
Ball Diamonds	40

Multi-purpose Playing Fields_____	44
Tennis & Pickleball Courts_____	45
Other Facility Interests_____	46
2.3.4 Improvements to Outdoor Facilities_____	47
3.0 Parks & Open Spaces_____	50
3.1 Overview of Park & Open Space System_____	50
3.1.1 Inventory_____	50
3.1.2 Distribution_____	52
Overall Parkland Distribution_____	57
Amenity Distribution_____	57
3.2 Parkland Classification and Policy_____	58
3.2.1 Parkland Classification System_____	58
3.2.2 Parkland Policy and By-laws_____	60
Parkland Dedication Policy and Cash-in-Lieu By-law_____	60
3.3 Parkland & Key Amenity Service Levels_____	62
3.3.1 Demand and Local Context_____	62
Population Demographics_____	62
Geographic Context_____	62
Aging Infrastructure_____	63
What We Heard_____	64
3.3.2 Comparative Analysis_____	65
3.3.3 Summary and Recommendations_____	67
3.4 Sites for Special Consideration_____	71
3.4.1 Lake Joseph Centennial Park_____	71
Opportunities_____	71
Challenges_____	71
Discussion_____	72
3.4.2 Rosseau Waterfront Park_____	72
Opportunities_____	72
Challenges_____	72
Discussion_____	73
3.4.3 Foley Community Centre Park_____	76
Opportunities_____	76
Challenges_____	76
Discussion_____	76
3.4.4 Foley Matheson Park and Beach_____	77
Opportunities_____	77
Challenges_____	77

3.4.5 Orrville Neighbourhood Park	80
Opportunities	81
Challenges	81
Discussion	81
3.4.6 Orrville Community Centre (Park)	82
Opportunities	82
Challenges	83
Discussion	83
3.5 Parks & Amenities Improvement Plan	84
3.5.1 Major and Minor Park Amenities/Facilities	84
3.5.2 Waterfront Site Furniture	90
3.5.3 Boat Launch/Water Access Improvements	92
Parking, Circulation and Accessibility	92
Swimming	93
Small Craft Boating (Kayaking, Canoeing, Standup Paddle Boards)	93
Ecological Protection and Enhancement	93
Encroachment	94
3.5.4 Playground Evaluation	94
3.6 Park Improvements Summary	97
4.0 Programs & Events	103
4.1 Existing Programs	103
4.1.1 Inventory	103
4.1.2 Community Feedback	105
4.1.3 Analysis	106
Delivery Model	106
Distribution & Variation	107
Program Gaps	109
4.2 Existing Events	110
4.2.1 Inventory	110
4.2.2 Community Feedback	111
4.2.3 Analysis	111
Delivery Model	111
Distribution & Variation	112
Event Gaps	112
4.3 Emerging Trends & Considerations	113
4.3.1 Recreation Programs	113
4.3.2 Community Events	115
4.4 New Opportunities for Seguin	116

5.0 Service Delivery System	124
5.1 Introduction	124
5.2 Municipal Service Delivery Model	124
5.2.1 Municipal Structure for Service Delivery	124
5.2.2 Committees of Council	126
5.3 Volunteers	127
5.3.1 Parks and Recreation Volunteers in Seguin	127
5.3.1 Enhanced Support to Service Providers	127
5.3.3 Policies to Support the Volunteer Sector	129
Existing Policies	129
Proposed Policies	131
5.4 Facility Policies	136
5.4.1 Ice Allocation Policy	136
5.5 Partnership Policy & Agreements	138
5.5.1 Proposed/Potential Policies & Agreements	138
Collaborations and Partnerships Policy	138
Organized Pickleball Court Use Agreement	138
Joint Agreement for Recreation Facilities on School Board Property	139
5.5.2 Existing Policies & Agreements	139
Tamarack North Centre	139
Memorandum of Understanding with Near North District School Board	140
Agreement with Rosseau Lake College (By-law no. 2022-065)	140
5.5.4 Discussion	141
5.6 Revenue Generation Opportunities	143
5.6.1 Community Willingness to Finance Service Development	143
5.6.2 Proposed Amenities Donation Policy	144
5.6.3 Other Potential Programs	144
Last Minute Ice	144
Commercial Kitchen Rentals	144
Food Service Vendors	145
Sponsorships	145
5.7 Accessibility and Inclusion	145
5.7.1 Inclusive Multi-sport Court	146
5.7.2 Inclusive Ball Fields	146
5.7.3 Inclusion Policy	147
5.7.4 Rzone Policy	148
5.7.5 Guidance for Disability Inclusion	149
5.8 Service Planning and Evaluation	150

5.8.1 Engaging Other Service Providers	152
6.0 Implementation	153
6.1 Updating the Master Plan	154
6.2 Consolidated List of Recommendations	154
6.2.1 Important Considerations	154
6.2.2 Suggested Schedule & Cost Estimates	154



1.0

BACKGROUND

1.0 BACKGROUND

1.1 Project Purpose & Process

This Parks, Recreation, and Culture Master Plan is a framework for municipal decision making related to the development and management of parks, outdoor spaces, waterfront trail networks, recreation, and culture in Seguin Township over the next 10 years.

The Township engaged thinc design and Mehak, Kelly & Associates to develop the Plan. The project process spanned three phases from June 2025 to June 2026 and included the following tasks:

Phase 1: Current Context & Background Work

- Project Kick-off Meeting
- Data & Document Assembly
- Planning & Policy Review
- Socio-demographic Profile
- Mapping & Inventories
- Project Team Meeting

Phase 2: Community & Stakeholder Engagement

- Site Visits
- Council & Staff Visioning Workshop
- Representative Telephone Survey
- Public Online Survey & Virtual Community Visioning
- Youth Engagement
- User Groups Online Survey
- Preliminary Consultation Findings & SWOT Analysis
- Recreation & Culture Committee Meeting
- Stakeholder Focus Groups/Interviews
- Consultation & Engagement Summary Report

Phase 3: Assessments & Plan Development

- Project Team meeting
- Programming Needs Assessment
- Parks & Open Spaces Needs Assessment
- Recreation Facilities Needs Assessment
- Service Delivery & Policy Needs Assessment
- Preliminary Update Virtual Presentation
- Draft Master Plan
- Implementation Strategy
- Project Team Meeting
- Revised Master Plan
- Recreation & Culture Committee Meeting
- In-Person Public Open House
- Online Feedback Period
- Project Team Meeting
- Final Master Plan & Executive Summary
- Presentation to Council

1.2 Geographic Context

Seguin includes four amalgamated municipalities (Christie, Foley, Humphrey, and Rosseau), a number of smaller rural hamlets and a western portion of the unorganized township of Monteith. It is located in the District of Parry Sound. The Township is bordered by several municipalities as shown in Figure 1-1 on the following page.

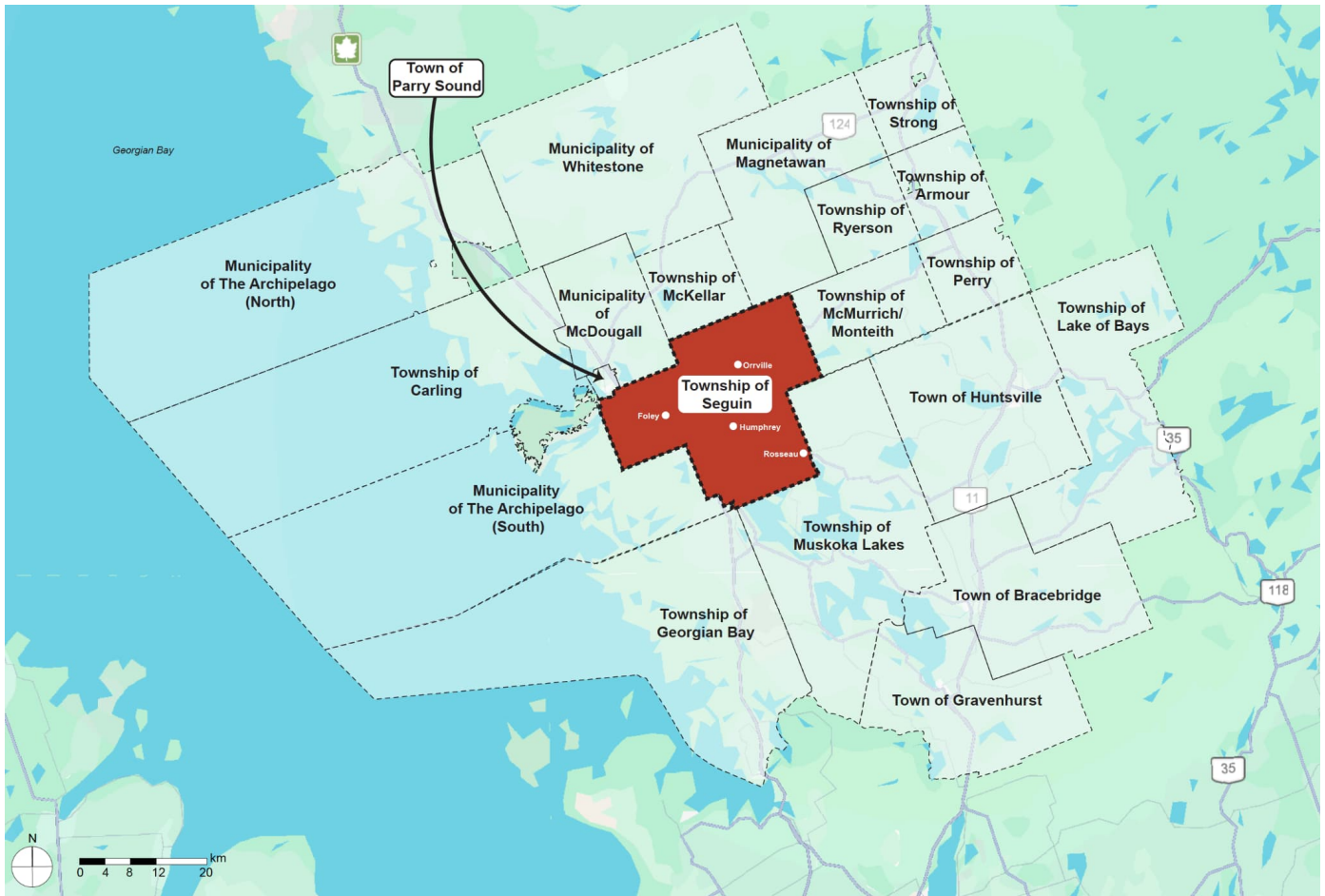


Figure 1-1: Seguin Township and Surrounding Area

1.3 Socio-demographic Context

1.3.1 Overview

This section highlights current and projected populations, socio-demographic details, and population age distributions for Seguin Township. The data was compiled from the following sources:

- Statistics Canada: 2021 Canadian Census
- Township of Seguin: 2024 Development Charges Background Study
- Ministry of Finance: Ontario Populations Projections 2021-2046

1.3.2 Current Characteristics

Table 1-1 on the following page shows a snapshot of Seguin based on 2021 Census data. This includes a permanent population of 5,280 residents, which has increased by 22.7% since 2016 where there were 4,304 residents. Approximately 215 (4.1%) current residents identify as Indigenous.

Table 1-1: Seguin Snapshot

	Seguin Township
Permanent Population (2021)	5,280
Land Area	586.99 km ²
Average After-Tax Household Income (2020)	\$96,200
Indigenous Identity ¹	215
Language Spoken Most Often at Home	English

Source: Statistics Canada (2021)

Table 1-2 below shows the distribution of households in the Township of Seguin, where more than one third (40.3%) comprises couples without children, 26.5% are one-person households, and 20.4% are couples with children.

Table 1-2: Household Composition in Seguin

Household Type	#	% of Total
Couple Family ² Households with Children	435	20.4%
Couple Family Households without Children	860	40.3%
One Parent Family Households	105	4.9%
Multigenerational Households	45	2.1%
One-Person Households	565	26.5%
Other ³	125	5.9%
TOTAL	2,135	100%

Source: 2021 Canadian Census

Table 1-3 on the following page shows the distribution of age groups in the Township of Seguin compared to the District of Parry Sound and the Province of Ontario. The largest demographic group in Seguin are seniors aged 65+ years (28.5%). Approximately 15.6% of the population (825 people) are youth aged 19 years and younger, while 28.1% (1,485 people) comprises adults aged 20 to 49 years and 27.7% (1,460 people) comprises adults aged 50 to 64 years. Both Seguin and the District of Parry Sound have a greater proportion of older adults (50 to 64-year-olds) and seniors (65+) than the province.

¹ Includes persons who identify as First Nations (North American Indian), Métis and/or Inuk (Inuit) and/or those who report being Registered or Treaty Indians (that is, registered under the Indian Act of Canada), and/or those who report having membership in a First Nation or Indian band.

² Includes both married couples and common law couples

³ Includes other household structures such as: multiple-census-family households, one-census-family households with additional persons, two-or-more person non-census-family households.

Table 1-3: Distribution of Age Groups Compared to District and Province

Age Group	Township of Seguin 2021 Population (#)	% of Total		
		Township of Seguin	District of Parry Sound	Province of Ontario
0-4 years	175	3.3%	3.6%	4.8%
5-14 years	375	7.1%	8.4%	11.1%
15-19 years	275	5.2%	4.2%	5.7%
20-49 years	1,485	28.1%	27.1%	39.5%
50-64 years	1,460	27.7%	26.6%	20.9%
65+ years	1,505	28.5%	30.2%	18.5%

Sources: 2021 Canadian Census

1.3.3 Future Characteristics

Table 1-4 below shows the residential development forecast for the Township of Seguin over a 10-year period to 2033. This includes an increase of approximately 246 new census residents each year, of which 82.9% are forecast between 2028-2033.

The Township of Seguin has a higher seasonal population than census (permanent) population, whereby seasonal residents comprise 60.6% of the adjusted population in 2024 and 53.7% of the adjusted population in 2033.

Table 1-4: Population and Household Forecast for Seguin

Year	Census Population	Seasonal Population ⁴	Adjusted Population
Mid 2024	5,388	8,299	13,687
Mid 2028	5,808	8,659	14,467
Mid 2033	7,851	9,109	16,960

Source: 2024 Development Charges Background Study (Hemson Consulting Ltd.) - Appendix A

FIGURES USED FOR ASSESSMENTS:

Based on these forecasts, it is calculated that the Township's census/permanent population will be 8,631 at the 10-year term of the Master Plan in 2036, and the seasonal population will be approximately 9,379. Subsequently, the adjusted total population of Seguin in 2036 is estimated as 18,010.

⁴ Seasonal population refers to residents that come to Seguin during the summer months.

Table 1-5 below shows the forecast of household growth in dwellings occupied by usual residents⁵ by unit type over a 10-year period to 2033. This includes a significant increase in singles and semis (71%) compared to other dwelling types, with an average increase of 123 total new households per year to 2033.

Table 1-5: Forecast of Household Growth in Dwellings by Usual Residents in Seguin

Dwelling	# of New Housing Types (2024-2033)	% of Total
Singles & Semis	870	71%
Rows & Other Multiples	158	13%
Apartments	202	16%
TOTAL	1,230	100%

Source: 2024 Development Charges Background Study (Hemson Consulting Ltd.) - Appendix A

Table 1-6 below shows the 2021 age distribution in the District of Parry Sound along with the projected age distribution in 2031, at the halfway point of the Plan's term, and in 2036, at the end of the Plan's term. It is anticipated that the Township of Seguin will mirror that of the District of Parry Sound, which reflects increases in youth aged 19 and younger, decreases in adults aged 50 to 64 years and an increase in aging adults over 65 years. The proportion of working adults aged 20-49 years will roughly remain the same over time. Seniors over aged 65 will comprise one third (33.9%) of the District.

Table 1-6: Projected Age Distribution in the District of Parry Sound

Age Group	2021 Population		Projected 2031 Population		Projected 2036 Population	
	#	% of Total	#	% of Total	#	% of Total
0-4 years	1,695	3.6%	2,030	4.0%	2,171	4.1%
5-14 years	3,945	8.4%	4,253	8.4%	4,505	8.5%
15-19 years	1,970	4.2%	2,213	4.4%	2,306	4.3%
20-49 years	12,690	27.1%	14,574	28.7%	15,437	29.0%
50-64 years	12,465	26.6%	10,683	21.0%	10,758	20.2%
65+ years	14,150	30.2%	17,046	33.6%	18,041	33.9%
TOTAL	46,910	100%	50,799	100%	53,218	100%

Sources: 2021 Canadian Census, Ontario Populations Projections 2021-2046

⁵ Usual residents refer to residents who live in Seguin most of the time, permanent or census population residents.

1.4 Planning & Policy Context

The following plans, policies, studies, data, and reports were compiled to provide supportive contextual information for this Plan and its assessments:

- Active Transportation and Trails Master Plan (2022)
- Asset Management Plan (2022)
- Community Climate Action Plan (2023)
- Development Charges Background Study (2024)
- GIS data
- Facility conditions assessments
- Facility rental schedules and utilization (2024-2025)
- Housing Needs Assessment
- Multi-Year Accessibility Plan (2020-2025)
- Official Plan (2015 Consolidation)
- Parks and Trails Master Plan (2017)
- Seguin Public Libraries Strategic Plan (2023-2027)
- Staffing and organizational charts and job descriptions
- Strategic Plan: to 2026 & Beyond

1.5 Community Consultation

The consulting team conducted a series of engagement activities to consult Council members, municipal staff, parks and recreation user groups, stakeholders, and residents/the general public. An overview is presented below. Appendix A contains a Consultation & Engagement Summary Report that summarizes the findings of the first phase of engagement.

1.5.1 Municipal Council & Staff

An in-person Visioning Workshop was held on August 5, 2025 at the Township office in Humphrey prior to a scheduled Council meeting. It was attended by 14 Council members and Township staff. Interactive panels (Figure 1-2) invited conversation about the project process and timeline as well as the current context of parks and recreation services in Trent Hills, including strengths and successes, challenges and barriers, long-term aspirations, and emerging trends and opportunities.



Figure 1-2: Council & Staff Visioning Workshop

1.5.2 Parks & Recreation User Groups

An online survey was developed specifically for organized groups that use parks and recreation facilities in Seguin. The link to participate was sent by invitation from municipal staff to 48 groups including arts organizations, sports leagues, seniors' clubs, and lakes associations. Surveys were completed between September 18, 2025 and January 22, 2026 by a total of 17 representatives from the following groups:

- Christie Seniors
- CNIB Lake Joe
- EarlyON
- Essentrics with Caroline
- Foley Agricultural Society
- Foley Pickleball
- Humphrey Seniors
- Humphrey Skating Club
- Humphrey Slowpitch
- Humphrey Soccer
- Little Lake Joseph Association
- Orrville Line Dancing
- Orrville Pickleball
- Otter Lake Ratepayers' Association
- Parry Sound Snowmobile District 1
- Seguin Scottish Country Dancers
- Sugar Lake Association
- Whispering River Music

1.5.3 Residents

Public Online Survey

An online survey was developed and shared with the public from September 16-December 1, 2025 on the Let's Connect Seguin website. Completed surveys were submitted by 106 households. As shown in Figure 1-3 below, the household composition included couples with children (32.4% of respondents), couples without children (31.4%), multi-generational households (21.9%), multiple adults without children (7.6%), single adults (3.8%), and single parents with children (2.9%).

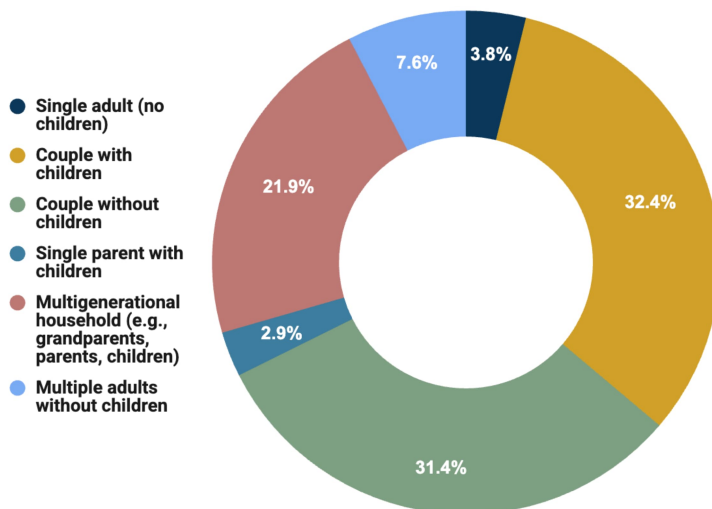


Figure 1-3: Online Survey Household Composition

As shown in Figure 1.4 below, 79% of respondents were permanent residents in Seguin, 4.8% were seasonal residents, and 7.6% were a combination of both. The survey was also completed by residents from other municipalities in the District of Parry Sound (7.6%) and outside the District (1.0%). Figure 1-5 shows that the population included residents in Humphrey (27.8%), Foley (22.7%), Rosseau (21.6%), Orrville (17.5%), and other communities (10.3%).

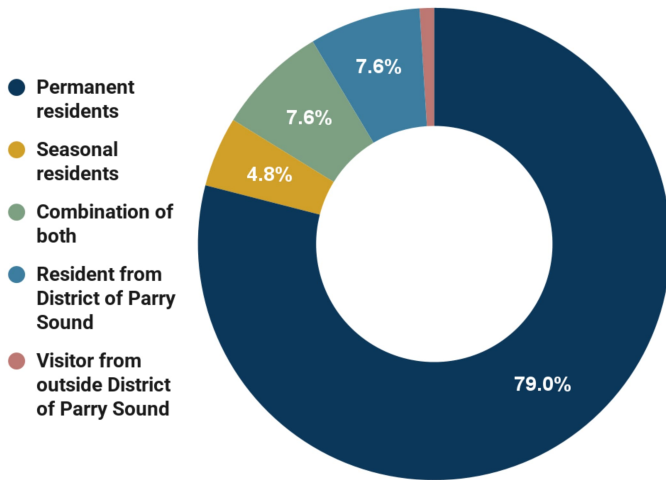


Figure 1-4: Online Survey Residency

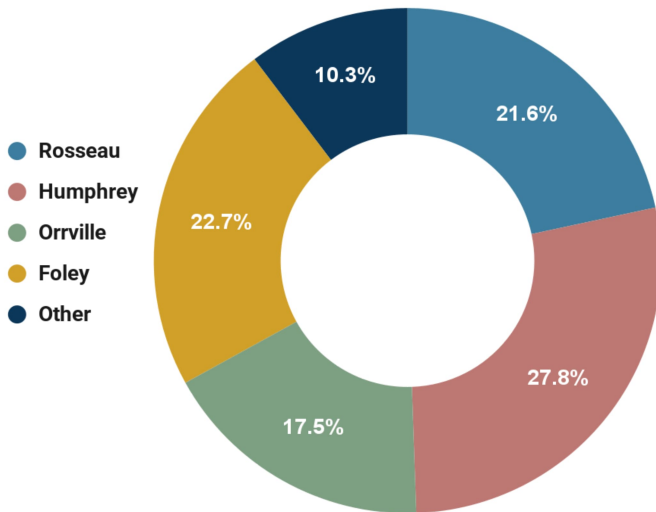


Figure 1-5 Geographic Composition

Respondents' age ranges generally fell within three groups: 20-40 year-olds (40% of survey participants), 50 to 64 year-olds (35.2%), and 65+ years (24.8%). There were no responses from those aged 19 years and younger.

It is important to note that the survey did not require every question to be answered. Thus, not all participants chose or were directed to answer all of the questions and the total number of respondents per question varied from 34 to 105 respondents.

Household Telephone Survey

Between September 10 and 20, 2025, a telephone survey was administered to 200 randomly selected households in Seguin to capture a statistically representative sample of needs and interests in the community, including users and non-users of parks, facilities, and programs. The sample frame included landlines as well as cell phone-only households. Respondents were aged 18 years and older and asked to respond on behalf of themselves and members of their household.

The composition of telephone survey participants was different from the online survey. The telephone survey included more couples without children (33.5%), couples with children (33.0%), and single parents with children (12.0%) as shown in Figure 1-6:

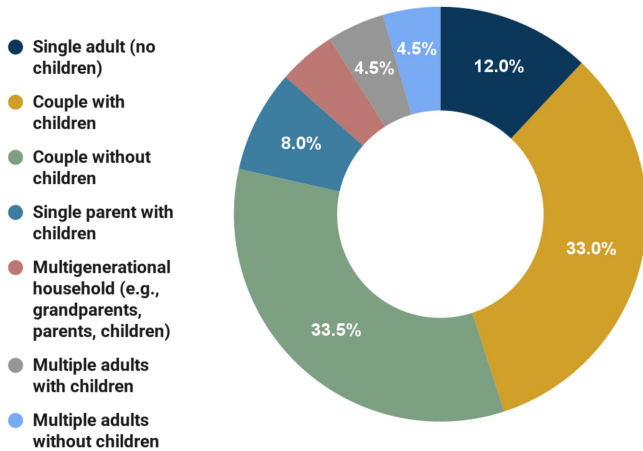


Figure 1-6: Telephone Survey Household Composition

As Figures 1-7 and 1-8 show below, telephone survey respondents were a mix of permanent residents (60.4%), seasonal residents (37.6%), or both (2%), and a majority live in Rosseau (60.4%), which is the most populated of Segin’s villages, with the remaining participants in Humphrey (16.8%), Orrville (15.8%), and Foley (6.9%).

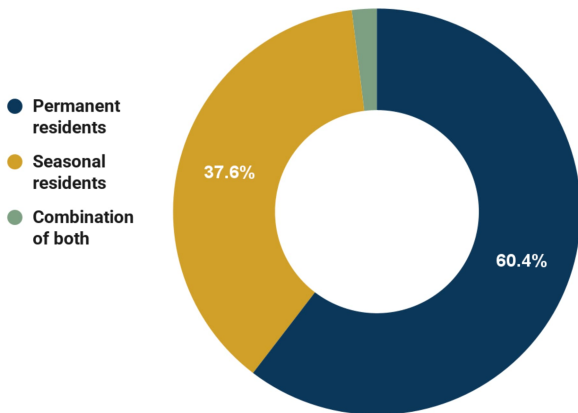


Figure 1-7: Online Survey Residency

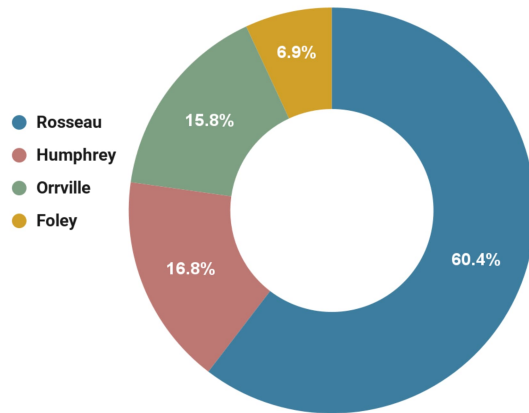


Figure 1-8: Telephone Survey Geographic Composition

1.5.4 Local Youth

An activity sheet (Figure 1-9) was developed to solicit feedback from local youth on their favourite activities and new ideas for the future of parks, recreation, and culture in Seguin. Township staff met with students from Humphrey Public School on November 12, 2025 to introduce the project, answer questions, and distribute the worksheet.

Seguin
PARKS, RECREATION & CULTURE
MASTER PLAN

Seguin Township is creating a **Master Plan** – a guide for the **next 10 years** that will shape our parks, trails, beaches, boat launches, recreation facilities, programs, and events **all the way to 2036!** The project team is learning from all kinds of information – things like how our community is growing, what new trends are popping up, what they see when they visit local spots, and what people in Seguin have to say.

But here's the best part: **this plan is really about YOU!** Many of the ideas and improvements will come to life while you're growing up – through your teen years and beyond. That means your opinion really matters. We want to hear about what **YOU** like to do and what kinds of parks, programs, or spaces would make Seguin even better. Your ideas can help shape the future of our community – so let's hear them!

First, tell us a bit about you...

What is your age? _____

Where do you live in Seguin? (Circle one)

Foley Humphrey Orrville Rosseau Other: _____

What are your favourite activities to do for fun? (Check off/add as many as you like!)

<input type="checkbox"/> watching movies/TV/videos	<input type="checkbox"/> gardening, tending to plants	<input type="checkbox"/> soccer
<input type="checkbox"/> TikTok challenges, video editing	<input type="checkbox"/> working out, weightlifting	<input type="checkbox"/> baseball/softball
<input type="checkbox"/> computer/video games, Discord	<input type="checkbox"/> running	<input type="checkbox"/> basketball
<input type="checkbox"/> graphic/digital art, photography	<input type="checkbox"/> walking, hiking, birdwatching, foraging	<input type="checkbox"/> football
<input type="checkbox"/> models, Lego, 3D printing	<input type="checkbox"/> hanging out at the park/beach	<input type="checkbox"/> lacrosse
<input type="checkbox"/> game design/coding	<input type="checkbox"/> ice/field/hockey, shinny	<input type="checkbox"/> golf
<input type="checkbox"/> playing/mixing music	<input type="checkbox"/> figure skating	<input type="checkbox"/> disc golf
<input type="checkbox"/> listening to music/concerts	<input type="checkbox"/> cross-country skiing, snowmobiling	<input type="checkbox"/> badminton
<input type="checkbox"/> singing	<input type="checkbox"/> snowshoeing	<input type="checkbox"/> martial arts
<input type="checkbox"/> dancing	<input type="checkbox"/> biking	<input type="checkbox"/> Zumba, yoga, Pilates
<input type="checkbox"/> hair, makeup, nail art	<input type="checkbox"/> canoeing, kayaking, paddleboarding	_____
<input type="checkbox"/> drawing, painting, arts/crafts	<input type="checkbox"/> swimming	_____
<input type="checkbox"/> reading, going to the library	<input type="checkbox"/> fishing	_____
<input type="checkbox"/> writing/journaling	<input type="checkbox"/> skateboarding, scootering, rollerblading	_____
<input type="checkbox"/> board games, card games	<input type="checkbox"/> volleyball	_____
<input type="checkbox"/> sewing/knitting/crochet/etc.	<input type="checkbox"/> ping pong	_____
<input type="checkbox"/> cooking/baking	<input type="checkbox"/> tennis	_____
<input type="checkbox"/> drama, improv, theatre	<input type="checkbox"/> pickleball	_____

Where do you like to spend time outdoors?
(You can name a park, trail, beach, or other favourite spot!)

What would make Seguin even better for youth?

New parks, facilities, or amenities I'd like to see and where: _____

Programs, events, or activities I wish existed or were a bit different: _____

One fun idea I have for the future: _____

Current Spaces for Recreation in Seguin

- 32 dock dips
- 13 picnic areas
- 12 boat launches
- 8 playgrounds
- 8 horseshoe pits
- 7 beaches/water access points
- 5 gazebos
- 4 canoe/kayak launches
- 3 multi-purpose fields
- 3 ball diamonds
- 2 multi-sport courts
- 2 outdoor fitness equipment
- 2 basketball nets
- 2 ball hockey nets
- 1 skate park
- 1 outdoor skate loop
- 9 multi-purpose rooms
- 7 community kitchens
- 6 halls/auditoriums
- 3 meeting/board rooms
- 1 gymnasium (2 pickleball courts)
- 1 ice pad

COMING SOON

Seguin Township is teaming up with nearby communities to build an awesome new recreation centre called the **Tamarack North Centre** in Parry Sound.

It's expected to open in spring 2026 and will have:

- a 6-lane swimming pool
- a warm therapy pool
- an indoor walking/running track
- a fitness centre
- a big gym with sports courts

For more updates, check out www.letsconnectseguin.ca/parks-recreation/culture-master-plan

Figure 1-9: Youth Activity Sheet

A total of 52 local youth completed the youth activity sheets, with an age range of 10 to 13 years and a geographic distribution throughout Seguin and elsewhere (Figure 1-10).

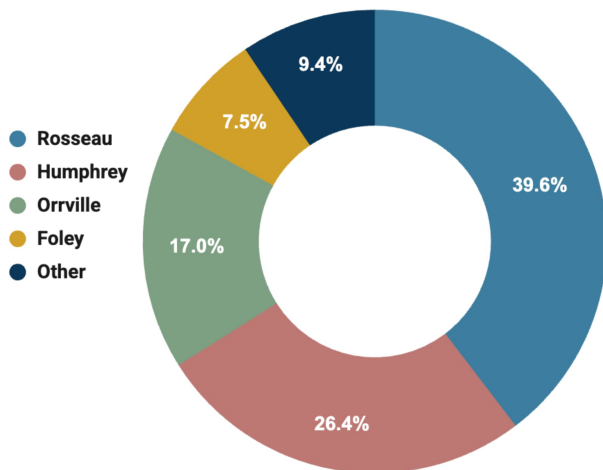


Figure 1-10: Youth Activity Sheet Geographic Composition

1.5.5 All Community Members

On Monday, May 25, 2026 from 5:00-7:00 PM, a Public Open House was held in the Humphrey Arena Lobby to share the draft Master Plan and its recommendations. Members of the project team answered questions and received comments from the 19 community members in attendance.

As part of this second phase of engagement, a copy of the draft Master Plan and Executive Summary was posted on Let's Connect Seguin and promoted to the community. No responses were received in the online feedback form.



2.0

RECREATION FACILITIES

2.0 Recreation Facilities

2.1 Introduction

This section addresses the need for new and/or improved municipal indoor and outdoor recreation facilities in Seguin. These facilities are (or could be) scheduled for organized use or structured programming by providers that deliver community programs and services. Some, such as tennis and pickleball courts, may also be available for general use at other times.

Although to different degrees, respondents to the household surveys assigned a higher priority to expansions or improvements to indoor than outdoor facilities. At the same time, improved maintenance was the top priority emerging from the random survey, while online survey participants ranked it third.

Among the random telephone survey of 200 residents, facility-related priorities were:

- improved maintenance at 33% (65 respondents)
- improvements or expansions to indoor recreation and culture facilities at 21% (42 respondents)
- improvements or expansions to outdoor sport and recreation facilities at 17% (33 respondents).

Among 105 participants in the online survey of residents, facility related priorities were:

- improvements or expansions to indoor recreation and culture facilities at 54% (57 respondents)
- improvements or expansions to outdoor sport and recreation facilities at 51% (54 respondents)
- improved maintenance (e.g., routine cleaning, facility repairs) at 10.5% (11 respondents)

The following assessment considers facility specific variables from community consultation, the supply and use of facilities, and contextual variables such as existing distribution, population characteristics and growth, and recent municipal investment in service expansion. It is presented in two major sections: indoor facilities and outdoor facilities, with general improvements recommended for each.

2.2 Indoor Facilities

2.2.1 Existing Facility Supply

Table 2-1 below lists existing indoor facilities in Seguin, their locations and individual components.

Table 2-1: Indoor Facility Supply

Facility	Location	Size & Components	Notes
Foley Community Hall & Resource Centre	Foley	-10,500 sq.ft. -1 multi-purpose room -1 halls -1 kitchens -1 meeting/board room -branch library	-Rankin Hall cap. 275 -Otter Lake Room cap.100 -1 large commercial kitchen -fully accessible -adjacent to Agricultural Society lands, used for fall fair - renovated in 2014
Humphrey Community Centre	Humphrey	-40,633 sq.ft -1 ice pad -1 hall -1 kitchen -1 canteen -branch library -office -6 change rooms -club room -announcers' booth	-floor cap. 500 people, available end of March to end of June -upstairs hall/viewing area with kitchen cap. 157 -1 limited commercial kitchen -concession (not regular hours)
Orrville Community Centre	Orrville	-8,000 sq.ft -1 multi-purpose room -1 hall; large, raised stage -1 kitchen -branch library	-Seguin Room cap. 230 -Swords Room cap. 59 w sink & small fridge -1 complete industrial kitchen -hall lined for 2 pickleball courts and shuffleboard -fully accessible
Rosseau Memorial Community Hall	Rosseau	-2,400 sq.ft -1 small hall with stage -1 meeting/board room -1 kitchen -branch library	-hall cap. 100 -accessible
Humphrey Museum	Humphrey	-1,000 sq.ft. -1 room museum	
Rosseau Field House	Rosseau	-2,200 sq.ft -1 small hall -1 kitchen	-hall cap. 125 -kitchen needs full renovation

Facility	Location	Size & Components	Notes
Ruth Dare Health Clinic	Rosseau	-5,300 sq.ft -1 multi-purpose room with kitchenette	
Humphrey Barn	Humphrey	-1,000 sq.ft. -1 multi-purpose room	

The Humphrey Community Centre is the Township’s hub for ice sports, recreational skating and related activities. Seguin residents in each of its four local communities are provided with indoor facilities that are best suited to both public social gatherings/events and private rentals for these types of activities. At the same time, they accommodate general fitness and recreation programming in the halls at most locations, which function as multi-purpose spaces. The halls at Foley and Orrville Community Centres are also used for pickleball.

2.2.2 Community Facility Use and Interests

Table 2-2 summarizes the random telephone and online surveys of residents’ responses to their use of existing indoor facilities in Seguin and views on the most needed additions to supply.

Table 2-2: Indoor Facility Use and Key Interests in Seguin

Telephone Survey (200 respondents)			Variable	Online Survey (105 respondents)		
#	% of Total	Township Facilities		#	% of Total	Township Facilities
72	36%	1. Rosseau Field House 2. Rosseau Hall 3. Wellness Room (i.e., Ruth Dare Health Clinic)	Most frequently used	52	53%	1. Humphrey Community Centre 2. Orrville Community Centre 3. Humphrey Trails Barn
38	19%	1. pool 2. gymnasium 3. walking/running track	Most frequent interest	64	61%	1. fitness facilities 2. walking/ running track 3. arena

Collectively, both groups of survey respondents reported most frequent use of all municipal indoor facilities except for Foley Community Centre and Humphrey Museum (Table 2-2). Nineteen percent (19%) and 61% of telephone and online survey respondents, respectively, indicated need for more indoor facilities in Seguin.

Respondents to both surveys reported need for a walking/running track as one of the top three. A pool, fitness facilities and a gymnasium were also identified as needed new facilities, and a second arena was requested. Except for the arena, all these requests comprise facilities that are not currently available in Seguin.

Engagement with youth in the community revealed interest in an arena in Rosseau, a workout gym, a ‘mini stick’ area and indoor volleyball and basketball courts.

Twenty-five (25) volunteer recreation organizations (user groups) responded to the Master Plan survey, of which 60% (15) use indoor facilities in Seguin. Table 2-3 lists the current use of facilities among user groups. No groups reported using Humphrey School House Museum, Humphrey Trails Barn or Rosseau Field House.

Table 2-3: Indoor Facility Use by 15 User Groups

Facility	# of groups	% of 15 total groups
Orrville Community Centre	7	30%
Foley Community Hall & Resource Centre	6	23%
Humphrey Community Centre & Arena	6	23%
Rosseau Memorial Community Hall	5	19%
Rosseau Wellness Room (at Ruth Dare Health Clinic)	2	8%

Sixteen groups answered a question on their anticipated need for increased access to both indoor and outdoor facilities over the next ten years. Half (8 groups) indicated need for expanded access to facilities. Five (5) groups noted “if improvements are made to existing facilities/spaces to increase suitability our needs will likely be met.” Improvements are addressed in section 2.2.5.

The remaining three (3) groups reported, “We will need additional, new facilities/spaces of the same type we currently use to provide our programs/events” (3 groups) and/or “We will need additional, new facilities/spaces of a different type or design that currently exist to provide and further develop our programs and events” (2 groups).

Interest was expressed in the following:

- **Humphrey Skating Club** – a secure, dry storage room that could also function as a coach’s office and meeting space, which would greatly improve organization, protect equipment, and support program coordination.
- **Foley Pickleball and Daytime Pickleball** – facilities better suited to indoor pickleball (e.g., proper ceiling height)
- **Whispering River Music** – a strong need for dedicated spaces for arts and cultural activities in the Seguin and Parry Sound area.

2.2.3 Proposed Tamarack North Centre

The Tamarack North Centre is a 43,000 sq. ft. multi-use recreation centre that will open in summer 2026 in Parry Sound.⁶ A facility tour/event for the public took place on May 23, 2026. Facilities include a 25m, six-lane lap pool, warm water therapy pool, fitness facilities (strength and conditioning area, fitness studio), gymnasium, indoor track and multipurpose rooms.

The West Parry Sound Recreation and Cultural Centre (WPSRCC) Joint Municipal Service Board was established by formal agreement (September 2021). It comprises representation from each of the partner municipalities – the Town of Parry Sound, McDougall Township, McKellar Township, Township of The Archipelago, and Carling Township – and First Nation communities of Wasauksing and Shawanaga. The Municipality of Whitestone provides additional funding support. The Board acts on behalf of the partners in constructing, maintaining, and operating the Centre, and details the responsibilities of each party in these areas. Contributions to the Centre's capital and ongoing operating budgets are distributed proportionately among the partners. Seguin is responsible for covering 23.9% of the annual operating budget.

In September 2025, the WPSRCC Joint Municipal Service Board and the YMCA of Simcoe/Muskoka finalized an agreement by which the YMCA will operate Tamarack North Centre. As part of the agreement, the YMCA of Simcoe/Muskoka will gift the Municipal Service Board its vacant property on Smith Crescent. Proceeds from the Board's sale of the property will then be directed by the Municipal Service Board to support the Centre.

The new Centre, once operating, will respond to Seguin residents' interest in access to the indoor facility needs reported in the household surveys. Although residents will have to continue to travel to Parry Sound, which is currently the top destination for recreation services outside of Seguin among 61% who travel for these services, the potential to provide a comparable level of service within the Township would not be possible. The overall project budget was approximately \$39.5m in October of 2025,⁷ which (in addition to annual operating costs) could not be carried by Seguin Township alone. Moreover, the resident surveys revealed limited support for increases in property taxes or paying higher user fees. Three percent (3%) and 23% of telephone and online survey respondents expressed support for increases in property tax. Those willing to pay higher users fees comprised 18% and 31% of participants in the telephone and online surveys, respectively. As such, the Township's decision to partner with other like-minded municipalities in the area was the most judicious option to providing its residents with access to a range of state-of-the-art facilities and programs that could not be internally supported. Many residents see the new Centre as an opportunity to increase their households' participation in desired recreation activities.

While the use of the Tamarack North Centre by the community remains to be seen, the Township's direct involvement in its provision can redress real and perceived gaps in supply. This will allow the municipality to focus on improving or providing facilities within its boundaries to complement those being provided at the Centre.

⁶ <https://wpspoolandrec.ca>; www.tamaracknorthcentre.ca

⁷ <https://wpspoolandrec.ca/wp-content/uploads/2025/10/Rec-Ctr-Brd-Agenda-2025-10-08-C.pdf>

2.2.4 Needs Assessment

The indoor facility needs assessment considers the upcoming addition of the North Tamarack Centre to supply, as it will influence those to be provided locally for several reasons. The Township's decision to partner in providing a major recreation hub that it could not support alone will fill a significant gap for residents who have been driving to other communities for recreation. At the same time, this means that additions or improvements to the supply of facilities in Seguin cannot reasonably be expected to replicate the scope and variety of those that will be available at the North Tamarack Centre.

The North Tamarack Centre's aquatic component will serve as the 'anchor' around which other co-located recreation facilities create a viable hub. Respondents to both resident surveys for the Master Plan did not indicate strong demand for an indoor pool in Seguin – possibly recognizing that the Centre will meet their interests in aquatics and/or the high cost to provide and operate one. Nine per cent (18 respondents) of the and 10% (11 respondents) of the telephone and online surveys, respectively, reported need for an indoor pool. The Master Plan, therefore, assumes as a baseline that an indoor pool in Seguin is not a reasonable aspiration.

The online survey asked if residents anticipated their household would use the North Tamarack Centre when it opens. Participants indicated that they would likely use the Centre's facilities as follows:

- 6-lane pool 61% (64 respondents)
- therapeutic pool 60% (63 respondents)
- indoor walking track 51% (53 respondents)
- fitness studio 49% (51 respondents)
- gymnasium 32% (34 respondents)
- conditioning area 28% (29 respondents)
- multi-purpose room 20% (21 respondents)

As the consultation findings show in the following discussions, demand for the non-aquatic facility components to be provided at North Tamarack is also not particularly high. Among telephone survey respondents, the most frequently requested facility was a gymnasium at 5% or 10 of the 200 respondents. Fitness facilities (e.g., weights rooms, cardio rooms, etc.) were most often requested by 31% or 33 of 105 online survey respondents. All other facilities comparable to those at North Tamarack were of less interest to the community. For this reason, and the potential need to accommodate limited interest in specific facilities by maximizing multi-purpose functions, the assessment groups similar requests together where appropriate.

Field House

Fitness facilities, a walking/running track, and a gymnasium are assessed together as a recreation field house, which differs from the current function of the Rosseau Field House as an indoor space for the fall fair. The design of recreation field houses can vary considerably based on community specific requirements and preferred structure. Often, however, they include artificial turf for court and/or field activities.

Table 2-4 shows the results from the resident household surveys on interest in each of the facilities that could be accommodated in a field house.⁸

Table 2-4: Resident Survey Responses on Interest in Field House Facilities

Telephone Survey (200 respondents)		Field House Facilities	Online Survey (105 respondents)	
#	% of Total		#	% of Total
6	3.0%	Fitness facilities (e.g., weights rooms, cardio rooms, etc.)	52	53.0%
9	4.5%	Walking/running track	33	31.0%
10	5.0%	Gymnasium	23	22.0%
5	2.5%	Artificial turf field	16	15.0%

None of these facilities is currently available in Seguin. As shown in Figure 2-1 below, the Orrville Community Centre has a large room that accommodates physically active programming but has a low ceiling, which is not suitable for a full range of gym uses (e.g., basketball, pickleball, etc.). At the same time, it is the most gym-like facility in the Township and, therefore, is very busy (see discussion on multi-purpose space below).



Figure 2-1: Orrville Community Centre

As discussed below, the Township is currently seeking grant opportunities to add new, larger dressing rooms at the Humphrey Arena along with a second storey weight/cardio fitness room. This would not preclude providing a second space elsewhere in the Township scaled in size and equipment to complement the Humphrey facility.

⁸ When identifying facilities of interest in the surveys, respondents could select as many as they preferred. Numbers and percentages, therefore, cannot be totalled as figures are not mutually exclusive.

The Rosseau Field House was rebuilt in 1979, and its regular use is limited to the Rosseau Agricultural Fall Fair weekend as an open indoor space for this event. The 2024 Development Charges Background Study notes plans for a Field House renovation in 2030, “which will increase the servicing capacity of the existing facility” (p. B-75, Hemson Consulting).

While it would represent a considerably larger investment than the proposed renovation, replacing the existing structure with a recreation field house is an option the Township should consider. It would optimize the use of the property by providing an indoor active recreation space for the community that does not currently exist.

As noted above, these facilities can be variously configured to meet community-specific needs. In recent years, some municipalities have begun to opt for air supported dome structures. An example of this type of multi-purpose facility is the Hastings Field House in the Municipality of Trent Hills,⁹ which comprises:

- multi-purpose sports court that accommodates pickleball, tennis, volleyball, basketball, badminton; provides one full size court for tennis/basketball/volleyball or four pickleball/badminton courts.
- a 90m x 30m artificial turf field that hosts soccer, lacrosse, softball, boot camp, fitness classes, and our driving range, and has players' benches and four bleachers for spectators
- a 200m walking/running track
- golf driving range
- an area with a variety of cardio and resistance equipment for personal workouts
- an entry building component that includes an administration area, front desk, washrooms, etc.

Uses and users include volunteer-based sports groups, self-directed activity, clinics, workshops, training, open turf family drop-in, and private rentals. The field house is open year round with hours that vary by season with winter (October 1 to June 1) comprising the most operating hours: Monday to Friday from 7am to 10pm and Saturdays and Sunday from 8:30am to 9pm. Weekly operating hours during the winter, therefore, total 100.

Air supported domes are typically less expensive to build than permanent structures and, therefore, are attractive from that perspective. At the same time, pricing this option should consider the costs for the capital and operating costs associated with HVAC, hydro and snow removal from the perimeter of the dome against those of other engineered building solutions that can provide more permanent structures without resorting to bricks and mortar.

Prior to initiating the improvements to the Rosseau Field House referred to in the 2024 Development Charges Background Study, therefore, the Township should prepare a feasibility study on replacing the existing structure with a recreation field house. If removing the current building from supply is not acceptable, an alternative location should be identified for a field house as part of the study.

⁹ <https://www.trenthills.ca/parks-recreation-community/hastings-field-house/>

RECOMMENDATIONS:

- RF1. Plan on providing a multi-use recreation field house in Seguin and prepare a feasibility study for this purpose prior to initiating improvements to the existing Rosseau Field House.
- RF2. Determine the need to include an assessment of optional locations for a field house in the feasibility study.
- RF3. As part of the feasibility study, include capital and operating cost estimates for permanent engineered building solutions other than a bricks and mortar structure.

Ice Pads

The resident surveys revealed limited interest in a new arena, with 1.5% (3 of 200 telephone survey respondents) and 17% (18 of 105 online survey respondents) reporting need for another facility. The community is also interested in public skating during the summer. CNIB Lake noted interest in additional summer and winter access to the arena. Although the Humphrey Skating Club indicated need for more facilities in the next 10 years, the focus was on ancillary facilities. The Club's response is paraphrased and summarized here:

- Our club currently stores costumes, props, merchandise, and equipment under the arena bleachers due to a lack of dedicated space. The area is often damp in the spring, which can damage materials, and shared storage makes it difficult to access items needed for weekly programs. Because the space is not secure, items are sometimes disturbed or scattered.
- We also have no private space for coaches, who currently change on the bleachers and have no area to meet or store files. A small, dry, locked storage room that could also function as a coach office and meeting space would greatly improve organization, protect equipment, and support program coordination.

As noted above, The Township is currently seeking grants for a planned arena expansion to Humphrey Arena to include new, larger dressing rooms and a weight/cardio fitness room on the second level. Hemson Consulting's 2024 DC Background Study assigned \$2.5m to this project for implementation between 2027 and 2032. This work presents an opportunity to also address the Skating Club's interest in office/meeting space and secure, dry storage, and should be considered as plans are detailed and finalized for a shovel ready project.

In the interim, if there is space available (e.g., Club Room) and the Township might opt to purchase or lease a limited amount of equipment for the planned weight/cardio fitness room in advance of the construction of the new space. Alternatively, if a field house is determined to be feasible for provision in the nearer term, a cardio/weight area could be set up here first.

In terms of future need for a second ice pad, data from the 2024/25 and 2025/26 seasons were used to determine the extent to which prime time is used on weeknights and weekends at the arena. The ice-in season at the arena comprised both winter and summer. The findings are shown in Table 2-5 on the following page.

Table 2-5: Humphrey Arena Prime Time Use 2024/25 and 2025/26

Season	Dates	Prime Time Hours	Prime Time Used	
			2024/25 weekly average	2025/26 weekly average
Fall/ Winter	Day after Labour Day to March 31	4pm to 11pm Monday to Friday; 8am to 10pm Saturday and Sunday = 63 hours per week	1,352 hours (76%)	1,495 hours (82%)
Summer	July 1 to Labour Day	8am to 11pm Monday through Sunday = 105 hours per week	725 hours (77%)	662 hours (70%)

The Township is piloting a spring ice program this year (2026) to test demand for year-round ice, which will run from April 1 to June 30, 2026. The schedule and use to this point indicate prime time use levels are similar to those of the fall/winter season. The addition of these hours is not anticipated to reduce demand throughout the rest of the years.

As the figures above indicate, prime time use varies somewhat by year and season. Within seasons, there are also variations by month with those in the ‘middle’ of the season typically representing peak use. At the same time, the relatively high levels of use at the Humphrey Arena that seem to be now extending to year round activity indicate the possible need for a second pad in the future.

Using fall/winter as the primary ice season, and assuming a reasonable target for prime time use is 90% capacity, 57 hours per week could be booked now. This represents a current 0.011 per capita supply of ice (57 hours/5,280 population). At this level of supply, population growth to 2036 will generate demand for a total of 95 hours or prime time or 38 additional hours. This is the equivalent of approximately 0.60 ice pads.

These findings indicate that another ice pad will be required within the term of the Plan, although the extent estimated demand does not represent capacity use. Verifying need for a second pad will require tracking annual trends in prime time use. At the point where demand can no longer be reasonably accommodated at the Humphrey Arena, a detailed feasibility study should be conducted before a commitment to build a second pad is made. In the interim, extending operating hours with appropriate adjustments to scheduling late night use by adults, and working to increase the use of non-prime time, could improve prime time capacity.

RECOMMENDATIONS:

- RF4. Anticipate preparing a detailed feasibility study to confirm the need for a second ice pad during the term of the Master Plan.
- RF5. Continue to track annual use of prime time at the Humphrey Arena to identify trends and inform the feasibility study.
- RF6. As required in the interim to increase prime time capacity, consider opportunities to improve the use of non-prime time and extend arena operating hours with scheduling adjustments for late night use.

Multi-purpose Space

For the purposes of the assessment, multi-purpose space includes banquet halls, meeting rooms/space, and a dance/aerobics studio. While historically, the latter two were largely single purpose facilities, current facilities are multi-purpose spaces that accommodate a variety of programs/uses, depending on how they are designed. If large enough, they also function as banquet facilities and often include kitchens that are now designed for programming outside of 'hall' rentals. Moreover, traditional banquet halls and meeting rooms are increasingly being used as multi-purpose space to the extent that their configurations/designs allow, to optimize their use.

Table 2-6 below shows the results from the resident household surveys on interest in each of the facilities that could be accommodated in multi-purpose space supported by a community kitchen.¹⁰

Table 2-6: Resident Survey Responses on Interest in Multi-purpose Spaces

Telephone Survey (200 respondents)		Multi-purpose Spaces	Online Survey (105 respondents)	
#	% of Total		#	% of Total
9	4.5%	Banquet hall	6	6.0%
8	4.0%	Multi-purpose space	16	15.0%
8	4.0%	Community kitchen	7	7.0%
6	3.0%	Meeting space	3	3.0%
5	2.5%	Dance/aerobics studio	11	10.5%

Municipal facilities/spaces in Seguin that are currently used for various programs, social activities and rentals include Foley Community Hall & Resource Centre, Humphrey Community Centre, Orrville Community Centre, Rosseau Memorial Hall, Ruth Dare Health Clinic and Humphrey Barn. Rosseau Memorial Hall and Humphrey Barn are both relatively small spaces (< 2,500 sq.ft.). The other facilities are each over 5,000 sq.ft., with the Foley Community Hall & Resource Centre providing two (2) halls and three (3) multi-purpose rooms. Six of these facilities include one or more kitchens/kitchenettes.

Each of these locations tends to accommodate a comparable mix of uses/activities, which is understandable from the perspective of proximity to residents in the Township's four settlement areas and their respective surroundings. Over the term of the Plan and beyond, however, there may be opportunities to differentiate these spaces to some degree to make them more specifically suited to programs/activities that require similar features, fixtures and finishes, and so generate more use.

Ruth Dare Health Clinic provides an example of this approach, which co-locates programs/services that are suited to sharing space. Part of the building is leased from the Township by the West Parry Sound Health Centre for a nurse practitioner-led clinic. The Township's Wellness Room, established by the Rosseau Active Women (RAW), focuses on the promotion of health and well-being. It is

¹⁰ When identifying facilities of interest in the surveys, respondents could select as many as they preferred. Numbers and percentages, therefore, cannot be totalled as figures are not mutually exclusive.

available free of charge for health promotion services open to the general public, and hosts programs such as yoga, Pilates, weight loss, and nutrition education, and various related workshops. The Rosseau Horticultural Society maintains a Wellness Garden, which is being revitalized, on the site.

Based on consultation, what appears to be missing is a space designed to accommodate fitness and dance/dancing as indicated by these comments from the community and user groups:

- “The rectangular shape of the room on the 2nd floor of the Humphrey Community Centre is not geared for exercise.”
- space for Seguin Scottish Country Dancers (currently use the Rosseau Memorial Hall)

Providing a room of the correct size and configuration, designed with a sprung floor, mirrors, and amenities such as changerooms, storage, etc. should be considered either as part of an upgrade to an existing space or inclusion in a future building project. Sprung floors are preferred for these types of activities as they incur less physical stress/fatigue and reduce the potential for injury to backs and joints through better impact absorption than materials such as concrete. Recreational pickleball can also benefit from a sprung surface for the same reason. If a sprung floor was installed at either the Foley or Orrville Community Centres, the resulting space could still be used for drop-in pickleball on their current schedules, which total four (4) hours and ten (10) hours per week, respectively, on different days and at different times.

There may be other features of interest to recreation program service providers and the Township in addition to those identified in consultation. Consultation with existing and, where possible, potential users of halls and multi-purpose rooms throughout the Township should precede plans for changes to these spaces. The intent of this exercise would be to address supply and required changes to produce a range of indoor spaces that will collectively support a variety of recreation uses in a cost-effective manner.

This work should be coordinated with the plans that are in progress for Rosseau Memorial Community Hall. The Hall, renovated in 2017 to meet AODA accessibility standards and was designated a historic structure in 2024. A resident donation and community fundraising generated \$1.97m for an addition and renovations to the Hall. This project is currently underway. Concept plans were produced and shared with the public in the summer of 2025. Final detailed plans and implementation are anticipated to occur throughout 2026/27. The 2024 Development Charges Background Study includes a \$2.5m estimate for a 1,325 s.f. expansion, which represents a 25% increase in size.¹¹

The concept plan shows the following in the extended part of the building:

- a new commercial kitchen on the main floor directly accessible from the main hall (moved up from the basement)
- additional public washrooms on the main floor and basement levels, with access from the exterior to a heated washroom on the main level
- a secure and temperature-controlled room for the Rosseau Historical Society archives

¹¹ Page B-83

- additional storage for hall tables and chairs

The addition will allow the library to expand into the former kitchen. Improvements to building features and systems will include new stage lighting and AV equipment, new energy efficient heating and cooling, and septic upgrades.

Consideration is being given to possibly relocating Seguin Township Fire Station 20 (Rosseau Fire Hall) beside Memorial Hall, which would allow the existing building to be repurposed. Although a determination has not been made regarding the building’s future, if the fire hall should be moved, converting it to indoor community space is a reasonable option. Potential uses could include recreation and leisure program/activity space, childcare/kids play space, a new location for the Memorial Hall library, etc. At the same time, plans for an initiative at this location should consider other plans for optimizing the use of other existing halls and multi-purpose spaces as discussed here, along with the feasibility of providing a recreation field house (see above discussion). Both existing and potential new indoor multi-purpose spaces should be coordinated in their respective functions and associated designs to ensure the widest range of community needs (both current and anticipated) are met while minimizing unwarranted replication of facilities.

RECOMMENDATIONS:

- RF7. Consult with users of Township halls and multi-purpose rooms to determine collective needs and required changes to provide a range of indoor spaces that will support a variety of recreation uses in a cost-effective manner.
- RF8. Coordinate this work with the plans that are in progress for the Rosseau Memorial Community Hall expansion and the possibility of providing indoor community space by repurposing the Rosseau Fire Hall should it be relocated.

Arts Facility

Table 2-8 below shows the results from the resident household surveys on interest in arts facilities.

Table 2-8: Resident Survey Responses on Interest in Arts Facilities

Telephone Survey (200 respondents)		Arts Facilities	Online Survey (105 respondents)	
#	% of Total		#	% of Total
1	0.5%	Arts/artisan studio	15	14.0%
5	2.5%	Performing arts space	6	6.0%

Overall, residents expressed limited interest in more arts facilities, except for an arts/artisan studio. Whispering River Music responded to the user group survey and provided considerable detail about their interest in arts facilities. It was reported that despite the many halls in Seguin’s community centres, there is lack of available time and/or unsuitability for arts activities/performances. Key points noted were:

- There is no adequate indoor or outdoor¹² performance space or space for community arts in Seguin other than what the group provides with its portable community stage.
- The Orrville community hall stage is a large, old fashioned box stage with no curtains or arch, or front of stage or backstage capacity.
- The acoustics in Humphrey are very poor; a noisy furnace and walk-in freezer make performance there almost impossible.
- Halls are frequently booked solid for sports activities and religious uses and, therefore, are not available for arts activities.

Interest was expressed in introducing dedicated creative spaces for cultural activities to be designed for sharing among arts uses only (e.g., rooms doubling as art gallery and performance space, or photography/art rooms doubling as teaching spaces) and not as general multi-purpose space. The group noted there is no such cultural hub in the Parry Sound area and that Seguin could lead the way in its provision. However, the Stockey Centre in the Town of Parry Sound is a regional serving facility for the performing arts and also offers other types of community programs.¹³ While Seguin cannot be expected to support a facility that is comparable to the Stockey Centre, there may be opportunities to better meet arts-related needs in the community.

The options noted below should be investigated to provide indoor spaces for the arts in Seguin through improvements/renovations to existing facilities. The optimal solution, however, will depend on other decisions related to the future use of these buildings.

- If a new field house is provided in Rosseau or elsewhere, the Orrville Community Centre could be considered for renovations for arts purposes, including rooms for visual arts/artisan programming. The extent to which these spaces could be dedicated solely to the arts, however, will depend on variables related to other community needs. The Master Plan does not encourage proprietary uses of tax supported facilities, particularly if they sit idle during times they are needed.
- If the Rosseau Fire Station is relocated and this building is renovated to include recreation uses, multi-purpose arts spaces could be provided here. Alternatively, if the library is moved to a repurposed fire hall, the vacated space in Rosseau Memorial Hall could serve this purpose with required improvements. Co-locating performing and visual arts facilities here would create a hub for these activities.

The current, and suggested expanded use, of park-based geodesic domes as self-contained arts spaces aligns with an approach that was taken in Madoc, Ontario in Centre Hastings Park.

The Municipality of Centre Hastings had an old baseball diamond in a main street park that was quickly becoming a revitalized community hub featuring a skate park, playground and splash pad. The community wanted to add a performing arts space featuring indoor and outdoor stages to provide a cultural venue for the community. The result was an 1,800 sq. ft. sustainable building used for arts programs, and to host indoor performance for up to 80 people, and outdoor performances for up to 500, which was completed in 2008.

¹² Section 3.0 of the Master Plan addresses outdoor event space.

¹³ <https://stockeycentre.com/>

The Arts Centre Hastings was designed by Chris Magwood and Ingrid Cryns, and built by the students of the Sustainable Building and Design program at Fleming College, under the direction of Chris Magwood and Ali Lam (see Figure 2-2 below).¹⁴



Figure 2-2: Arts Centre Hastings - Madoc, Ontario

The building celebrates the community's rich natural resources, with almost every material for the building coming from a 50km radius of the site. Local hemp, timber, clay and stone feature prominently in the unique octagonal structure. Its construction comprises:

- a unique structural system made from round hemp bales and earth plaster
- earthbag foundation system with rammed earth tire piers
- straw bale, hempcrete, straw/clay and recycled denim insulation
- a rammed earth floor slab with geothermal hydronic heating and floating wood floors

As a new build approach to providing an arts facility, a small sustainable building could be considered if it could accommodate a variety of arts uses in a multi-purpose facility.

¹⁴ The Fleming College program has been discontinued. See chrismagwood.ca

As noted in the previous discussion on multi-purpose spaces, the recommendation to consult with users of halls and multi-purpose rooms throughout the Township intends to include arts interests to inform the selection of an appropriate response to integrating community arts interests in facility expansions/improvements.

RECOMMENDATIONS:

- RF9. If a new recreation field house is provided, consider repurposing Orrville Community Centre for arts purposes.
- RF10. If the Rosseau Fire Station is relocated and this building is renovated, consider providing multi-purpose arts spaces here or in Rosseau Memorial Hall if the library is moved to this repurposed facility, with the intention of creating an arts hub at the Hall.
- RF11. If a self-contained parks-based arts facility is considered, explore the feasibility of developing a small sustainable building that can function as a multi-purpose facility.
- RF12. When determining the extent of need for arts-specific multi-purpose facilities, ensure use will be sufficient so that facilities are optimally used.

Summary of Optional Facility Approaches

As the foregoing discussions indicate, the future facility provision is related to several currently unknown variables, the primary one being the future of the Rosseau Fire Station property. Although these will be resolved over time, uncertainties remain about the resulting implications for adding or improving indoor recreation facilities in Seguin. Table 2-9 summarizes the possible options to enhance facility supply and use in the Township pending the outcomes of these decisions. The table summarizes and relates the foregoing recommendations on a new recreation field house, and improved multi-purpose spaces for recreation and the arts to the Fire Station property question that requires additional work by Township.

Table 2-9: Summary of Facility Addition/Improvement Options

	Without Rosseau Fire Station Property	With Rosseau Fire Station Property	
New Recreation Field House	replace existing Rosseau Field House with new facility	provide new field house elsewhere	
Improved Multi-purpose Space for Active Recreation	install sprung floor and related features at the Foley or the Orrville Community Centre	provide purpose-built multi-use spaces for active programming at a new facility on vacated Rosseau Fire Hall property	
Improved Facilities for Arts Uses	consider renovations at Orrville Community Centre for arts purposes	provide purpose-built multi-use spaces arts at a new facility on vacated Rosseau Fire Hall property	with move to new facility on vacated Rosseau Fire Hall property, repurpose vacated Library space at Rosseau Memorial

	Without Rosseau Fire Station Property	With Rosseau Fire Station Property
	consider providing a small sustainable building as multi-purpose arts space	Hall to multi-use arts studios, to create an arts hub at the Hall

Other Facility Interests

Among resident households surveyed, 3.5% (7 of 200) and 16% (17 of 105) of telephone and online respondents, respectively, reported interest in courts for squash and racquetball. These courts are self-contained ‘rooms’, that accommodate a single activity comprising up to four people in a game of considerable skill. As such, they can be viewed as specialized facilities that serve a limited market. When provided, they are typically part of recreation complexes with major ‘anchor’ facilities such as aquatic centres. If these types of facilities are needed in Seguin and area, they would likely be provided as part of a regional serving facility such as the North Tamarack Centre. The Master Plan for the Township does not propose facilities that would be appropriate for their inclusion, as the focus is to optimize multi-purpose facilities for a relatively small population.

2.2.5 Improvements to Indoor Facilities

Figure 2-3 illustrates the extent to which their physical features, amenities and day-to-day operations of Seguin’s outdoor facilities meet residents’ household needs. The figure compares the proportions of those from the telephone and online surveys that responded ‘yes’ to the items listed.

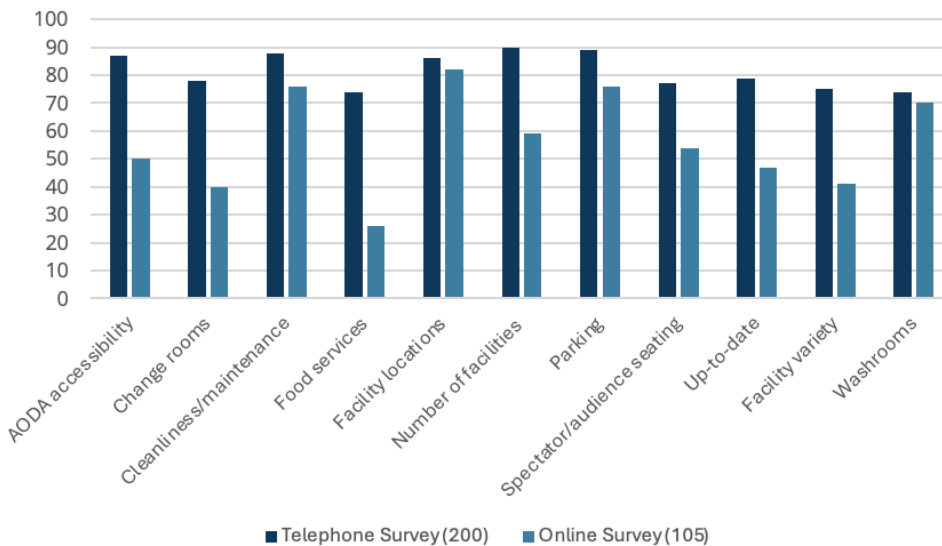


Figure 2-3: Household Needs Met by Aspects of Indoor Facilities

As Figure 2-3 shows, satisfaction is high among telephone survey respondents, with more than 70% indicating each aspect meets their needs. Online survey participants were less likely to report satisfaction. Although 50% or more responded ‘yes’ to seven (7) of the aspects listed, with less than

50% agreed that the remaining items meet their household needs including AODA accessibility, change rooms, food services, and facility variety.

Table 2-10 shows the responses by user groups when asked if their organization's needs are being met in relation to the following aspects of municipally owned indoor recreation facilities in Seguin.

Table 2-10: Indoor Facility Aspects Meeting Organizations' Needs

Facility Aspect	# of groups	% of 15 total groups
Available to book at convenient hours	15	100%
Location	14	93%
Parking	13	87%
Customer Service	13	87%
Cost	13	87%
Meeting Space	12	80%
Cleanliness/Maintenance	12	80%
Acoustics	12	80%
Amenities (e.g., drinking water fountains, seating, waste receptacles, etc.)	12	80%
Audience/Spectator Viewing	12	80%
Up-to-date	11	73%
Storage	8	53%
Change rooms	6	40%
Food services (e.g., concessions, canteen, vending machines)	6	40%

As shown above, large majorities (80%+) of the groups agreed that existing facility aspects meet their organization's needs. The four least favourable items were not being up-to-date, storage, change rooms, and food services. The Township should work with user groups to clarify the specific improvements of interest by facility and develop a detailed program and budget to implement those that are feasible.

RECOMMENDATION:

- RF13. After working with user groups to clarify needed improvements, prepare a budgeted program to implement those that are feasible.

2.3 Outdoor Facilities

2.3.1 Existing Facility Supply

Table 2-11 lists existing outdoor facilities in Seguin and their locations. All are owned by the Township. See section 3.1.1 for a discussion on new names for the parklands containing these facilities.

Table 2-11: Seguin Outdoor Facility Supply

Facility	Location	Notes
Rosseau Ball Diamond (Rosseau Community Park)	Rosseau	-1 unlit ball diamond -1 multi-sport court
Humphrey Ball Diamond	Humphrey	-1 unlit ball diamond -1 multi-sport court
Christie Ball Diamond (Orrville Neighbourhood Park)	Orrville	-1 unlit ball diamond -1 asphalt basketball surface
Horseshoe Lake Ball Diamond (Horseshoe Lake Park)	Humphrey	-1 unlit ball diamond

2.3.2 Community Facility Use and Interests

Table 2-12 below summarizes the random telephone and online surveys of residents' responses to their use of existing outdoor facilities in Seguin and views on the most needed additions to supply.

Table 2-12: Outdoor Facility Use and Key Interests in Seguin

Telephone Survey (200 respondents)			Variable	Online Survey (105 respondents)		
#	% of Total	Township Facilities		#	% of Total	Township Facilities
55	28%	1. Rosseau Ball Diamond 2. Orrville Multi-Purpose Field 3. Humphrey Ball Diamond	Used	43	41%	1. Humphrey Ball Diamond 2. Humphrey Sport Court 3. Humphrey Field
43	22%	1. pickleball courts 2. multi-purpose fields 3. event space	More needed	54	51%	1. outdoor rinks 2. walking/running tracks 3. volleyball courts

For both groups of survey respondents, Humphrey Ball Diamond ranked among the three most frequently used municipal outdoor facilities. Among online survey participants alone, the Humphrey

Ball Diamond, Field and Sport Court were the three most frequently used facilities. Almost one quarter (22%) and half (51%) of telephone and online survey respondents, respectively, indicated need for more outdoor facilities in Seguin.

Each survey group provided different responses for the three most frequently reported. Among telephone survey respondents, pickleball courts, multi-purpose fields and event space comprised the top three. Online survey participants identified outdoor rinks, walking/running tracks and volleyball courts most frequently (all of which are discussed in the parks section 3.0).

Engagement with youth in the community revealed interest in more soccer fields, a skatepark, more sport, badminton and tennis courts.

Twenty-five (25) user groups responded to the Master Plan survey, of which 16% (4) use outdoor facilities in Seguin. Table 2-13 below lists the current use of facilities among user groups. No groups reported using Horseshoe Lake Ball Diamond or Humphrey Sport Court.

Table 2-13: Outdoor Facility Use by User Groups

Facility	# of groups	% of 3 groups responding
Christie/Orrville Ball Diamond	2	40%
Humphrey Ball Diamond	1	20%
Rosseau Ball Diamond	1	20%
Humphrey Multi-Purpose Field	1	20%

As noted above, the question about anticipated need for increased access to facilities during the term of the Master Plan combined both indoor and outdoor facilities. Among those using outdoor facilities, two (2) groups identified the need for more facilities, and two (2) groups noted improvements (see section 2.3.4).

- **Daytime pickleball** – need for more pickleball courts
- **Humphrey Soccer** – need more space (i.e., one more soccer field) than the municipally owned field can accommodate; need better storage either by adding more or improvements to organizing current space.

2.3.3 Needs Assessment

As shown in Table 2-11, the Township’s existing outdoor facilities are well distributed across its four settlement areas. Other than Humphrey Slowpitch and Humphrey Soccer Club, however, there is no organized use of ball diamonds and multi-purpose fields. Most of the sports groups are based in Parry Sound and other area municipalities and Seguin residents travel to participate in these larger leagues. These groups include Parry Sound Soccer Club, Parry Sound Youth Baseball, and McTier Minor Baseball. The Master Plan, therefore, anticipates limited need for an increase in the supply of outdoor recreation facilities.

Ball Diamonds

Among resident households surveyed, 6% (12 of 200) and 3% (3 of 105) of telephone and online respondents, respectively, reported interest in additional ball diamonds. One ball league responded to the user group survey and did not indicate need for more facilities.

Three diamonds - Rosseau, Humphrey and Christie - are used by Humphrey Slowpitch. Christie Ball Diamond is also regularly used for informal pick-up play by a local group, Humphrey Ball Diamond is occasionally used informally by the Otter Lake Ratepayers Association, and Rosseau Ball Diamond accommodates most private rentals. Horseshoe Lake Ball Diamond accommodates casual use by residents.

Seguin-based groups indicated that diamonds are decent but not to the standard of most municipal facilities. The Humphrey diamond backs onto a wooded area, and the trees have grown into the open area and overhang most of the fencing around the diamond. Other information indicated that Rosseau diamond is not fully fenced and is weedy.

It was noted that a new lit diamond in a location other than Humphrey, appropriately oriented in relation to the sun and provided with washrooms, would be the preferred solution. Alternatively, the trees should be cleared away from the fencing, the outfield top dressed and seeded, and the infield maintained.

Figures 2-4 to 2-7 are aerial views of the Christie, Rosseau, Horseshoe Lake and Humphrey Ball Diamonds. These views show that the Rosseau Diamond appears to be the best of the four, since both the Christie and Humphrey diamonds – and particularly the latter – are encroached by densely treed areas. At the same time, the most regularly used diamond is the Humphrey facility and it serves a Humphrey-based slowpitch league. Other diamonds are less formally used.



Figure 2-4: Christie Ball Diamond



Figure 2-5: Rosseau Ball Diamond



Figure 2-6: Horseshoe Lake Ball Diamond



Figure 2-7: Humphrey Ball Diamond

In the short-term, upgrades to one diamond appear to be warranted to provide an improved facility for community-based organized use and rentals, etc. The diamond selected for improvements should be assessed using relevant criteria that compare the costs of the required work at the Humphrey, Rosseau and Christie diamonds. Unlike the Horseshoe Lake diamond, each of these is in or near a settlement area. The Humphrey and Rosseau diamonds are also components of local recreation hubs. A comparative evaluation of the three should be prepared, taking into consideration factors such as tree/vegetation clearance requirements, diamond orientation, safety, parking, access to users, potential to light, current conditions of the turf, fencing, player/spectator seating, etc., and ongoing operations and maintenance needs, and others that are deemed relevant.

The selected criteria can be weighted according to their relative importance to allow a comparative ranking of the three facilities. The criterion 'access to users' provides an example of the value of weighting variables. While the Rosseau diamond is located in the Township's largest settlement area, the Humphrey diamond is the most geographically central facility. The relative importance of these two criteria in the evaluation will be represented by the weight given each, which will require some deliberation. The parks assessment (3.3.3) includes discussion on the possibility of entering into an agreement with the Near North District School Board to develop a skatepark/pump track on school land in exchange for school use of the Humphrey diamond. In the end, the diamond that emerges as the preferred option can be refurbished and upgraded to provide a quality facility for the community. The other diamonds can be retained for pick-up play and maintained for this purpose

unless there is a benefit to repurposing any of these spaces for needed recreation purposes, as discussed elsewhere in the Master Plan.

Given the limited use of ball diamonds in Seguin, and no indicators of unmet demand to access these, there is no requirement in the short-term to go beyond providing an upgraded ball diamond and adding to facility supply. This situation suggests that one good quality, potentially lit diamond is sufficient for organized use, which represents a population provision level of 1:5,280. Population growth alone to 2036, therefore, will generate need for a total of 1.6 diamonds (8,631/5,280) or an additional roughly ½ diamond.

These calculations also do not consider the extent to which seasonal residents participate in local summer sports. Among respondents to the random telephone survey, 37.5% were seasonal residents. Of these, 19% indicated they use outdoor recreation facilities in Seguin. Applying this proportion to the current estimate of 15,000¹⁵ adds 2,850 residents to the above provision level, resulting in a ratio of 1:8,130 (5,280 + 2,850). This figure, applied to total population for 2036 (permanent + seasonal) suggests the need for a total of 2.2 diamonds (18,010/8,130). While the extent to which seasonal residents' current use represents casual activity vs. participation in leagues is not known, the Township should anticipate the potential need to upgrade a second diamond to accommodate organized use by the end of the Plan's term.

Verifying the need for adding to the supply of quality diamonds beyond upgrading one of the existing facilities will require monitoring use and tracking demand that cannot be reasonably accommodated. Demand for preferred times of use while prime time is not used to capacity, for example, is not the threshold at which a new facility is required. This points to the importance of the potential to light the selected upgraded diamond. The 2024 DC Background Study allocates \$150,000 to lighting a diamond (p. B-83). This will allow use to extend during the most desirable hours (i.e., prime) without having to provide another new or upgraded diamond.

RECOMMENDATIONS:

- RF14. Conduct a criteria-driven comparative evaluation to determine which of the Humphrey, Rosseau or Christie diamonds should be upgraded to provide an improved facility for community-based organized use and rentals.
- RF15. Based on the results of the evaluation, implement upgrades to the diamond selected as the preferred option.
- RF16. Anticipate the potential need to upgrade a second diamond by the end of the Plan's term.
- RF17. Pending requirements to repurpose one or more of the other three diamonds for required recreation uses, retain and maintain the remaining facilities for pick-up play.
- RF18. Monitor the use of the upgraded diamond to determine the extent to which potential increased use, due to population growth and/or higher participation in ball sports, requires sufficient additional capacity to provide another high quality diamond.

¹⁵ Township of Seguin 2025 Budget in Principle Summary, p. 3.

Multi-purpose Playing Fields

Table 2-14 shows the results from the resident household surveys on interest in playing fields including designated soccer, multi-purpose and artificial turf.

Table 2-14: Resident Survey Responses on Interest in Playing Fields

Telephone Survey (200 respondents)		Playing Field Facilities	Online Survey (105 respondents)	
#	% of Total		#	% of Total
16	8.0%	Multi-purpose fields	13	12.0%
4	2.0%	Soccer fields	4	4.0%
3	1.5%	Artificial turf field*	4	4.0%

* discussed as part of indoor recreation field house in section 2.2.4

Among resident households surveyed, 8% (16 of 200) and 12% (13 of 105) of telephone and online respondents, respectively, reported interest in additional multi-purpose fields, while four respondents in each group specified soccer fields. One ball league responded to the user group survey and did not indicate need for more facilities.

There are no formal municipal soccer or multi-purpose fields in Seguin. Typically, space on and around ball diamonds is used for field sports. Humphrey Soccer, which provides a program for 4 to 12 years olds, also uses the field at Humphrey Public School. It appears to be the only organized user of fields in the Township.

Humphrey Soccer noted that the Township has always been very supportive, and that the annual grant received as well as no cost use of facilities helps keep participant fees low. It was reported that a second municipal field is required to accommodate its program requirements and that the School field requires better maintenance (i.e., regular grass cutting). Additional storage is also needed, either by adding more or improving the organization of existing space.

An established community-based soccer program should have access to a formal playing field now, with the possible need for a second field during the term of the Plan due to growth and additional participation – in soccer and other field sports – that a new facility might generate. Options to consider in providing fields include:

- Section 3.3 of the Master Plan discusses the possibility of securing an agreement with the Near North District School Board for locating a skate park on the existing ball diamond on Humphrey Public School property. Investigating the potential to upgrade the school field for organized use could be part of this discussion and any resulting agreement on joint development and use.
- Providing a field in a municipal park, ideally with sufficient room to add another in the future, if a second one is needed. Depending on the types of use a new field attracts among various activities in addition to soccer (e.g., lacrosse, field hockey, etc.) and age groups, lighting could be the appropriate response to increasing capacity. For that reason, siting a

field in an area where lights could be added without causing a nuisance to nearby residents is preferred. Section 3.3 of the Master Plan looks at possible locations for a new field.

Although soccer will likely be the primary user of new facilities, playing fields in Seguin should be designed and constructed as multi-purpose facilities, which is appropriate given the potential for facilities to serve other types of emerging sports such as lacrosse, field hockey, ultimate Frisbee, rugby, etc. Confirming the need for a second field (or lights) will be informed by ongoing monitoring of use during weeknight and weekend prime time and requests for access for other field sports.

RECOMMENDATIONS:

- RF19. Provide a formal multi-purpose playing field for soccer and other field sport interests that may emerge.
- RF20. Consider 1) upgrading the Humphrey Public School field if an agreement with the School Board can be secured, 2) identifying a municipal park that can accommodate up to two fields if a second one is needed in the long-term, and could support one lit field as an appropriate solution to increasing capacity.
- RF21. Monitor the use of all prime time on the first multi-purpose field provided to confirm need for a second facility and how it should be provided.

Tennis & Pickleball Courts

Table 2-15 below shows that, among resident households surveyed, 8% (16 of 200) and 20% (21 of 105) of telephone and online respondents, respectively, reported interest in pickleball courts. Two percent (4 of 200) and 10.5% (11 of 105) of each group also indicated interest in tennis courts.

Table 2-15: Resident Survey Responses on Interest in Tennis and Pickleball Courts

Telephone Survey (200 respondents)		Court Facilities	Online Survey (105 respondents)	
#	% of Total		#	% of Total
4	20%	Tennis courts	11	10.5%
16	8.0%	Pickleball courts	21	20.0%

Two pickleball groups responded to the Master Plan survey: Foley Pickleball and Daytime Pickleball. The former group was firm on the need for more courts while the latter indicated possible need for more facilities. Both groups currently use indoor courts at Foley and Orrville Community Centres. Daytime Pickleball is not a formally constituted organization and operates on a drop-in to play model. The foregoing discussion on a recreation field house includes the potential to provide indoor courts for both pickleball and tennis.

There are no tennis courts, and no dedicated outdoor pickleball courts, in Seguin. The Rosseau Sport Court includes painted pickleball lines, and the Township provides two (2) portable pickleball nets for outdoor use here. The nets are locked to the fence and players use and re-secure them when done.

Although the popularity of pickleball varies by community, overall growth in the sport has been explosive in recent years. Many municipalities have responded by providing dedicated pickleball courts and/or combined tennis/pickleball courts in numbers that range from few to many.

Both tennis, and increasingly pickleball, are activities that appeal to all age groups everywhere. It is very likely, therefore, that Seguin's seasonal residents will also be interested in using outdoor courts. With no existing dedicated outdoor courts and no indication yet of anticipated use, the Township should take an incremental approach to introducing and adding both types of courts to its outdoor facility supply. The following outlines a general process to determine court provision.

As a starting point, it is assumed that at least one dedicated tennis court and up to two dedicated pickleball courts can be supplied with relative confidence that they will be used. Pickleball courts are suggested to be provided at Orrville Neighbourhood Park (Christie Ball Diamond), and a tennis court located at the Orrville Community Centre Park. Although beyond these two initiatives, the Township may determine combined courts are preferred at other locations, this first step is intended to both use existing spaces to provide a limited number of facilities, while filling a gap in supply.

Once these courts are operating, the Township can monitor their use and track requests for access that cannot be accommodated. This information will inform the need to add courts by type and the potential for combined tennis/pickleball courts. Although these are compatible uses, their combination at the same facilities can create conflicts between pickleball and tennis players, especially if the two uses are not scheduled separate blocks of time with users abiding by the split.

Using concept plans for these first two new courts, the Township can hold an open meeting with community members who are interested in outdoor facilities for tennis and pickleball. This meeting can be used to explain the selection of the sites (as discussed in sections 3.4.3 and 3.4.6) as the initial step in providing outdoor courts and to outline the anticipated process for determining future courts.

RECOMMENDATIONS:

- RF22. As an initial step to introducing dedicated outdoor tennis and pickleball courts, provide up to two pickleball courts at Orrville Neighbourhood Park and a tennis court at Orrville Community Centre Park.
- RF23. Prepare and take concept plans for these two projects to an open community meeting held to explain the rationale for locations of the first outdoor courts, and a plan to add facilities, as needed, through ongoing monitoring of use and unmet demand for access to both types of courts.

Other Facility Interests

Among resident households surveyed, the following facility interests were reported:

- 4% (8 of 200) and 3% (3 of 105) of telephone and online respondents, respectively, reported interest in bocce courts
- 2% (4 of 200) of respondents to the telephone survey reported interest in cricket grounds

- 1% (2 of 200) and 4% (4 of 105) of telephone and online respondents, respectively, reported interest in lawn bowling facilities

The Township of Seguin does not currently provide these facilities and, as the surveys indicated, community interest would not likely be sufficient to provide them at this time. As recommended in foregoing evaluations, ongoing monitoring of sport and activity interests will inform decisions on the potential to support adding new types of outdoor facilities to municipal supply.

RECOMMENDATION:

RF24. Monitor community interest in new types of outdoor facilities and, as demand warrants, add to supply.

2.3.4 Improvements to Outdoor Facilities

Figure 2-8 illustrates the extent to which their physical features, amenities and day-to-day operations of Seguin’s outdoor facilities meet residents’ household needs. The figure compares the proportions of those from the telephone and online surveys that responded ‘yes’ to the items listed.

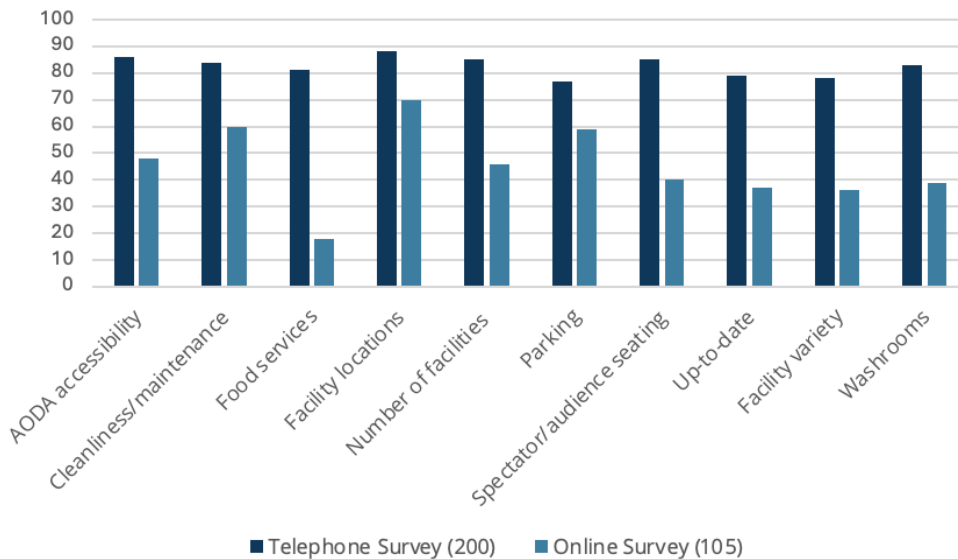


Figure 2-8: Household Needs Met by Aspects of Outdoor Facilities

As Figure 2-8 shows, satisfaction is high among telephone survey respondents, with more than 75% indicating each aspect meets their needs. Online survey participants were much less likely to report satisfaction, with less than 50% agreeing on seven (7) aspects including AODA accessibility, food services and washrooms, number and variety of facilities, audience/spectator seating, and being up-to-date.

Table 2-16 shows the responses by user groups when asked if their organization's needs are being met in relation to the following aspects of municipally owned outdoor recreation facilities in Seguin.

Table 2-16: Outdoor Facility Aspects Meeting Organizations' Needs

Facility Aspect	# of groups	% of 4 total groups
Cost	4	100%
Customer service	4	100%
Location of facilities	4	100%
Parking	4	100%
Washrooms	4	100%
AODA accessibility	3	75%
Audience/Spectator Viewing	3	75%
Availability for booking at convenient hours	3	75%
Amenities (e.g., drinking water fountains, seating, waste receptacles, etc.)	2	50%
Up-to-date	2	50%
Food services (e.g., canteen)	1	25%
Size	1	25%
Storage space	1	25%

Three-quarters or more (3 to 4 groups) indicated that most of the existing facility aspects listed meet their organization's needs. The items that were reported as less favourable generally aligned with those for indoor facilities including available storage space, food services and not being up-to-date. Comments that were not addressed in foregoing discussions included (both of which are the responsibility of the Agricultural Society):

- **OLRA** – BBQs and area at the Foley Community Centre could be upgraded and cleaned up
- **Foley Agricultural Society** – replace horse ring fencing

As shown above, large majorities (75% to 100%) of the groups agreed that existing facility aspects meet their organization's needs. The five least favourable items were not being up-to-date, amenities such as drinking water fountains, seating, waste receptacles, food services, size and storage. Food services and storage were also noted as potential areas for improvement at indoor facilities, suggesting they may be priority items to be addressed. The Township should work with user groups to clarify the specific improvements of interest by facility and develop a detailed program and budget to implement those that are feasible.

RECOMMENDATIONS:

- RF25. Work with user groups to clarify needed improvements, and prepare a budgeted program to implement those that are feasible.
- RF26. Consider assigning food services and storage needs priority as they emerged as common concerns among both indoor and outdoor facility users.



3.0

PARKS & OPEN SPACES

3.0 Parks & Open Spaces

This assessment focuses on parks and unscheduled amenities (e.g., playgrounds, basketball courts), and is organized under the following headings:

- Overview of Park and Open Space system: Inventory and distribution of parkland and amenities
- Parkland Classification System
- Parkland and Key Amenity Assessment: Demand, local context, and comparative analysis
- Sites for Special Consideration: Recommendations for specific parks
- Park and Amenity Improvements: Discussion of major and minor amenities, precedent images, and playground evaluation
- Park Improvements Summary: summary of all recommendations for each park

3.1 Overview of Park & Open Space System

3.1.1 Inventory

The Township of Seguin maintains 17 parks with a variety of amenities including playgrounds, basketball courts, gazebos, beaches, and accompanying comfort amenities (e.g., seating, washrooms). Table 3-1 on the following page summarizes each park's name, location, size, and amenities, and suggests new names (in **blue**) for four parks:

- Horseshoe Lake Ball Diamond → **Horseshoe Lake Park**
- Humphrey Sports Court & Playground → **Humphrey Community Park**
- Christie Ball Diamond → **Orrville Neighbourhood Park**
- Rosseau Field House & Sport Court Park → **Rosseau Community Park**

The proposed name changes follow naming best practices; in this case, not naming a park after a single facility. This reduces confusion and clarifies that the park encompasses the whole site, not just the one facility; if the facility were to be removed at some point, it would not affect the name. The proposed names keep the community name and add the park type per the classification system in section 3.2: for example, Humphrey (community name) Community Park (park classification type). These updated park names are used throughout this assessment.

Table 3-1: Overview of Park Locations and Features/Amenities

Community	Park Details (Name, Address, Size) Updated Name	Features, Amenities, and Facilities
Foley	Foley Community Centre Park 60 Rankin Lake Road 1.99 hectares	Outdoor ice rink; Basketball court (half)
	Foley Horseshoe Pits 76 Rankin Lake Road 0.27 hectares	Horseshoe pits (8 lit)
	Foley Matheson Park & Beach 125 Rankin Lake Road 0.6 hectares	Gazebo; Beach; Swim raft and dock; Picnic area; Playground; Parking; Washrooms
Humphrey	First Lake Beach 95 Blackstone/Crane Lake Road 0.39 hectares	Beach; Swim raft; Picnic area; Playground; Boat launch; Parking; Portalets
	Horseshoe Lake Ball Diamond 208 Horseshoe Lake Rd 0.84 hectares Horseshoe Lake Park	Playground; Picnic Area; Ball Diamond; Small gravel bike path
	Horseshoe Lake Beach 21 McKaig Drive 0.39 hectares	Beach; Swim raft; Picnic area; Playground; Parking; Portalets
	Humphrey Gazebo 15 Humphrey Drive	Gazebo; Picnic area; Parking
	Humphrey Nature Trails Barn 8 Humphrey Nature Trails 1.49 hectares	Trails, Picnic area; Parking; Portalets
	Humphrey Sports Court & Playground 14 & 19 Humphrey Drive 2.38 hectares Humphrey Community Park	Outdoor skating loop (on ball diamond); Outdoor fitness equipment; Playground; Parking
	Lake Joseph Centennial Beach 276 Clear Lake Road 1.32 hectares	Beach; Playground; Swim raft and dock; Boat launch; Picnic area; Parking; Portalets

Community	Park Details (Name, Address, Size) Updated Name	Features, Amenities, and Facilities
Orrville	Christie Ball Diamond 22 Sugar Lake Road 2.74 hectares Orrville Neighbourhood Park	Basketball court (full); Ball diamond
	Joseph Hannon Memorial Park 1241 Highway 518 0.42 hectares	Gazebo; Picnic Area; Parking
	Maple Cove Beach Maple Lake Estates Road 1.72 hectares	Beach
	Maple Key Park & Beach 14 Maple Key Park Road 1.89 hectares	Beach; Swim raft; Playground; Picnic area; Parking; Portalets
	The Village Green 1231 Highway #518 0.23 hectares	Picnic area; Playground; Cenotaph; Parking
Rosseau	Rosseau Field House & Sport Court Park 3 Ash St. N. 2.23 hectares Rosseau Community Park	Basketball court (half); Playground; Picnic area; Parking; Portalets
	Rosseau Waterfront Park 2 Jim Swift Drive 2.07 hectares	Gazebos (2); Beach; Swim raft; Docks; Playground; Picnic area; Parking Washroom/change rooms; Portalets
	Veterans Park 2 Victoria Street West 0.27 hectares	Gazebo; Picnic area; Cenotaph; Portalets

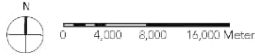
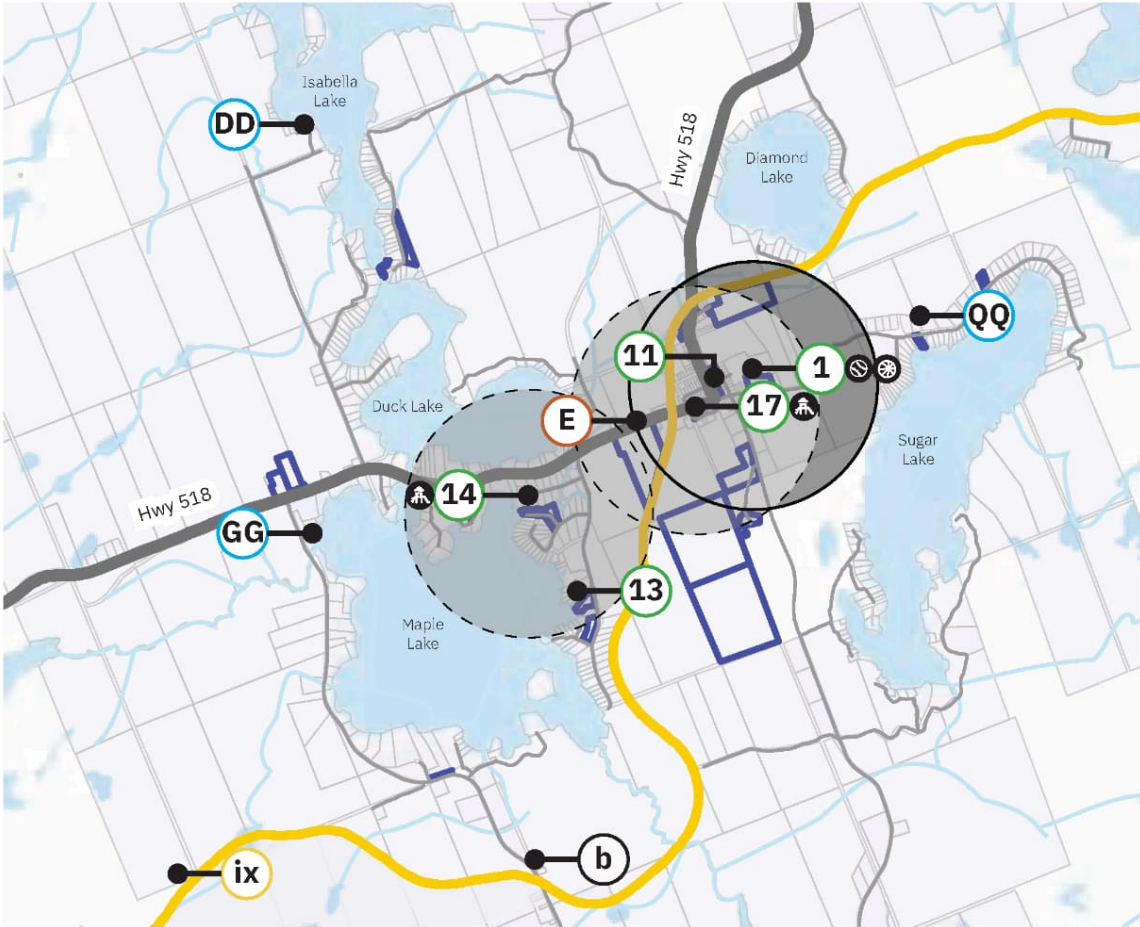
3.1.2 Distribution

Figures 3-1 to 3-4 on the following pages display the locations of parks, amenities, facilities, and trails in each of Seguin’s settlement areas of Orrville, Humphrey, Rosseau, and Foley. Each settlement area is supplied with one Community Park and two or more Neighbourhood Parks.

Zoom-In #1 – Orrville

Legend

- Water
- Road (major)
- Road (minor)
- Ontario Owned Parcel
- Trail
- Parks and Open Spaces
- Cultural / Historic Sites
- Indoor Recreation Facilities
- Trails
- Boat Launch and Access Points
- Playground
- Ball Diamond
- Basketball
- Playground 800m Service Area Radius
- Basketball 800m Service Area Radius



















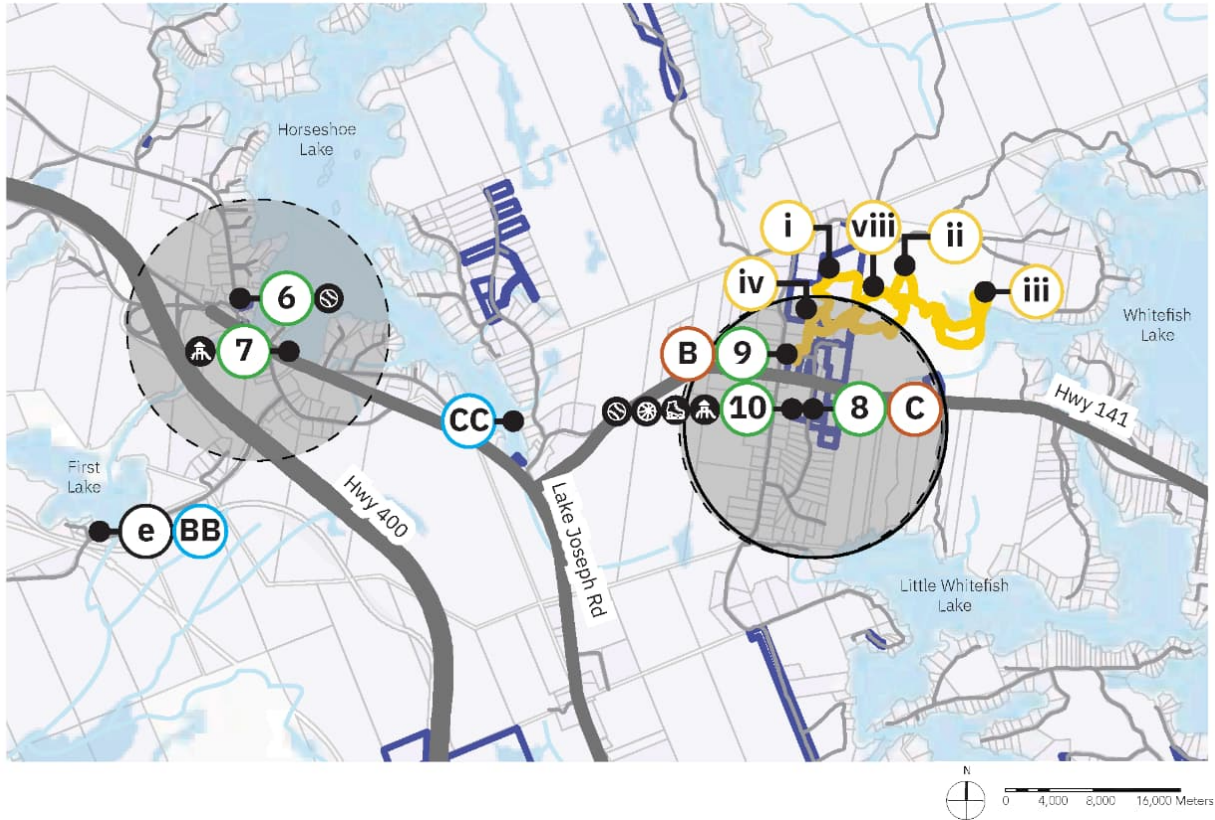
- | | | | | |
|--|--|---|--|--|
| <p>Parks & Open Spaces</p> <ul style="list-style-type: none"> 1. Orrville Community Park 11. Joseph Hannon Memorial Park 13. Maple Cove Beach 14. Maple Key Park and Beach 17. The Village Green | <p>Cultural / Historic Sites</p> <ul style="list-style-type: none"> b. Maple Lake Station / Swords | <p>Indoor Recreation Facilities</p> <ul style="list-style-type: none"> E. Orrville Community Centre | <p>Trails</p> <ul style="list-style-type: none"> ix. Seguin Recreational Trail | <p>Boat Launch and Access Points</p> <ul style="list-style-type: none"> DD. Isabella Lake Boat Launch and Dock GG. Maple Lake Boat Launch QQ. Sugar Lake Boat Launch |
|--|--|---|--|--|

Figure 3-1: Parks, Amenities, Facilities, and Trails in Orrville

Zoom-In #2 – Humphrey

Legend

- | | |
|---|---|
|  Water |  Ball Diamond |
|  Road (major) |  Playground |
|  Road (minor) |  Outdoor Rink |
|  Ontario Owned Parcel |  Basketball |
|  Trail |  Playground 800m Service Area Radius |
|  Parks and Open Spaces |  Basketball 800m Service Area Radius |
|  Cultural / Historic Sites | |
|  Indoor Recreation Facilities | |
|  Trails | |
|  Boat Launch and Access Points | |



Parks & Open Spaces

- 6. Horseshoe Lake Park
- 7. Horseshoe Lake Beach
- 8. Humphrey Gazebo
- 9. Humphrey Nature Trails Barn
- 10. Humphrey Community Park

Cultural / Historic Sites

- e. Rosseau Road Station / Deyette's Store

Indoor Recreation Facilities

- B. Humphrey Barn
- C. Humphrey Community Centre

Trails

- i. Bear Paw Path
- ii. Fox Trot
- iii. Moose Tracks
- iv. Rabbit Run
- viii. Running Deer Trail

Boat Launch and Access Points

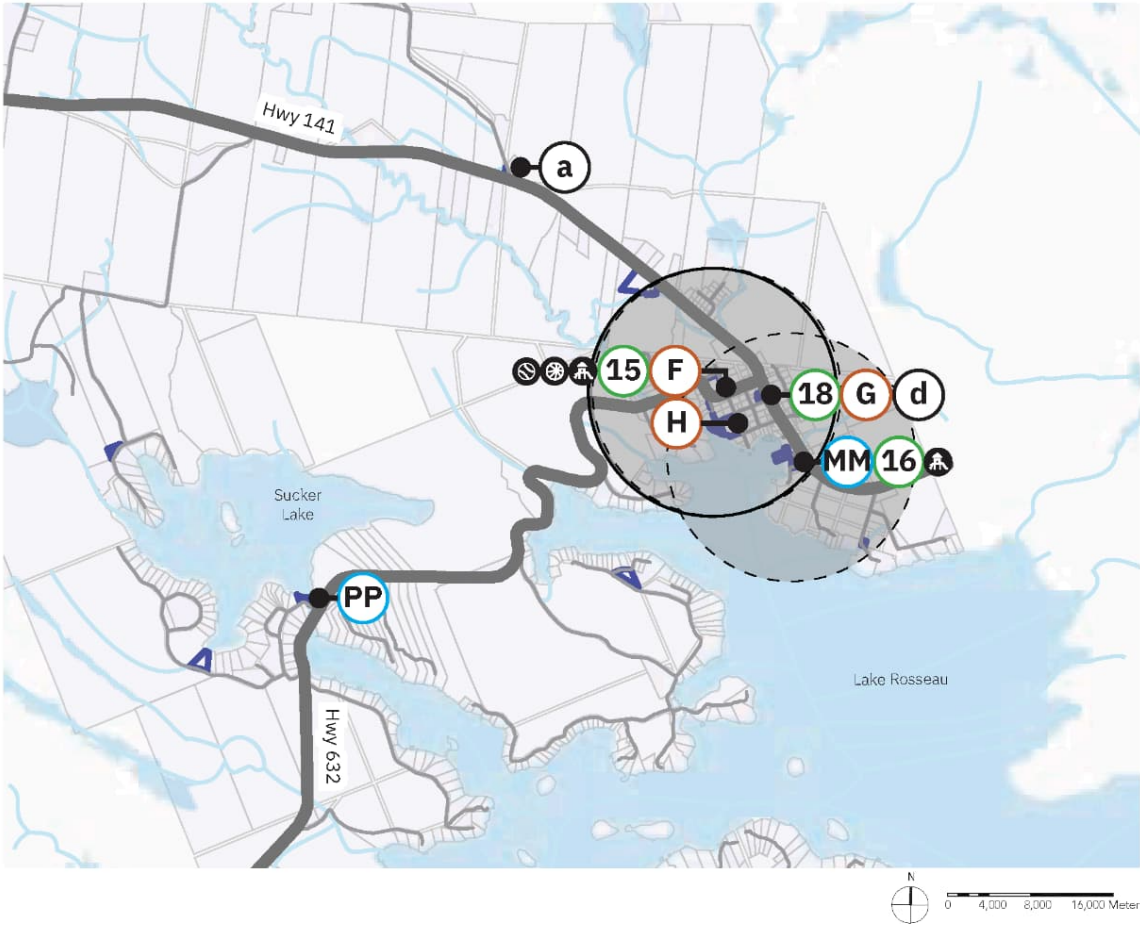
- BB. First Lake Boat Launch and Dock
- CC. Horseshoe Lake Boat Launch and Government Dock

Figure 3-2: Parks, Amenities, Facilities, and Trails in Humphrey

Zoom-In #3 – Rosseau

Legend

- Water
- Road (major)
- Road (minor)
- Ontario Owned Parcel
- Trail
- P Parks and Open Spaces
- C Cultural / Historic Sites
- I Indoor Recreation Facilities
- B Boat Launch and Access Points
- D Ball Diamond
- B Basketball
- P Playground
- Playground 800m Service Area Radius
- Basketball 800m Service Area Radius



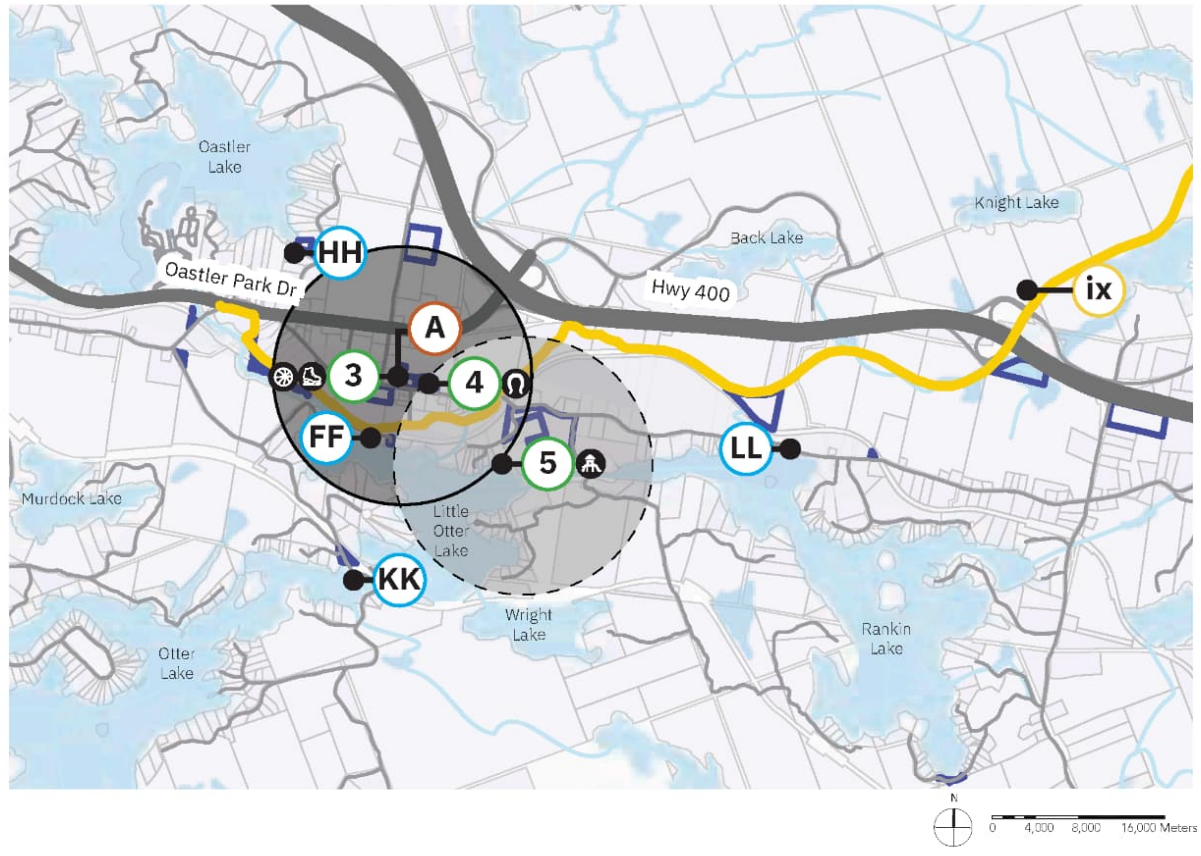
- | | | | |
|--|--|---|---|
| <p>Parks & Open Spaces</p> <ul style="list-style-type: none"> 15. Rosseau Community Park 16. Rosseau Waterfront Park 18. Veterans Park | <p>Cultural / Historic Sites</p> <ul style="list-style-type: none"> a. Ashdown Corners d. Rosseau Memorial Hall | <p>Indoor Recreation Facilities</p> <ul style="list-style-type: none"> F. Rosseau Field House G. Rosseau Memorial Community Hall H. Ruth Dare Health Clinic (Wellness Room) | <p>Boat Launch and Access Points</p> <ul style="list-style-type: none"> MM. Rosseau Waterfront Park Boat Launch PP. Sucker Lake Access Point |
|--|--|---|---|

Figure 3-3: Parks, Amenities, Facilities, and Trails in Rosseau

Zoom-In #4 – Foley

Legend

- Water
- Road (major)
- Road (minor)
- Ontario Owned Parcel
- Trail
- Parks and Open Spaces
- Indoor Recreation Facilities
- Trails
- Boat Launch and Access Points
- Basketball
- Outdoor Rink
- Horseshoe Pits
- Playground
- Playground 800m Service Area Radius
- Basketball 800m Service Area Radius



- | | | | |
|---|--|--|---|
| <p>Parks & Open Spaces</p> <ul style="list-style-type: none"> 3. Foley Community Centre Park 4. Foley Horseshoe Pits 5. Foley Matheson Park and Beach | <p>Indoor Recreation Facilities</p> <ul style="list-style-type: none"> A. Foley Community Hall and Resource Centre | <p>Trails</p> <ul style="list-style-type: none"> ix. Seguin Recreational Trail | <p>Boat Launch and Access Points</p> <ul style="list-style-type: none"> FF. Little Otter Lake Boat Launch HH. Oastler Lake Boat Launch KK. Otter Lake Narrows Boat Ramp LL. Rankin Lake Boat Launch and Dock |
|---|--|--|---|

Figure 3-4: Parks, Amenities, Facilities, and Trails in Foley

Overall Parkland Distribution

Overall parkland supply and distribution must be considered in Seguin’s specific context. Traditional planning best practices, which are often based on high or medium-density municipalities where residents lack private green space, frequently recommend a 10-minute walk (800m) to the nearest park or playground for all residents. While this radius is shown on the maps for context, it is a poor fit for a low-density, dispersed community with many water bodies. Most Seguin residents already enjoy significant private natural space and waterfront access; furthermore, a simple radius approach is impractical when much of that area covers open water. A more locally-informed approach involves:

- **Enhancing existing assets:** Investing in improvements to make current parks more accessible and appealing to all.
- **Strategic focal points:** Prioritizing additions to Community Parks and Water Access Points within each distinct community (see section 3.2).

Amenity Distribution

The distribution of amenities is shown on the previous maps and summarized in Table 3-2 below.

Table 3-2: Total Quantities of Parkland and Amenities in Each Settlement Area

Amenity/Facility Type	Foley	Humphrey	Orrville	Rosseau	Total Quantity (Municipal Only)
Basketball Court	1	1	1	1	4 (1 full, 3 half court)
Playground	1	5	2	2	10
Outdoor Fitness Equipment		1 (location)			1
Outdoor Ice Rink	1	1			2
Gazebo	1	1	1	3	6
Beach/Swimming Docks	1	3	2	1	7
Horseshoe Pits	8				8
Passive Green Space or Picnic Area	1	5	3	3	12
Boat Launch	4	3	2	1	17 (13 boat launches, 2 small craft launches, 4 access points, not all located in settlement areas)
Boat Docks (slips)		3	1	25	32 (others located outside of settlement areas)

Overall the distribution is good, with each community having at least one playground, gazebo, beach, passive green space, and boat launch. From a purely geographic perspective, the following suggestions can be made:

- Consider adding a playground at Foley Community Centre Park to improve access to playgrounds in Foley.
- Consider expanding the basketball courts at Foley Community Centre Park and Rosseau Community Park to full sized, so that each community has one full sized basketball court.

As noted previously, focusing on improving amenities/facilities at each Community Park will ensure that each community has access to at least one high-quality playground, sport facility, etc.

In addition to the distribution of amenities, the age, quality, and suitability of/demand for amenities by the local population must also be considered. These factors are assessed in sections 3.3 and 3.4.

RECOMMENDATIONS:

- PO1. Adopt the proposed new park names.
- PO2. Focus on improving/updating existing amenities at existing spaces, with priority given to Community Parks/Water Access Points, then Neighbourhood Parks/Water Access Points.

3.2 Parkland Classification and Policy

3.2.1 Parkland Classification System

A parkland classification system organizes green spaces/parks into categories based on their function, service area, and size. By allocating a classification type to each park, the Township can ensure an equitable distribution of resources so that residents have access to everything from small local playgrounds to larger gathering and sport-oriented spaces. It can also help inform budgeting and maintenance plans, and is used to help ensure land with recreation value is attained through the development process. Table 3-3 on the following page outlines a proposed parkland classification system for Seguin. Trails are included for high level guidance, but for more detail, the Active Transportation and Trails Master Plan (2022) should be consulted.

RECOMMENDATION:

- PO3. Adopt the parkland classification system.

Table 3-3: Proposed Updated Parkland Classification System

Typical Catchment Area and Size	Requirements	Suitable Amenities/Facilities
<p>Community Parks and Water Access Points The largest park type, which may be paired with a facility such as a community centre or museum. It may contain tourism-drawing features, and is designed to act as a drive-to destination.</p>		
<p>Serves the whole Township and beyond</p> <p>Typically larger than Neighbourhood Parks, but not always. Classification is more dependent on level of use, amenities, and combination with other facilities.</p>	<ul style="list-style-type: none"> ● Parking ● Washrooms, washroom access, or portalets. If portalets, at least one should be accessible. ● Multiple seating areas and shade structures ● Trash receptacles 	<ul style="list-style-type: none"> ● Sport facility for organized play ● Major beach, boat launch, or dock area ● Major cultural or natural heritage features ● Major/unique park features (e.g., outdoor skating rink, skatepark, themed playground, etc.) ● Lighting
<p>Neighbourhood Parks and Water Access Points Located centrally in a neighbourhood, meant to serve the local community within a 400 - 800 metres radius (5 to 10 minute walk). In Seguin they will also serve a small population within short driving distances.</p>		
<p>Serves the local neighbourhood</p> <p>Typically smaller than Community Parks, but not always. Classification is more dependent on lower levels of use, not a draw for other communities, and less/more basic amenities.</p>	<ul style="list-style-type: none"> ● Picnic area/ green space ● Seating ● At least one minor facility for casual use (e.g., playground, scrub ball diamond, basketball court etc.) 	<ul style="list-style-type: none"> ● Gazebo ● Minor cultural or natural heritage features (e.g., art, small beaches) ● May also have parking and portalets
<p>Linear Open Spaces/Trails Trail corridors provide essential connections to park and community facilities, and support non-vehicular access and active transportation. In Seguin they also play a significant role in tourism.</p>		
<p>Varies</p>	<ul style="list-style-type: none"> ● Asphalt, limestone screening, or wood chip trails depending on location ● Signage 	<ul style="list-style-type: none"> ● Trees ● Seating ● Trash receptacles ● Special interpretive areas and signage ● Naturalized areas ● Lighting

3.2.2 Parkland Policy and By-laws

Parkland Dedication Policy and Cash-in-Lieu By-law

The Township's Parkland Dedication By-law (By-law No. 2012-081 "By-law to establish a policy on Parkland Dedication or alternatively, Cash-In-Lieu of Parkland for The Corporation of the Township of Seguin") needs to be updated to reflect current Provincial legislation. In 2022, the provincial government passed Bill 23, the "More Homes Built Faster Act," to increase the supply of Ontario's market housing over the next ten years. The legislation revised ten provincial Acts including but not limited to the Conservation Authorities Act, Development Charges Act, and Planning Act, which resulted in significant implications for Ontario's land use planning regime (summarized in Table 3-4). Specifically, parkland dedication caps have been altered under Bill 23 such that the maximum alternative rate is now 1 hectare per 600 net residential units (Section 42(4) of the Act); and the cash-in-lieu parkland rate for medium- and high-density developments is 1 hectare per 1,000 net residential units. Sites of five hectares or larger are now capped at 15% parkland dedication, while sites under five hectares are capped at 10% parkland dedication. Municipalities must accept encumbered lands (e.g., land with below-grade infrastructure) or privately-owned publicly accessible open spaces (POPS) as parkland conveyance - although this part has not yet been formalized in regulations. Collectively, these changes mean that the amount of parkland and cash-in-lieu municipalities can receive from developments has been cut in half. As Seguin is not expecting significant development, these changes are not expected to make a large impact, however, the parkland dedication policy should reflect this update.

Table 3-4: Summary of Key Changes to Parkland Dedication from Bill 23

	Pre-Bill 23	Post-Bill 23
Basic parkland dedication provision	Up to 2% of the land proposed for commercial or industrial (re)development	Sites of five hectares or larger are now capped at 15% parkland dedication, while sites less than five hectares are capped at 10% parkland dedication.
	Up to 5% for any other type of (re)development (e.g., residential uses), or cash equivalent.	
Alternative parkland dedication rate:	Up to 1 hectare of parkland for every 300 dwelling units	1 hectare per 600 net residential units
Alternative cash-in-lieu rate:	1 hectare of parkland for every 500 dwelling units (based on the value of land)	1 hectare per 1,000 net residential units (for medium and high density)(based on the value of land)

	Pre-Bill 23	Post-Bill 23
Other considerations		Municipalities must accept encumbered lands (e.g., land with below-grade infrastructure) or privately-owned publicly accessible open spaces (POPS) as parkland conveyance.
		Municipality must spend or allocate at least 60% of the monies that are in the special parkland dedication account at the beginning of each year.

Further, another important change introduced through Bill 23 was the inclusion of Section 42(16.1) which requires a municipality to spend or allocate at least 60% of the monies that are in the special parkland dedication account at the beginning of each year. This inclusion will have an impact on the spending of funds collected through cash-in-lieu of parkland and will not allow a municipality to save those fees for larger projects, unless the funds are allocated. Long term planning documents such as this Parks, Recreation, and Culture Plan provide the municipality with a long-term road map that will facilitate allocating funds for future uses.

The legislative changes under Bill 23 require a parks plan prior to the passing of any future parkland dedication by-law. Specifically, Policy 42 (4.1) of the Planning Act states, “Before passing a by-law under this section, the local municipality shall prepare and make available to the public a parks plan that examines the need for parkland in the municipality.” For all intents and purposes, this Plan is considered a municipal parks plan for the Township of Seguin under section 42 of the Planning Act, and can facilitate the future development of an updated Parkland Dedication By-law, along with applicable Official Plan policies for parkland dedication.

The updated by-law should include:

- Details for conveyance rates;
- Language to allow for cash-in-lieu of land dedication, accompanied by allocation of funds;
- Parkland conveyance conditions; and
- Dedication or payment timing.

The 2012 by-law contains direction for when to accept cash-in-lieu, and stipulations for parkland accepted. Based on this analysis of parkland needs and expected development, updated considerations include:

- The Township should opt for cash-in-lieu for most developments in order to fund park and trail development and improvements
- Exceptions for consideration include:
 - Opportunities to acquire waterfront land through dedication, if the land is sufficiently sized to act as a neighbourhood park/water access point; and/or
 - Opportunity to provide a trail connection.

The Township may also wish to update the Official Plan and/or develop a parkland disposal policy that outlines criteria for when parkland should be retained or when it can be sold. For example, as with the above points, if the Township owns land along a waterfront sufficient to develop a trail or park, it should not be sold. However, if the Township owns a small parcel with no connection to any other public land that is unsuitable for development even as a small park, it may be considered to be sold. These are illustrative examples to start, but Township staff and Council should undertake discussions to determine the precise criteria for retaining vs. disposing land, and formalize it in policy.

RECOMMENDATIONS:

- PO4. Update the Parkland Dedication/Cash-in-Lieu By-Law.
- PO5. Develop a parkland disposal policy and/or integrate new policies related to parkland disposal and retention in the Official Plan.

3.3 Parkland & Key Amenity Service Levels

This section considers various factors (population demographics, geographic context, infrastructure condition, consultation findings, and comparative provision levels) to identify any gaps in parkland and amenity service levels, and provides associated recommendations.

3.3.1 Demand and Local Context

Population Demographics

As discussed in section 1.3.3, Seguin's population is expected to grow to 7,851 by 2033. This is an increase of 2,463 people or 45.7%. When including seasonal residents, the population will grow to 16,960 by 2033, an increase of 3,273 people or 23.9%. The age distribution is expected to remain stable, with adults aged 20-49 and 65+ years being the predominant age groups. Children and youth (ages 0-19) will remain approximately 15-16% of the total population through to 2033. This growth means there will be increased use of existing park spaces, more wear and tear on equipment and on the environment (e.g., need for durable play equipment at Community Parks, monitoring and mitigation efforts for erosion and water pollution), and potentially the need for more/larger facilities and support amenities (e.g., more seating and shade structures, larger parking lots at Community Parks).

Geographic Context

Despite Seguin's expansive 587-square-kilometre footprint, its four primary settlement areas function as distinct communities. While these areas are within a 25-minute drive of one another, this distance remains a barrier for daily recreation, particularly for children and teens. To ensure equitable access, 'walk-to' amenities — such as neighbourhood parks, playgrounds, and basketball courts — must be localized within each settlement area. As noted in the previous section, Seguin is already supplying these facilities in each community. This approach eliminates the 'parent-taxi' burden and ensures that children and teens can access essential recreational spaces safely and

independently within their own communities. As a Community Park-level facility, a skatepark or pump track, if added to supply, would be considered a drive-to facility to serve children and youth.

Aging Infrastructure

Seguin’s play equipment — including its sole outdoor exercise station — faces significant challenges regarding accessibility and age. Because all existing playgrounds rely exclusively on sand surfacing, they fail to meet modern accessibility standards; consequently, there are currently no inclusive play spaces within the Township. The inventory is further limited by inconsistent play value, with several locations offering only one or two isolated pieces of equipment. Both staff and the community have signalled an urgent need for upgrades, and the need for a formal plan to identify, prioritize, and fund these essential recreational improvements. Likewise, a number of sport courts, ball diamonds, and site furniture (e.g., picnic tables and bleachers) are also in need of refurbishment/replacement.



Figure 3-5: Newer, “Major” or Community Park Level Playground at Rosseau Waterfront Park



Figure 3-6: Aged, “Minor” or Neighbourhood Park-Level Play Equipment at The Village Green

What We Heard

Residents in Seguin primarily use waterfront parks (including boat launches and docks), trails, picnic areas/gazebos, and playgrounds. In consultation surveys, online respondents reported significantly more use of parks (66%) compared to the random group sampled by telephone (13%). There is a notable disparity in how different segments of the community engage with local parks:

- **General Public** (random sample survey): Reported very low usage at 13%, though those who do visit favor picnic areas, gazebos, and playgrounds.
- **Active Users** (online survey): Reported high engagement, with 66% using parks and 74% using beaches and boat launches.

Across all groups, the Humphrey Nature Trails and Rosseau Waterfront Park emerged as the most used parks.

Overall, the community is highly satisfied with existing park quality but divided on the need for expansion. While random survey respondents (representative of the broader general public) prioritize maintenance over growth of parks and amenities, online survey respondents (representative of active users) identified gaps in washrooms, park variety, and water access. When asked if new/expanded amenities were needed, while the prevailing sentiment was 'no', there was some demand for outdoor rinks, walking/running tracks, and volleyball courts in the online survey, and outdoor event space from the telephone survey.

3.3.2 Comparative Analysis

A comparative analysis was conducted to help paint a picture of Seguin's park facility and amenity provision relative to other municipalities. The analysis included Parry Sound, Lake of Bays, South Bruce, Ashfield-Colborne-Wawanosh, and Trent Lakes. These municipalities were chosen as they share a mixture of key characteristics with Seguin, including similar population size, geographic size, and population density (with the exception of Parry Sound) as well as a high level of waterfront, tourism, and seasonal populations. Municipalities were selected both geographically near, to assess local norms, and far, for a broader perspective. To ensure a consistent, 'apples-to-apples' comparison, the permanent 2021 population for all municipalities was used, including for Seguin (reliable estimates for seasonal populations were not available). While this data is useful for comparison, it has some limitations, for example:

- **Inventory Incompleteness:** The inventory data was compiled using publicly available sources, so may not be fully complete or up-to-date. It also does not break facilities down by size, if they are lit, etc.
- **Population Data:** For the sake of simplicity, total population was used. A deeper analysis might use age-segmented data to assess provision levels of facilities directed at specific age groups.

Table 3-5 on the following page shows the numbers of each facility/amenity and provision rate, as expressed by the amount of population per 1 facility of that type. Values for Seguin are shown along with the average of all the comparators. For the unscheduled facilities discussed in this parks assessment,¹⁶ Seguin's provision is closely in line with comparators. While a first glance might suggest a deficit in off-leash dog areas, this is contextualized by the broader regional data: of all comparators, only Parry Sound — a municipality with a much higher population density — currently provides an off-leash area. In a sprawling rural municipality like Seguin, where private open space is abundant, the demand and functional requirements for a formal off-leash dog area differ significantly from those of a more compact urban environment.

Concerning overall parkland supply and provision rate, Seguin appears much lower than comparators when looking only at the average; however, the average reflects a large range in the comparators, and considering the actual numbers, half of the comparators (including Seguin) were

¹⁶ Scheduled recreation facilities are discussed in section 2.0.

in the 3.0-hectare range:

- Seguin: 3.6 ha:1,000 residents
- Parry Sound: 3.29 ha:1,000 residents
- Trent Lakes: 3.77 ha:1,000 residents
- South Bruce: 15.44 ha:1,000 residents
- Lake of Bays: 27.22 ha:1,000 residents
- Ashfield-Colborne-Wawanosh (ACW): 40.82 ha:1,000 residents

There may also be differences in how parkland was counted. Likewise, the inclusion of different types of parkland may raise some of the amounts. For example, in ACW, the Dungannon Agricultural Society lands (which total 57.3 hectares) are included in the Township's total parkland amount, greatly increasing its provision rate.

A large variation in parkland supply is common with geographically expansive municipalities with large areas of rural/natural space and lakes. Given Seguin is in line with half of the comparators, and general park planning considers any provision rate over 3.0 ha:1,000 residents to be “good” practice, Seguin is sufficiently supplied with parkland overall.

Table 3-5: Summary of Comparative Analysis of Park Facilities and Amenities

	Seguin		Average of Comparators	
Permanent Population (2021)	5,280		5,768	
Size (square kilometres)	587.0		529.2	
Population density (people/sq. km)	9.0		94.9 (8.85, if excluding Parry Sound)	
Total parkland (ha)	19		96.04	
Parkland provision (ha/1,000)	3.60		18.11	
	#	Provision rate (1 per # population)	#	Provision rate (1 per # population)
Scheduled Facilities				
Soccer Fields (all types¹⁷)	0	0.0	0.8	4906.8
Ball Diamonds (all types)	4	1,320.0	3.8	1996.5
Tennis Courts	0	0.0	0.8	3899.5
Pickleball Courts	2	2,640.0	1.3	2669.8
Unscheduled Facilities				
Playgrounds	10	528.0	5.3	1,998.7

¹⁷ All sizes and lit or unlit fields included and counted equally

Spray/Splash Pads	0	0.0	0.0	0.0
Skateparks/Pump Tracks	0	0.0	0.5	5,506.0
Basketball Courts (all types)	4	1,320.0	1.8	2,936.0
Outdoor Exercise Equipment	1	5,280.0	0.5	4,973.0
Off-leash Dog Area	0	0.0	0.2	6,879.0
Outdoor Skating Rinks	2	2,640.0	1.7	3,912.5
Volleyball Courts (beach)	0	0.0	0.8	3,677.0

3.3.3 Summary and Recommendations

Overall, the Township is achieving sufficient service levels. This is evidenced by its higher than average provision rate than comparators for most unscheduled facilities, and by high community satisfaction and low demand for expanded supply reported in the surveys. Although as the population grows the provision rate will decrease, the population growth expected is not excessively high that it warrants significant expansion of supply. Based on community consultation, residents would like to see modest improvements to parks. Key areas in which there is a need/demand for expansion or improvements are in playground quality and variety (discussed in detail in section 3.5), and waterfront access. Additional amenities that bear consideration include a skatepark or pump track, outdoor ice rink, outdoor exercise equipment, beach volleyball courts, walking/running tracks, and an off-leash dog area which are discussed below.

Waterfront and Accessibility Improvements

All age groups will benefit from beach and accessibility improvements, and the ongoing implementation of the Active Transportation and Trail Master Plan (2022). Priority should be given to improvements and additions at Community Parks/Water Access Points, followed by Neighbourhood Parks/Water Access Points.

Skatepark or Pump Track

For children, much of the increased population pressure can be addressed through improving playgrounds; however, consideration should be given to expanding recreation options for youth. While youth presumably use the multi-sport courts, beaches, and ice rink, adding a pump track or skatepark to supply will improve the variety of options for children and youth in the whole community, and would bring Seguin in-line with comparative provision rates. Table 3-6 on the following page outlines potential locations for a skatepark or pump track with pros and cons for consideration.

Table 3-6: Evaluation of Potential Skatepark/Pump Track Locations

Location	Pros/Opportunities	Cons/Challenges
Orrville Community Centre Park	<ul style="list-style-type: none"> • Geographically furthest from existing skatepark in Parry Sound • Township-owned land • Potential synergies with the community centre (e.g., events, access to washrooms, etc.) 	<ul style="list-style-type: none"> • Land behind the Community Centre would need to be cleared of trees • Community Centre is not often open or staffed, limiting access to washrooms and supervision • Not part of an existing hub or close to a school
Humphrey Community Park	<ul style="list-style-type: none"> • Central in Seguin, ideal for access for all residents • Adjacent to Humphrey Public School, ideal for access for children and youth • Part of an existing hub/Community Park with the arena, school, and other amenities. 	<ul style="list-style-type: none"> • The only space available would be on the existing ball diamond. The facilities assessment indicated further analysis was required to determine the fate of that diamond, but noted that it is used by the community.
Humphrey Public School Lands	<ul style="list-style-type: none"> • Adjacent to Humphrey Public School, ideal for access for children and youth • Part of an existing hub/Community Park with the arena, school, and other amenities. • Potential for mutually beneficial partnership between the school and the Township 	<ul style="list-style-type: none"> • Not Township land, so an agreement would need to be discussed with the school board.

Of the three options, the Humphrey School Site is preferred. The school has a very aged ball diamond in need of improvements. The diamond would be the ideal site for the skatepark/pump track as it would be accessible without requiring users to walk through the school grounds (see Figure 3-7 on the following page). As a potential partnership, in exchange for allowing the Township to build on this piece of land, the school could use the Humphrey Ball Diamond, which is adjacent to the school and in much better condition than the school diamond. This would preclude the need for the school board to undertake costly improvements to their diamond, and the presence of the skatepark/pump track provides an additional programming opportunity for students. As noted in the facilities assessment, there is also the opportunity to include improvements and shared use of the soccer (or multi-sport) field within this agreement as well. The Township should approach the school board to discuss their interest in various options, which if agreed upon, should be formalized in an agreement.

If an agreement cannot be reached to use school lands, the next best site would be on the existing Humphrey ball diamond - if it is determined that that diamond is no longer needed (per the facilities assessment recommendation to evaluate all of the ball diamonds to determine next steps). As a last option, beside or behind Orrville Community Centre would also be a suitable location. In any case, community consultation should be undertaken with children and youth to select the preferred design/type of the facility.

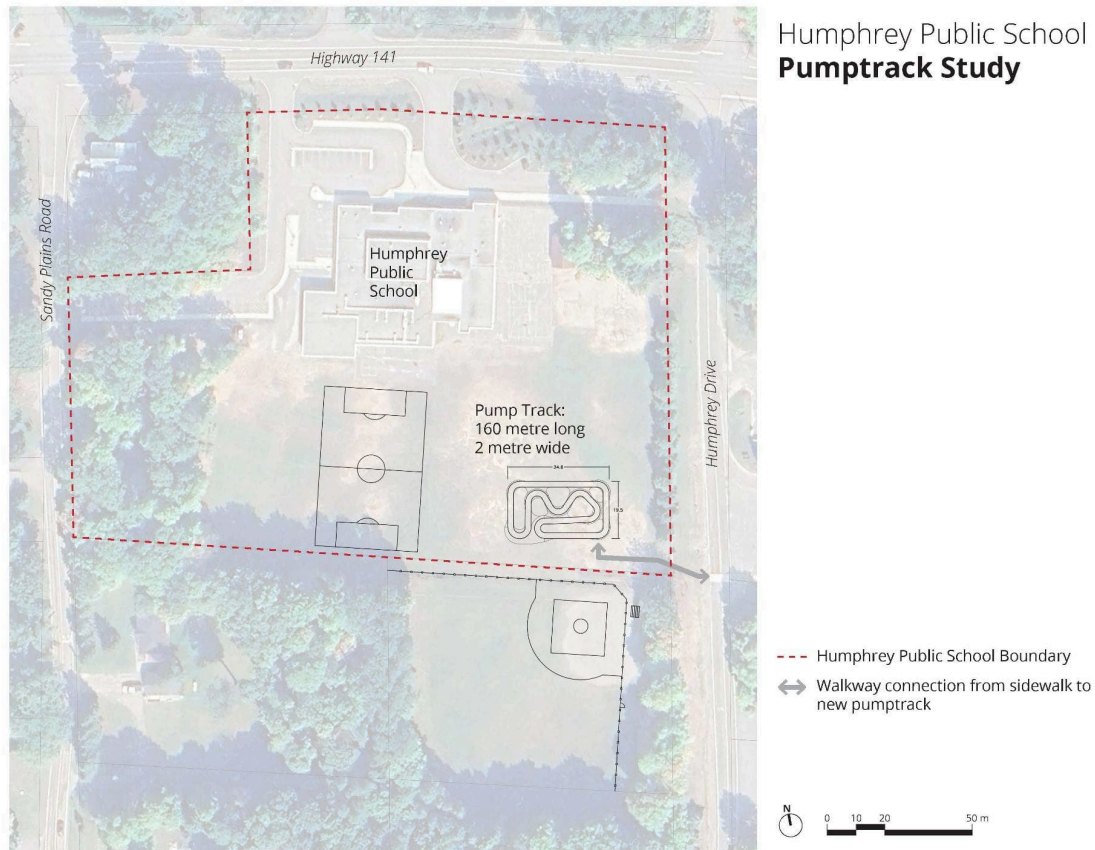


Figure 3-7: Potential Siting of Pump Track (or Skatepark) at Humphrey Public School

Outdoor Ice Rinks

Outdoor ice rinks are popular amenities for all ages, and consultation did indicate demand for additional rinks – they were the top requested outdoor amenity in the online survey (27/74 or 36.5%). Natural ice rinks require considerable time and effort to maintain, and with warmer weather trends they have been increasingly difficult to manage. This has been the case in Seguin, and staff are unable to continue providing the Humphrey skating loop for this reason. The Township should assist in providing natural rinks only if there is a dedicated group of volunteers willing to maintain it. Ideal rink locations, and the roles of the volunteer group and Township should be discussed and formalized in an agreement.

Many municipalities are moving toward refrigerated rinks or artificial ice in response to the difficulties of maintaining consistent ice on natural rinks. The existing multi-sport/outdoor rink at

Foley Community Centre Park would be an ideal location for an upgraded, refrigerated rink, given the existence of the pad and proximity to the fire station for flooding. Improvements to this site are discussed further in section 3.4.3.

Outdoor Exercise Equipment

As Seguin's population is expected to age over the term of the Plan, with seniors occupying a slightly larger proportion, the Township should consider replacing the existing outdoor fitness equipment with expanded and updated equipment. Outdoor exercise equipment is also favoured by adults of all ages and teens, providing there is sufficient variety and difficulty.

Beach Volleyball Courts

Volleyball has been growing in many communities across Ontario, including Seguin, which has seen a new volleyball league develop over the past 1 - 2 years. Interest in volleyball courts was also echoed in consultations, as the third most requested outdoor facility in the online survey (24/74 or 32.4%). The addition of beach volleyball courts at one of the Township's waterfront parks would provide facilities for league play, events or tournaments, and the opportunity for casual pick up play for beach-goers. Foley Matheson Park and Beach would be an ideal location, and is discussed further in section 3.4.4.

Walking/Running Track

Outdoor walking/running tracks are not typically provided by municipalities, and are more commonly provided at high schools and post secondary institutions. However, it is worth noting here as walking/running tracks were the second most requested outdoor amenity in the online survey (25/74; 33.8%). Some (or all) of this demand will likely be met by the indoor walking track planned at the new Tamarack North Centre, but it is worth keeping in mind as a community interest also in light of the fact that there is no high school in the Township that could provide this amenity.

Off-Leash Dog Area

As noted earlier, Seguin is in line with comparative municipalities (similar population size, geographic size and spread) in not providing an off-leash dog area. However, there was some local demand as noted through stakeholder consultations and resident surveys. For example, 31% of online and 19% of telephone survey respondents indicated need for an off-leash dog area. As a broader trend, many municipalities are seeing increasing requests for dog parks. Given this broader trend and moderate interest in the community, the Township should continue to monitor demand for an off-leash dog area. If demand increases, possible locations include Horseshoe Lake ball diamond or Orrville Neighbourhood Park ball diamond (if either are decommissioned), the Hydro lands at Foley Matheson Beach, or on the Agricultural Society lands. The Township should encourage the formation of a volunteer group to help care for the area, if developed.

RECOMMENDATIONS:

- PO6. Prioritize improvements to playgrounds, waterfronts, accessibility and trails over the term of this Plan.

- PO7. Consider adding a skatepark or pump track to supply. Approach the Near North District School Board to discuss a potential partnership for providing the skatepark/pump track at Humphrey Public School. Consult with local children and youth for the design of the facility.
- PO8. Consider issuing a call-out for volunteers for developing natural ice rinks in Rosseau, Humphrey and/or Orrville. If volunteers are interested, discuss preferred locations and develop a formal agreement outlining the volunteers' and Township's roles.
- PO9. Consider developing a refrigerated outdoor ice rink.
- PO10. Provide an up-to-date outdoor fitness station.
- PO11. Consider developing beach volleyball courts.
- PO12. Monitor demand for an off-leash dog area.

3.4 Sites for Special Consideration

3.4.1 Lake Joseph Centennial Park



Figure 3-8: Lake Joseph Centennial Park

Opportunities

- Large space
- Popular swimming location
- New play equipment added in 2025

Challenges

- Risk of conflicts between swimmers and boats due to proximity
- Issues with flooding and water damage to the parking lot

Discussion

To respond to community demand for more beach access as well as increased local tourism visits, and to prepare for population growth, the Township should address safety and flooding concerns and add comfortable, inviting site furniture. Unique seating options are discussed further in section 3.5. While new pieces of play equipment were recently added, this site should have a full neighbourhood park-level playground with AODA compliant surfacing. The addition of a dock with a ramp would provide a barrier between the boat launch and the beach, improving safety for swimmers. As an additional consideration, this site could be a secondary location for beach volleyball courts if for some reason Foley Matheson Park & Beach is not preferred.

RECOMMENDATIONS:

- PO13. Consider adding feature/unique waterfront seating.
- PO14. Add a dock to divide the boat launch from the swimming area.
- PO15. Work with a shoreline engineer and/or landscape architect to assess the flooding risks and damage at the site and develop recommended solutions.
- PO16. Upgrade the playground.

3.4.2 Rosseau Waterfront Park

Opportunities

- Major location that attracts residents from across the Township as well as visitors
- Planned active transportation route adjacent to the site along Highway 141
- Adjacent to shops, restaurants and marina
- Accommodates large events
- Has accessible washrooms and a mobility mat leading to the water
- Township owns waterfront land adjacent to park, which could theoretically be used to develop a waterfront trail
- New swing benches being installed in summer 2026

Challenges

- One of the playgrounds is quite aged
- Parking can be limited during periods of high use
- Due to existing structures on the waterfront, the terrain, and the width of Township-owned land between the water and residences, there may be challenges in developing a waterfront trail
- Washrooms are not winterized and are closed after Thanksgiving



Figure 3-9: Rosseau Waterfront Park

Discussion

As a primary destination in Seguin, Rosseau Waterfront Park holds considerable potential for enhancement. However, any improvements or additions must be managed with care to avoid overcrowding or over-programming the site (a specific concern expressed by the community). The park is already a community activity hub featuring numerous attractions (e.g., beach, marina, restaurant) and hosting popular events like the Farmers' Market and Car Show.

To better fulfill Rosseau Waterfront Park's role as a Community Park (per the Parkland Classification system outlined in section 3.2), the Township should investigate improvements to parking and circulation, and replace the aging playground with an accessible, unique, themed play area. There is also the potential to add a small stage with electrical connections to support live music and

community events, and further animate the park. The closure of the washrooms after Thanksgiving has caused problems in the community as there are still many visitors coming to the area for recreation and to see fall colours. With no access to a public washroom, this has caused conflicts between visitors and business owners who are not equipped with public washrooms. The existing washrooms at Rosseau Waterfront Park are not winterized, which renders it impossible to keep them open longer. As part of a broader master plan to be prepared for the site, consideration should be made for a new, winterized, washroom/change room building that could be open for a longer period of time, which would support a longer tourism season as well.

The operator of the marina adjacent to the park has expressed interest in leasing a portion of land to be rented out for market/food stalls. This type of use would greatly benefit the site, providing food options for visitors and economic benefits to local vendors. The revenues from the lease can be put toward the various site improvements discussed here. An agreement should be developed, ideally starting with one season to “pilot” the idea and assess its feasibility going forward.

A waterfront trail concept was shared with the community in an earlier draft of the Master Plan. Figure 3-10 below illustrates the potential route and concept. Feedback was received through emails and at a Public Open House on May 28, 2026.

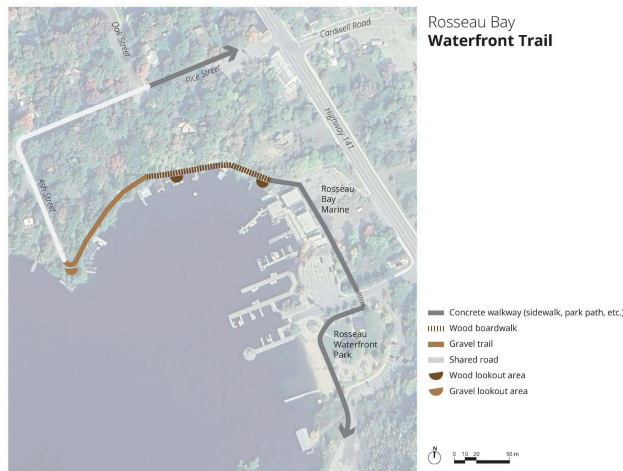


Figure 3-10: Rosseau Waterfront Trail Concept and Rendering (image is AI generated)

The concept and community feedback were discussed at length and it was determined not to develop a waterfront trail during the term of this Plan. Factors considered included:

Benefits/'pros' of the trail:

- Fitting as an extension to Rosseau Waterfront Park, as a community and tourist destination
- Only opportunity for waterfront trail that links to a park or other destination
- Provides additional waterfront access to the broader community

Challenges/ 'drawbacks' of the trail:

- Strong feedback against the trail, and no feedback received from the community in support of the concept
- Developing the trail will be costly
- Given the context of the site, the trail will pass closely to existing residences, and residents felt it would greatly impact their privacy, comfort in and use of their outdoor space, and potentially invite issues with trespassing and conflict, as trail users may not be aware of property lines and private property boundaries (i.e., private docks, boat houses, backyards)
- Due to proximity to residences, it would not be advisable to light the trail, which means the trail would remain dark and invites safety and security concerns.

The Township should also clarify the legal and regulatory status/framework around existing boat houses. It will be beneficial to all parties to reach clarity and agreement on ownership types, property boundaries, regulations, historical agreements, etc.

RECOMMENDATIONS:

- PO17. Due to the complexity of the site, undertake a master plan design process that considers, at minimum:
- Replacing the aged playground with a highly accessible playground (i.e., accessible surface and multiple accessible pieces of equipment) and unique play area
 - Improving parking and circulation
 - Potentially adding a small covered stage for events and performances
 - Identifying portion of land suitable to be leased for market stalls
 - Adding a new winterized washroom/change room building
- PO18. As a pilot project, lease a portion of land to the marina operator to provide food/market stalls. Develop an agreement outlining the details.
- PO19. Clarify and confirm the ownership, historical, legal and regulatory framework of waterfront properties with boat houses.

3.4.3 Foley Community Centre Park



Figure 3-12: Basketball Court at Foley Community Centre Park

Opportunities

- Large site (though much is Agricultural Society Land)
- Adjacent to Foley Community Centre, providing access to indoor space, washrooms, etc.
- Existing multi-sport court/ice rink
- Could accommodate small community events and gathering (including the Agricultural Lands, accommodates the annual large fall fair)

Challenges

- Surfacing of court and nets are in need of upgrading
- Challenging to maintain natural ice through winter

Discussion

Among the four settlement areas, Foley is relatively underserved from a recreation perspective, currently offering only one playground, one half-court basketball court, and two parks (in addition to the horseshoe pits). Based on its existing amenities, the Foley Community Centre Park functions as a Neighbourhood Park, while Foley Matheson Beach and Park acts as the primary Community Park for the area.

Section 3.1.2 recommends the existing sport court be upgraded to a full-sized basketball court with two nets, and section 3.3.3 recommends the Township develop a refrigerated outdoor ice rink on

this same pad. These improvements can be done in stages, for example in the near term upgrade the surface with chiller lines installed and paint for a full basketball court; and in the mid-later term, add boards, a roof (to provide shade and shelter for the ice as well as summer users), and a compressor/chiller unit to make the ice.

The facilities assessment notes the potential need for a rectangular (multi-purpose) field. If an agreement cannot be reached with Humphrey Public School to upgrade and share the field, this site presents another suitable option, if an agreement can be made for joint use of land with the Agricultural Society.

The community would benefit from the installation of a playground at this location; as this would provide more opportunities for all ages and improve the overall distribution of playgrounds throughout the Township. Together, these court/ice rink improvements and the new playground (and potential future rectangular field) would add considerable recreational value, encouraging increased park usage and the hosting of small community events.

RECOMMENDATIONS:

PO20. Redevelop the multi-sport court with new surfacing suitable for functioning as a refrigerated ice rink in the winter, lines for full court basketball, two basketball nets, and a cover to provide shade in summer and improve ice integrity in the winter.

PO21. Add a playground.

3.4.4 Foley Matheson Park and Beach

Opportunities

- Busy site, used for swimming lessons
- Ample parking space
- Short distance from parking lot to water
- Large parcel of Hydro land adjacent to the site

Challenges

- Limited, aged amenities and play equipment
- Change/washrooms in need of upgrades

Discussion

Foley Matheson Park and Beach serves as another vital waterfront destination in Seguin, functioning as a popular swimming location and a hub for swimming instruction. The park already benefits from dedicated washrooms and change facilities, ample parking, and a convenient, short walking distance from the parking area to the shoreline.



Figure 3-13: Foley Matheson Park

To further enhance the usability and accessibility of this site, the Township should consider upgrading the washroom and change room facilities and installing a mobility mat to provide an accessible connection from the parking lot to the shore. Additionally, the installation of feature

seating for all ages (as discussed below in section 3.5) would support the park's role as a Community Park destination and provide comfortable seating for parents during children's swimming lessons.

As shown in Figure 3-14, there is a large parcel of Hydro land adjacent to the Park. There is an opportunity to enter into a long-term lease with Hydro One to create a secondary "play area" as close to the beach as possible, and connected by a pathway, to host an updated playground and volleyball courts, as recommended in section 3.3.3.



Figure 3-14: Aerial View of Township-owned Land adjacent to Foley Matheson Park and Beach

RECOMMENDATIONS:

- PO22. Upgrade play equipment.
- PO23. Add waterfront seating/loungers.
- PO24. Consider an accessible walkway or mobility mat from the parking lot to the water's edge.
- PO25. Explore the opportunity to lease a portion of land from Hydro One near the Park. If possible, develop a secondary play area on that land with an updated playground and volleyball courts with a pathway connection to the beach.

3.4.5 Orrville Neighbourhood Park



Figure 3-15: Orrville Neighbourhood Park

Opportunities

- Very large site
- On the edge of the adjacent residential area and more secluded. Noise at this site would not impact as many houses

Challenges

- Few amenities/attractions: only open space, an aged ball diamond, and basketball court
- On the edge of the residential area/more secluded

Discussion

The facilities assessment recommended converting the existing basketball court into pickleball courts, which is a strategically sound approach from a parks planning perspective. Because the site is set back from residential areas, the potential for noise complaints typically associated with pickleball is significantly mitigated. Furthermore, the location offers ample space to accommodate the necessary parking for the anticipated high volume of users.

However, if the current basketball court is repurposed, it is recommended that a comparable youth-focused amenity such as a new basketball court, skate park, or pump track be developed elsewhere in Orrville to ensure continued service to that demographic.

RECOMMENDATION:

PO26. Convert the basketball court to a pickleball court and expand the parking area.

3.4.6 Orrville Community Centre (Park)



Figure 3-16: Orrville Community Centre Park

Opportunities

- Adjacent to the Community Centre, which creates a hub-like location with indoor and outdoor amenities including washrooms
- Township owns large area behind the Community Centre that could be developed for recreation (Figure 3-17)
- Large parking lot could accommodate users for a drive-to amenity like a skatepark/pump track or tennis court



Figure 3-17: Extent of Orrville Community Centre Parkland

Challenges

- The facility is not staffed and is only open for rentals. Likewise, the library hours are infrequent. This means there would be less supervision for users of the skatepark/pump track, and limited/unpredictable access to the washrooms.
- While there is ample space, it would need to be cleared of trees etc. before building.

Discussion

As one of the communities furthest from the existing Parry Sound skatepark, Orrville presents a strategic opportunity to serve youth in both the local and surrounding areas, either through a skatepark/pump track or other amenity such as a basketball court. This location is the third choice to the preferred Humphrey locations for the skatepark/pump track (see section 3.3.3 for more discussion on this). Therefore if a skatepark or pump track is not built at this site, the Township should instead consider a full basketball court to replace the basketball court slated for removal at Orrville Neighbourhood Park (see section 3.4.5). Given the available space, and potential to develop the site as a recreation hub for Orrville, this is also an ideal location for a tennis court to fill the gap in the tennis court supply (see section 2.3.3).

It would be ideal if the Community Centre were open most evenings, as it would allow parents to stay and spend time there while children use the skatepark/pump track or basketball court, and would ensure access to washrooms. In the absence of indoor access, portolets, seating and shade should be provided to support use of any new facility added to this site.

As noted in the facilities assessment, this is also a suitable site for a future rectangular field, if required. Given these various options and the significant changes required for the site, a formal design process should be undertaken, including community consultation to confirm local demand and support for these facilities, as well as an assessment of the optimal layout for both the new amenities and the parking lot(s).

RECOMMENDATION:

- PO27.** Undertake a master plan design process to assess the feasibility and confirm community demand for a skatepark/pump track and/or basketball court and/or tennis court (as well as parking improvements, seating and shade) at Orrville Community Centre Park.

3.5 Parks & Amenities Improvement Plan

3.5.1 Major and Minor Park Amenities/Facilities

The parkland classification system (section 3.2) differentiates between “major” and “minor” facilities, the former being more suitable for Community Parks and the latter being more suitable for Neighbourhood Parks. Table 3-7 outlines the estimated costs and typical elements for various major and minor park facilities and amenities. The costs provided are meant to provide a ballpark example. As with any development, the cost is highly customizable depending on size, elements, and design choices.

Table 3-7: Estimated Costs and Typical Elements in Major and Minor Park Facilities/Amenities

Amenity/Facility	Major (typical elements and high-level cost example)	Minor (typical elements and high-level cost example)
Playground	<ul style="list-style-type: none"> Approximately 800 m², including junior and senior play structures, PIP rubber safety surfacing, site drainage infrastructure, and design consulting fees <p style="text-align: right;">~\$1.0M</p>	<ul style="list-style-type: none"> Under 500 m², engineered wood fibre safety surface, play equipment, sub drainage, and design consulting fees <p style="text-align: right;">~\$350,000</p>
Basketball Court	<ul style="list-style-type: none"> Full court Two nets Acrylic surface <p style="text-align: right;">~\$130,000</p>	<ul style="list-style-type: none"> Half court One net Asphalt surface <p style="text-align: right;">~\$47,000</p>
Skatepark	<ul style="list-style-type: none"> Concrete construction More than 3 elements <p style="text-align: right;">>\$650,000</p>	<ul style="list-style-type: none"> Modular skatepark with movable elements that are anchored <p style="text-align: right;">~\$115,000</p>
Pump Track or BMX Skills Park	<ul style="list-style-type: none"> Asphalt pump track (approx 750m²) ~\$380,000 Dirt pump track ~\$120,000 	<ul style="list-style-type: none"> Dirt skills and jumps park (approx. 4,000 m²) <p style="text-align: right;">>\$350,000</p>
Shade Shelter	<ul style="list-style-type: none"> Large pavilion Concrete pad Space for up to 8 picnic tables underneath <p style="text-align: right;">~\$200,000</p>	<ul style="list-style-type: none"> Smaller shade shelter Concrete pad Space for two picnic tables underneath <p style="text-align: right;">~\$50,000</p>

Figures 3-18 and 3-19 present examples of minor and major amenities. Minor amenities include smaller structures and/or feature standalone pieces for smaller parks and beaches. The major facility examples require a larger footprint and are suitable for more high traffic parks.



Figure 3-18: Minor and Standalone Play Equipment



Figure 3-18: Minor and Standalone Play Equipment, continued.



Figure 3-18: Minor and Standalone Play Equipment, continued.



Figure 3-19: Major Park Amenities and Play Equipment Examples



Figure 3-19: Major Park Amenities and Play Equipment Examples, continued



Figure 3-19: Major Park Amenities and Play Equipment Examples, continued

3.5.2 Waterfront Site Furniture

Seguin has a number of waterfront Community Parks that draw residents from around the Township as well as visitors. Adding high quality, varied seating at these locations is an impactful improvement without overdeveloping these sites and losing their current feel. Figure 3-20 provides examples of equipment and furniture that could be added to waterfront parks, as recommended in section 3.4.





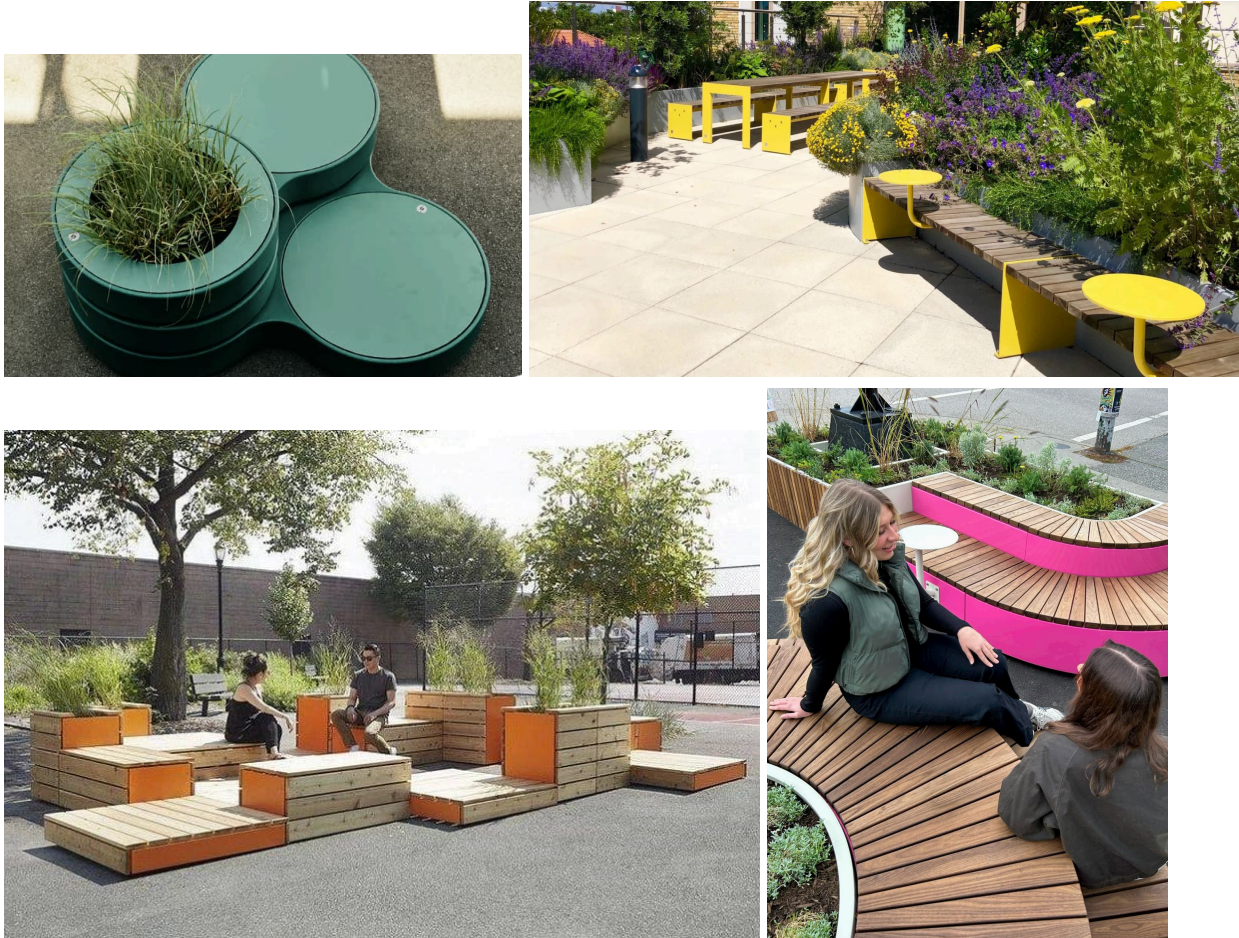


Figure 3-20: Examples of Waterfront Site Furniture

3.5.3 Boat Launch/Water Access Improvements

Seguin has 23 water access locations which include a mixture of beaches, swimming docks, boat launches, small craft launches, and docks. The following provides general guidance for consideration for improvements to water access points.

Parking, Circulation and Accessibility

Over time, water access points should be upgraded to ensure compliance with the Accessibility for Ontarians with Disabilities Act (AODA) through improvements such as seating (e.g., benches, picnic tables), pavement surfaces, connectivity/paths of travel, and parking:

- **Vehicle Parking:** Parking options should be assessed at locations with known conflicts or challenges related to parking. The Township could consider implementing paid parking by non-residents as a source of revenue and parking control.
- **Accessible Parking:** Where space/site conditions permit, designated accessible parking spots should be provided.

- Pathways: Accessibility improvements to pathways such as alignment, width, grade (ramps and railings) and materials should be made during the re-development process. When it is not feasible to meet accessible standards, this should be clearly indicated through signage.
- Visual access: Some water access shorelines may not be physically accessible to users with mobility devices due to the change in grade or other site constraints. In some cases, it may be possible to install a platform/structure with seating at the top of a slope that overlooks the water and provides visual accessibility to the water.

Swimming

Providing safe access and designated areas for recreational swimming is a key consideration for Seguin, with its many water bodies. To better serve the community, designated swimming areas should be provided where conditions permit. At the same time, sites should be designed to help avoid conflicts and improve safety between swimmers and boaters. Swimming areas can be delineated in a variety of ways including signage, buoys or float lines, or separation by docks or other structures. Where this is not possible, boating activities should be restricted at high traffic designated swimming areas.

Small Craft Boating (Kayaking, Canoeing, Standup Paddle Boards)

Many water access points are already conducive for launching small watercraft. Future enhancements may include a permanently installed launch/dock to further enhance their utility for small craft activities. There is also the potential to introduce canoe/kayak lockers at sites where space exists. These allow residents to securely store their boat in close proximity to the water rather than having to carry or tow their boat from home. Lockers could be rented to residents with the program piloted and expanded as necessary to accommodate demand as the program grows.

Ecological Protection and Enhancement

As in many communities, there is a growing concern over climate change and the protection and enhancement of the natural environment. Many waterfronts experience drainage issues, water quality issues, erosion and proliferation of invasive species. Site-specific ecological enhancements to address these concerns include:

- The use of bio-engineering methods to improve and stabilize eroding banks
- Stabilize shorelines with boulders and native planting
- Bioswales to collect, polish and filter runoff
- Wetlands and swales to filter runoff
- Removal of non-native and invasive species
- Native plantings for habitat creation
- Signage related to invasive species awareness (e.g., boat cleaning)

Encroachment

It is not uncommon for waterfront access areas to experience some resident encroachment, particularly where the delineation between private and public ownership is not well defined by a fence or other type of property boundary. In these instances, the Township must confirm if an encroachment exists and if so, engage with the land owner to address the situation. While the encroachment may not pose an immediate concern, steps should be taken to notify the resident of the issue and direct the owner to address the encroachment within a defined period of time.

Staff should visit and take a detailed assessment of each water access point to identify needed improvements by site as described above.

RECOMMENDATION:

PO28. Undertake a detailed review of all water access points to identify needed improvements, including for example, accessibility, parking, swimming, small craft facilities, environmental protection and encroachment issues.

3.5.4 Playground Evaluation

As discussed in section 3.3, there is a clear need for a methodical approach to improving the Township's playgrounds. A primary concern is the existing surfacing; currently, all playgrounds in Seguin have sand surfacing, which fails to meet modern safety and accessibility standards. Consequently, the Township should develop a phased plan to upgrade both surfacing and equipment at all locations to ensure full compliance with AODA (Accessibility for Ontarians with Disabilities Act) standards. All playgrounds should be upgraded to engineered wood fibre surfacing, with the exception of the playground at Rosseau Waterfront Park which is recommended to have poured in place rubber surfacing for full accessibility.

By evaluating the current state of these playgrounds, the Township can effectively prioritize investments, allocate budgets strategically, and schedule renewals efficiently. This proactive approach will ensure that playgrounds remain safe, accessible, and high-value public amenities for the community.

A visual assessment of playgrounds in Seguin was conducted using various factors to "score" each playground, with a higher score indicating a playground in good condition with good play value, and a lower score indicating an aged playground in need of improvement. The assessment is summarized in Table 3-8 on the following page.

Table 3-8: Playground Assessment and Scores

Playground Location	Playground Age	Accessible features	Play value/ number of distinct activities	Location	Total score
	>15 years = 0 6-14 years = 5 <5 years = 10	none = 0 1+ accessible equipment = 3 fully accessible = 5	<3 activities = 1 4-6 activities = 5 >7 activities = 10	serves local population = 5 serves broader Seguin population = 10 serves Seguin and visitors/adjacent to a major attraction = 20	higher score = better (Max score = 45)
Humphrey Community Park	0	0	10	10	20
Rosseau Community Park	5	3	1	10	19
The Village Green	0	0	5	10	15
Maple Key Park & Beach	5	0	5	10	20
Rosseau Waterfront Park	0	0	10	20	30
Foley Matheson Park & Beach	0	0	5	10	15
Horseshoe Lake Park	10	0	1	5	16
First Lake Beach	5	0	1	10	16
Horseshoe Lake Beach	5	0	1	10	16
Lake Joseph Centennial Beach	10	0	1	10	21

The Playground evaluation scores were then plugged into a prioritization matrix that considered weighted variables to help identify the timing upgrades should occur:

- Variable #1: the playground evaluation score, weighted 40%
- Variable #2: how much use pressure a site has, weighted 30%
- Variable #3: whether or not the community indicated specific requests at this site, weighted 10%
- Variable #4: whether this would be a higher cost playground (i.e. Community Park) versus a lower cost playground (i.e. Neighbourhood Park), weighted 20%

The results of the prioritization are shown in Table 3-9, and were used to help inform the broader Master Plan implementation strategy (section 6.0). It identifies The Village Green, Foley Matheson Park & Beach, Maple Key Park & Beach and Lake Joseph Centennial Beach as top priorities, however there are a few important considerations to note:

- All of the scores are quite close, which is reflective of the similarity of most of the playgrounds
- Recommendations for other facilities or changes at the park are also taken into account when determining timing of upgrades in the implementation strategy
- Horseshoe Lake Park, which received a low priority score, and Lake Joseph Centennial Beach, which received a high priority score both received new play equipment (not full playgrounds), on sand surfacing this past year. However, these are both locations that would benefit from a proper playground with EWF surfacing, so as a compromise, timing for upgrading these to playgrounds has been placed in the mid-term. In this case, there is the possibility to re-purpose the play pieces recently purchased.

Table 3-9: Playground Improvement Prioritization Matrix

Park Name	Evaluation score high (≥30) = 1 med (25-29) = 3 low (16-24) = 5 very low (≤15) = 10	Use pressure high use = 5 lower use = 1	Specific community requests yes = 1 no = 0	Cost higher = 1 lower = 3	sum (higher score = higher priority)
weighting	High Weight - 40%	Medium Weight - 30%	Low Weight - 10%	Medium Weight - 20%	
Humphrey Community Park	5	5	0	3	4.4
Rosseau Community Park	5	5	0	3	4.4
The Village Green	10	5	0	3	6.4
Maple Key Park & Beach	5	5	1	3	4.5
Rosseau Waterfront Park	1	5	1	1	2.3
Foley Matheson Park & Beach	10	5	0	3	6.4
Horseshoe Lake Park	5	1	0	3	3.2
First Lake Beach	5	1	0	3	3.2
Horseshoe Lake Beach	5	1	0	3	3.2
Lake Joseph Centennial Beach	5	5	1	3	4.5

3.6 Park Improvements Summary

Table 3-10 on the following page consolidates the improvements and recommendations discussed throughout the facilities and parks assessments organized by each park location. It also provides some additional improvements that will help fulfill one or more of the following factors:

- Supports users by offering an outdoor resting place with shade and seating
- Addresses aging facilities and accessibility
- Helps the park fulfill the role of a Community Park

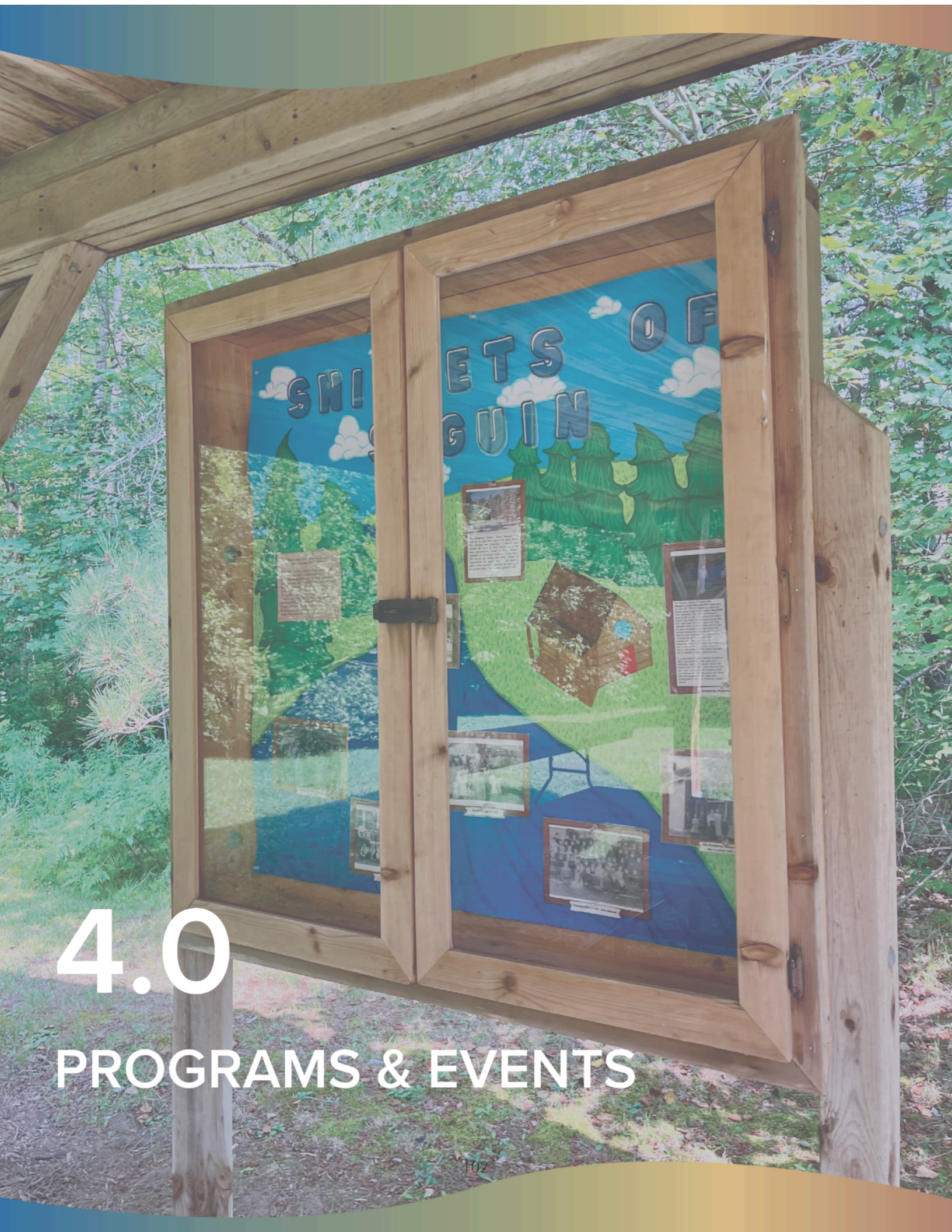
Table 3-10: Summary of Recommended Improvements by Park

Park Name	Existing Facility/ Amenity Improvements	New Facility/ Amenity Additions	Landscape and Other Improvements/ Additions	Recommendation #	Comments
Humphrey Nature Trails Barn	-	Picnic pavilion	-	PO29	
Humphrey Community Park (formerly "Humphrey Sports Court & Playground")	<p>Basketball court may need resurfacing during the term of this Plan (mid-late term)</p> <p>Ball Diamond - possible improvements, including bleachers</p> <p>Update playground</p> <p>Update outdoor fitness equipment</p>	<p>Potential addition of skatepark/pump track, if agreement cannot be reached to develop the facility on school land. This would require removing the ball diamond.</p>	<p>Add signage to sport court outlining rules and etiquette</p> <p>If skatepark/pump track is developed, add seating and shade</p>	PO30	<p>Agreement with Near North District School Board is desired to develop a skatepark/pump track immediately adjacent to this park. This will allow the ball diamond to be retained, and allow school and resident use of both facilities.</p>
Rosseau Community Park (formerly "Rosseau Field House & Sport Court")	<p>Courts likely need to be resurfaced during the term of this Plan.</p> <p>Ball Diamond - possible improvements</p> <p>Update playground - include accessible walkway to accessible swing</p>	<p>Add shade structure with the seating adjacent to the court</p>	<p>Add pathway connecting parking lot, building, and outdoor facilities</p>	PO31	

Park Name	Existing Facility/ Amenity Improvements	New Facility/ Amenity Additions	Landscape and Other Improvements/ Additions	Recommendation #	Comments
Orrville Neighbourhood Park (formerly Christie/Orrville Ball Diamond)	Redevelop the court for pickleball	-	Expand the parking lot	see PO26 above	
The Village Green	Update playground	-	Add a bench near cenotaph Add seating with shade near new playground	PO32	
Lake Joseph Centennial Park	Update playground	Add waterfront seating Add dock to separate swimming and boating areas	Work with a shoreline engineer or landscape architect to assess issues with water on driveway and potential conflicts between swimmers and boaters and develop solutions	see PO13-PO16 above	Secondary location suitable for volleyball courts
Maple Key Park & Beach	Update playground	-	Add seating with shade near new playground Consider using a floating baffle around the swimming area and/or water bubbler to reduce swimmer's itch Remove anchors from water	PO33	

Park Name	Existing Facility/ Amenity Improvements	New Facility/ Amenity Additions	Landscape and Other Improvements/ Additions	Recommendation #	Comments
Rosseau Waterfront Park	Update playground (fully accessible, major playground at this location)	Pending site master plan design: - outdoor event space/stage - waterfront trail	Pending site master plan design: parking lot and circulation improvement	see PO17-PO19 above	Allows the site to accommodate higher volumes of people, and support local events, businesses, etc.
Foley Matheson Park & Beach	Update playground - if Hydro One land is leased, develop a new playground on that land where there is more space.	Add seating If Hydro One land is leased, add volleyball courts on that land.	Add a mobi mat from parking lot to shore If Hydro One land is leased, develop a pathway connecting the beach and parking lot to the new playground and volleyball court area.	see PO22-PO25 above	Long term lease agreement with Hydro One will be required.
Foley Community Centre Park	Update picnic tables Redevelop sport court as a full multi-sport court/refrigerated ice rink with roof structure	Add playground	-	see PO20-PO21 above	
Foley Horseshoe Pits	Improve sand	-	-	PO34	
Horseshoe Lake Park (formerly Horseshoe Lake Ball Diamond)	-	-	Possible potential to create connection to Horseshoe Lake Beach.	PO38	
Humphrey Gazebo	-	-	-	-	

Park Name	Existing Facility/ Amenity Improvements	New Facility/ Amenity Additions	Landscape and Other Improvements/ Additions	Recommendation #	Comments
Joseph Hannon Memorial Park	Improvements to garden bed facing roadway	Consider commissioning a piece of local art		PO35	
Veteran's Park	-	-	-	-	
First Lake Beach	Update playground			PO36	
Horseshoe Lake Beach	Update playground		Add seating near new playground	PO37	
Maple Cove Beach	-	-	-	-	Due to site size and limitations, no improvements/additions recommended.
Orrville Community Centre Park	-	Pending site master plan design: add a basketball court and tennis court	Adjust parking and circulation to accommodate added facilities, if applicable	see PO27 above	Secondary location for rectangular field



4.0

PROGRAMS & EVENTS

4.0 Programs & Events

This section assesses the balance of recreation and cultural programs, activities, and events in Seguin.

4.1 Existing Programs

4.1.1 Inventory

Table 4-1 shows the program supply in Seguin by organizer, program name, age group, season, and location base. This is not an exhaustive list of current and past activities.

Table 4-1: Program Supply in Seguin

Organizer	Program	Age (years)	Season	Location Base
Seguin Township	Public Skating	All ages	Fall, Winter, Spring Pilot	Humphrey
	Sports Equipment Sign-out	All ages	Year-round	Humphrey
	Parent & Tot Swimming	4 mo-3 yrs	Summer	Rosseau, Foley
	Swimming Lessons	3+	Summer	Rosseau, Foley
	Parent & Tot Skate	<4	Fall, Winter	Humphrey
	March Break	4+	Spring	Humphrey
	Aquatic Leadership/ Lifesaving Courses	13+	Summer	Rosseau, Foley
	Drop-in Ball Hockey	U17-U15	Spring	Humphrey
	Adult Skate	18+	Fall, Winter	Humphrey
Seguin Township & Seguin Public Libraries	Drop-in Recreational Pickleball	18+	Year-round	Orrville, Foley
	Home Alone First Aid	9+	Spring	Humphrey
Seguin Public Libraries	Babysitting First Aid	10+	Spring	Humphrey
	Coffee & Conversation	All ages	Year-round	Orrville, Rosseau
	Book Club	All ages	Fall, Winter, Spring	Orrville, Foley
	Summer Story Time	All ages	Summer	Humphrey
	Family Bingo Night	All ages	Summer	Rosseau
	STEM Station	All ages	Summer	Humphrey

Organizer	Program	Age (years)	Season	Location Base
Seguin Public Libraries	Stitching Sessions	All ages	Year-round	Humphrey
	After School Program	4+	Fall, Winter, Spring	Humphrey
	Creative Writing Club	9-14	Year-round	Humphrey
	Teen Board Game Night	12+	Summer	Humphrey
Community Groups	Historical Society	All ages	Year-round	Rosseau
	Parry Sound Amateur Radio Club	All ages	Year-round	Foley
	1st Seguin Sparks & Girl Guides	5-6, 9-11	Fall, Winter, Spring	Humphrey
	"Youth Unplugged" Tech-Free Space	6-14	Year-round	Rosseau
	295 MacPherson Royal Canadian Air Cadet Squadron	12-18	Fall, Winter, Spring	Rosseau
	Scottish Country Dancing	18+	Year-round	Rosseau
	Line Dancing	18+	Year-round	Orrville
	Walking Club	18+	Year-round	Orrville
	Drop-in Darts	18+	Year-round	Orrville
	Community Potluck	18+	Year-round	Orrville
	Chair Yoga	18+	Year-round	Humphrey, Orrville
	Humphrey Seniors	Seniors	Year-round	Humphrey
	Christie Seniors	Seniors	Year-round	Orrville
	Seniors Cards (Bridge, Cribbage)	Seniors	Year-round	Humphrey, Orrville
	Bid Euchre	Seniors	Year-round	Humphrey
	Shuffleboard	Seniors	Year-round	Foley
Exercise Class	Seniors	Year-round	Rosseau	
Sports Leagues	Humphrey Skating Club	All ages	Fall, Winter	Humphrey
	Humphrey Soccer Club	3-12	Summer	Humphrey
	Muskoka Rock Minor Hockey	4-17	Fall, Winter	Humphrey
	Muskoka 3on3 Hockey	7-14	Spring, Summer	Humphrey
	Parry Sound Industrial Men's Hockey League	19+	Fall, Winter	Humphrey

Organizer	Program	Age (years)	Season	Location Base
	Parry Sound Sportsman Hockey League	19+	Fall, Winter	Humphrey
Sports Leagues	CS79 Hockey	19+	Fall, Winter	Humphrey
	Humphrey Slowpitch	20-64	Spring, Summer	Humphrey
	Humphrey Old-Timers	Adults/ Seniors	Fall, Winter	Humphrey
Other Providers (e.g., commercial, non-profit)	Whispering River Music (lessons, choir, orchestra, camp)	All ages	Year-round	Orrville, Foley, Rosseau
	Gentle Flow Yoga	All ages	Summer	Rosseau
	Essentrics	18+	Year-round	Humphrey
	Seabird (yoga, pilates, yogalates, HIIT)	16+	Summer	Rosseau
Camps	Parry Sound Forest School	4-12	Summer	Foley
	YMCA Day Camp	4-12	Summer	Humphrey
	Lake Joseph Sailing Day Camp	5+	Summer	Humphrey
	Hockey Moves	5-14	Summer, Fall	Humphrey
	Hockey School/ Muskoka Refresher	5-14+	Summer	Humphrey

4.1.2 Community Feedback

In community surveys, 11% of telephone respondents and 32% of online respondents indicated they participate in municipal programs in Seguin. Combined together, this is a small sample size of 306 households sharing their experience. Still, their feedback provides insights when considering future recreation in Seguin over the next 10 years of this Plan.

Interest in new programs was highest for adults aged 40-64 years (fitness classes, special events, and outdoor recreation). There was also interest in social clubs and groups for seniors aged 65-74 years, and sports leagues/tournaments for adults aged 20-39 years. Participants indicated their needs are met with respect to the location of recreation programs. Some online survey participants think improvements are needed in program variety and communication.

When asked about barriers to participating in recreation, both telephone and online respondents indicated there is nothing of interest offered (Table 4-2). Other barriers include cost, not knowing what is available/being unable to find information, and limited recreation for adults.

Table 4-2: Resident Survey Responses on Barriers to Participation in Recreation

Telephone Survey (200 respondents)		Which of the following factors, if any, prevents or limits members of your household from participating in recreation opportunities?	Online Survey (96 respondents)	
#	% of Total		#	% of Total
7	3.5%	AODA accessibility barriers	4	4.2%
20	10.0%	Too far/transportation difficulties	14	14.6%
65	32.5%	Too expensive	7	7.3%
45	22.5%	Nothing of interest offered	30	31.3%
24	12.0%	Don't know what's available/can't find information	45	47.0%
28	14.0%	Inconvenient hours	17	17.7%
32	16.0%	Facilities are too busy or lack sufficient space	10	10.4%
12	6.0%	Not enough recreation opportunities for children	18	18.8%
1	0.5%	Not enough recreation opportunities for teens	10	10.4%
19	9.5%	Not enough recreation opportunities for adults	23	24.0%
8	4.0%	Not enough recreation opportunities for older adults	16	16.7%
90	45%	Nothing limits	15	15.6%
		Other	2	2.1%

4.1.3 Analysis

Delivery Model

Models for delivering recreation programming, activities, and events can differ significantly from one municipality to another. In Seguin, public agencies, non-profits, volunteer organizations, and private industry collaborate to provide recreational offerings to residents:

- **Seguin Township & Public Library:** The Township directly provides core foundational programming using municipal recreation facilities and amenities (i.e., ice rinks, beaches) for activities like public skating, swimming lessons, and introductory safety courses (e.g., First Aid, Babysitting). The library acts as a hub for educational and social programming.
- **Community Groups & Sports Leagues:** These volunteer-driven organizations form the backbone of Seguin's recreational supply. They provide the vast majority of specialized leagues (especially hockey), youth organizations, and social/hobby clubs for adults and seniors.
- **Private Providers & Camps:** These fill specific niches, primarily focusing on summer camps and specialized instruction (e.g., music, sailing, specific fitness classes).

In their responses to the user group survey, community groups reported providing the following types of programs/activities in Seguin:

- arena ice programs
- artisan programs
- children's play programs
- club/social programs
- cooking/nutrition programs
- court sports
- field sports
- fitness/wellness programs
- gym sports/recreation programs
- heritage programs
- learning programs
- outdoor nature-based programs
- performing arts programs
- seniors' programs
- social support
- visual arts programs

Distribution & Variation

To help determine if the current mix of programs in Seguin is balanced and accessible, Table 4-3 assesses their distribution and variability through the following lenses:

- **Demographic group** (children, youth/teens, adults, seniors)
- **Geographic area** (Humphrey, Rosseau, Foley, Orrville)
- **Season** (spring, summer, fall, winter, year-round)
- **Thematic area** (aquatics; arts, culture & heritage; education & learning; fitness & wellness; social clubs & groups; indoor & outdoor sports)

Table 4-3: Analysis of Distribution & Variation of Programs in Seguin by Demographic Group, Geographic Area, Season, and Thematic Area

Area	Analysis of Distribution and Variability
DEMOGRAPHIC GROUP	
Children	Heavily supplied with seasonal sports (minor hockey, soccer), summer camps, and developmental programs (swimming lessons, STEM, after school programs).
Youth/ Teens	Youth Unplugged's year-round program is a monthly tech-free space in Rosseau for socializing, crafts, and games. Few dedicated, non-competitive social or recreational spaces for older teens, aside from competitive minor hockey, Cadets, and summer aquatic leadership courses.
Adults	Largely split between competitive/active sports (e.g., men's hockey leagues) and health/wellness classes (e.g., yoga). While young adults can participate in slowpitch or pickleball, there is no programming specifically targeting the young professional or young parent demographic.
Seniors	Highly organized and robust supply of senior-specific programming, heavily supported by community groups (e.g., Humphrey Seniors, Christie Seniors, card games, shuffleboard, chair yoga, potlucks).

Area	Analysis of Distribution and Variability
GEOGRAPHIC AREA	
Humphrey	Primary recreational hub of the Township. Hosts the vast majority of sports leagues, year-round library programming, most camps, and a large share of seniors' activities.
Rosseau	Focal point for summer aquatic programs, community groups, private fitness classes.
Foley	Focal point for summer aquatic programs, community groups, private fitness classes.
Orrville	Distinctly focused on adult and senior social/recreational activities (e.g., pickleball, walking club, darts, Christie Seniors).
SEASON	
Spring	A lull in structured outdoor/indoor programming during these months, aside from First Aid courses and the start of slowpitch.
Summer	Focus on outdoor and water-based activities (e.g., soccer, slowpitch, sailing, swimming, day camps).
Fall	Fewer dedicated programs, acting as a transition period between summer camps/aquatics and winter ice sports.
Winter	Dominated by ice sports, with a large supply of hockey (Minor, Industrial, Sportsman, Old-Timers, 3on3) and skating clubs.
Year-round	Almost exclusively non-sporting, with a reliance on indoor spaces for activities like library clubs, stitching, seniors' cards, darts, and music lessons.
THEMATIC AREA	
Aquatics	Focused on skill development and advanced training, primarily for children and teens. Operates exclusively in the summer, and geographically concentrated at Rosseau and Foley's natural waterfronts. The new Tamarack North Centre in Parry Sound will have year-round programming led by YMCA of Simcoe/Muskoka, with improved offerings for various age groups (e.g., Seniors' AquaFit, adult lane swim).
Arts, Culture & Heritage	Music education, dance, and heritage programs from the library, community groups, and private providers. Minimal arts and crafts offerings. Few to no options for youth/teens and adults.
Education & Learning	Focused on children and youth (e.g., safety, STEM, nature, leadership, story time). Adult/senior options limited to ham radio, book clubs, historical society.
Fitness & Wellness	Distinctly geared toward adults and seniors, with a heavy reliance on private instructors for specialized classes. Some accessible/inclusive offerings (e.g., chair yoga, walking club).

Area	Analysis of Distribution and Variability
Social Clubs & Groups	Robust, year-round social infrastructure, particularly for seniors. Focus on social gaming (e.g., cards, darts, board games, BINGO),
Indoor & Outdoor Sports	Dominant focus on winter ice sports based in Humphrey. Spring/summer sports are limited but focused (youth ball hockey, youth soccer, adult slowpitch). Court sports limited to drop-in recreational pickleball.

Program Gaps

Based on the analysis above, the following program gaps were identified:

- Youth/Teens:** Programs for this age group primarily focus on leadership (e.g., Cadets, aquatics) and winter competitive sports. Aside from Youth Unplugged, there are minimal options for non-competitive recreation. Engagement with local youth (see 1.5.4) aged 10-13 years indicated favourite leisure activities including team sports (e.g., hockey, soccer, basketball) outdoor recreation (e.g., fishing, biking, skateboarding/scootering), media and entertainment (e.g., watching movies/TV/TikTok, playing video games, building Lego), and arts and crafts (e.g., drawing, painting). One student wrote, “I wish there were more sports for us to sign up for, not just in the summer.” Youth expressed interest in playing sports year-round (e.g., volleyball, basketball, badminton), enjoying more trails/tracks (e.g., for dirt bikes, motocross, mountain bikes), and participating in events (e.g., festival, fishing tournament, baking competition, dance party).
- Early Adults:** Younger adults aged 18-35 have few program options available in the Township in the form of beginner sports, evening social leagues, networking, and new parent gatherings.
- Arts & Crafts:** While the public library offers excellent foundational programs (e.g., stitching, creative writing, book club) and there are private music providers and instructors, there is a general lack of diverse, hands-on arts programming in the Township. There are few visual arts, theatre, ceramics, or contemporary dance classes, and residents commute to Parry Sound or the broader Muskoka region to engage in these activities.
- Indoor Sports:** Winter recreation in Seguin is heavily monopolized by ice sports. If a youth or adult resident does not skate, their physical winter recreation options are limited, relying mostly on drop-in pickleball or private fitness classes. There is an absence of other indoor winter sports like basketball, volleyball, badminton, or indoor soccer.
- Sports Leagues:** There are multiple adult male sports leagues but no apparent dedicated women's sports leagues. Women are either participating in co-ed offerings (like slowpitch or pickleball) or individual fitness (e.g., yoga, Essentrics).

- **Shoulder Season:** Summer and winter recreation dominates the Township, with fewer programs available in the fall and spring and minimal year-round sports. The Township is piloting a spring ice program to test demand for year-round ice; this would benefit skaters while displacing other shoulder season programs like ball hockey.

4.2 Existing Events

4.2.1 Inventory

Table 4-5 contains a list of community events in Seguin by organizer, event name, season, and location. It is not an exhaustive list of current and past events.

Table 4-5: Event Supply in Seguin

Organizer	Name of Event	Season	Location
Seguin Township Municipal Staff	Sled Dog Mail Run	Winter	Humphrey, Rosseau
	Family Fun Night	Summer	Rosseau
	Santa Skate	Winter	Humphrey
	Health Fair	Spring	Humphrey
	Earth Day	Spring	Humphrey
Seguin Recreation & Culture Committee	Canada Day	Summer	Orrville
	Classic Cruise	Summer	Rosseau
	Rose Point Recreational Trail Walk & Barbecue	Fall	Foley
	Pumpkin Festival	Fall	Rosseau
	Halloween Howl	Fall	Humphrey
	Christmas Market	Winter	Orrville
	Holiday Dinner	Winter	Orrville
	Kids' Christmas Party	Winter	Orrville
	New Year's Eve Celebration	Winter	Foley
	Summer Shimmer Dance	Summer	Humphrey
	Bunny Bash	Spring	Rosseau
Foley Agricultural Society	Fall Fair	Fall	Foley
	Christmas Market	Winter	Foley
	Breakfast with Santa	Winter	Foley
	Spring Market	Spring	Foley
	Plant Sale	Spring	Foley
	Summer Market	Summer	Foley

Organizer	Name of Event	Season	Location
Rosseau Agricultural Society	Fall Fair	Fall	Rosseau
Rosseau Farmers' Market Board	Farmers' Market	Summer	Rosseau
Humphrey Public School	Mayfest ¹⁸	Spring	Humphrey
Private Organizers/Promoters	Live Music Concerts	Spring, Summer	Orrville, Rosseau

4.2.2 Community Feedback

When asked about events in Seguin Township, 10% of telephone survey respondents (20 households) and 58% of online survey respondents indicated they participate in events. Generally, results showed that their needs are met for almost all aspects of events (e.g., location). Some telephone survey participants cited improvements needed in event affordability, while some online survey participants would like improvement in event variety and communication.

Approximately 8% of telephone survey respondents (17 households) and 70% of online survey respondents (72 people) think more events are needed in Seguin, with interest in the following event types provided by the municipality: festivals, markets, outdoor entertainment, holiday celebrations, and parades.

4.2.3 Analysis

Delivery Model

Events in Seguin Township are organized by a mix of municipal staff/bodies and independent groups:

- **The Seguin Recreation & Culture Committee** organizes the largest volume and widest variety of events across the Township, from Canada Day to multiple holiday-themed events like the Christmas Market, Kids' Christmas Party, and Bunny Bash.
- **Municipal staff** handle a core set of specialized community events, including the Sled Dog Mail Run, Family Fun Night, Santa Skate, Health Fair (co-organized with WPSHC staff), and Earth Day (co-organized with Georgian Bay Biosphere).
- **Agricultural Societies** are active, anchoring the community with seasonal events and markets.
- **Other providers** deliver events such as the Rosseau Farmers' Market, Mayfest, and live music concerts.

¹⁸ As the Township is piloting a spring ice program to test demand for year-round ice, Mayfest will be relocated.

Distribution & Variation

Events are well spread across Seguin's four main settlement areas, with 5+ events happening in each village. Throughout the year, 6+ events take place during every season.

The current event supply heavily leans into community gatherings, agricultural roots, and seasonal milestones. Holiday celebrations are a major area of focus for the Township, with a concentration of winter holiday events (Christmas Markets, Holiday Dinner, Breakfast with Santa, Kids' Christmas Party, Santa Skate, New Year's Eve Celebration) and events for Halloween (Halloween Howl), Easter (Bunny Bash), and Canada Day.

Seguin also has a robust market culture. The Foley Agricultural Society alone hosts seasonal markets for spring, summer, and winter, along with a Fall Fair. Rosseau features a Summer Farmers' Market and its own Fall Fair.

Many of the events are specifically tailored to young families and children, such as Family Fun Night, Mayfest, Breakfast with Santa, and the Kids' Christmas Party.

Event Gaps

While the Township has a solid foundation of traditional community events, event categories missing from the inventory include:

- **Active/Endurance Sports & Tournaments:** Aside from the unique Sled Dog Mail Run and the Rose Point Trail Walk, there are no active participatory sporting events. There is a gap for 5K/10K runs, cycling tours/races, triathlons, or traditional sports tournaments (e.g., hockey, baseball, or pickleball tournaments).
- **Arts, Culture & Heritage Festivals:** Apart from live music concerts, there are no dedicated arts festivals, studio tours, theatre events, film festivals, or events celebrating Indigenous culture or local heritage. Festivals were one of the top event areas of interest by both telephone and online survey participants.
- **Parades:** Despite the strong focus on holidays, there are no parades in Seguin (e.g., Easter Parade, Canada Day parade), although the Township does participate in Parry Sound's Santa Claus Parade. These were one of the top event areas of interest by survey participants.
- **Culinary/Food Festivals:** Festivals were another of the top event areas of interest by both telephone and online survey participants. While there is a Holiday Dinner and a Barbecue attached to the trail walk, the Township could have more dedicated culinary events like food truck festivals, ribfests, or local tasting events.
- **Events for Youth/Teens:** The events skew heavily toward young children (e.g., Bunny Bash, Santa events) or general all-ages/adults (e.g., markets, Classic Cruise). There could be an event specifically designed to engage older youth and teenagers aged 13-17.

4.3 Emerging Trends & Considerations

4.3.1 Recreation Programs

Recreation programming is evolving beyond traditional activities delivered in parks and facilities to embrace a more holistic, technology-driven, and community-oriented approach to wellness and leisure. Changing demographics and new lifestyle priorities are redefining how people connect, play, and find balance in their shared spaces. Table 4-6 outlines new and emerging trends in community recreation programs and activities.

Table 4-6: New & Emerging Trends in Recreation Programs & Activities

Program/Activity Trend	Description & Details
Niche & Hybrid Sports	<ul style="list-style-type: none"> • Pickleball remains the fastest-growing recreational sport in Canada, with the most significant recent increase occurring in Ontario and among the 35–54 years demographic. • Padel is also on the rise, blending elements of tennis and squash on an enclosed court that naturally mitigates noise. Its smaller dimensions, underhand serve, and specialized equipment make it highly accessible for beginners. • Demand for cricket infrastructure and leagues has been driven by shifting demographics and the rise of fast-paced formats like T20. • Indoor climbing and bouldering are also evolving as a major trend, particularly for youth. • Competitive gaming and e-sports are now part of mainstream recreation and no longer seen as just "screen time." Digital tournaments engage Gen Z and younger demographics.
Technology- Enhanced & Gamified Experiences	<ul style="list-style-type: none"> • Technology is bridging the gap between the digital and physical worlds to get people moving outdoors. • Augmented reality is increasingly being used in parks to create self-guided historical tours, gamified fitness challenges, and interactive nature walks where users can point their phones at flora and fauna for real-time identification.

Program/Activity Trend	Description & Details
Mental Health, Stress Relief & Community Connection	<ul style="list-style-type: none"> • Programming is pivoting toward mindfulness, outdoor yoga, meditation retreats, and trauma-informed community care. • Recent data shows a significant jump in people attending recreation programs specifically to cure loneliness and connect with neighbours. • The PaRx initiative enables Canadian healthcare providers to formally prescribe "nature therapy " to treat various medical conditions.
Inter- and Multi-generational Activities	<ul style="list-style-type: none"> • Recreation is moving away from isolated "kids only" or "seniors only" activities to programs and amenities that can engage multiple generations simultaneously, (e.g., coding classes, technology mentoring, outdoor fitness equipment, community gardening).
Pet-Friendly Programming	<ul style="list-style-type: none"> • With pet ownership at an all-time high, recreation programming is expanding beyond off-leash dog parks to structured canine recreation including agility course training, aquatic events, yoga with dogs, "yappy hour" social events for owners and pets, and dog-friendly 5K runs.
Nature-Based Play, Environmental Stewardship & Eco-Volunteering	<ul style="list-style-type: none"> • Climate resilience is being woven directly into community activities through programs such as invasive species removal and community gardening. • Programming is also shifting toward outdoor survival skills, guided nature hikes, and more interest in non-motorized water sports like kayaking and paddleboarding.
Micro-Commitment/Drop-in Programming	<ul style="list-style-type: none"> • Traditional 8- or 10-week registered programs do not work well for transient summer populations. Municipalities that swell seasonally are moving toward highly flexible, low-commitment models that include drop-in sports, single-day workshops, weekend tournaments, and punch-pass fitness classes.
Self-Guided Trail Use	<ul style="list-style-type: none"> • Seasonal residents want to leave their cars parked. There is huge demand for paved and soft-surface (e.g., gravel/mulch) trails that connect waterfronts or cottage subdivisions directly to the main street businesses, local parks, or farmers' markets.

4.3.2 Community Events

The landscape of community events is also shifting significantly. While traditional fairs and markets will always have their place, municipalities and event organizers are adopting new strategies to make gatherings more inclusive, sustainable, and engaging. Table 4-7 outlines new and emerging trends in community event planning based on current industry trends.

Table 4-7: New & Emerging Trends in Community Events

Event Trend	Description & Details
Sustainability	<ul style="list-style-type: none"> • Sustainability is becoming a foundational requirement for community events. Organizers are prioritizing eco-friendly initiatives like zero-waste street fairs and tree-planting drives. • There is a growing trend of redistributing surplus event food to local community organizations and charities to minimize waste and support those in need.
"Soft" Socializing & Micro-Events	<ul style="list-style-type: none"> • Lower cost "micro-events" prioritize intimacy over scale, creating environments where attendees can foster deeper, more meaningful connections.
Mindfulness & Wellness Zones	<ul style="list-style-type: none"> • Event organizers are increasingly incorporating dedicated quiet spaces for attendees to step away from the noise and crowds to meditate, recharge, or connect quietly. • Low-stimulation areas also create a more inclusive environment for disabled attendees who may need a safe reprieve from sensory overload.
Gamification	<ul style="list-style-type: none"> • Organizers are using technology to turn passive attendees into active participants, particularly to engage younger demographics. For example, communities are hosting tech-enabled scavenger hunts and charity e-sports tournaments to raise funds and awareness for local causes.
Hybrid Delivery	<ul style="list-style-type: none"> • Physical and digital communities are merging through live-streaming or virtual participation options, which connect and include those who cannot physically attend.

4.4 New Opportunities for Seguin

Seguin has unique challenges and opportunities: a population that nearly triples in the summer, a strong base of childless couples, a higher-than-average disposable income (\$96,200), and a growth projection including both youth and seniors. Table 4-8 provides a list of ideas for future programs and events, including responses to the community's requests for festivals, markets, parades, and outdoor entertainment.

Table 4-8: Recreation Program & Event Opportunities

Program/Activity/ Event Opportunity	Ideas
<p>Focus: Community Building (Seasonal & Permanent Population) Create community cohesion when the population swells each summer, bridging the gap between permanent locals and seasonal cottagers while capitalizing on the influx of people for local economic and recreational benefit.</p>	
<p>Waterfront Summer Festival</p>	<p>Hold a weekend festival in the summer to celebrate the Township's 186 lakes. Residents could decorate flags representing each lake and compete in teams/colours representing their home lake. Activities could include a cardboard boat regatta, water safety demonstrations, and a lakeshore barbecue. A community-wide canoe, kayak, and paddleboard relay race/tournament could take place with competitive tiers for young adults and casual, family-friendly tiers for the growing 0-19 demographic.¹⁹ In the evening, residents could decorate their boats with battery-operated lights for an illuminated boat parade along the shoreline of Lake Rosseau or Lake Joseph at dusk.</p>

¹⁹ A popular annual regatta took place at the Rosseau waterfront for over 50 years. It was organized by a subcommittee of the Rosseau Community Action Committee, and later by the Lake Rosseau North Association (LRNA). The event has not been held since the COVID-19 pandemic in 2020.

Program/Activity/ Event Opportunity	Ideas
Food-Related Socials	<p>Sunset Socials: Hold evening gatherings at local parks or beaches with acoustic music and local food from regional restaurants, farmers, and caterers, perhaps at the Humphrey Arena during the shoulder season. This specifically targets households without children looking for relaxed, adult-oriented evening recreation.</p> <p>Community Potluck: Building on the success of the Holiday Dinner held each December, line up tables to organize an outdoor community meal to foster connections between neighbours over the summer. Encourage guests to bring their own food for a potluck-style meal, or partner with local vendors (Case Study: Warkworth Long Lunch). This could also take place during the Waterfront Summer Festival.</p> <p>Chili Cook-Off: Host a winter or fall cook-off at one of the community halls where residents pay a small fee to taste and vote on their neighbours' chili.</p>
Sled Dog Run Live-Stream	To make Seguin's most unique winter event accessible to everyone, including seniors or seasonal residents who aren't in Seguin during the winter, work with mushers to live stream their view of the Sled Dog Mail Run using GoPro cameras. Pair this with a "Virtual Paws Walk" where residents are encouraged to walk their own dogs anywhere in the Township (or elsewhere) on the same day and upload their photos to a digital community mosaic/shared photo album.
<p>Focus: Active Adults & Elevated Leisure This demographic group generally looks for social connection, active aging, and high-quality, low-impact recreation.</p>	
Pickleball Tournaments	Host a "Seguin Summer Slam" tournament to engage adults, teens, and seniors who play pickleball.
Masterclass Workshops	Host single-day events and workshops focused on adult education and learning, such as landscape painting, environmental stewardship, local history lectures, or culinary classes. Draw on the expertise of retired industry leaders with available time, area-specific expertise, and an eagerness to contribute.
Holiday Sip & Shop Market	Plan an elevated, adults-only evening market in November, January, or February focusing on high-end local crafts paired with warm cider, hot chocolate, or local craft beverages.

Program/Activity/ Event Opportunity	Ideas
<p>Focus: Youth & Teens Demographic With the 0-19 years demographic expanding over the next 10 years, the focus should be on skill-building, outdoor appreciation, and keeping teens engaged, especially during the quiet winter months.</p>	
Wilderness & Water Summer Camps	Week-long day camps can mix local and seasonal youth and focus on classic skills like canoe safety, trail navigation, fishing, and basic survival skills.
Youth Entrepreneur Market	Organize a dedicated space for teenagers and young adults to sell their crafts, baked goods, or services.
Environmental Stewardship Program	Engage high schoolers in volunteer programs like shoreline cleanups, invasive species removal, dark sky education, or trail maintenance. This provides them with required high school volunteer hours while keeping parks and open spaces clean.
Intergenerational Mentorship	Pair the growing 65+ demographic with the growing 0-19 demographic. Retirees can teach workshops on woodworking, gardening, knitting, pickleball, or local ecology to children and teens.
Social Hobby Nights	Expand beyond sports with evening events aimed at teens and hosted at community halls (e.g., content creator studios, TikTok dance competitions, Dungeons and Dragons, DJ workshops, skateboard art workshops).
Open Mic & Pizza Night	Give teens a recurring space to perform music, poetry, dance, or comedy at a community hall or the library. Approach local businesses to provide free food (e.g., pizza) to encourage attendance.
Beach Volleyball Tournament	Host a casual summer tournament at Rosseau Waterfront Park with temporary nets, a barbecue and music.
Outdoor Movie Nights	Set up an inflatable screen and projector to host family-friendly movie nights at local parks or sports fields, rotating evenly between each of Seguin's 4 communities. Attendees bring their own blankets, snacks, and lawn chairs. During the shoulder season or in case of rain, move the event to Humphrey Arena.

Program/Activity/ Event Opportunity	Ideas
<p>Focus: Recreation-Related Fundraisers</p> <p>Given the Township’s high average after-tax income and the influx of seasonal wealth, Seguin could deliver fundraising-focused events to improve parks and recreation services such as short-duration programming in the shoulder season.</p>	
Seguin Starry Night Gala	A premium, ticketed outdoor gala held in late summer with a locally sourced dinner, wine tasting, silent auction, and stargazing.
Dock to Door Run/Walk	A 5k or 10k run through scenic routes, with a virtual option so seasonal residents can participate from their own cottage roads.
Adopt-a-Dock/ Trail Program	Allow families, businesses, or long-time cottagers to sponsor a dock or kilometre of trail. In exchange for a high-tier donation, they receive a customized plaque.
<p>Focus: Young Professionals & Early Adults</p> <p>This demographic typically faces shifting work schedules, family planning, and changing social habits. Younger adults typically prioritize flexibility, social connection, and unique experiences over rigid weekly commitments.</p>	
Adult Sport & Social Leagues	Target ages 18-35 by offering low-commitment, high-social leagues (e.g., 6-week seasons of co-ed dodgeball, women's indoor soccer, or beginner "Learn to Play" clinics for sports like pickleball).
Short-Term "Try-It" Clinics	Run 3-to-4 week introductory clinics for various activities in the shoulder seasons of spring and fall. These will keep residents engaged between the major summer and winter seasons without the commitment of a full league.
Night Treks & Glow Paddles	Host guided snowshoeing or hiking under the stars on the Seguin Trail, or a sunset/glow-in-the-dark paddleboard and kayak meetup on one of the lakes.
Sunrise/Sunset Waterfront Yoga	Partner with instructors to use the dock or beach in Rosseau or Foley for early morning or evening yoga and meditation sessions.
Evening Socials	Transform a space like the Orrville Community Centre into a pop-up pub-style trivia night once a month for socializing outside of home and work, especially in the quieter winter months. Other evening social clubs could include scrapbooking, collaging, PowerPoint nights, and a cook-along.

Program/Activity/ Event Opportunity	Ideas
<p>Focus: Outdoor Recreation + Arts, Culture & Heritage Over the term of this Plan, the Township can take advantage of its 186 lakes and strong community identities to develop more nature-based and community-building activities.</p>	
Trail & Nature Programming	<p>Introduce winter survival skills workshops, guided hiking groups, mountain biking clinics, foraging workshops, or bird-watching clubs to enjoy Seguin's local geography.</p> <p>Theatre on the Trail: Partner with a local high school drama club to perform a play or host a storytelling evening along a localized section of the Rose Point Trail.</p> <p>Haunted Trail Walk: Transform a safe, accessible segment of the Seguin Trail or a local park into a "Haunted Forest" for Halloween, with an early, well-lit walk for little kids and a spookier, darker walk for teens and adults.</p> <p>Heritage Storytelling Evening: Partner with local historians or Indigenous groups for a storytelling night at a community hall or around a bonfire.</p>
Scavenger Hunt	<p>Turn the existing Rose Point Recreational Trail Walk (or a new summer event) into an interactive, app-based scavenger hunt using a free or low-cost platform like GooseChase. Participants download an app and complete "missions" along the trail. Missions could include snapping a selfie at a specific scenic lookout, answering a trivia question about Seguin's history, or identifying a local tree species. Promote heavily to teenagers, adults, and young families.</p>
Bicycle Parade	<p>A hyper-local, low-stress parade for Canada Day or Mayfest where children and families decorate their bicycles, wagons, strollers and scooters to ride down a short, closed-off street or park path.</p>

Program/Activity/ Event Opportunity	Ideas
<p>Truth & Reconciliation Initiatives: Land-Based Learning & Connection</p>	<p>Anishinaabe Medicine Trails & Guided Walks: Partner with Knowledge Keepers from Wasauksing First Nation or other local communities to lead interpretive walks on existing routes like the Rose Point Trail. Focus can be on identifying traditional plant medicines, sustainable foraging practices, and the history of the land.</p> <p>Fireside Teachings & Sharing Circles: Set up an accessible circular area in a community park for sharing circles. Host monthly summer evening events where Elders and community members can share Anishinaabe creation stories, history, and perspectives on living in balance with the water and land.</p> <p>Youth "Land Connect" Programs: Integrate Indigenous teachings into youth summer camps by inviting Indigenous youth leaders to co-facilitate days focused on traditional wilderness skills, ecology from an Indigenous perspective, and the history of the treaties that govern the Parry Sound/Seguin area.</p>

Section 5.2.1 on municipal service delivery discusses staff roles within the Community Services department in more detail. Currently, Seguin's Program Coordinator is responsible for developing, coordinating, and promoting recreation and cultural programs and events; managing seasonal staff; and managing customer service, facility bookings, and administrative tasks for the Director of Community Services and Township committees.

In order to implement and test the opportunities identified in Table 4-8 above and expand the Township's activity offerings, the Township should consider giving administrative support to the Community Services Department, allowing the Program Coordinator to focus on facilitating recreation for the growing Township and maximize use of existing parks and recreation facilities. Working closely with the Recreation Committee, the Program Coordinator would also engage in ongoing, proactive relationship building to:

- actively network across community sectors to identify new and emerging interests in both sport and non-sports area (including arts, culture, and heritage);
- identify and collaborate with program providers and user groups (e.g., public library);
- oversee Township-run special events, seasonal programs, and assist non-municipal event organizers;
- coordinate activities across Township indoor and outdoor spaces;
- monitor and evaluate the success of programs and events; and
- lead regular, structured planning sessions with service providers to coordinate alignment and fill gaps.

The Program Coordinator position would operationalize the programs/services developed through the above activities, provide practical help to programmers (e.g., working through contractual agreements, program/activity set up, take down), and administrative work specifically related to programming (e.g., keeping service inventories up to date, inputting data for collecting and inputting data for collected for planning and evaluation).

RECOMMENDATIONS:

- PE1. Consider giving administrative support to the Community Services Department to allow the Program Coordinator to focus their responsibilities on facilitating Township programs, activities, and events.
- PE2. Convene permanent and seasonal residents through a summer waterfront festival to celebrate the Township's many lakes.
- PE3. Work with mushers to livestream their view of the Sled Dog Mail Run using GoPro cameras.
- PE4. Promote a "Virtual Paws Walk" during the Sled Dog weekend.
- PE5. Encourage local leaders to hold single-day "masterclass workshops" focused on adult education and learning.
- PE6. Pilot a youth entrepreneur market event.
- PE7. Work with community partners to plan a recurring open mic night and/or social hobby night for teens.
- PE8. Host a casual summer volleyball tournament at Rosseau Waterfront Park with temporary nets and music.
- PE9. Consider holding dedicated recreation-related fundraisers to fund short-duration programs and workshops in the shoulder season.
- PE10. Organize a monthly pub trivia night at Orrville Community Centre geared to adult residents.
- PE11. Expand outdoor recreation offerings through trail and nature programming, scavenger hunts, land-based learning, etc.



5.0

SERVICE DELIVERY SYSTEM

5.0 Service Delivery System

5.1 Introduction

The service delivery discussion addresses resources needed to ensure successful implementation of the Master Plan’s recommendations in each of the foregoing service areas. Assessments and recommendations are presented under the following topic headings:

- Municipal Service Delivery Model
- Volunteers
- Facility Policy
- Partnership Policy and Agreements
- Revenue Generation Opportunities
- Accessibility and Inclusion
- Service Planning and Evaluation

5.2 Municipal Service Delivery Model

The Township of Seguin operates largely as an indirect recreation service provider. In this role, the municipality’s focus is facilitating the volunteer sector to provide its services using public facilities and parks, with staff support to implement providers’ programs and activities. Municipal staff enable access to facilities for volunteer groups and, in limited instances, the local business sector, to deliver their programs/services to residents, and ensure facilities are well maintained for this purpose. The wide range of sport, recreation, leisure and social programs/activities and events available in Seguin are listed in Tables 4.1 and 4.5 in the programs discussion.

5.2.1 Municipal Structure for Service Delivery

The Community Services Department is responsible for maintaining Township-owned parks and facilities, including beaches, boat launches, ball diamonds, community centres, trails, and the Humphrey Museum. This includes managing ice operations and ensuring the upkeep of recreation spaces. The Department also handles all facility rentals, manages the summer swim program, and oversees seasonal Museum operations. Community Services also organizes and hosts a variety of community events and programs throughout the year.²⁰ These responsibilities are carried out through the Department’s organizational structure and staffing, as shown in Figure 5-1 on the following page.

The **Director of Community Services** oversees all functions of the Community Services department and provides professional services to the Township, Council, and the Public. Roles include management, administration, supervision and support to Council. The Director is a member of Senior Management and reports to the Township’s Chief Administrative Officer (CAO).

²⁰ The Department also manages the maintenance and operations of cemeteries and provides support to the Water Quality Program through two shared seasonal staff (Township of Seguin 2025 Budget in Principle Summary).

Full time positions that report to the Director are:

- The **Program Coordinator**, which is responsible for the development, coordination, and promotion of recreation and cultural programs and special events to meet the identified needs within the community. Administrative tasks include internal support to the Director and Township committees in service delivery; ongoing assistance to community based providers of recreation and culture programs and events; managing all Township facility bookings; customer services. Seasonal swim and Museum staff are supervised by the Coordinator.
- The **Community Services Supervisor**, which is responsible for the operation and management of all Township facilities, parks, open spaces, leisure trails, boat launches and sports fields, and cemeteries. Roles include leadership, administration and supervision, and customer service/public relations. Seasonal parks staff report to the Supervisor.

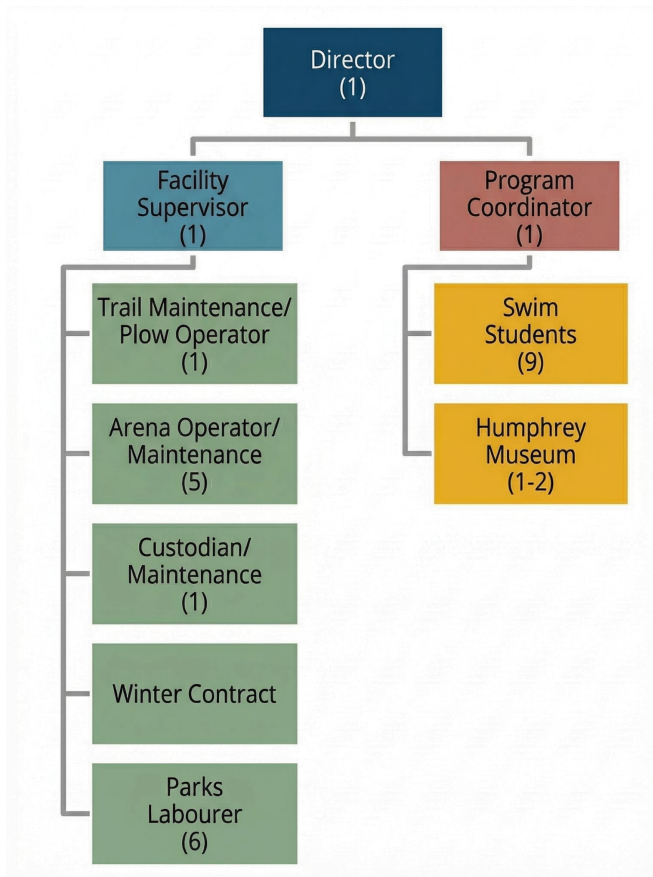


Figure 5-1: Organizational Structure for Municipal Parks and Recreation Service Delivery

Full time positions that report to the Community Services Supervisor are:

- **Trails Coordinator/Service Operator**, which is responsible for monitoring and maintaining Seguin Township public trail routes, cemeteries, and grounds, and buildings. It includes winter maintenance and arena operations duties. Recreation related work includes trail

improvements and maintenance from May to October, facility/winter maintenance from November to April, administrative tasks and customer service.

- **Facility Operator**, which runs the arena and maintains all Township facilities, parks, cemeteries, open spaces, leisure trails, boat launches and sport fields in a manner appropriate for public use. This position's role in customer service includes event set up and tear down, developing and maintaining working relationships with volunteer groups, the public and staff in communications and problem solving.
- **Building Custodian/Maintenance**, which is responsible for on-site supervision during major events, and assistance to user group set ups for scheduled functions. Ongoing tasks include providing custodial and cleaning services to Township owned facilities, dealing with minor repairs, monitoring building systems, supplies and use schedules in coordination with the Program Supervisor.
- **Grounds Maintenance/Custodian**, which is primarily responsible for upkeep and maintenance at outdoor Township owned grounds, facilities, trails, docks, rafts, washrooms, other amenities and equipment. Some maintenance/custodial tasks for indoor facilities are also shared. Customer service, assistance and relationship building is also part of the position, along with administrative tasks and equipment maintenance.

This structure works well for the Township and is not expected to change significantly in the foreseeable future. As noted above in section 4.4, an administrative assistant will be needed for the department. If additions to facility supply should include a recreation field house, additional on-site staff will be required to oversee and optimize its use - ideally as a seven-day a week operation, similar to an arena. The type and number of staff positions required would be addressed in the feasibility study for the field house.

5.2.2 Committees of Council

Seguin Recreation and Culture Committee (By-law No. 2023-055)

In the area of parks and recreation services, Township Council is supported by the Seguin Recreation and Culture Committee (SRCC). It comprises members Council and the community whose role is to coordinate inclusive, municipal wide recreation and culture initiatives for Township residents and visitors. The Director of Community Services and the Program Coordinator attend all Committee meetings to provide support and guidance to ensure there is no duplication in the services each provides.

The Committee's role is to identify recreation needs in the community, develop programs and events to meet these, and administer, monitor and evaluate all recreation and culture initiatives. It provides both special events and programs, with a primary focus on the former. The Committee has an annual budget of \$5,600 plus the net income of events and fundraising. The Committee reports quarterly to Council on program/activity evaluations and its financial standing.

The SRCC reaches out for volunteers to create formal working groups for specific events, including representation from the SRCC with responsibility to report to the Committee.

The by-laws describes the types of programs and events for which the SRCC is responsible: a range of programs/activities for all ages and families (e.g. active sport, arts and culture; social); a minimum

of four annual events, one in each of Foley, Humphrey, Orrville and Rosseau and all open to residents and visitors. The SCRR is also charged with showcasing the Museum, promoting local trails, trail walks, and special areas in Seguin, and considering partnering with other organizations (e.g., Georgian Bay Biosphere, Seguin Library, Whispering River Music) to provide programs.

RECOMMENDATION:

- SD1. As part of the feasibility study for the recreation field house, assess the type and number of staff positions required for its operations.

5.3 Volunteers

5.3.1 Parks and Recreation Volunteers in Seguin

In an indirect approach to service delivery, community volunteers are essential to implementing sports and recreation programs and special events. As noted above, the SRCC's role includes community outreach to recruit volunteers. The '2025 Budget in Principle Summary' notes that the Community Services Department also "works to inspire residents to get involved in our community and bring people together through opportunities that build meaningful connections" (p. 18).

The Township reaches out to the community to recruit volunteers with a simple online application on its website. In addition to limited personal information (e.g., name, contact details, etc.) the application asks about availability (i.e., weekends, weekday evenings, weekdays during the day) and particular area of interest for volunteering, differentiating between one-time events and possible regular program/service areas:

- Seguin Sled Dog Mail Run
- Environmental initiatives and events
- Sports and physical activity events
- Arts and culture events
- March Break programs
- Teaching a skill/workshop
- Holiday events
- Community meals
- Support for seniors' initiatives and events
- Support for youth initiatives and events
- Seguin Public Libraries initiatives and events
- Other

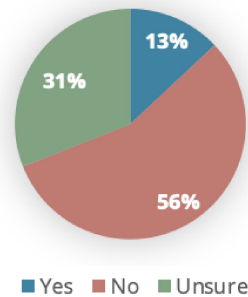
While not part of Township-wide recreation programs and services, there are local groups such as lake/cottagers' associations, ratepayers' groups, service clubs, etc. that provide activities and/or events of a social or recreational nature to their members.

5.3.1 Enhanced Support to Service Providers

The situation in Seguin is somewhat atypical given the dominance of Parry Sound over Seguin-based sports groups. At the same time, as discussed in the programs and events section of the Plan, there are many locally based volunteer groups that provide other type of recreation services in the Township. The role of the SRCC in securing volunteers for events, for example, is discussed above.

A key role for the Township as an indirect service provider is supporting community-based volunteer organizations to deliver their services. It currently performs this function through the responsibilities assigned to staff, as discussed above. User groups that responded to the survey appear to be largely happy with the support received from staff, and complimented staff on their service. Levels of interest are illustrated in Figure 5-2.

Figure 5-2: Interest in Additional Municipal Assistance



Two (13%) of 16 groups indicated interest in additional assistance from the Township in developing and providing their programs, activities or events. Nine groups (56%) do not think additional help is required, and five (31%) of the groups were under in this regard. The areas of assistance identified by the groups are shown in Table 5-1.

Table 5-1: User Groups’ Identified Areas of Additional Municipal Assistance

Area of Support/Assistance	# of groups	% of 16 total groups
Communicating with the municipality	0	-
Digital advertising and promotion	1	6%
Print advertising and promotion	1	6%
Volunteer recruitment, training, or recognition	0	-
Better facility scheduling	0	-
Insurance (e.g., securing, cost)	1	6%
Making program(s)/event(s) more inclusive	0	-
Accessing facilities in neighbouring communities	0	-
Facilitating partnerships with other service providers	1	6%
Service planning and evaluation	0	-
Fundraising	0	-
Assistance with funding applications	2	13%
Other: Offer outdoor park space at no cost during the summer months, similar to Parry Sound	1	6%

As the responses show, there is limited interest in more assistance from the Township with program delivery among survey respondents. The number of groups that responded, however, represents

only a segment of the Township's volunteer sector. Other program/service providers may require support that is not reflected here, and future program development may also depend on Township assistance.

The Township should consider issuing an open invitation to all volunteer groups operating in Seguin to attend a forum(s) to explore this topic collectively. The object of this work would be ascertaining the extent of need across all volunteer providers, to better understand the specific needs for more support, and how the Township could respond.

Other comments provided elsewhere in the group survey support the above-noted interests or identify additional areas for discussion:

- including programs offered in print/brochure promotional material
- changing policy to support delivery of quality programming, even if fee based and take into consideration the population and area being served
- digital advertising support to promote the fitness classes
- free meeting space

Depending on the outcomes of this work, the Township may find it useful to develop a Community Group Affiliation Policy (see section 5.3.3) to support equity and consistency in assistance that is appropriate for the municipality to provide and within its capacity to deliver. Although this type of policy may not be required now, service development during the term of the Plan may benefit from such a directive.

RECOMMENDATION:

- SD2. Work with volunteer organizations to clarify support requirements in program development and provision in relation to the Township's capacity to respond.

5.3.3 Policies to Support the Volunteer Sector

Existing Policies

Donation Policy (2015)

The purpose of the Donations by the Municipality policy is to enhance the life and social well-being of the Seguin community by including funds in the annual budget to support relevant projects and activities. It applies to all requests for funding from organizations within and outside the Township. A formal, web-based application must be submitted by December 1 for consideration for funding in the following fiscal year.

A review of the policy, in conjunction with the on-line application, suggests the following items could be added to the policy document at its next review, to enable applicants to self-screen before moving on to complete an application:

- Criteria for eligibility to apply (e.g., not-for-profit corporation, geographic boundaries of the service area)

- Eligible projects/initiatives (e.g., sport, recreation or culture program/special event, community service, open to general public)
- Non-eligible projects/initiatives, including examples (e.g., political, religious, members-only)
- Non-eligible organizations (e.g., commercial/for-profit, religious, tax funded)
- Types of support available (e.g., financial, facility rental waiver, etc.)

The above items would be limited to items for which yes/no answers are suitable. The application would focus on the details regarding the organization itself, the proposed project/initiative, supporting documentation, and the decision-making and evaluation process. It would contain any questions with weighted variables that would contribute to comparing the applications received (e.g., previous support via the policy, estimated number of beneficiaries and proportions of these who are Seguin residents, other sources of support, etc.)

In 2026, the Township provided approximately \$30,000 to a variety of organizations that applied for assistance. Donations ranged from \$150 to \$3,000 to the following:

- | | |
|---|---|
| • 295 Macpherson Cadets | • Humphrey Soccer League |
| • Rosseau Horticultural Society | • Bimaajitooon Search and Rescue |
| • Whispering River Music | • Humphrey School Graduation |
| • Safe Quiet Lakes | • Humphrey School Mayfest |
| • Sunday Night Hockey | • PSHS (prizes for top Seguin students) |
| • Festival of the Sound | • Maple Lake Club |
| • Rotary 3 Pitch Tournament | • Seguin Mail Run |
| • Parry Sound High School Food Program | • Humphrey & District Figure Skating |
| • Muskoka Rock Minor Hockey ²¹ | |

Should a Community Group Affiliation Policy be developed by the Township (see below) it should be aligned with the Donation Policy to preclude overlaps or contradictions between the two. Finally, as discussed below, policies in which the community donates to the municipality are becoming increasingly important to revenue generation for parks and recreation services. As such, renaming Seguin’s Donation Policy to, for example, the Municipal Grant Policy will help clarify that it is funding coming from the Township to the community.

RECOMMENDATIONS:

- SD3. At the next review of the Donations Policy, consider amendments to enable applicants to self-screen before moving on to complete an application.
- SD4. If a Community Group Affiliation Policy is developed, coordinate with the Donation Policy to preclude overlaps or contradictions between the two.
- SD5. Consider changing the name of the Donations Policy to the Municipal Grant Policy to clarify that it is funding from the Township to the community.

21

<https://www.myparrysoundnow.com/76171/news/municipal-news/seguin-township/seguin-council-unanimously-approves-early-29000-in-community-donations/>

Proposed Policies

Community Group Affiliation Policy

A Community Group Affiliation Policy describes the services available from the municipality to registered (affiliated) community groups in providing their program and services, in relation to the capacity of the municipality to provide them. Although not-for-profit community groups or organizations must be registered to receive municipal assistance, registration does not guarantee support. A standard, typically annual or every second year, registration/application process for eligible groups interested in municipal assistance “affiliates” them with the municipality and establishes a formal, consistent process for reviewing requests and monitoring policy effectiveness. Municipal staff review applications and make recommendations to Council for approval. The support provided is typically in-kind, with any major funding provided through a separate mechanism. (In Seguin, this type of support flows to organizations from the Donation Policy, as noted above).

The policy specifies criteria for affiliation and the services available to affiliated groups.

Requirements for affiliation include many items such as:

- delivering programs and services that align with municipal goals/objectives in, for example, the Parks, Recreation and Culture Master Plan
- being an incorporated, Seguin-based not-for-profit group operated by a volunteer board or executive committee
- ensuring membership/participation in the group is available to all residents in the community
- meeting criteria to measure the merit of the group’s programs/ services (e.g., does not duplicate existing programs/ services, fosters physical activity/healthy lifestyles, etc.).

Affiliation may also be differentiated by age-related criteria for youth and adult groups to align with allocation policy. The former would need to be an established provider of programs primarily for youth, comprising athletics, recreation, or structured social activities; its members/participants must be 18 years of age or younger before December 31 of the current year’s season and/or in the age categories of the provincial or national governing body. Adult organizations’ primary purpose would be to provide programs for adults in athletics, recreation or social activities, with members/participants older than those of organizations that qualify as a youth organization.

While some of the benefits to be considered for inclusion in the policy are now formally, or may be informally, provided to local volunteer groups in Seguin, it may be useful to bring these - and others identified through consultation - into a single, documented policy. It can be used to provide clarity and consistency in terms of the range of support services available to volunteer groups and what they must do to be eligible to be, and remain, affiliated. Examples of benefits to affiliated groups are:

- marketing and promotion: distribution of approved promotional materials via social media and/or at municipal facilities; assistance with contacts for the local media
- grants and insurance: assistance from the municipality in securing liability insurance, sourcing potential grants, and/or completing applications for non-municipal grant programs (e.g., Ontario Trillium Foundation; private sector, etc.)

- volunteer recruitment and recognition: posting volunteer needs for the upcoming program season on the Township's website; planning and hosting an annual volunteer awards event
- leadership training and development: course rebates for community volunteer development to a maximum amount/person/course (e.g., \$50/year) to a maximum amount per group/organization (e.g., \$200/year), provided the course is a core component of the organization/group's mandate, with priority being given to certain courses
- in-house workshops sponsored by the municipality on relevant topics of interest (e.g., preparing grant applications, inclusive programming, fundraising strategies, etc.)
- assistance with program planning, registration, fees processing, evaluation, etc.

While requiring a majority of group members/participants to be municipal residents has been a standard, measurable criterion in the past, it is becoming less useful as organizations become more regionally serving and so more likely to comprise membership from several area municipalities. Seguin is part of the West Parry Sound partnership for the Tamarack North Centre, which recognizes this trend and the need to act collectively to provide certain services that require larger markets. Seguin residents also travel to Parry Sound for recreation services, reflecting reciprocity between area municipalities. A more flexible approach to linking available support to residency in Seguin may need to be applied, depending on the nature of the program/service being provided.

Volunteer Development Policy

The Township of Seguin Staff will be developing a draft Volunteer Policy, which is expected to be submitted for review by Council in 2027. Since volunteer policies can vary widely in structure and content, an AI generated summary of a generic template can be useful as a starting point:

It notes that a 'comprehensive volunteer policy establishes clear expectations, ensuring safety and alignment between volunteers and your organization. Essential sections include recruitment, induction, code of conduct, expenses, and safety guidelines. A signed agreement or acknowledgement form is essential to confirming the understanding between the organization and the volunteer.'" Table 5-2 on the following pages lists the AI template components of the policy and several policy comparisons by topic.

While the same general topics are covered, the policies reviewed are not directly comparable at a cursory level. The components are not always similarly grouped. In one instance, for example, 'Volunteer Recruitment' describes how the municipality will go about recruiting volunteers. In another, it focuses on individuals applying to volunteer, screening checks and dismissal. Moreover, the same topic can be viewed from different perspectives, depending on its focus on 'protecting' the volunteer and enhancing the experience, 'protecting' the program/service participants, or managing the roles, responsibilities of the municipality vis a vis the volunteer. Ideally, a policy should balance all three concerns. The extent to which the components of the policies apply to ongoing programs/services or special event help (i.e., one day, weekend, etc.), is also not indicated if there are less extensive requirements for the latter. In addition to the policy itself, job descriptions of specific positions are useful for clarifying associated role/tasks/beneficial skills/experience and conveying how the municipality will support the volunteer.

Table 5-2: Components of Volunteer Policy

AI Template Components	Hastings Highlands	Municipality of Centre Hastings	Loyalist Township ²²
Mission Statement: <ul style="list-style-type: none"> - short statement explaining why volunteers are essential to your mission 	<ul style="list-style-type: none"> - mission statement 		<ul style="list-style-type: none"> - mission and vision - key corporate policies and priorities
Purpose of the Policy: <ul style="list-style-type: none"> - outlines the principles for involving volunteers and ensures a positive, safe experience for everyone 	<ul style="list-style-type: none"> - policy statement - purpose 	<ul style="list-style-type: none"> - purpose - guiding principles - responsibilities of Council and staff 	
Volunteer Roles & Recruitment: <ul style="list-style-type: none"> - define volunteer and these positions as non-compensatory - how positions are created and filled (e.g., application forms, interviews) - commitment to equal opportunity in recruitment 	<ul style="list-style-type: none"> - definitions of volunteer and community volunteers (those with affiliated organizations) - volunteer rights; expectations of volunteers - registration (form) 	<ul style="list-style-type: none"> - definitions of volunteer, vulnerable person, and vulnerable sector check - volunteer recruitment - application (form) - criminal record check and/or vulnerable sector check 	<ul style="list-style-type: none"> - police information check or police vulnerable sector check
Induction, Training, and Support: <ul style="list-style-type: none"> - mandatory orientation sessions and training requirements - designated staff members for support and supervision 	<ul style="list-style-type: none"> - identified supervisor for training, support, feedback 	<ul style="list-style-type: none"> - training - staff support 	<ul style="list-style-type: none"> - orientation (e.g., job description review, introductions to colleagues) - required trainings (e.g., WHMIS, Health and Safety), and others specific to the position - ongoing support and supervision by lead volunteer

²² Loyalist Township issues a 20-page Volunteer Handbook and a signed acknowledgement that the volunteer has reviewed and understood the contents, will request any required clarification and will continue to use the handbook as a reference, if needed. The final page is a job-specific orientation checklist and requires a sign-off by the lead volunteer that orientation (e.g., job description review, introductions to colleagues) and required (e.g., WHMIS, Health and Safety) and other trainings for the position have been completed (<https://www.loyalist.ca/media/0xnprge/volunteer-handbook.pdf>)

AI Template Components	Hastings Highlands	Municipality of Centre Hastings	Loyalist Township ²²
Code of Conduct & Ethics: <ul style="list-style-type: none"> - professionalism, confidentiality, and treating others with dignity - drug/alcohol-free policy, dress code standards 	Ontario Human Rights Code compliance	- insurance and liability	<ul style="list-style-type: none"> - dealing with workplace violence and harassment - attendance, attire - no substance use, smoking, scent - Ontario Human Rights Code compliance
Safety & Health: <ul style="list-style-type: none"> - volunteers must report injuries /accidents immediately - procedure for background checks (if working with vulnerable populations) 	<ul style="list-style-type: none"> - screening - health and safety of volunteer - incident report (form) 	<ul style="list-style-type: none"> - definition of vulnerable person and vulnerable sector check -health and safety 	- compliance with Occupational Health and Safety Act and Regulations
Expenses & Recognition: <ul style="list-style-type: none"> - allowable reimbursed expenses (e.g., transport, food) and the process 		annual appreciation	
Confidentiality & Data Protection: <ul style="list-style-type: none"> - guidelines on handling sensitive information 	confidentiality (form)	confidentiality (form)	confidentiality
Conflict Resolution and Termination: <ul style="list-style-type: none"> - steps to take if problems arise - process for ending the volunteer relationship 	- discipline and dismissal	conflict of interest	discipline
Volunteer Signature of Acceptance: <ul style="list-style-type: none"> - signed, dated statement confirming having read, understood and agree to abide by the policy 	<ul style="list-style-type: none"> - forms (in addition to registration, confidentiality, incident); limited liability waiver; risk management; rating risk (program/activity) assessment 		see footnote on previous page

AI Template Components	Hastings Highlands	Municipality of Centre Hastings	Loyalist Township ²²
		Other: annual evaluation	Other: AODA and standards compliance

While using these and other examples of municipal volunteer policy documents available on-line, the Township can prepare a policy that is specific to its needs while covering the key required components.

Volunteer Recognition Policy

The policies reviewed were limited in terms of including or detailing recognition programs, which are essential to thanking people for donating their time and skills to provide recreation services to the community.

In 2020, Canadians contributed the financial equivalent of **\$13.6 billion** of volunteer work to society through SPAR (Sport, Physical Activity and recreation). Volunteering is essential for the sector’s survival and prosperity . . . **27% of Canadian adults** actively volunteer in sport-related activities, ranking third in volunteer hours contributed annually behind hospitals and religious organizations. ...The Sector places significant value on its volunteers who play a vital role in the ongoing implementation of programs, services, administration, emergency response, technology support, training, public relations, and maintenance...²³

It is very likely that a large majority of municipal volunteers are involved in parks and recreation services – either directly (e.g., working on municipally sponsored special events) or indirectly through community-based organizations (e.g., coaches, executive bodies). Since all volunteers contribute significantly to the supply of community-based recreation services that the municipality could not afford otherwise, it is appropriate for the Township to take the lead in expressing appreciation on behalf of Council, staff and residents. Meaningful recognition is particularly important as the need for volunteers remains high and their contributions are essential for the sector’s longevity and prosperity. The annual Family Fun Night event began as volunteer recognition but evolved over the years into community family friendly event. This year the Township plans to reintroduce the volunteer recognition component as part of the evening.

A separate volunteer recognition policy may be appropriate to ensuring a regular, consistent approach to formalizing gratitude for the contributions of community members. The following summarizes the key components of Municipality of East Ferris (2022) policy. It comprises an annual recognition event for all community volunteers with an awards ceremony as part of the event. The policy addressed the following:

- the purpose of the policy in recognizing volunteers
- Volunteer Recognition Event: “The municipality hosts an annual Volunteer Recognition Event and Reception to thank volunteers for making our community a better place to live, work

²³ 2026 Measuring Impact: <https://measuring-impact.ca/impact/social-impact>

and play. Community groups and organizations will be recognized at this event. A letter of invitation is sent out to community groups and organizations inviting them to select two members to represent their organization at this ceremony. Awards will be presented at this event. The amount of money provided for volunteer recognition will be determined by the annual operating budget."²⁴

- eligibility to receive an award: once per 5 years per individual recipient.
- call for nominations to organizations submitting nominations: maximum two per organization/person
- Council consideration and award: in camera, maximum of five recipients chosen each year
- notification of award to winning individual or organization, and invitation to Volunteer Recognition Event and Reception

Notably, the policy also charges all staff who work with volunteers to regularly acknowledge and thank them for their contributions, and to show them respect and include them as part of the service team (e.g., including volunteers in meetings, training). Volunteers are also provided reference letters signed by the direct supervisor.

If two separate policies are to be developed, their names should differentiate their intent. The first discussed above, might be called a Volunteer Development Policy to distinguish it from the Volunteer Recognition Policy.

RECOMMENDATIONS:

- SD6. Develop a Community Group Affiliation Policy to clarify the range of in-kind support services available to volunteer groups and what they must do to be eligible to be, and remain, affiliated.
- SD7. Prepare a comprehensive Volunteer Development Policy to guide the role, recruitment, training, support, evaluation, and terms/conditions of placement.
- SD8. Prepare a Volunteer Recognition Policy to ensure all volunteers' efforts are recognized by the municipality.

5.4 Facility Policies

5.4.1 Ice Allocation Policy

The purpose of this existing policy is to “ensure fair and equitable distribution of ice time in a way that maximizes facility use and benefits all residents. This includes establishing a transparent process, prioritizing community needs (especially youth sports), promoting diverse activities, and ensuring the efficient, safe, and fiscally responsible operation of the Humphrey Arena.”²⁵

The Community Services Department allocates and distributes ice time annually, based on population, registration, and participation patterns to optimize usage and reflect strategic goals.

²⁴ <https://eastferris.ca/uploads/documents/Recreation/FINAL%20Volunteer%20Recognition%20Policy.pdf>

²⁵ Seguin Township Ice Allocation Policy, p. 2

Prime time, for which demand is strongest, comprises Monday to Friday from 4pm to 11pm, and Saturday and Sunday from 8am to 10pm. All other operating hours are non-prime time. The key parameters used in the allocation process are highlighted here.

1. Township of Seguin Programs and Services
2. Tournaments and Special Events
3. Minor Sporting Groups (18 years of age and under)
4. Block Users (group booking time for full number of consecutive weeks in the applicable season)
5. Occasional and Individual Users
6. School Board (school groups with joint-use agreements for non-prime time allocations)

Key principles for ice time allocation include:

- age
- gender equality
- residency
- economic impact
- revenue generation
- number of hours requested
- customer history
- special events
- extraordinary cases

The above priorities and principles are applied in determining entitlement and distribution of available ice time based on:

- a ratio of ice time per team or skater, which varies by activity requirements and level of play, is used as a benchmark determined by Seguin per sport/level on an annual basis.
- application of relevant criteria: youth recreation programs, for example, receive the largest block of time: at least 70% of prime time per season up to 9pm.
- adjustments to allocation, relative to total annual demand, which may result in a reduction or modified schedule: where demand exceeds supply, for example, resident/local users will be given priority over non-local users, as evidenced by rosters.

Should organized use of ball diamonds and soccer fields increase over time to an extent that demand for prime time exceeds supply, the policy can be extended to cover these facilities.

RECOMMENDATION:

- SD9. As required based on future demand for ball diamonds and soccer fields, develop an allocation policy for these facilities.

5.5 Partnership Policy & Agreements

5.5.1 Proposed/Potential Policies & Agreements

Collaborations and Partnerships Policy

As noted in section 2.2.3, the Township has recently entered multi-party agreements for the Tamarack North Centre. During the term of the Master Plan, opportunities may arise for the Township to enhance parks and recreation services through additional partnerships/collaborations with others. A policy on collaborations and partnerships can promote understanding on the circumstances that prompt agreements with other agencies/organizations in service delivery, and the purpose, scope and terms of the Township's involvement. It should cover items related to:

- why the municipality is interested in, and encourages, these relationships
- the types of relationships it envisions
- the need to align with the Township's image, values and standards, and its goals, objectives, policies and by-laws
- a framework that describes the types of collaborations/partnerships to be considered and that align with the agreements that will support them (e.g., program/service contracts, license or lease, reciprocal use, corporate sponsorship /advertising, joint facility development and/or joint operating/use agreement) and the relevant agencies/organizations (e.g., other public, not-for-profit, small commercial, corporate)
- requisite compliances (e.g., statutes, by-laws, standards, no conflict of interest, etc.)
- non-eligible potential partners (e.g., businesses in tobacco manufacturing or sales; alcoholic beverages in services directed to those under legal drinking age; weapons production, distribution, sales)

Although successful collaborations must be mutually beneficial to all parties involved, the municipality must consider community benefit as a priority in entering these arrangements. Each collaboration or partnership should be preceded by due diligence in the form of appropriately detailed investigations (depending on the complexity of the initiative) and supported by a formal agreement, as exemplified by those noted below under existing agreements.

Organized Pickleball Court Use Agreement

As outdoor pickleball courts are developed, volunteer-based clubs may emerge and express interest in becoming primary users of municipal courts. Access should be covered by agreements with the relevant group(s) to govern facility operation and use. Key items to be considered in these agreements are:

- the division of responsibility for court operations, capital improvements, etc. between the club and the municipality.
- designated weekly time periods during which the general public (i.e., non-members) can access the courts for casual use. Hours for public use should comprise both prime and non-prime hours.

- the club’s responsibilities for providing instruction/play for all age groups, including children and youth.
- mechanisms for regular reports to the municipality on facility use in a form that aligns with the data collection variables for other outdoor facilities.

For unscheduled use periods, the Township could post protocols on use at each court location. This would also apply to casual use tennis courts. Pickleball groups responding to the Master Plan survey requested an online sign-in program for members playing indoors at Foley Community Centre, which could also be used for outdoor courts if appropriate self-serve software can be provided at a reasonable cost. It would also provide a record on the levels and patterns of court use.

Joint Agreement for Recreation Facilities on School Board Property

Section 3.3 of the Master Plan identifies an opportunity to approach the Near North District School Board to possibly collaborate in developing recreation facilities on the Humphrey Public School property. The agreements governing these types of arrangements can vary regarding the shares of responsibility for development, maintenance, operations and use. It is important that these details be considered and clearly documented to ensure both parties are benefiting over the duration of the agreement. Municipal capital investment on property it does not own, for instance, could be protected through an option to purchase the land should ownership change or through an agreement that runs the duration of the lifecycle of the shared facility.

5.5.2 Existing Policies & Agreements

Tamarack North Centre

The following two agreements relate to the Township’s participation in the partnership to develop and operate the new Tamarack North Centre in Parry Sound.

West Parry Sound Recreation and Cultural Centre (WPSRCC) Joint Municipal Service Board (2021)

As noted in the indoor facilities discussion, the WPSRCC Joint Municipal Service Board acts on behalf of the six partner municipalities and representatives from Shawanaga and Wasauksing First Nations communities in constructing, maintaining, and operating the soon to open Tamarack North Centre in Parry Sound. The Board operates as a corporate entity acting on behalf of the participating municipalities, with additional funding support from the Municipality of Whitestone. As one of the six partners, Seguin is responsible for covering 23.9% of the annual operating budget, which is estimated at \$96,000.

The Board is authorized to design, construct, and operate the facility, including issuing RFPs, securing licenses, managing finances/user fees, and entering into funding agreements. The board has authority over the capital and operating budget, including specific limits on capital improvements and a cap on municipal contributions for operating deficits, both adjusted for inflation.

WPSRCC Joint Municipal Service Board and YMCA of Simcoe/Muskoka

In September 2025, the WPSRCC Joint Municipal Service Board and the YMCA of Simcoe/Muskoka finalized an agreement by which the YMCA will operate Tamarack North Centre on behalf of the Board. As part of the agreement, the YMCA of Simcoe/Muskoka will gift the Municipal Service Board its vacant property on Smith Crescent. Proceeds from the Board's sale of the property will then be directed by the Municipal Service Board to support the Centre.

Memorandum of Understanding (MOU) with Near North District School Board (NNDSB)

This MOU covers the reciprocal use of Township and School Board facilities within the Township of Seguin at no charge, subject to the following:

- Board facilities are used by the community for qualified recreation activities that do not interfere with educational needs, and when available.
- Township recreation facilities are used by the Board provided such use does not interfere with the normal community use of these facilities.
- The 'no charge' component does not cover custodial services that are deemed necessary by either party outside of regular work hours, equipment, consumable supplies, insurance, damages, etc.
- Community user group must be sanctioned to use Board facilities (e.g., program(s) offered are recreation or cultural, group is a not-for-profit organization, membership open to the general public of Seguin, provide required trained instructors/responsible leadership, appoint individual(s) responsible for group and signing documentation.
- Board use of Township facilities must be educational groups that fall within the jurisdiction of the Board and are sanctioned in writing by a Board official.

The MOU covers the period June 2022 to June 2027 and can be modified during its term by mutual consent and can be terminated by either party with six months' notice.

Agreement with Rosseau Lake College (By-law no. 2022-065)

This agreement is the same as the Township-NNDSB MOU with respect to the reciprocal use and cost of facilities, sanctioned uses, supervision, insurance, etc.

It differs by establishing a working committee comprising the RLC and the Township that:

- consults and co-operates in planning recreation and leisure activities in relationship to the joint use agreement.
- consults in the development of facilities which may be used for recreation and leisure.
- investigates all possible sources of funding which may be available as a result of a joint use agreement.
- provides a communication link at RLC-Council level.
- discusses Issues which deal with interpretation and implementation of the joint use agreement.

- determines the manner of supervision and liability of programs.

The Township should initiate discussions with the College about potential joint agreements related to future facility provision that would be beneficial to both organizations (e.g., a shared recreation field house).

5.5.3 Climate Action Partnerships

The Township of Seguin's climate action commitments are presented in a Corporate Climate Plan, a Community Climate Plan and a Conservation, and Demand Management Plan (2024-2029). As noted on the Township's website, its "work is also supported through ICECAP (Integrated Community Energy and Climate Action Plans) partnership-which connects the Township with other municipalities and First Nations in the Georgian Bay Biosphere to advance a collaborative, cost-effective approach to regional climate action and energy planning. The Township also participates in the Partners for Climate Protection program, a national municipal framework that helps guide emissions measurement, target-setting, action planning, implementation, and progress reporting."²⁶

A recent article in the National Observer reported on Canadian municipal partnerships in reducing greenhouse gas (GHG) emissions.²⁷ It noted that because "approximately half of GHG emissions fall under the control or influence of local governments in Canada," actions to achieve a recommended global target of net-zero emissions by 2050 will rest largely with municipalities.

Research by the Municipal Net-Zero Action Research Partnership (N-ZAP) on cross-sector partnerships has produced two guidance documents, which may be useful to the Township in the ongoing implementation of its climate action plans. As in other areas of municipal responsibility where collective action has proved valuable, collaborative efforts with other organizations in the public, not-for-profit and business sectors can improve progress on local targets to reduce GHG to broader benefit.

"[Community Partnerships for Equitable Local Climate Action](#)" provides evidence-based examples of 12 partnerships comprising 55 partners from across Canada. The research suggests that municipalities engaged in cross-sector partnerships report higher GHG emission reductions. The guide provides direction on how to establish these partnerships, and to engage groups that are at greater risk to the impacts of climate change but are often left out of the discussions.

An [associated guide](#) was developed to provide local governments with key steps in budgeting climate action initiatives, with examples of approaches used by various Canadian municipalities.

5.5.4 Discussion

A Collaborations and Partnerships Policy can be used to provide the framework for the appropriate circumstances, involvement, and expectations for municipal participation in these arrangements. At the same time, it is important to have formal agreements covering all collaborations and partnerships to clarify terms, conditions and responsibilities of the parties involved, institute consistent direction over time and guide new Council members and staff in their implementation.

²⁶ <https://www.seguin.ca/environment-and-climate>

²⁷ Cloutier, M. How partnerships help Canadian municipalities reduce their emissions. National Observer. May 20, 2026.

Their complexity will vary depending on the nature and scope of the arrangement, and the number or parties involved, as exemplified by the agreements governing the Tamarack North Centre.

Seguin's reciprocal use agreements with the schools in the Township are important as they provide facilities that the municipality does not have and there are only the two schools in the Township. The RLC college agreement also offers potential to investigate facility specific joint development, operations and/or use agreements. Whispering River Music indicated that Seguin has an excellent Recreation and Parks Department that is an incredible help to the group and their willingness to partner with the Township on any potential grants that require a registered charity as a co-applicant.

Agreements of the type that allocate use of municipal facilities to organized community groups such as tennis and pickleball clubs are beneficial to supporting indirect service provision. These agreements often take the form of leases to the club in exchange for program delivery. In these instances, however, it is important to ensure that residents can use the facilities without becoming members – particularly if there are no other courts in the community for casual, drop-in use. The agreements governing these types of arrangement can include allocations of time to both the club and access for casual use by all residents.

For all policies and agreements, regular reviews should be conducted and required updates incorporated. Agreements typically specify procedures for review at the end of the term or at the request of any party in the interim. Policies should be regularly reviewed (e.g., every five years), unless necessary to do so beforehand, and required updates made to ensure they are current, working effectively and aligned with coordinated policies.

RECOMMENDATIONS:

- SD10. Consider developing a Collaborations and Partnerships Policy to provide a framework to guide the Township in determining and entering working relationships with other agencies/organizations.
- SD11. Execute all collaborations and partnerships with appropriate formal agreements and, where applicable, ensure municipal capital investment is protected.
- SD12. Should a volunteer-based pickleball club express interest in becoming the primary user of outdoor municipal courts, prepare and enter an agreement with the relevant group to govern facility operation and use.
- SD13. Review and update policies regularly (e.g., every five years or more frequently, if required) to confirm they are current, and achieve the Township's objectives in tandem with other related policies.

5.6 Revenue Generation Opportunities

5.6.1 Community Willingness to Finance Service Development

Resident surveys asked respondents about their interest in contributing to service development in the following ways:

- 46% of 200 telephone survey respondents, and 12% of 105 online survey participants indicated interest in donating an amenity to a park (e.g., bench, tree).
- 30% of both telephone and online survey respondents reported interest in donating to fundraising efforts.
- 18% and 31% of telephone and online survey respondents, respectively, indicated interest in paying higher users fees.
- 3% and 23% of telephone and online survey respondents, respectively, noted interest in paying higher property taxes.

Seventy-three per cent (11 of 15 organizations) currently do not pay fees for the facilities they use for their programs/activities or events, and 27% (4 groups) pay fees. Table 5-3 shows the 15 groups' level of agreement with options to support providing facilities to suit their needs.

Table 5-3: User Groups' Willingness to Finance Service Development

Area of Support/Assistance	Agree	Disagree	Unsure
We would start paying/would pay higher user fees to improve facility quality.	7% (1)	60% (9)	33% (5)
We would contribute to the capital costs to develop new facilities.	7% (1)	73% (11)	20% (3)
We would help with fundraising activities for facility development.	40% (6)	27% (4)	33% (5)

It appears that the strongest 'across the board' support on methods of financing service development is participating in fundraising - through donations of helping with fundraising activities. Facility provision (new development or improvement to existing) lend itself to capital campaigns given its tangible and time limited duration. A new field house, for example, would benefit from a fundraising campaign launched once concept plans and anticipated costs are determined.

Today, it is unusual for municipalities to offer no fee access to ball diamonds, soccer fields, etc. The facilities section of the Master Plan recommends improvements to a limited number of outdoor sports fields to support organized use. Fees for use should be introduced for upgraded facilities to reflect costs of provision and operating based on the Township's cost recovery approach.

Although the consultation findings indicated general reluctance to increase costs to users or taxpayers, the 2022 Asset Management Plan (Hemson Consulting, p.48) supports this approach to provision:

The responsibility to maintain existing infrastructure is challenging, however, in addition to current capital funding, the Township should increase annual capital contributions to address current and future infrastructure requirements. 1) Property taxes are the most secure form of revenue and the Township should consider increasing tax base revenues, above current practices, to fund capital works. 2) Ensure user fees are being utilized to the full extent as allowed under Provincial legislation. This will help alleviate funding pressures from the tax base and allow for greater flexibility to fund capital asset repair and replacement activities.

5.6.2 Proposed Amenities Donation Policy

These policies are designed to encourage citizens to commemorate people or events through donations that 'purchase' parks-based amenities, some of which are eligible for charitable tax receipts. Programs can be limited or wide ranging in their inclusion. For example, the City of Greater Sudbury's Parks Services Donation and Memorial Program allows the public to "make donations to commemorate a special person, a momentous occasion or simply donate as a philanthropic gesture to beautify a community park. Donations towards the purchase of park enhancements or memorial gifts can include park benches, trees (hardwood and conifers), bike racks, picnic tables, sun shelters, sports equipment (basketball standards, tennis nets, soccer goals, etc.), playground structures, other options to be discussed with Parks Services. The policy also notes that donations for parks are guided by site-specific master plans.

5.6.3 Other Potential Programs

Last Minute Ice

Last minute ice rentals can help generate revenue to offset arena operating costs during already staffed 'downtimes' when ice may be available. A minimum of one-hour blocks of ice time, offered at a discounted rate, is scheduled within 24 hours of use during arena operation hours, subject to applicable terms/requirements (e.g., insurance, rental contract, etc.). These bookings and payments can be administered via recreation management software.

Commercial Kitchen Rentals

A public health certified kitchen can be used for a variety of food and nutrition programs, as well as projects/activities related to communal and/or commercial uses. The renovation of Rosseau Memorial Hall to include a new kitchen will provide a venue for these types of rentals to optimize use of the facility.

Food Service Vendors

Increasing the availability of self-serve food items through contracted vending at various locations can offer a variety of options, including healthier food options.

Sponsorships

These are often one-time contributions by area businesses to a service (e.g., public skate, swim) or an event, with advertised opportunities (e.g., on the Township's website) to 'purchase' a sponsorship or requests made directly, with sponsors' names publicized.

RECOMMENDATIONS:

- SD14. Use capital fundraising campaigns based on concept plans and estimated capital costs to support facility provision.
- SD15. Introduce user fees for ball diamonds and soccer fields upgraded for organized use based on Township's cost recovery model.
- SD16. Develop an Amenities Donation Policy
- SD17. Consider other revenue generating opportunities such as last minute ice, commercial kitchen rentals, food service vendors and sponsorships.

5.7 Accessibility and Inclusion

The Township's Multi-year Accessibility Plan for 2020 to 2025 (pp. 16-17) lists the following objectives, all of which are generally or specifically relevant to parks and recreation services:

- Continue to enhance the accessibility of new and redeveloped playgrounds
- Seguin Township will consult with the public and persons with disabilities when constructing new or redeveloping existing trails
- Align accessible parking requirements with Seguin Township's zoning By-law
- Future arena renovations to include barrier-free change rooms to accommodate individuals with disabilities and provide larger barrier-free washrooms
- Investigate cost of hands-free dryers and soap dispensers in all accessible washrooms
- Increase contrasting way-finding signage
- Addition of digital display boards for Humphrey Arena
- Ensure exterior paths of travel such as sidewalks, ramps, curb ramps and rest areas meet the AODA technical requirements
- Incorporate public consultations into existing processes wherever possible

Council recently approved a new Plan for 2026 to 2031. When planning new or renewing existing facilities, opportunities to provide those that are deliberately designed to be inclusive should be investigated. Keeping abreast of constantly evolving facility design is important to being current about possibilities. Two current examples of inclusive facilities are inclusive multi-sport courts and ball diamonds.

5.7.1 Inclusive Multi-sport Court

These facilities provide users of all abilities to participate in both organized sport and casual play. They are designed for a variety of sports and allows accessible programming for all ages. Features include:

- adjustable basketball nets
- high-contrast four-square court and hopscotch play area
- contrasting colours to support visual impairment
- shaded double-wide benches for improved accessibility
- wheelchair-accessible seating and tables
- shaded accessible bleachers
- cushion-comfort Plus Laykold acrylic surfacing system
- court lighting

At 13,200 sq. ft., the Town of Uxbridge's facility is configured to enable users to play a variety of sports and para-sports (Figure 5-3). Supported sports including:

- pickleball
- sitting volleyball
- tennis
- volleyball
- wheelchair basketball
- wheelchair tennis
- ball hockey
- badminton
- basketball



Figure 5-3: Inclusive Multi-sport Court - Uxbridge, Ontario

5.7.2 Inclusive Ball Fields

The Jays Care grant program provides funding to design, refurbish and build local baseball diamonds in communities (Figure 5-4). In the past 10 years, 163 diamonds have been built across Canada. Field

Of Dreams diamonds are created to be safe and inclusive spaces. Municipalities are eligible to apply through an annual intake.

Any player can get in the game on these inclusive baseball fields. At 100,000 sq. ft., they feature a rubberized surfacing and high-contrast colours. The dugouts are deeper than standard to allow for easy access for those using mobility devices. Seating areas and restrooms are accessible, pathways are clear and even, and there are rest and quiet areas.



Figure 5-4: Field of Dreams Diamond

With respect to the Policy Review and Redevelopment component of the Accessibility Plan, two potential policies are discussed below.

5.7.3 Inclusion Policy

Parks and Recreation Ontario's audit of the 2015 Framework for Recreation in Canada²⁸ references several policy areas for consideration by municipalities. These encompass the need to address concerns regarding affordability, diversity, and inclusion. While attention may be paid in practice to some or all these concerns, interest in documented policy is becoming more apparent. It can also build on/ dovetail with legislated requirements of the AODA and support the relevant Committee of Council. The Township, therefore, should consider developing one that fits the needs and aspirations of the community.

Inclusion policy can be corporate-wide or specific to recreation services. The latter focuses on the topics addressed in the Framework:

- affordable access
- enabling people of all ages to participate in recreation
- actively engaging persons of diverse and racialized backgrounds in developing, leading, and evaluating recreation and park activities

²⁸ <https://www.cpra.ca/framework>. The 2015 Framework has since been updated (March 2024). Upon inquiry, CPRA noted that the audit remains applicable to the current version of the Framework.

- developing and monitoring policies, programs, and practices to facilitate full participation of women and girls in all types of recreation
- ensuring non-discrimination of, and providing a welcoming and safe environment for, people of all sexual orientations and sexual identities
- working with persons with disabilities to facilitate their full participation in recreation across all settings by removing physical and emotional barriers

Inclusion can be narrowly or broadly defined. In formulating relevant policy, therefore, the meaning of 'inclusion' and what it will encompass is important to clarify as it represents a promise to the community. It should, therefore, be tied to the capacity of the municipality to realize stated goals and objectives and specify where this will require assistance from other public or not-for-profit agencies and community groups to achieve.

5.7.4 Rzone Policy

The purpose of an Rzone Policy is to create a positive, safe, enjoyable and supportive environment for all users of municipal recreation services. It is based on zero tolerance for inappropriate behaviour and it promotes appropriate behaviour through Respect for self, Respect for others and Responsibility for your actions. The City of St. Catharines Rzone Policy provides an example of one such initiative.²⁹

The policy sets out:

- expectations for behaviour of all users (staff, volunteers, participants, spectators, visitors, coaches, parents, etc.) in all municipal recreation settings: programs, facilities and properties owned or operated by the municipality.
- protocols to address inappropriate behaviour or violence in all municipal recreation settings.

Components of the policy include:

- definitions of inappropriate behaviour, vandalism or violence
- expectations that major permitted users of municipal facilities will adopt policies that align with the municipality's Rzone policies, and the role of staff in assisting with compliance and in supporting any sanctions imposed by the permitted user
- roles and responsibilities of municipal staff, major user group representative in acting in response to an incident
- description of steps to be taken in four possible scenarios:
 - upon witnessing or suspecting physical violence
 - upon witnessing continued verbal abuse or activity
 - upon reported actions of physical violence by community group/representative or volunteer
 - upon reported actions of verbal abuse or activity by community group/representative or Volunteer
 - when police are to be contacted

²⁹ <https://stcatharines.civicweb.net/document/70598/!PRCS-RZONE.pdf?handle=8FC7999BAA9A45B590B D0E672843334A>

- consequence(s) of individual(s)' non-compliance to the terms of the Rzone policy the depending on the severity of the offense could include permanent or temporary barring from recreation programs, facilities and properties; restitution in cases of vandalism; police reports
- an appeal process for individual(s) wanting to dispute imposed sanction(s)
- reporting protocols and procedures on incidences of inappropriate behaviour, vandalism or violence
- duty to report to municipal staff, police, etc. at the time of the incident and any required follow up on a resolution

The Township of Seguin should consider developing an RZone Policy, particularly in view of the potential for it and an Inclusion Policy to support each other's goals and objectives. At the time of its adoption, the City of St. Catharines allocated \$30,000 to promote and educate the community about its new Policy.

5.7.5 Guidance for Disability Inclusion

A recent publication by Active Abilities Canada provides direction to municipalities in disability inclusion in Recreation and Physical Activity.³⁰ The purpose of the guide is to provide "how-to strategies for staff at all levels in municipal recreation departments to make sure persons with disabilities are included in their programs and activities." It looks at a range of areas of practice including programming, the built environment, partnerships, and evaluation. It includes important definitions on the meanings of relevant words and phrases, which are replicated here:

- **Inclusion** means making sure everyone can take part in activities, programs, events, or roles to the best of their ability.
- **Accessibility** is the foundation that allows everyone to be included. Inclusion helps create meaningful experiences. When these experiences happen regularly, they lead to high-quality participation.
- **Inclusive physical activity:** Physical activity programs where persons with and without disabilities participate together in the same activities.
- **Adapted physical activity:** Sports, games, exercise, or physical activity programs that are modified so persons with disabilities can fully participate.
- **Integrated physical activity:** Physical activity programs or settings where persons with disabilities are brought into a program that has been designed for persons without disabilities.

RECOMMENDATIONS:

SD18. Continue to implement the Township's Accessibility Plan in all areas of parks and recreation services.

SD19. When planning new or renewing existing facilities, investigate opportunities to provide those that are designed to be inclusive.

³⁰ Active Abilities Canada and Canadian Disability Participation Project 2.0 (2025, December 3). Municipal Guide for Disability Inclusion in Recreation and Physical Activity. Active Abilities Canada. Canada. <https://activeabilities.ca/municipal-guide/>

- SD20. Develop an inclusion policy.
- SD21. Develop an RZone Policy.
- SD22. Allocate a budget to promote and educate the community on both the Inclusion and the Rzone policies.

5.8 Service Planning and Evaluation

The motivation for formal planning, monitoring and evaluation processes is to contribute to informed decision-making, direct investment in parks and recreation services based on ‘needs’ vs. ‘wants’ and ensure investment in needs is judicious and generates returns. Further, there is a requirement to both anticipate future needs and manage existing assets. Planning is essential to a rational and prioritized approach to required investment.

Computerized platforms can be used to collect much of the data needed to inform planning functions. The Township is currently reviewing its service delivery systems and this will determine the need to move to a new software platform that will provide needed functions to meet working requirements.

The key components of information collection and use in needs-based planning are summarized below under the following headings:

- Verify community service needs
- Monitor and evaluate use to determine the success of response
- Incorporate results in subsequent planning activities

The discussions include tasks that may already be conducted by the Township to show where they fit in relation to other activities. Although both facilities and program services are both tracked on an ongoing basis, facility (infrastructure) planning is typically a longer-term endeavor than program planning, which is annual or even seasonal.

Verify Community Service Needs

Maintain a Single, Comprehensive Inventory

- Document and regularly update an inventory of all facilities and relevant information by type. Ideally, all facilities now or potentially available for community use in the Township should be included in a single, integrated database.
- Document and regularly update an inventory of all programs and relevant information by type. Ideally, all programs/services available either directly or indirectly through collaborations with the Township should be included.

Document Data on Use Related to Capacity

- Track actual hours of facility use in relation to capacity (within total prime and non-prime time hours, where applicable).³¹

³¹ Actual use is the same as scheduled use if all scheduled use occurs.

- Institute periodic, rotating checks on unscheduled facilities to document use at different times.
- Track program/service fill rates in instances with a capacity limit or simple counts of participants/users/attendees when there is no limit on capacity.

Develop Indicators of Unmet Demand

- Document information on unmet demand for facilities, programs and services from organized users, online community engagement, resident inquiries/requests to the Township, periodic surveys, etc.

Recreation management software enables information collection on service use and trends in performance to inform the planning and evaluation process. The Township has software it uses for recreation services management functions. In expanding its planning and evaluation capacity, staff can develop a comprehensive menu of information requirements - based on needed indicators in all service areas.

Monitor and Evaluate to Determine Success of Response

Measure Service Performance Against Targets

- Using the tools noted above to gather feedback, evaluate success of individual facilities and programs/services on an ongoing basis with organized and casual users, program participants, and instructors, in relation to predetermined performance targets.

Incorporate Results in Subsequent Planning Activities

Adjust Service Plans According to Evaluation Findings

- As a cyclical activity covering both short and long-term service provision, the findings on evaluation can be used to maintain alignment between the supply/delivery of services and community needs.

The results of this work will reveal patterns of use/participation over time, available facility/program capacity that is not being used, and measures of outstanding demand. The Township can determine if the response to unmet demand will be adding more facilities to supply or improving the performance of existing assets.

The results of the monitoring and evaluation will also inform annual planning and budgeting and can be used to update relevant components of the Master Plan. The extent that these measures can be used to project into the future will also assist in confirming longer-term facility requirements. At the same time, long-term projections must be subject to ongoing monitoring, verification and, if required, adjusted to reflect changing levels of participation and use. A sport or activity that shows high growth in participation today may level off or decline in future years and initially projected facility needs might require adjustment.

With respect to programs and related services, joint planning work with other non-municipal organizations, will reveal areas for change and the party with responsibility for this work will depend on the nature of verified need.

5.8.1 Engaging Other Service Providers

Joint service planning with other key providers in the community - the volunteer sport/recreation sector, library, schools, service clubs, cottagers' associations, etc. - should also occur on a regular basis or as needed, with a view to integrating the efforts of all in developing facilities, programs and services. Cottagers' associations are included since Seguin has a significant seasonal population and these important volunteer associations can – if they are interested – contribute to programs and are available to the community as well as their members. The municipality can take a leadership role in facilitating joint planning activities.

The number of sessions per year in which all participants should engage can be determined collectively (e.g., one per year, one per season, as required, etc.). Ideally, sessions should be scheduled to align with both service and budget planning but this might not be possible with multiple participants.

Smaller group planning sessions, therefore, by specific service area may be more reasonable in terms of accommodating other organizations, with the Township feeding this information into internal planning activities. Engagement in major project planning/development or one-time events can be more narrowly defined in terms of the parties involved and the number of 'sessions' needed. Periodic joint sessions may also be needed to address new/unforeseen topics of relevance to the parties involved. A process that works for the Township and other providers, therefore, should be developed and implemented in the short-term and can grow over time, as needed.

RECOMMENDATIONS:

- SD23. Develop an enhanced database using the Township's recreation management software to apply in a formal recreation facilities and programs/services planning to: verify community service needs, monitor and evaluate the success of the service response, and incorporate results in subsequent planning activities.
- SD24. Take the lead in developing and implementing regularly occurring joint services planning sessions with other key non-municipal providers in Seguin.
- SD25. Conduct project, program or service specific planning sessions with other providers, as required.



6.0

IMPLEMENTATION

6.0 Implementation

6.1 Updating the Master Plan

This Plan comprises a 10-year framework for the Township's parks and recreation system based on the current context and anticipated change. However, long-term projections should be regularly reviewed and updated as participation levels change. For example, a sport that is growing quickly today might slow down or decline in the future, meaning the original plans for new facilities may need to be scaled back.

RECOMMENDATIONS:

- IM1. Consider developing an annual report card to detail year by year steps to implementing initiatives within each term of the Master Plan, by setting annual objectives in the budget cycle, and tracking their progress.
- IM2. Review the Master Plan halfway through its term in 2031.

6.2 Consolidated List of Recommendations

6.2.1 Important Considerations

This Plan includes a total of 100 recommendations developed by the consulting team to help guide the Township in meeting current and future parks and recreation needs during the Plan's 10-year term. These recommendations are not rigid rules or requirements. Many of them will require further discussion and consultation with the public to reflect changes in municipal capacity, trends, community needs and interests, etc. before they are approved by Council and implemented.

Many recommendations are operational in nature: this means their implementation would be undertaken by staff as part of their day-to-day activities. The remaining capital recommendations, and those to undertake supplementary studies, require discrete budget allocations for execution. This includes both improvements/repairs to existing facilities, as well as the design and construction of new facilities and amenities. The capital cost estimates for park amenities and facilities include design fees, initial project start-up permits, insurance, protection fencing, construction signage, contingency, and a cash allowance.

6.2.2 Suggested Schedule & Cost Estimates

This section contains a suggested implementation schedule over the Plan's term to 2035. This includes timelines (Short Term: Years 1-3, Medium Term: Years 4-6, Long Term: Years 7-10) and capital cost estimates (if applicable). The proposed roll-out of the recommendations is based on the information available at the time of the Plan's development and considers staff resources, flexibility, dependencies and efficiencies.

Costs for some recommendations are yet to be determined. These have been noted in the forecast and would be in addition to the numbers provided in the Plan. For example, costing is provided for master plan studies of certain sites, but the cost of implementing the resulting designs cannot be accounted for here. Another factor to consider is cost premiums/fluctuations due to inflation, current economic environment, etc. It may take longer to complete the identified activities.

Table 6-1 below provides a summary of the Master Plan’s recommendations and costs by service area and time frame. On the following pages, Table 6-2 lists each of the recommendations and its corresponding implementation timeframe and cost estimate. Detailed breakdowns of park recommendation costs have been provided to staff as working Excel documents to facilitate tracking and actual spending.

This Plan is intended to be a living document. Therefore, in monitoring and evaluating the implementation strategy, the Township should track the progress of recommendations from initiation to completion in annual work plans and budgets. Tracking should include any changes to implementation resulting from an evolving context. Recommendations related to this work are included in section 5.8 (Service Planning & Evaluation), and section 6.1.

Table 6-1: Capital Cost Summary of Master Plan Implementation by Service Area & Time Frame

Service Area	# of Recos	Short Term (Years 1-3)	Medium Term (Years 4-6)	Long Term (Years 8-10)	Total Capital Cost Estimate
Recreation Facilities	26	\$1,285,000	\$875,000	TBD	\$2,160,000
Parks & Open Spaces	38	\$1,895,000	\$2,864,000	\$870,000	\$5,629,000
Programs & Events	11	-	-	-	-
Service Delivery	25	-	-	-	-
TOTAL	100	\$3,180,000	\$3,739,000	\$870,000	\$7,789,000

Table 6-2: Master Plan Recommendations with Suggested Implementation Schedule

Service Area	#	Recommendation	Suggested Timeline	Capital Cost Estimate (if applicable)
RECREATION FACILITIES				
Field House	RF1	Plan on providing a multi-use recreation field house in Seguin and prepare a feasibility study for this purpose prior to initiating improvements to the existing Rosseau Field House.	Short Term	\$55,000
	RF2	Determine the need to include an assessment of optional locations for a field house in the feasibility study.	Short Term	as part of RF1
	RF3	As part of the feasibility study, include capital and operating cost estimates for permanent engineered building solutions other than a bricks and mortar structure.	Short Term	as part of RF1
Ice Pads	RF4	Anticipate preparing a detailed feasibility study to confirm the need for a second ice pad during the term of the Master Plan.	Medium Term	\$75,000
	RF5	Continue to track annual use of prime time at the Humphrey Arena to identify trends and inform the feasibility study.	Ongoing	-
	RF6	As required in the interim to increase prime time capacity, consider opportunities to improve the use of non-prime time and extend arena operating hours with scheduling adjustments for late night use.	Ongoing	-
Multi-purpose Space	RF7	Consult with users of Township halls and multi-purpose rooms to determine collective needs and required changes to provide a range of indoor spaces that will support a variety of recreation uses in a cost-effective manner.	Ongoing	-
	RF8	Coordinate this work with the plans that are in progress for the Rosseau Memorial Community Hall expansion and the possibility of providing indoor community space by repurposing the Rosseau Fire Hall should it be relocated.	Short Term	-

Service Area	#	Recommendation	Suggested Timeline	Capital Cost Estimate (if applicable)
Arts Facility	RF9	If a new recreation field house is provided, consider repurposing Orrville Community Centre for arts purposes.	Medium Term	-
	RF10	If the Rosseau Fire Station is relocated and this building is renovated, consider providing multi-purpose arts spaces here or in Rosseau Memorial Hall if the library is moved to this repurposed facility, with the intention of creating an arts hub at the Hall.	Medium Term	-
	RF11	If a self-contained parks-based arts facility is considered, explore the feasibility of developing a small sustainable building that can function as a multi-purpose facility.	Medium Term	-
	RF12	When determining the extent of need for arts-specific multi-purpose facilities, ensure use will be sufficient so that facilities are optimally used.	Medium Term	-
Indoor Facility Improvements	RF13	After working with user groups to clarify needed improvements, prepare a budgeted program to implement those that are feasible.	Medium Term	-
Ball Diamonds	RF14	Conduct a criteria-driven comparative evaluation to determine which of the Humphrey, Rosseau or Christie diamonds should be upgraded to provide an improved facility for community-based organized use and rentals.	Short Term	-
	RF15	Based on the results of the evaluation, implement upgrades to the diamond selected as the preferred option.	Medium Term	\$800,000 ³²
	RF16	Anticipate the potential need to upgrade a second diamond by the end of the Plan's term.	Long Term	-

³² Estimate includes removal of existing backstop, fencing, benches; adding chain link fencing, new backstop, clay surfacing, bleachers, player benches, scoreboards; upgraded lighting fixtures; sod repair, minor field grading, field irrigation, sub drainage, and new grass outfield; consulting design fees.

Service Area	#	Recommendation	Suggested Timeline	Capital Cost Estimate (if applicable)
Ball Diamonds	RF17	Pending requirements to repurpose one or more of the other three diamonds for required recreation uses, retain and maintain the remaining facilities for pick-up play.	Ongoing	-
	RF18	Monitor the use of the upgraded diamond to determine the extent to which potential increased use, due to population growth and/or higher participation in ball sports, requires sufficient additional capacity to provide another high quality diamond.	Ongoing from Medium Term	-
Multi-purpose Playing Fields	RF19	Provide a formal multi-purpose playing field for soccer and other field sport interests that may emerge.	Short Term	\$680,000 ³³
	RF20	Consider 1) upgrading the Humphrey Public School field if an agreement with the School Board can be secured, 2) identifying a municipal park that can accommodate up to two fields if a second one is needed in the long-term, and could support one lit field as an appropriate solution to increasing capacity	Short Term	see RF19
	RF21	Monitor the use of all prime time on the first multi-purpose field provided to confirm need for a second facility and how it should be provided	Medium Term	-
Tennis & Pickleball Courts	RF22	As an initial step to introducing dedicated outdoor tennis and pickleball courts, provide up to two pickleball courts at Orrville Neighbourhood Park and a tennis court at Orrville Community Centre Park.	Short Term	\$550,000 ³⁴
	RF23	Prepare and take concept plans for these two projects to an open community meeting held to explain the rationale for locations of the first outdoor courts, and a plan to add facilities, as needed,	Short Term	-

³³ Estimate includes mobilization, clearing and grubbing, site grading, sod, goalposts, field irrigation, sub drainage, consulting and design fees.

³⁴ Estimate includes mobilization/site preparation, clearing and grubbing, asphalt surface, line painting, fencing with gate, net and posts, lighting, seating, signage, consulting and design fees.

Service Area	#	Recommendation	Suggested Timeline	Capital Cost Estimate (if applicable)
		through ongoing monitoring of use and unmet demand for access to both types of courts.		
Other Facility Interests	RF24	Monitor community interest in new types of outdoor facilities and, as demand warrants, add to supply.	Ongoing	-
Outdoor Facility Improvements	RF25	Work with user groups to clarify needed improvements, and prepare a budgeted program to implement those that are feasible.	Ongoing	-
	RF26	Consider assigning food services and storage needs priority as they emerged as common concerns among both indoor and outdoor facility users.	Ongoing	-
PARKS & OPEN SPACES				
General Parks Improvements	PO1	Adopt the proposed new park names.	Short Term	-
	PO2	Focus on improving/updates existing amenities at existing spaces, with priority given to Community Parks/Water Access Points, then Neighbourhood Parks/Water Access Points.	Ongoing	-
	PO3	Adopt the parkland classification system.	Short Term	-
	PO4	Update the Parkland Dedication/Cash-in-Lieu By-Law.	Short Term	-
	PO5	Develop a parkland disposal policy and/or integrate new policies related to parkland disposal and retention in the Official Plan.	Short Term	-
	PO6	Prioritize improvements to playgrounds, waterfronts, accessibility and trails over the term of this Plan.	Ongoing	-
	PO7	Consider adding a skatepark or pump track to supply. Approach the Near North District School Board to discuss a potential partnership for providing the skatepark/pump track at Humphrey Public School. Consult with local children and youth for the design of the facility.	Medium Term	\$500,000

Service Area	#	Recommendation	Suggested Timeline	Capital Cost Estimate (if applicable)
General Parks Improvements	PO8	Consider issuing a call-out for volunteers for developing natural ice rinks in Rosseau, Humphrey and/or Orrville. If volunteers are interested, discuss preferred locations and develop a formal agreement outlining the volunteers' and Township's roles.	Ongoing	-
	PO9	Consider developing a refrigerated outdoor ice rink.	Short/ Medium Term	\$460,000
	PO10	Provide an up-to-date outdoor fitness station.	Medium Term	see PO28
	PO11	Consider developing beach volleyball courts.	Medium Term	\$200,000
	PO12	Monitor demand for an off-leash dog area.	Ongoing	-
Lake Joseph Centennial Beach	PO13	Consider adding feature/unique waterfront seating.	Short Term	\$50,000
	PO14	Add a dock to divide the boat launch from the swimming area.	Short Term	\$20,000
	PO15	Work with a shoreline engineer and/or landscape architect to assess the flooding risks and damage at the site and develop recommended solutions.	Short Term	\$40,000 (for consulting fees)
	PO16	Upgrade the playground.	Medium Term	\$350,000
Rosseau Waterfront Park	PO17	Undertake a master plan design process that considers, at minimum: replacing the aged playground with a highly accessible playground and unique play area; improving parking and circulation; potentially adding a small covered stage for events and performances; developing a waterfront trail with connections to the planned active transportation route along Highway 141; identifying portion of land suitable to be leased for market stalls.	Short Term	\$150,000
	PO18	Determine actions regarding boathouses on public waterfront, and develop agreements as necessary.	Short Term	-

Service Area	#	Recommendation	Suggested Timeline	Capital Cost Estimate (if applicable)
Rosseau Waterfront Park	PO19	As a pilot project, lease a portion of land to the marina operator to provide food/market stalls. Develop an agreement outlining the details.	Short Term	-
Foley Community Centre Park	PO20	Redevelop the multi-sport court with new surfacing suitable for functioning as a refrigerated ice rink in the winter, lines for full court basketball, two basketball nets, and a cover to provide shade in summer and improve ice integrity in the winter.	Short/ Medium Term (to be done in phases)	see PO8
	PO21	Add a playground.	Short Term	\$350,000
Foley Matheson Park & Beach	PO22	Upgrade play equipment.	Short Term	\$350,000
	PO23	Add waterfront seating/loungers.	Short Term	\$50,000
	PO24	Consider a mobility mat from the parking lot to the water's edge.	Short Term	\$10,000
	PO25	Explore the opportunity to lease a portion of land from Hydro One near the Park. If possible, develop a secondary play area on that land with an updated playground and volleyball courts with a pathway connection to the beach.	Short Term	see PO10
Orrville Neighbourhood Park	PO26	Convert the basketball court to a pickleball court and expand the parking area.	Short Term	\$155,000
Orrville Community Centre Park	PO27	Undertake a master plan design process to assess the feasibility and confirm community demand for a skatepark/pump truck and/or basketball court and/or tennis court (as well as parking improvements, seating and shade).	Short Term	\$80,000
Water Access Points	PO28	Undertake a detailed review of all water access points to identify needed improvements, including for example, accessibility, parking, swimming, small craft facilities, environmental protection and encroachment issues.	Short Term	-
Humphrey Nature Trails Barn	PO29	Install a large picnic pavilion.	Short Term	\$190,000

Service Area	#	Recommendation	Suggested Timeline	Capital Cost Estimate (if applicable)
Humphrey Community Park	PO30	Basketball court resurfacing, potential ball diamond improvement, potential bleacher improvements, playground, new outdoor fitness equipment.	Medium Term	\$582,000
Rosseau Community Park	PO31	Basketball court resurfacing, ball diamond improvements, playground.	Medium Term	\$382,000
The Village Green	PO32	Playground, seating, small shade structure.	Short Term	\$390,000
Maple Key Park & Beach	PO33	Playground, seating, small shade structure.	Short Term	\$390,000
Foley Horseshoe Pits	PO34	Improve sand.	Short Term	\$15,000
Joseph Hannon Memorial Park	PO35	Garden bed improvements, art commission.	Short Term	\$5,000
First Lake Beach	PO36	Playground.	Long Term	\$350,000
Horseshoe Lake Beach	PO37	Play equipment, seating.	Long Term	\$170,000
Horseshoe Lake Park	PO38	Playground, seating.	Medium Term	\$370,000
PROGRAMS & EVENTS				
New Opportunities	PE2	Consider giving administrative support to the Community Services Department to allow the Program Coordinator to focus their responsibilities on facilitating Township programs, activities, and events.	Ongoing	-
	PE3	Convene permanent and seasonal residents through a summer waterfront festival to celebrate the Township's many lakes.	Medium Term	TBD
	PE4	Work with mushers to livestream their view of the Sled Dog Mail Run using GoPro cameras.	Medium Term	-
	PE5	Promote a "Virtual Paws Walk" during the Sled Dog weekend.	Short Term	-

Service Area	#	Recommendation	Suggested Timeline	Capital Cost Estimate (if applicable)
New Opportunities	PE6	Encourage local leaders to hold single-day “masterclass workshops” focused on adult education and learning.	Short Term	-
	PE7	Pilot a youth entrepreneur market event.	Medium Term	-
	PE8	Work with community partners to plan a recurring open mic night and/or social hobby night for teens.	Short Term	-
	PE9	Host a casual summer volleyball tournament at Rosseau Waterfront Park with temporary nets and music.	Short Term	-
	PE10	Consider holding dedicated recreation-related fundraisers to fund short-duration programs and workshops in the shoulder season.	Short Term	-
	PE11	Organize a monthly pub trivia night at Orrville Community Centre geared to adult residents.	Medium Term	-
	PE12	Expand outdoor recreation offerings through trail and nature programming, scavenger hunts, land-based learning, etc.	Ongoing	-
SERVICE DELIVERY				
Municipal Service Delivery Model	SD1	As part of the feasibility study for the recreation field house, assess the type and number of staff positions required for its operations.	Short Term	-
Policies to Support the Volunteer Sector	SD2	Work with volunteer organizations to clarify support requirements in program development and provision in relation to the Township’s capacity to respond.	Ongoing	-
	SD3	At the next review of the Donations Policy, consider amendments to enable applicants to self-screen before moving on to complete an application.	Medium Term	-
	SD4	If a Community Group Affiliation Policy is developed, coordinate with the Donation Policy to preclude overlaps or contradictions between the two.	Medium Term	-

Service Area	#	Recommendation	Suggested Timeline	Capital Cost Estimate (if applicable)
Policies to Support the Volunteer Sector	SD5	Consider changing the name of the Donations Policy to the Municipal Grant Policy to clarify that it is funding from the Township to the community.	Short Term	-
	SD6	Develop a Community Group Affiliation Policy to clarify the range of in-kind support services available to volunteer groups and what they must do to be eligible to be, and remain, affiliated.	Short Term	-
	SD7	Prepare a comprehensive Volunteer Development Policy to guide the role, recruitment, training, support, evaluation, and terms/conditions of placement.	Short Term	-
	SD8	Prepare a Volunteer Recognition Policy to ensure all volunteers' efforts are recognized by the municipality.	Short Term	-
Facility Policies	SD9	As required based on future demand for ball diamonds and soccer fields, develop an allocation policy for these facilities.	Medium Term	-
Partnership Policy & Agreements	SD10	Consider developing a Collaborations and Partnerships Policy to provide a framework to guide the Township in determining and entering working relationships with other agencies/organizations.	Medium Term	-
	SD11	Execute all collaborations and partnerships with appropriate formal agreements.	Ongoing	-
	SD12	Should a volunteer-based pickleball club express interest in becoming the primary user of outdoor municipal courts, prepare and enter an agreement with the group to govern facility operation and use.	Ongoing	-
	SD13	Review and update policies regularly (e.g., every five years or more frequently if required) to confirm they are current, and achieve the Township's objectives in tandem with other related policies.	Medium term	-

Service Area	#	Recommendation	Suggested Timeline	Capital Cost Estimate (if applicable)
Revenue Generation Opportunities	SD14	Use capital fundraising campaigns based on concept plans and estimated capital costs to support facility provision.	Ongoing	-
	SD15	Introduce user fees for ball diamonds and soccer fields upgraded for organized use based on Township's cost recovery model.	Short Term	-
	SD16	Develop an Amenities Donation Policy.	Short Term	-
	SD17	Consider other revenue generating opportunities such as last minute ice, commercial kitchen rentals, food service vendors and sponsorships.	Short Term	-
Accessibility & Inclusion	SD18	Continue to implement the Township's Accessibility Plan in all areas of parks and recreation services.	Ongoing	-
	SD19	When planning new or renewing existing facilities, investigate opportunities to provide those that are designed to be inclusive.	Ongoing	-
	SD20	Develop an inclusion policy.	Short Term	-
	SD21	Develop an RZone Policy.	Short Term	-
	SD22	Allocate a budget to promote and educate the community on both the Inclusion and the Rzone policies.	Short Term	-
Service Planning & Evaluation	SD23	Develop an enhanced database using the Township's recreation management software to apply in a formal recreation facilities and programs/services planning to: verify community service needs, monitor and evaluate the success of the service response, and incorporate results in subsequent planning activities.	Short Term	-
	SD24	Take the lead in developing and implementing regularly occurring joint services planning sessions with other key non-municipal providers in Seguin.	Ongoing	-

Service Area	#	Recommendation	Suggested Timeline	Capital Cost Estimate (if applicable)
Service Planning & Evaluation	SD25	Conduct project, program or service specific planning sessions with other providers, as required.	Ongoing	-
IMPLEMENTATION				
Implementation	IM1	Consider developing an annual report card to detail year by year steps to implementing initiatives within each term of the Master Plan, by setting annual objectives in the budget cycle, and tracking their progress.	Ongoing	-
	IM2	Review the Master Plan halfway through its term in 2031.	Medium Term	\$50,000



The Natural Place to Be





APPENDIX A: Consultation & Engagement Summary Report



APPENDIX A: Consultation & Engagement Summary Report



PARKS, RECREATION & CULTURE MASTER PLAN



PRELIMINARY CONSULTATION FINDINGS & SWOT ANALYSIS

Township of Seguin Recreation & Culture Committee

February 18, 2026

AGENDA

- 1. Project Workplan**
- 2. Consultation Activities & Results**
- 3. Summary of Collective Consultation Findings**
- 4. Next Steps**

PROJECT WORKPLAN

Phase 1: Current Context & Background Work

Spring-Summer 2025

- 1.1 Project Kick-off Meeting
- 1.2 Data & Document Assembly
- 1.3 Planning & Policy Review
- 1.4 Socio-demographic Profile
- 1.5 Mapping & Inventories
- 1.6 Project Team Meeting

We are here



Phase 2: Community & Stakeholder Engagement

Summer 2025-Winter 2026

- 2.1 Site Visits
- 2.2 Council & Staff Visioning Workshop
- 2.3 Representative Telephone Survey
- 2.4 Public Online Survey & Virtual Community Visioning
- 2.5 Youth Engagement
- 2.6 User Groups Online Survey
- 2.7 Preliminary Consultation Findings & SWOT Analysis
- 2.8 Recreation & Culture Committee Meeting
- 2.9 Stakeholder Focus Groups/Interviews
- 2.10 Consultation & Engagement Summary Report

Phase 3: Assessments & Plan Development

Winter - Spring 2026

- 3.1 Project Team Meeting
- 3.2 Programming Needs Assessment
- 3.3 Parks & Open Spaces Needs Assessment
- 3.4 Recreation Facilities Needs Assessment
- 3.5 Service Delivery & Policy Needs Assessment
- 3.6 Preliminary Update Virtual Presentation
- 3.7 Draft Master Plan
- 3.8 Implementation Strategy
- 3.9 Project Team Meeting
- 3.10 Revised Master Plan
- 3.11 Recreation & Culture Committee Meeting
- 3.12 In-Person Public Open House
- 3.13 Online Feedback Period
- 3.14 Project Team Meeting
- 3.15 Final Master Plan & Executive Summary
- 3.16 In-Person Presentation to Council

CONSULTATION ACTIVITIES

Residents

- Telephone Survey
- Online Survey (+ Let's Connect Seguin virtual visioning tools)
- Youth Activity

Township Council & Staff

- Visioning Workshop

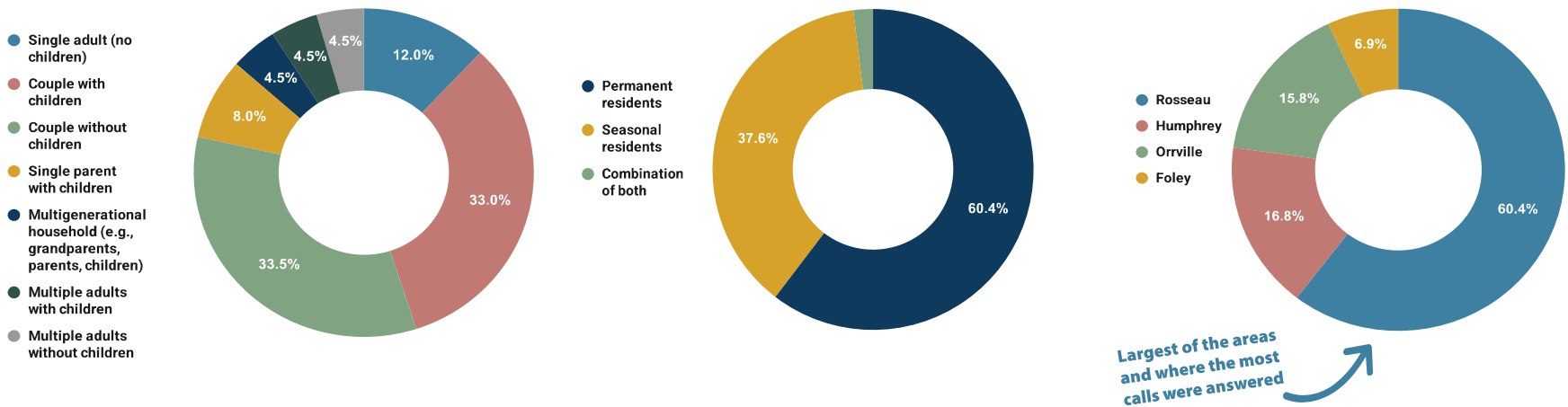
User Groups & Stakeholders

- Online Survey
- Focus Groups/Interviews (Feb. 2026)

TELEPHONE SURVEY

CONSULTATION RESULTS: Telephone Survey

- administered to **200** randomly-selected Township of Seguin households (landlines & cell phones) between September 10 and 20, 2025



CONSULTATION RESULTS: Telephone Survey

Indoor Facilities

- **36%** (72 of 200 households) use Township facilities (#1: Rosseau Field House, #2: Rosseau Hall, #3: Wellness Room)
- **Needs are met** (>73%) for all aspects (e.g., # of facilities, parking, cleanliness/maintenance, AODA accessibility, location)
- **19%** (38 households) believe more indoor facilities are needed (#1: swimming pool, #2: gymnasium, #3: walking/running track)

Strange finding. Perhaps a misunderstanding?



CONSULTATION RESULTS: Telephone Survey

Outdoor Facilities

- **28%** (55 of 200 households) use sport & rec facilities (#1: Rosseau Ball Diamond, #2: Orrville Multi-Purpose Field, #3: Humphrey Ball Diamond)
- **Needs are met** (>77%) for all aspects (e.g., location and # of facilities, AODA, spectator/audience seating, washrooms)
- **21%** (43 households) think more outdoor facilities are needed (#1: pickleball courts, #2: multi-purpose fields, #3: event space)



CONSULTATION RESULTS: Telephone Survey

Parks & Open Spaces

- **13%** (26 households) use parks & open spaces (#1: Rosseau Waterfront Park, #2: Humphrey Nature Trails, #3: Horseshoe Lake Beach)
- **Most used** park amenities: picnic areas, gazebos, playground equipment
- **Needs are met** (>84%) for all aspects (e.g., # of parks, size, variety, AODA, shade)
- **33%** (67 households) would like more park amenities (#1: beaches/water access points, #2: boat launches/docks, #3: splash pads)



CONSULTATION RESULTS: Telephone Survey

Programs

- **11%** (22 households) participate in municipal programs
- **Needs are met** (>73%) for all aspects (e.g., location, affordability, timing, AODA)
- **Top program interests:** #1: fitness classes (adults 40-64 years), #2: sports leagues/tournaments (adults 20-39 years), #3: fitness classes (adults 40-64 years)
- **Top barriers** to participating in recreation opportunities: **45%** indicate nothing prevents them, **33%** are limited by cost, **23%** are not interested in current offerings

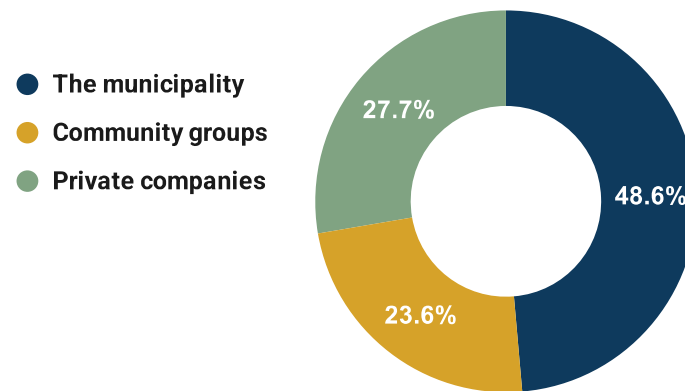


CONSULTATION RESULTS: Telephone Survey

Events

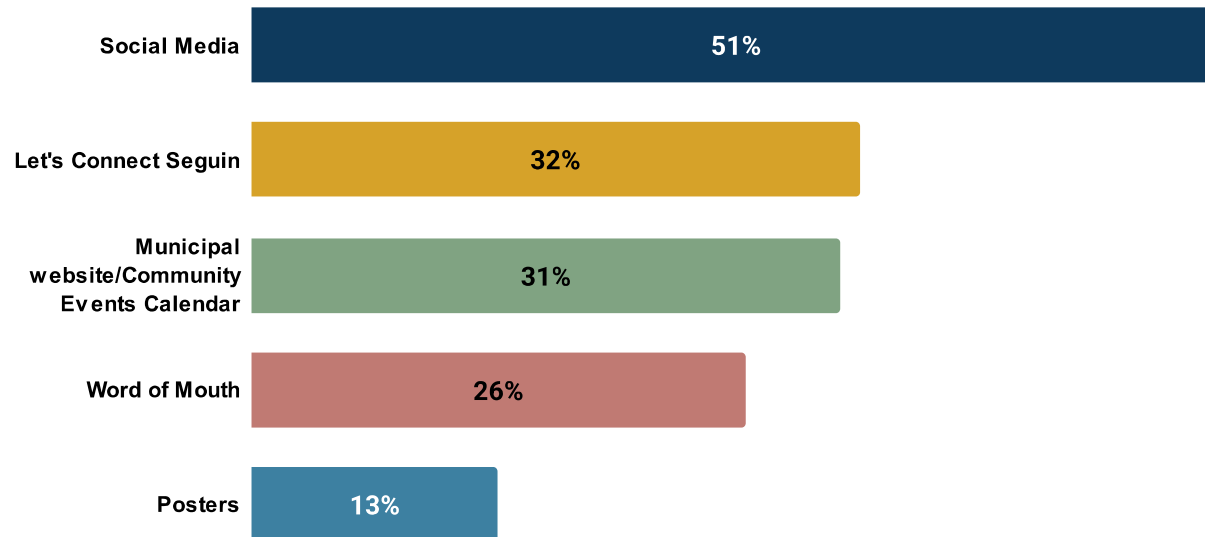
- **10%** (20 households) participate in events
- **Needs are met** (>85%) for almost all aspects (communication, timing, quality, location, variety, accessibility)
- **25%** (5 households) flagged affordability is not meeting their needs
- **8%** (17 households) think more events are needed (#1: holiday celebrations, #2: festivals, #3: parades)

Who do you or your household believe should be the primary provider of these additional events?



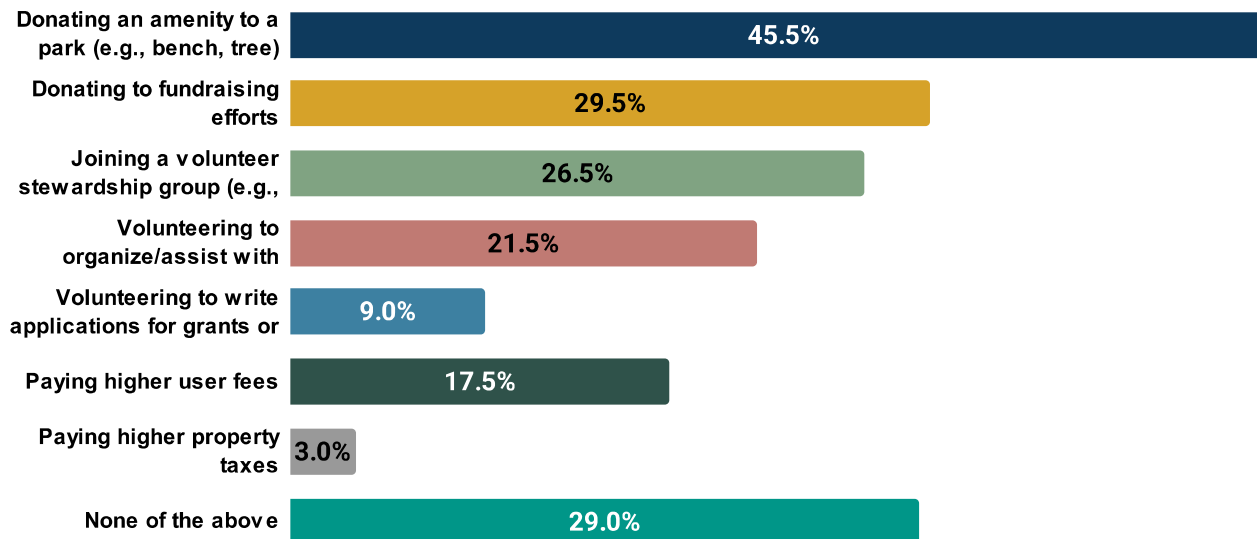
CONSULTATION RESULTS: Telephone Survey

How do you learn about what's happening in Seguin?



CONSULTATION RESULTS: Telephone Survey

Would you / your household contribute to the development / improvement of municipal recreation facilities or services in Seguin through any of the following methods?



CONSULTATION RESULTS: Telephone Survey

Recreation Outside of Seguin

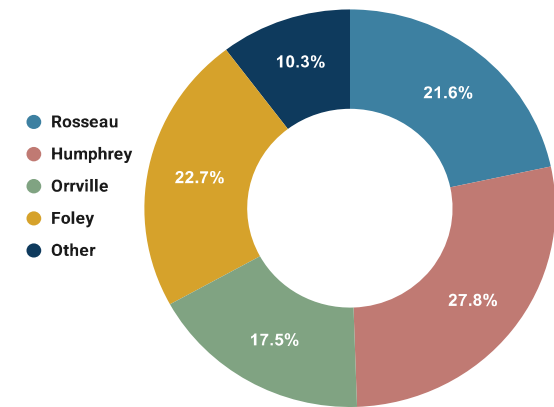
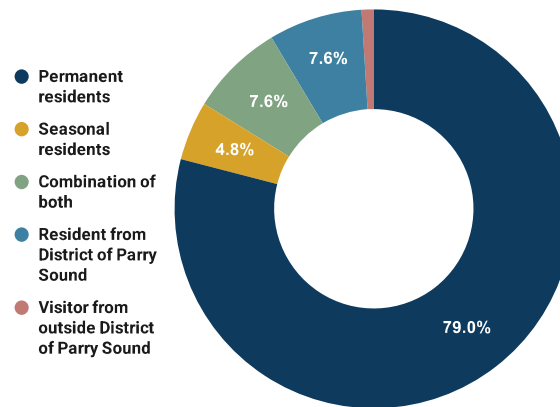
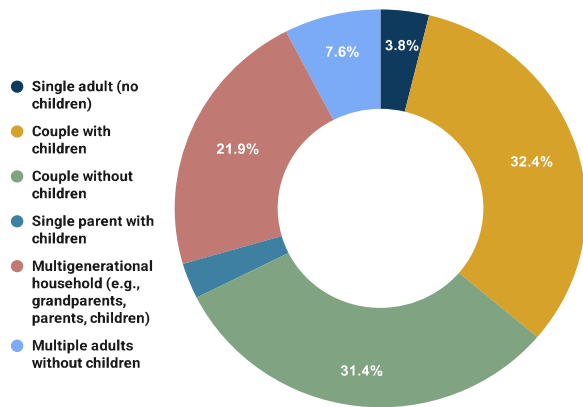
- **11%** (22 households) travel outside of Seguin to use recreation services (#1: Parry Sound, #2: Bracebridge/Huntsville/Gravenhurst)
- **Reasons:** Facilities/programs are better (#1), not available in Seguin (#2), and/or hours more convenient (#3)
- **Top programs/activities** in these other communities: sports leagues/tournaments (#1), aquatics (#2), social clubs/groups (#3)



ONLINE SURVEY

CONSULTATION RESULTS: Online Survey

- available to complete between August 31 and Dec. 1, 2025 on Let's Connect Seguin site
- **105** people self-selected to participate
- **40%** aged 20-40 years; **35.2%** aged 50-64 years; **24.8%** aged 65+ years



CONSULTATION RESULTS: Online Survey

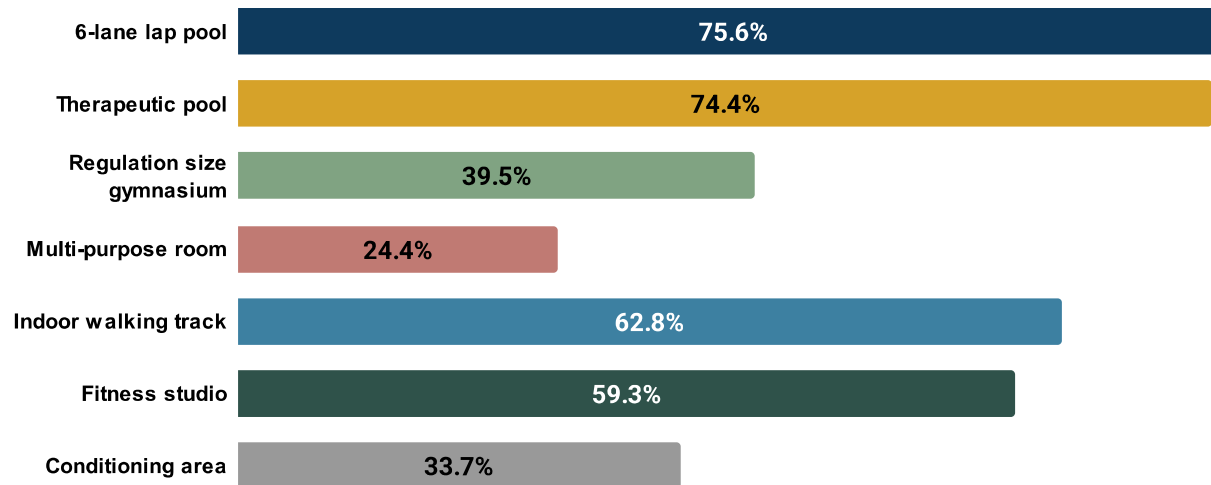
Indoor Facilities

- **53%** use Township facilities (#1: Humphrey Community Centre, #2: Orrville Community Centre, #3, Humphrey Trails Barn)
- **Needs are met** for location, parking, cleanliness/maintenance, washrooms (all >73%)
- **Needs are not met** (27%) for variety of facilities
- **61%** believe more indoor facilities are needed (#1: fitness facilities, #2: walking/running track, #3: arena)



CONSULTATION RESULTS: Online Survey

Seguin Township is partnering with area municipalities to build and run a multipurpose recreation facility (the Tamarack North Centre), located in Parry Sound and opening in Spring 2026. Which facilities do you foresee members of your household will use in the new recreation centre? (Select all that apply.)



CONSULTATION RESULTS: Online Survey

Outdoor Facilities

- **41%** use sport & recreation facilities (#1: Humphrey Ball Diamond, #2: Humphrey Sport Court, #3: Humphrey Field)
- **Needs are met** (>62%) for location of facilities, cleanliness/maintenance, parking)
- **Needs are not met** (>24%) for food services (e.g., canteen), variety of facilities, washrooms
- **51%** think more outdoor facilities are needed (#1: outdoor rinks, #2: walking/running tracks, #3: volleyball courts)



CONSULTATION RESULTS: Online Survey

Parks & Open Spaces

- **66%** use parks & open spaces + **74%** use beaches & boat launches (#1: Humphrey Nature Trails, #2: Rosseau Waterfront Park, #3: Foley Matheson Park & Beach)
 - **Most used** park amenities: playground equipment, picnic areas, skating loop
 - **Needs are met** (>75%) for parking, location, cleanliness/maintenance
 - **Needs are not met** (>25%) for # of parks, variety, washrooms
- **67%** would like more park amenities (#1: trails, #2: waterfront trails, #3: beaches)



CONSULTATION RESULTS: Online Survey

Programs

- **32%** participate in municipal programs
- **Needs are met** (>65%) for location
- **Needs are not met** (>26%) for variety, communication



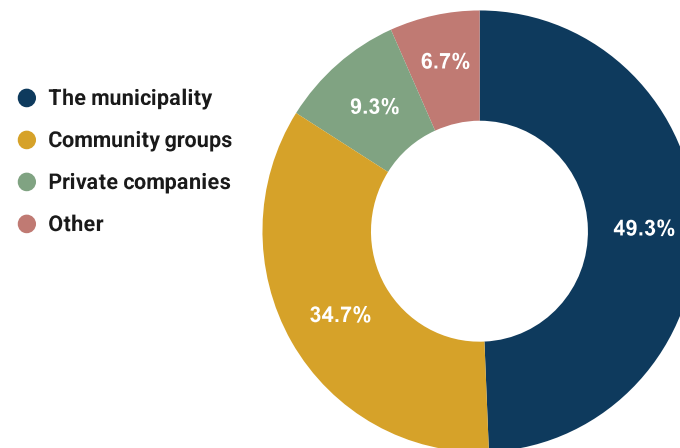
- **Top program interests:** #1: special events (adults 40-64 years), #2: social clubs & groups (seniors 65-74 years), #3: outdoor recreation (adults 40-64 years)
- **Top barriers** to participating in rec opportunities: **47%** don't know what's available/can't find info, **31%** are not interested in current offerings, **24%** indicate there are not enough rec opportunities for adults

CONSULTATION RESULTS: Online Survey

Events

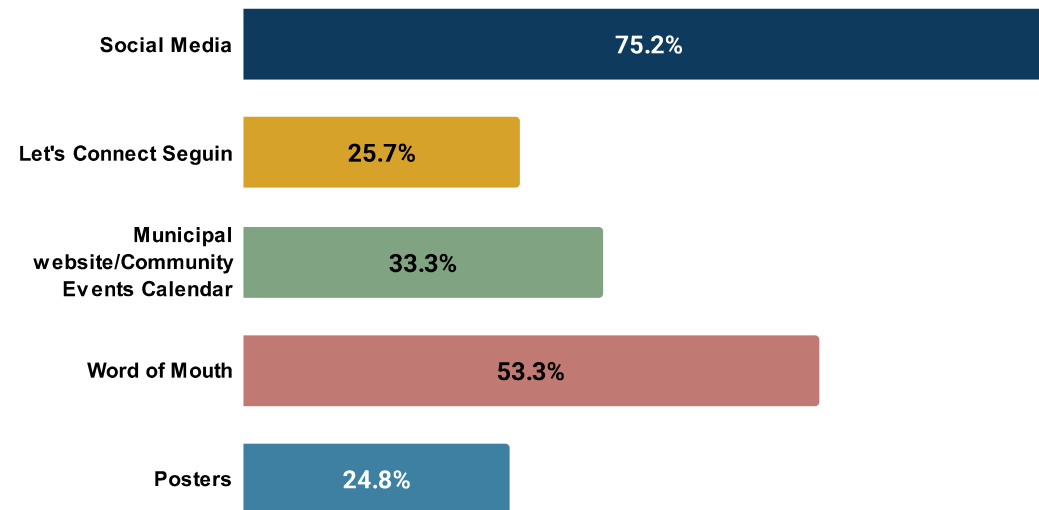
- **58%** participate in events
- **Needs are met** (>66%) for location, affordability
- **Needs are not met** (>23%) for variety, communication
- **70%** think more events are needed (#1: festivals, #2: markets, #3: outdoor entertainment)

Who do you or your household believe should be the primary provider of these additional events?



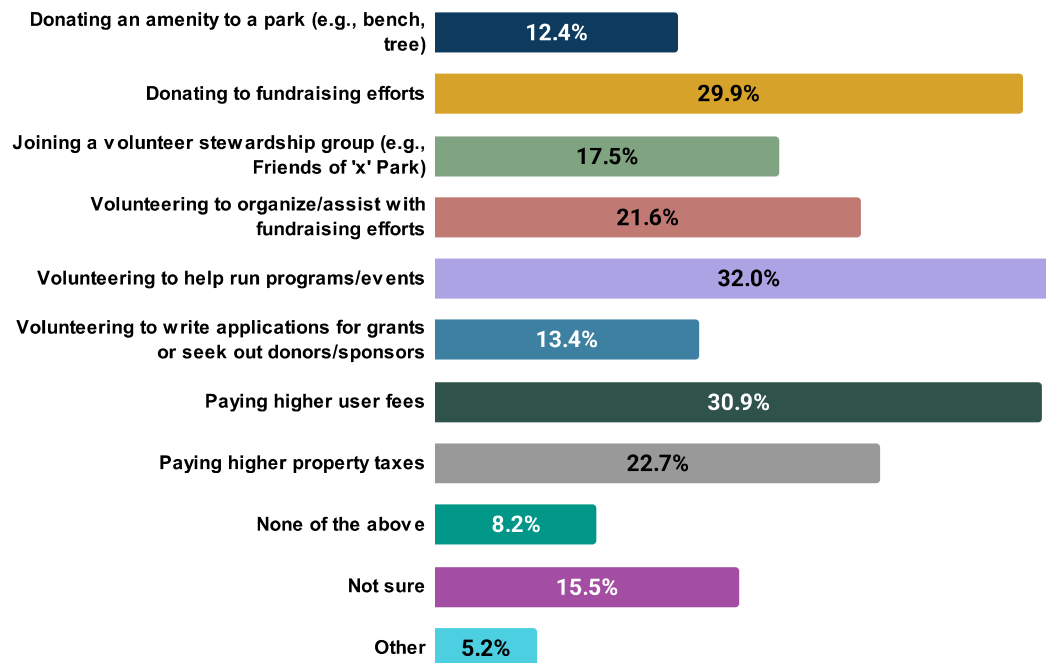
CONSULTATION RESULTS: Online Survey

How do you learn about what's happening in Seguin?



CONSULTATION RESULTS: Online Survey

Would you / your household contribute to the development / improvement of municipal recreation facilities or services in Seguin through any of the following methods?



CONSULTATION RESULTS: Online Survey

Recreation Outside of Seguin

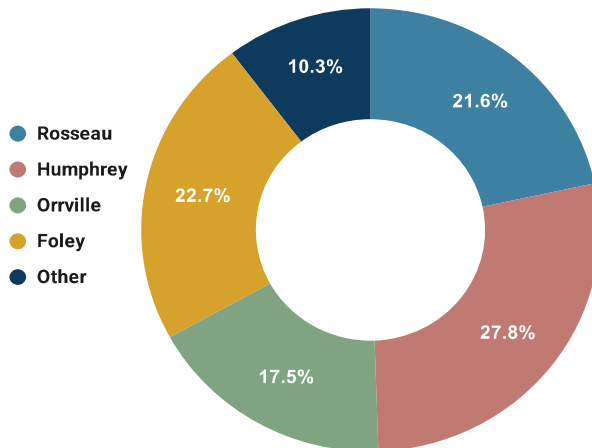
- **61%** travel outside of Seguin to use recreation services
- **Reasons:** Facilities/programs are not available in Seguin (#1), are better elsewhere (#2), and/or hours more convenient (#3)
- **Top programs/activities** in these other communities: outdoor sport/recreation(#1), aquatics (#2), fitness classes (#3)



YOUTH ENGAGEMENT

CONSULTATION RESULTS: Youth Engagement

- activity sheet completed by **52** students at Humphrey Public School
- **age range:** 10 to 13 years



Seguin Township is creating a **Master Plan** – a guide for the next 10 years that will shape our parks, trails, beaches, boat launches, recreation facilities, programs, and events all the way to 2036! The project team is learning from all kinds of information – things like how our community is growing, what new trends are popping up, what they see when they visit local spots, and what people in Seguin have to say.

But here's the best part: **this plan is really about YOU!** Many of the ideas and improvements will come to life while you're growing up – through your teen years and beyond. That means your opinion really matters. We want to hear about what **YOU** like to do and what kinds of parks, programs, or spaces would make Seguin even better. Your ideas can help shape the future of our community – so let's hear them!

First, tell us a bit about you...

What is your age? 11

Where do you live in Seguin? (Circle one)

Foley

Humphrey

Orrville



Other: _____

What are your favourite activities to do for fun? (Check off/add as many as you like!)

- | | | |
|---|---|---|
| <input type="checkbox"/> watching movies/TV/videos | <input type="checkbox"/> gardening, tending to plants | <input checked="" type="checkbox"/> soccer |
| <input type="checkbox"/> TikTok challenges, video editing | <input type="checkbox"/> working out, weightlifting | <input checked="" type="checkbox"/> baseball/softball |
| <input type="checkbox"/> computer/video games, Discord | <input type="checkbox"/> running | <input checked="" type="checkbox"/> basketball |
| <input type="checkbox"/> graphic/digital art, photography | <input type="checkbox"/> walking, hiking, birdwatching, foraging | <input type="checkbox"/> football |
| <input checked="" type="checkbox"/> models, Lego, 3D printing | <input type="checkbox"/> hanging out at the park/beach | <input type="checkbox"/> lacrosse |
| <input type="checkbox"/> game design/coding | <input checked="" type="checkbox"/> ice/field/hall hockey, shinny | <input type="checkbox"/> golf |
| <input type="checkbox"/> playing/mixing music | <input type="checkbox"/> figure skating | <input type="checkbox"/> disc golf |
| <input type="checkbox"/> listening to music/concerts | <input type="checkbox"/> cross-country skiing, snowmobiling | <input type="checkbox"/> badminton |
| <input type="checkbox"/> singing | <input type="checkbox"/> snowshoeing | <input type="checkbox"/> martial arts |
| <input type="checkbox"/> dancing | <input type="checkbox"/> biking | <input type="checkbox"/> Zumba, yoga, Pilates |
| <input type="checkbox"/> hair, makeup, nail art | <input type="checkbox"/> canoeing, kayaking, paddleboarding | <input type="checkbox"/> _____ |
| <input type="checkbox"/> drawing, painting, arts/crafts | <input checked="" type="checkbox"/> swimming | <input type="checkbox"/> _____ |
| <input type="checkbox"/> reading, going to the library | <input type="checkbox"/> fishing | <input type="checkbox"/> _____ |
| <input type="checkbox"/> writing/journaling | <input type="checkbox"/> skateboarding, scootering, rollerblading | <input type="checkbox"/> _____ |
| <input type="checkbox"/> board games, card games | <input type="checkbox"/> volleyball | <input type="checkbox"/> _____ |
| <input type="checkbox"/> sewing/knitting/crochet/etc. | <input type="checkbox"/> ping pong | <input type="checkbox"/> _____ |
| <input type="checkbox"/> cooking/baking | <input type="checkbox"/> tennis | <input type="checkbox"/> _____ |
| <input type="checkbox"/> drama, improv, theatre | <input type="checkbox"/> pickleball | <input type="checkbox"/> _____ |

CONSULTATION RESULTS: Youth Engagement

Where do you like to spend time outdoors?
(You can name a park, trail, beach, or other favourite spot!)

I spend lots of my time at arenas and walking my dog in the nature trails.

What would make Seguin even better for youth?

New parks, facilities, or amenities I'd like to see and where:
adding a gym to the arena for hockey and sport team.

Programs, events, or activities I wish existed or were a bit different:
a go kart racing track with a batting cage.

One fun idea I have for the future:

a stocked pond full of bass & crappie trout surfers and others.

Programs, events, or activities I wish existed or were a bit different:

fishing competition every year

What would make Seguin even better for youth?

New parks, facilities, or amenities I'd like to see and where:
better parks for all ages and more sport courts

Programs, events, or activities I wish existed or were a bit different:
badminton and tennis activities

One fun idea I have for the future:
a humphrey hockey team for all people around humphrey

What would make Seguin even better for youth?

New parks, facilities, or amenities I'd like to see and where:
new parks like a state park basketball nets

Programs, events, or activities I wish existed or were a bit different:

I wish there were more sports for us to sign up for not just in the summer.

One fun idea I have for the future:

A volleyball court is something I would add for the future. Indoor not outdoor also a indoor basket ball court.

One fun idea I have for the future:

lacrosse league

Programs, events, or activities I wish existed or were a bit different:

I wish we could hold more festivals and events for the whole town to come together and have fun.

Programs, events, or activities I wish existed or were a bit different:

dance party

What would make Seguin even better for youth?

New parks, facilities, or amenities I'd like to see and where:
I would like to add mountain bike trails and pump tracks. Also with big jumps.

Programs, events, or activities I wish existed or were a bit different:
I wish we had more hockey programs or sport teams

Programs, events, or activities I wish existed or were a bit different:

I wish we had a day where we come together and bake stuff like different each month.

Where do you like to spend time outdoors?
(You can name a park, trail, beach, or other favourite spot!)

I like the numerous parks and forest area located all around Seguin, I feel it's really nice to see all the plants and animals.

CONSULTATION RESULTS: Youth Engagement

Favourite Leisure Activities

- team sports (hockey, soccer, basketball)
- outdoor recreation (swimming, fishing, biking, skateboarding/scootering)
- media & entertainment (watching movies/TV/TikTok, playing video games, building Lego)
- arts & crafts (drawing, painting, general)

Favourite Recreation Spots

- Rosseau Beach
- waterfront access
- trails
- private yards/properties

CONSULTATION RESULTS: Youth Engagement

Ideas for the Future

- hockey arena in Rosseau
- workout gym
- “mini stick” arena
- indoor volleyball court
- indoor basketball courts
- more soccer fields
- skate park
- more sport courts/year-round sports
- badminton and tennis
- tracks for dirt bikes and motocross, mountain bike trails
- dog park
- “floating” water park
- fishing tournament/competition
- forest school
- more Township-wide festivals/events
- baking competition

USER GROUP SURVEY

CONSULTATION RESULTS: User Group Survey

- invitation to participate sent to **48** local organizations (arts groups, sports leagues, seniors clubs, lake associations)
- received **17** completed surveys:
 - Christie Seniors
 - CNIB Lake Joe
 - EarlyON
 - Essentrics with Caroline
 - Foley Pickleball
 - Humphrey Seniors
 - Humphrey Skating Club
 - Humphrey Slowpitch
 - Humphrey Soccer
 - Little Lake Joseph Association
 - Orrville Line Dancing
 - Orrville Pickleball
 - Otter Lake Ratepayers' Association
 - Parry Sound Snowmobile District 1
 - Seguin Scottish Country Dancers
 - Sugar Lake Association
 - Whispering River Music

CONSULTATION RESULTS: User Group Survey

- **Top age groups served:** all-ages/families, 65-75+ years)
- **60%** (15 groups) use indoor rec facilities (#1: Orrville Community Centre, #2: Humphrey Community Centre, #3: Foley Community Hall)
- **31%** (4 groups) use outdoor rec facilities (ball diamonds, Humphrey Sport Field)
- **31%** (4 groups) use parks/green spaces (Foley Matheson Park & Beach, Humphrey Nature Trails, Maple Key Park & Beach, Rosseau Waterfront Park)



CONSULTATION RESULTS: User Group Survey

"We love Orrville Community Centre - it's just a drive that many of our Parry Sound seniors do not want to make. Space in Seguin is limited - despite all the **halls**, they **are frequently booked solid** for sports activities and religious use, and **not available for arts activities.**"

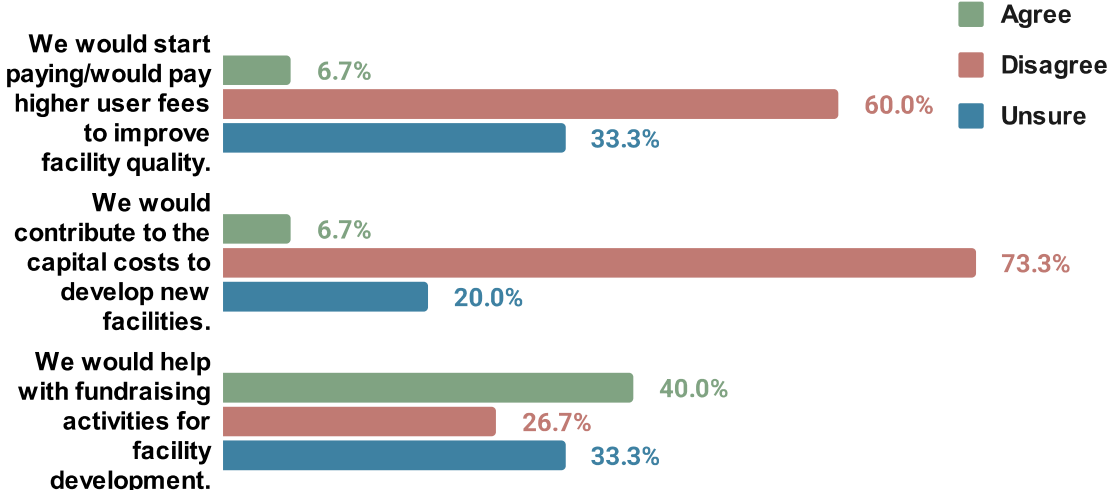
"The rectangular shape of the room on the **2nd floor of the Humphrey Community Centre is not geared for exercise.** I have been teaching at the facility since 2021 and I quickly learned that the fee charged for the program would not cover the cost of insurance (\$5 million liability), facility rental, cost of website, not to mention my time as an instructor. **I have asked for support to promote my program via the new electronic board** but I am told this is not allowed because I charge a fee."

"There is **NO adequate indoor performance/ community art space** in Seguin other than what we provide with our community stage. The Orrville Community Hall stage is a large, old fashioned box stage with no curtains or arch, or front of stage capacity. It also has no back stage capacity. There is **no adequate rain shelter for outdoor performances** in Rosseau or Humphrey."

"I would like to offer **outdoor classes at a municipally owned park/space** in Seguin. I considered the Gazebo at the Humphrey Community Centre but I would **prefer a park space with some sun and shade.** Instead, I opted for teaching at the Tony Agnello Water Treatment Plant in Parry Sound at a cost of \$0 during the summer of 2025. Parry Sound permits 3 hours use of outdoor space at no charge."

CONSULTATION RESULTS: User Group Survey

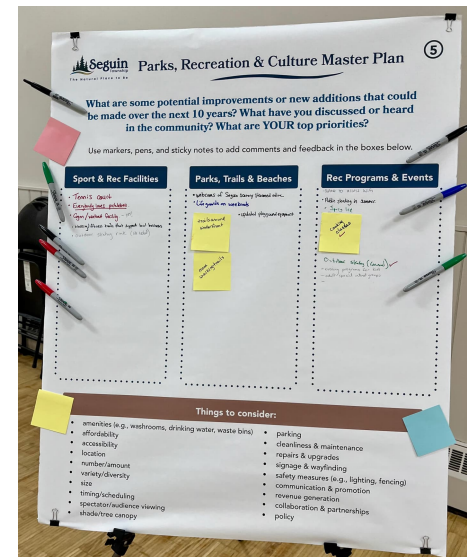
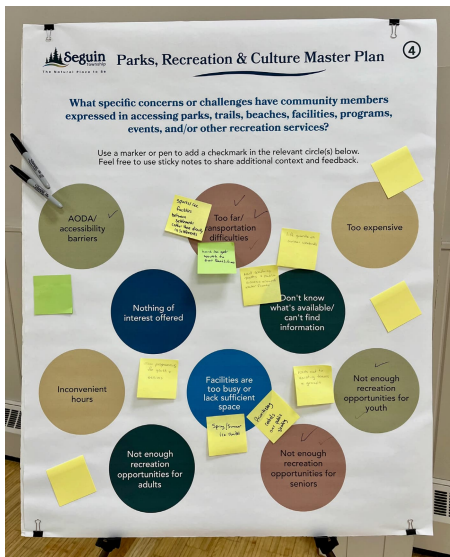
We are interested in your organization's views concerning financial support for recreation services development. Please indicate whether you agree or disagree with the following statements, for facilities to suit your needs.



COUNCIL & STAFF WORKSHOP

CONSULTATION RESULTS: Council & Staff Workshop

- 14 attendees (e.g., Mayor, Councillor, Assistant Program Coordinator) on August 5, 2025



CONSULTATION RESULTS: Council & Staff Workshop

What do you hear from the community?

- transportation difficulties/recreation facilities between settlement areas
- not enough recreation opportunities for youth/hard to get them to facilities
- not enough recreation opportunities for seniors
- arena rentals are prioritized over public skating
- AODA/accessibility updates
- desire for walking paths & more public access along waterfronts
- conflict between basketball & pickleball users of multi-sport court
- events (e.g., Pumpkin Fest, Santa Skate) are strong community builders

CONSULTATION RESULTS: Council & Staff Workshop

Potential Improvements for the Next 10 Years

- more walking/fitness trails, especially at waterfronts, and mountain biking trails
- fitness/workout space to exercise
- outdoor skating rink
- updated playground equipment + replacement strategy
- lifeguards on weekends
- tennis court
- public skating in summer
- rock climbing gym
- skate park/bike park
- live webcams showing beach conditions
- cooking classes
- evening programs for kids
- co-working/remote work space in multi-purpose rooms with WiFi
- adult special interest groups
- additional revenue through programming

COLLECTIVE SUMMARY OF CONSULTATION FINDINGS

CONSULTATION RESULTS: INDOOR FACILITIES

- **Usage and Preferences:** ranges from 36% (telephone survey) to 53% (online survey)
- **Most used:** Community Centres
- **Satisfaction:** high for parking and cleanliness, lower for variety in available facilities
- **Future Needs:** strong desire for more indoor facilities (e.g., swimming pool, gymnasium, fitness centre, indoor walking/running track). Many residents thus foresee using the upcoming multipurpose facility in Parry Sound, especially the pools

CONSULTATION RESULTS: **OUTDOOR FACILITIES**

- **Usage and Preferences:** ranges from 28% (telephone survey) to 41% (online survey)
- **Most used:** Rosseau & Humphrey Ball Diamonds
- **Satisfaction:** high for parking and cleanliness, low for food services and facility variety

CONSULTATION RESULTS: **PARKS & OPEN SPACES**

- **Usage and Preferences:** ranges from 13% (telephone survey) to 66% (online survey)
- **Key Locations:** Humphrey Nature Trails, Rosseau Waterfront Park
- **Popular Amenities:** picnic areas, playground equipment, water access points
- **Demand:** water access points, boat launches/docks, trails/waterfront trails

CONSULTATION RESULTS: PROGRAMS

- **Program Participation:** ranges from 11% (telephone survey) to 32% (online survey)
- **Satisfaction:** location and affordability generally met, demand for more variety
- **Top Interests:** adults 40-64 years (special events, fitness classes, outdoor rec), adults 20-30 years (sports leagues/tournaments), social clubs & groups (seniors 65-74 years)
- **Emerging Interests:** forest school, baking competition, cooking class

CONSULTATION RESULTS: EVENTS

- **Event Participation:** ranges from 10% (telephone survey) to 58% (online survey)
- **Future Wishes:** festivals, holiday celebrations, markets, outdoor entertainment
- **Mixed views** on who should provide these events (Township vs. groups vs. private)

CONSULTATION RESULTS: COMMUNICATION

- **Primary Channels:** social media (51% telephone, 75% online), website (31%, 33%)
- **Secondary Channels:** word of mouth (26%, 53%), Let's Connect Seguin (32%, 25%)

CONSULTATION RESULTS: CONTRIBUTION

- **Willingness to Support:** most openness to donating to fundraising efforts, volunteering
- **Financial Contribution:** low support for paying higher property taxes to fund development (3%, 23%) or paying higher user fees (18%, 31%)
- **User Group Views:** majority are not willing to contribute to capital costs of new facilities or pay higher user fees, but 47% would help with fundraising

CONSULTATION RESULTS: BARRIERS TO RECREATION

- **Information Access:** 47% of online respondents do not know what is available
- **Logistics:** transportation difficulties between settlement areas; availability of halls
- **Cost:** 33% of telephone respondents are limited
- **Interest:** 23% (telephone) and 31% (online) find no alignment with current offerings
- **Recreating Elsewhere:** 11% (telephone) and 61% (online) travel outside of the Township for recreation, primarily for aquatics, sports leagues, fitness classes not available in Seguin or of higher quality

ANALYSIS

Strengths & Opportunities

- Social media communication
- Water access points
- Township-owned shoreline
- Trails (active & passive)
- Community-oriented events
- Tamarack North Centre
- Community gardens
- More adult fitness options
- Youth amenity (skate park, pump track?)
- Dog park?
- Arena expansion?

Existing & Future Challenges

- Promoting offerings to residents
- Geographic size/segregated settlements
- Pickleball demand
- Population growth
- AODA/accessibility upgrades
- Playground improvements
- Staffing/recruitment (especially lifeguards)
- Balancing provision for various age groups
- Revenue to support recreation

NEXT STEPS



1. **Identify stakeholders** (who should we speak to?)
2. **Conduct focus groups/interviews and gather more data**
3. **Submit Consultation & Engagement Summary Report**
4. **Meet with Township**
5. **Prepare needs assessments**
6. **Preliminary update to present initial findings to staff**
7. **Draft master plan & draft implementation strategy**



Thank you!

Questions? Comments?

Danielle Lenarcic Biss

dlenarcicbiss@thincdesign.ca



PARKS, RECREATION & CULTURE MASTER PLAN





The Corporation of the Township of Seguin
5 Humphrey Drive, Seguin, ON P2A 2W8
Fax: 705-732-6347
info@seguin.ca

Request To Be Heard By Council Form

Please Note: Delegations to Council are limited to 10 minutes in length, Persons desiring to present information to Council or to make a request of Council shall provide a completed "Request to be Heard by Council" form to the Clerk no later than 4:00 p.m. on the Monday preceding the next regularly scheduled Council Meeting. Where that Monday is a holiday, no later 4:00 p.m. on the Friday before the holiday. Submission of this form prior to the deadline does not guarantee granting of delegate status for the meeting date requested. The Clerk shall have discretion to limit the number of delegations in order to facilitate an orderly and timely meeting.

Please print Delegate requested June 15, 2026
Date of Council Meeting You Wish to Attend: May 19, 2026

Name: Diana Piquette Presenter changed to Rob Bosomworth

Group Being Represented: Safe Quiet Lakes

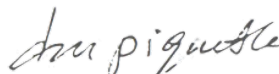
Attending In-Person or Virtually Through Zoom: In-Person

Telephone No.: 705-641-2312

Email Address: outreach@safequiet.ca

Address: P.O.BOX 358 ROSSEAU
ROSSEAU ON P0C 1J0

Please provide a brief outline of the topic/issue you wish to speak about. Attach a separate sheet if necessary.



Signature

April 23, 2026

Date

Safe Quiet Lakes will provide Seguin Township Council with a brief overview of the organization's mandate to promote safe, respectful, and environmentally responsible boating across our waterways. The delegation will share key findings from the Our Lakes, Our Views survey, highlighting community perspectives and concerns related to boating activity, noise, safety, and shoreline enjoyment. We will also outline the organization's recent activities, including public education campaigns, outreach initiatives, partnerships with lake associations, and efforts to support balanced solutions that protect the quality of life on our lakes.

Safe Quiet Lakes

BOATER'S CODE

Keep the Waterways Safe

SPEED 9km/hr while 30 metres from shore

WAKE No wake while in rivers and close to shore

AWARE Be aware of swimmers, non-motorized boats, and wildlife

SAFE Follow the rules of the water and carry all safety equipment



FOR MORE INFORMATION



Safe Quiet Lakes

MISSION

To be a leading voice in promoting safe, quiet waterways and respectful boating practices through education, advocacy and legislative change

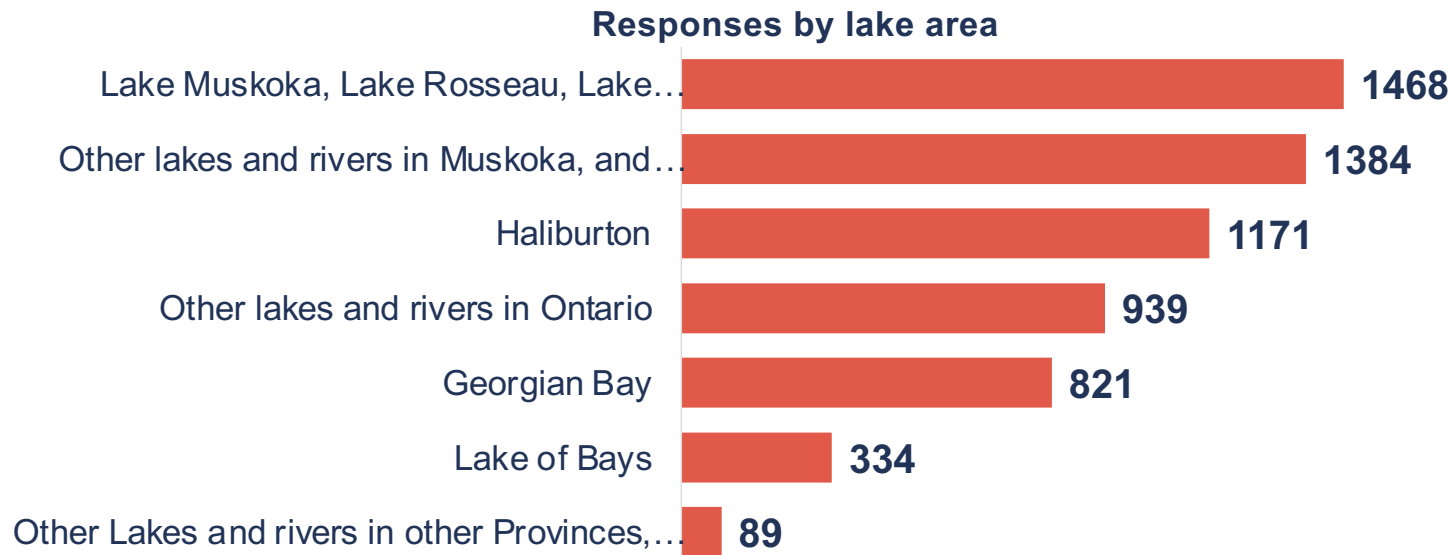
TODAY'S PRESENTATION

- 2025 Survey Results Overview
- Wake Management
- Collaborative Solutions



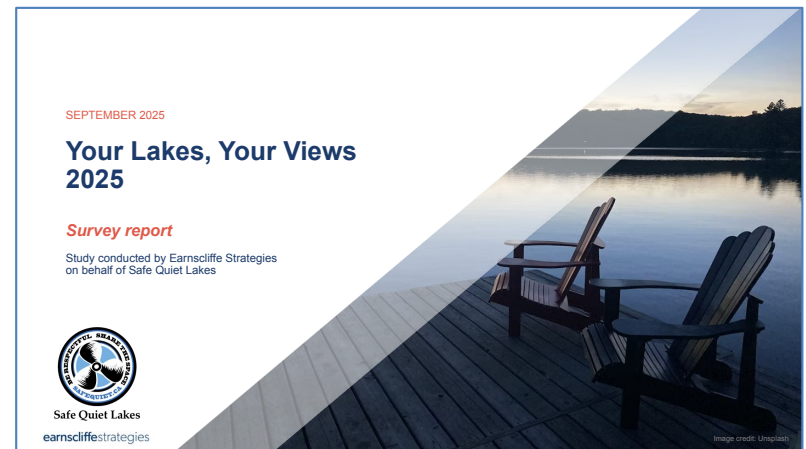
2025 Lake Experience Survey

- **Four** major surveys conducted :2013, 2017, 2021, 2025
- **Over 7,100** respondents across Muskoka, Georgian Bay & Haliburton
- **One of the largest** inland boating and lake experience surveys in Canada
- Rigorous opt-in research led by the Opinion Research team at Earnscliffe Strategies and Allan Gregg



Survey Highlights

- Cottage serenity is very important
- Experience is good overall but deteriorating
- Lake use is changing – more paddle craft
- Some - power boating enthusiasts - hold markedly different views
- Strong consensus (90%) on values, concerns, responsibility, and solutions



The full survey report is available on our website: safequiet.ca

We are grateful to Earnscliffe for their leadership and help.

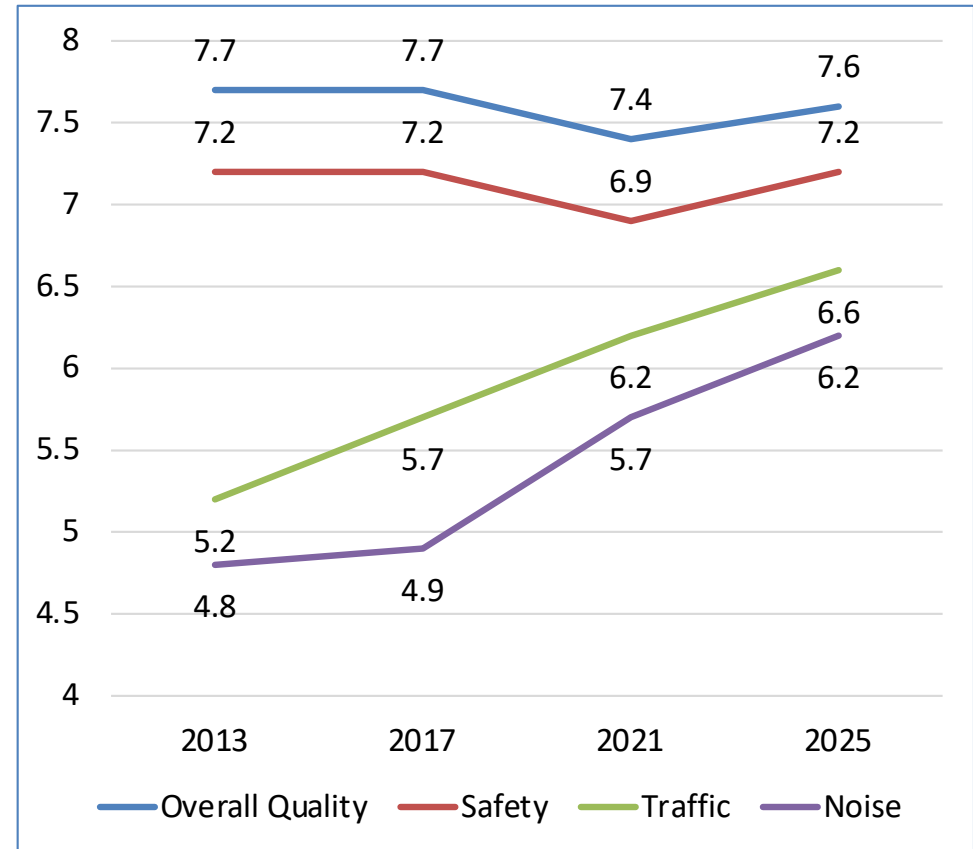


Survey Highlights - Trends

Lake experience is deteriorating

Looking at respondents from the Big Muskoka Lakes, for which there is tracking data back to the original survey in 2013, these lake users perceive

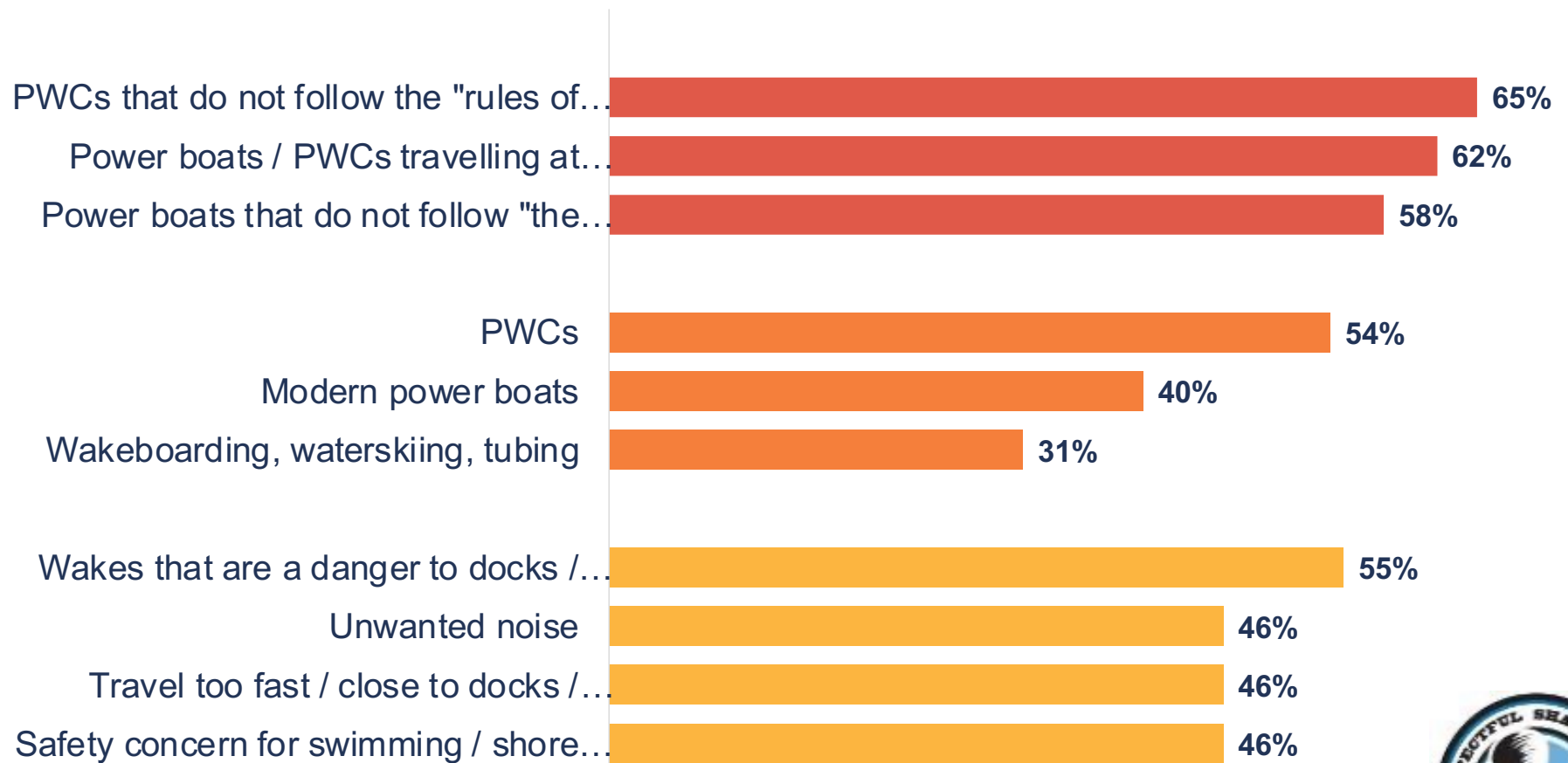
- their lakes to be busier and noisier,
- continuing a trend that goes back to the beginning of Your Lake, Your Views.
- Perceptions of quality and safety, which declined in 2021, have rebounded and sit in line with results for 2013 and 2017.



Survey Highlights – Top Concerns

Safety, PWC's Noise, Wakes

% rating 4 or 5 out of 5

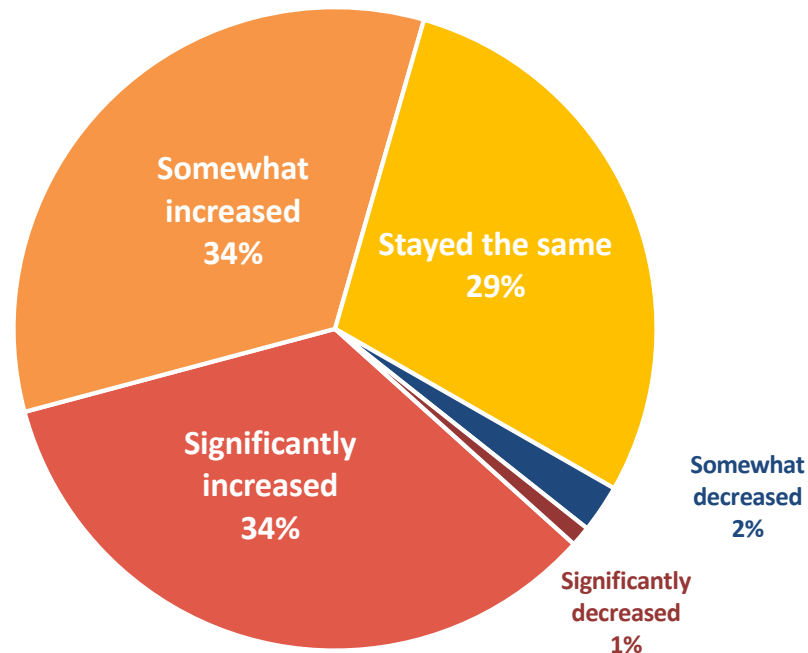


Survey Highlights – Top Concerns

Increase in amount of enhanced wakes

- Most (81%) understand what is meant by the term “enhanced wake.”
- Two in three (68%) say the amount of enhanced has increased either somewhat (34%) or significantly (34%) in the past 5 years.

Change over time



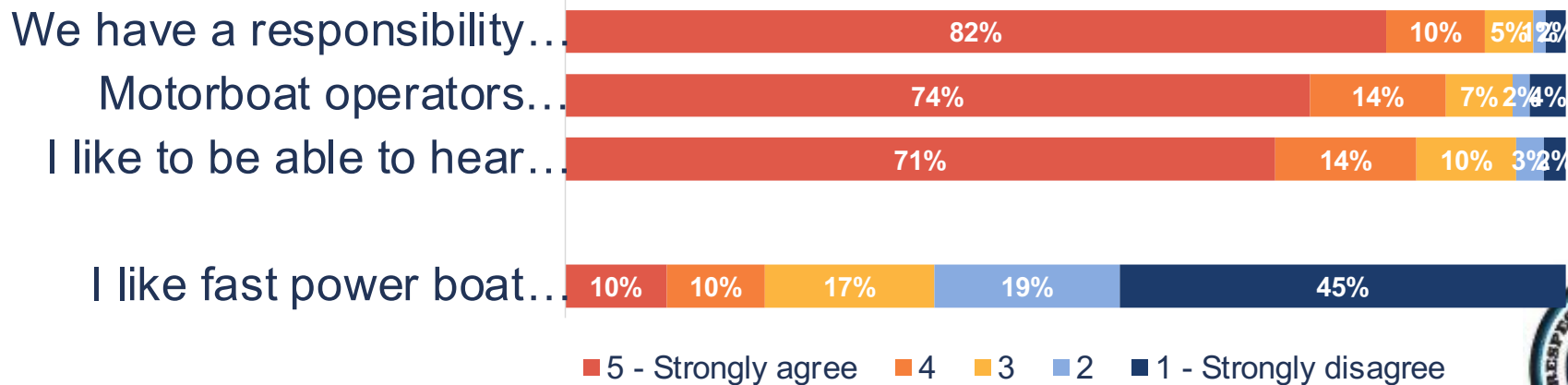
Survey Highlights - Opportunities

Responsibility consensus

Strong consensus among lake users:

- We have a responsibility to preserve the natural state of lakes (92%),
- Motorboat operators have more responsibility to ensure safe coexistence of activities on the lakes (88%),
- That they like to hear nature while they are on the lake (85%).
- A small segment (10%) holds very different views.

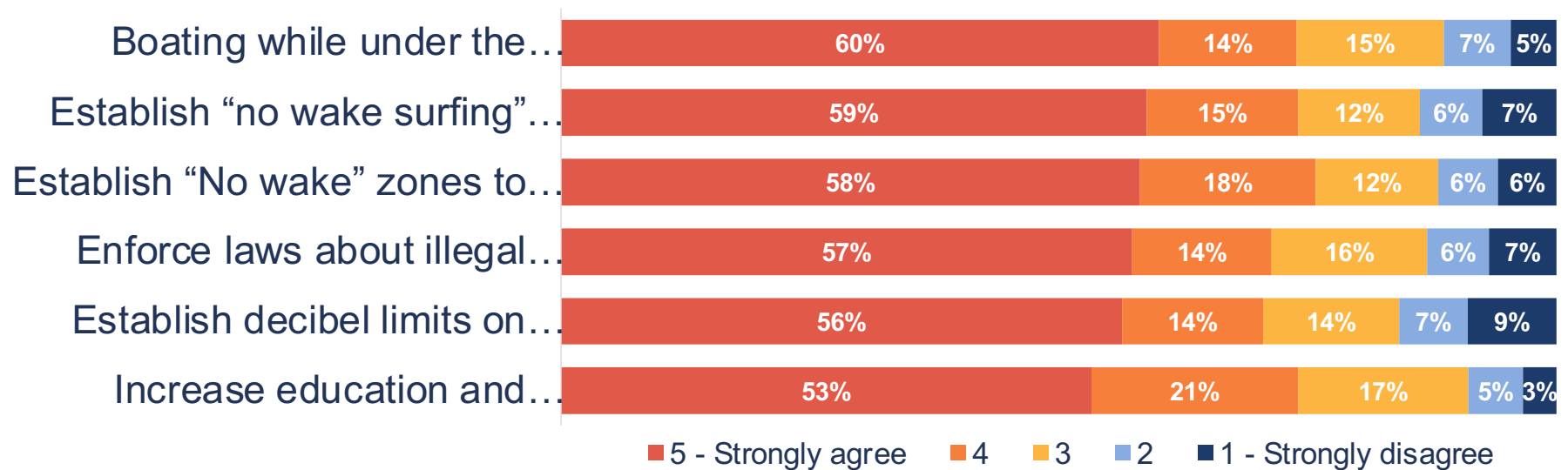
Results in 2025 are generally stable compared to 2021.



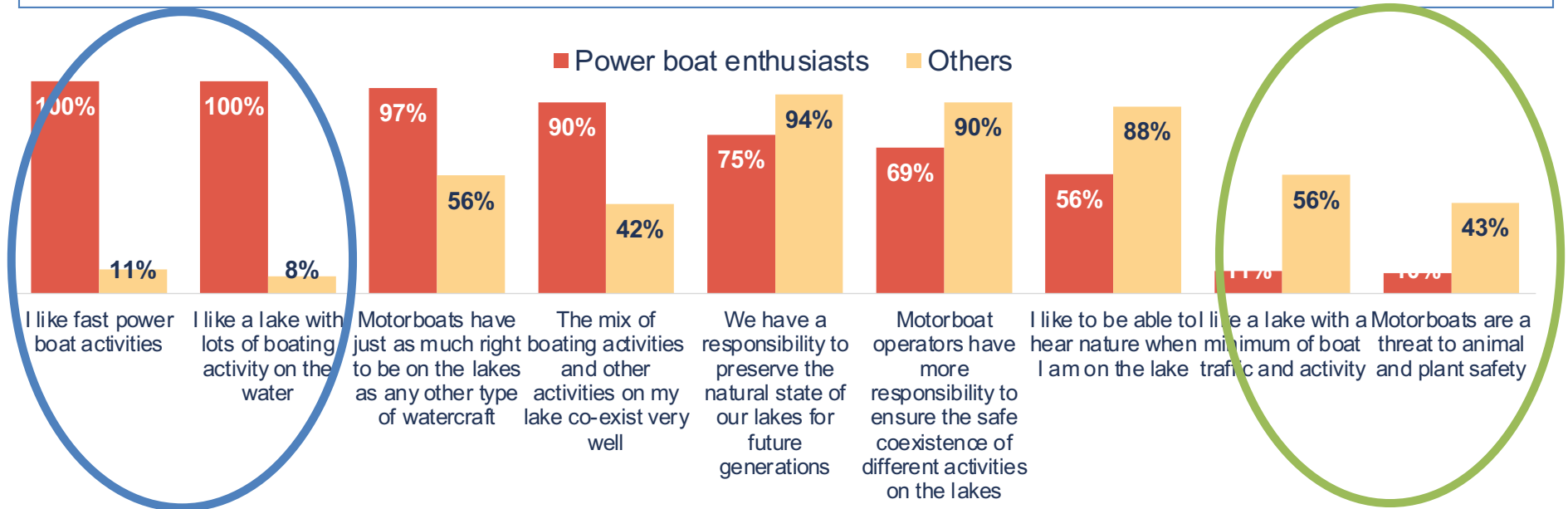
Survey Highlights - Opportunities

Strong support for enforcement, regulation & education

Respondents shared their perspective on eleven proposals for enhancing the boating experience on lakes. There are high levels of agreement on six of these proposals:



Survey Highlights - A Small Segment Holds Very Different Views



A small segment (10% of lake users) like fast power boat activities AND a lake with lots of boating activity.

Attitudes in this group of powerboat enthusiasts are markedly different:

- They minimize the impact of boating and
- Feel less responsibility toward lake preservation.



Survey Highlights

Enhanced Wakes: The Emerging Issue

CONCERNS

- Swamping of nests of loons and other waterfowl (70%)
- Erosion of shorelines(67%)
- Damage to docks and vessels moored at docks (63%)
- Danger to people in canoes, kayaks, small power boats and on docks (63%)

Concerns about enhanced wakes, and potential solutions, discussed frequently in open-ended responses

VIEWS ON SOLUTIONS

- Designated distance from shore for enhanced wake activities (56%)
- Setting no wake zones (48%).
- Education and Awareness campaign (37%)
- Stricter Enforcement (35%)

A small proportion of lake users (6%) feel that no action is required on this issue.



Our Program

Focusing on Solutions

DATA DRIVES OUR PRIORITIES

We are committed to working with the lake community to achieve positive change in these key areas:

- **Safety**
- **Wakes**
- **Noise**
- **PWC's**

CORE ACTIVITIES

- 1. Outreach & Education:**
Promoting safe and responsible boating at events and online.
- 2. Advocacy & Research:**
Monitoring and promoting best practices, opinion research and regulatory options.
- 3. Building Partnerships:**
Partnering with organizations to reach our goals: municipalities, OPP, lake associations, boating orgs.



Our Program

New Wakes Recommendations

Safe Wakes Coalition

The Safe Wakes Coalition was formed in 2024 to better understand and reduce the impacts of large boat wakes generated through wake-enhanced activities. We work with scientists, municipalities, lake associations, residents, and responsible boaters to promote practical, evidence-based solutions that help protect Ontario's lakes for everyone.

Science-Based Recommendations for Responsible Wake Enhanced Activities

- **250 m from shorelines, docks, and structures**
- **Minimum water depth of 9 m (30 ft)**
- **Adequate open water for a safe run**

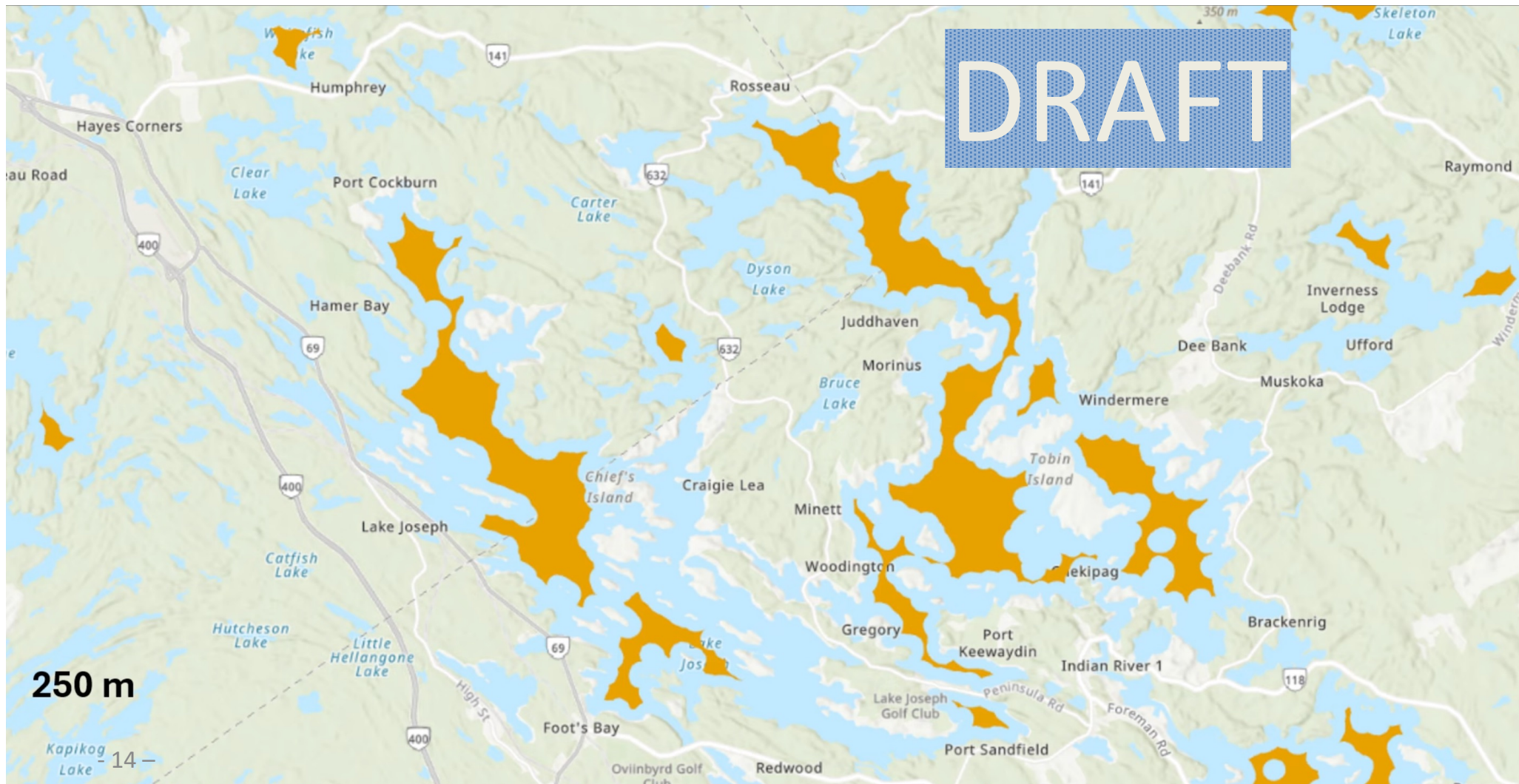
Why It Matters

- Protects fish habitat and sensitive shorelines
- Improves safety for paddlers, swimmers, and other lake users
- Reduces erosion and property impacts
- Supports safer, more responsible wake surfing



Education & Awareness Mapping Safe Spaces for Wakes

Example Lake Muskoka - 250 metres



Education & Awareness

NEW Safe Wakes Materials

DRAFT

FRONT

WAKE SURF RESPONSIBLY

Protect our lakes.
Keep everyone safe.






STAY BACK
Keep distance from shorelines, docks and other boats.



STAY DEEP
Avoid disturbing the lakebed and shoreline.



STAY AWARE
Respect other lake users and shared spaces.



GIVE SPACE
Allow plenty of room for a safe, enjoyable surf run for everyone.



FIND SAFE WAKE AREAS ON YOUR LAKE

Maps • Guidelines • Why it matters



Scan to learn more!

BACK

WHY DISTANCE AND DEPTH MATTER

-  **Shoreline erosion**
Strong wakes can wash away soil and vegetation.
-  **Damage to boathouses, docks and boats**
Large wakes can cause damage and costly repairs.
-  **Disturbance of lakebeds**

WHAT RESPONSIBLE WAKE SURFING LOOKS LIKE

-  **Stay at least 250 metres from shore**
Give shorelines, docks, and other areas enough space for a good run.
-  **Operate in 9 metre+ water depth**
Deeper water means smaller wakes and a better experience for everyone.
-  **Give your wake room to run**
More open water means cleaner wakes and better surf experiences for everyone.

KNOW YOUR LAKE

Not all areas are suitable for wake surfing.

-  Identify appropriate areas
-  Avoid sensitive shorelines and habitats
-  Support safe, shared lake use



SCAN TO ACCESS LAKE MAPS AND GUIDELINES





SAFE WAKES COALITION

Working with lake associations, marinas, and communities to promote safe and sustainable wake practices across Ontario.

Supporting responsible use today and helping protect our lakes for the future.
safequiet.ca

Advocacy....

when change is needed

- Promote regulatory change when needed....e.g. the 10%
- Monitor regulatory solutions in other jurisdictions.... would they work here? e.g. Business licensing with conditions
- Work to improve the efficacy of existing regulations. e.g. improve the VORR application process and be a resource for applicants
- Increase awareness of current regulatory options - e.g. broadcast the Quebec VORR success
- Decibel regulations are coming. We are expecting TC requesting our input Fall of 2026.



Your Partnership Is Important To Us



- Collaborate on VORR initiatives
- Boater's Code Signs at Public Launches and Marinas
- Help distribute boating safety materials, share and amplify our social messages
- Join our events and discussions
- Ensure VORR signage for your area is in place and effective
- Advocate for stronger enforcement resources
- Partner on practical wake management solutions.



THANK YOU TO OUR GENEROUS SPONSORS

Premier	Platinum	Gold	Silver
 <p>Muskoka Lakes Association FOR ALL GENERATIONS</p> <hr/> <p>With gratitude to</p>  <p>for their continued support of our opinion research</p>	  <hr/> <p>EVANS INVESTMENT COUNSEL</p> <p>Frances Carmichael Nancy Cohen Kevin and Lisa Green</p>	 <p>The Lang Family Foundation The Kennedy Family Anne and John Brace Richard & Donna Ivey Elizabeth and Rob Jennings Gail MacNaughton</p>	<p>Lake of Bays Association Little Lake Joseph Association The Minett Foundation Town of Bracebridge</p> <p>Clint and Carol Hoskins Andrew Hurlbut Alan Hutton Tom Kennedy Roger Oatley Anonymous (1)</p>

Thank you to all of our partner organizations, donors and board members who generously support our work. You are helping us to lead the conversation about safe, quiet and respectful boating.



Safe Quiet Lakes

Staff Reports



Seguin Township
Financial Update – May 31, 2026
(unaudited)

Highlights:

We are currently projecting a small year end surplus of \$12,675. Items of note:

Investment Income shortfall, caused by lower than anticipated bank balances	-	\$ (54,471)
Penalty and interest revenue, from higher than anticipated tax arrears	-	\$ 6,928
POA 2026 revenue shortfall and 2025 deficit levy	-	\$ (21,003)
OPP local detachment revenues	-	\$ 5,165
Waste tipping fees	-	\$ (156,000)
Reduced transfer to Reserves as Turtle Lake Road project to be covered by NORDS	-	\$ 232,000

The Township was notified in May that the NORDS capital grant program would be extended for five years, with Seguin being allocated \$232,098.34 per year. As the Turtle Lake Road project qualifies under this program, the transfer to the Capital Reserve Fund for the project is not needed.

Tax Arrears:

Total outstanding Tax Arrears as of May 31, 2026, amounted to \$12,521,151 compared to \$12,233,674 on the same date in 2025; this represents a 2.4% increase, which is consistent with the 2026 combined tax increase.

Capital and Reserves:

Capital projects are just beginning for 2026, with \$738,197 or 11.7% of the \$6,283,203 total budget spent to date. The bulk of the 2026 expenditure is for vehicles and equipment.

Activity in the Reserves and Reserve Funds has been minimal, including investment income and a handful of SRA/Parkland deposits. Full reporting on the Capital and Reserve funds will be presented in July, as activity increases through the summer.

Respectfully submitted,

A handwritten signature in cursive script that reads "Michele C. Fraser".

Michele C. Fraser, BA, MBA, CPA, CA
Chief Financial Officer and Treasurer

**TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET - OPERATING FUND SUMMARY**

		2026 Budget	YTD 5/31/2026	Projected BOY to 12/31/2026	Projected 12/31/2026	Variance
Revenue						
Taxation	Final Tax Levy	\$ (17,163,609.94)	\$ (21,890,152.89)	\$ 4,726,542.95	\$ (17,163,609.94)	\$ -
	Supplementaries	\$ (175,000.00)	\$ (89,367.60)	\$ (85,625.00)	\$ (174,992.60)	\$ (7.40)
	Tax Writeoffs	\$ 25,000.00	\$ 19,498.71	\$ 5,501.00	\$ 24,999.71	\$ 0.29
	Payments in Lieu	\$ (113,992.34)	\$ (76,802.15)	\$ (37,190.00)	\$ (113,992.15)	\$ (0.19)
Grants	OMPF	\$ (2,515,100.00)	\$ (1,257,550.00)	\$ (1,257,550.00)	\$ (2,515,100.00)	\$ -
	POA	\$ (10,000.00)	\$ -	\$ -	\$ -	\$ (10,000.00)
	Recycling	\$ (100,000.00)	\$ (36,525.53)	\$ (63,475.00)	\$ (100,000.53)	\$ 0.53
	Small Water Grant	\$ (12,260.00)	\$ (6,134.00)	\$ (6,134.00)	\$ (12,268.00)	\$ 8.00
	Other Grants	\$ (83,663.00)	\$ (61,173.06)	\$ (22,500.00)	\$ (83,673.06)	\$ 10.06
User Fees	Administration	\$ (25,000.00)	\$ (15,247.58)	\$ (9,750.00)	\$ (24,997.58)	\$ (2.42)
	Building and Bylaw	\$ (629,070.00)	\$ (276,265.57)	\$ (352,800.00)	\$ (629,065.57)	\$ (4.43)
	Fire	\$ (132,550.00)	\$ (83,089.59)	\$ (49,500.00)	\$ (132,589.59)	\$ 39.59
	911	\$ (1,500.00)	\$ (455.00)	\$ (1,045.00)	\$ (1,500.00)	\$ -
	Roads	\$ (6,000.00)	\$ (300.00)	\$ (5,700.00)	\$ (6,000.00)	\$ -
	Waste Management	\$ (115,000.00)	\$ (18,238.93)	\$ (96,750.00)	\$ (114,988.93)	\$ (11.07)
	Cemetery	\$ (27,000.00)	\$ (12,269.26)	\$ (14,731.00)	\$ (27,000.26)	\$ 0.26
	Parks and Recreation	\$ (374,500.00)	\$ (125,427.18)	\$ (249,070.00)	\$ (374,497.18)	\$ (2.82)
	Planning	\$ (130,193.00)	\$ (80,830.00)	\$ (49,360.00)	\$ (130,190.00)	\$ (3.00)
Investment Income	Interest	\$ (100,000.00)	\$ (20,528.51)	\$ (25,000.00)	\$ (45,528.51)	\$ (54,471.49)
	Airport/CoC Loan	\$ (150,000.00)	\$ -	\$ (150,000.00)	\$ (150,000.00)	\$ -
Penalty & Interest on Taxes		\$ (215,000.00)	\$ (121,928.34)	\$ (100,000.00)	\$ (221,928.34)	\$ 6,928.34
		\$ (22,054,438.28)	\$ (24,152,786.48)	\$ 2,155,863.95	\$ (21,996,922.53)	\$ (57,515.75)
Expenditures						
Committees		\$ 18,500.00	\$ 2,940.00	\$ 15,560.00	\$ 18,500.00	\$ -
Council		\$ 298,658.50	\$ 124,291.10	\$ 174,350.00	\$ 298,641.10	\$ 17.40
Administration/Treasury		\$ 2,385,643.39	\$ 1,019,267.16	\$ 1,366,375.00	\$ 2,385,642.16	\$ 1.23
Clerk's Department		\$ 394,855.00	\$ 153,737.44	\$ 241,120.00	\$ 394,857.44	\$ (2.44)
Election		\$ -	\$ 5,209.15	\$ -	\$ 5,209.15	\$ (5,209.15)
Fire		\$ 993,480.72	\$ 439,909.57	\$ 553,570.00	\$ 993,479.57	\$ 1.15
Building		\$ 748,616.00	\$ 300,962.01	\$ 447,650.00	\$ 748,612.01	\$ 3.99
Bylaw Enforcement		\$ 392,610.00	\$ 175,293.21	\$ 228,320.00	\$ 403,613.21	\$ (11,003.21)
Police Services		\$ 1,405,747.34	\$ 345,388.39	\$ 1,055,194.00	\$ 1,400,582.39	\$ 5,164.95
Climate Change/Water Quality		\$ 95,329.00	\$ 12,251.81	\$ 83,075.00	\$ 95,326.81	\$ 2.19
Roads		\$ 4,479,348.00	\$ 1,795,700.30	\$ 2,683,648.00	\$ 4,479,348.30	\$ (0.30)
Waste Management		\$ 1,344,625.00	\$ 530,933.23	\$ 969,692.00	\$ 1,500,625.23	\$ (156,000.23)
Health Services		\$ 1,548,958.50	\$ 766,275.07	\$ 782,680.00	\$ 1,548,955.07	\$ 3.43
Cemetery		\$ 54,038.00	\$ 28,836.01	\$ 25,200.00	\$ 54,036.01	\$ 1.99
DSSAB		\$ 1,800,719.00	\$ 456,610.80	\$ 1,344,108.00	\$ 1,800,718.80	\$ 0.20
Belvedere Heights		\$ 361,090.00	\$ 180,545.00	\$ 180,545.00	\$ 361,090.00	\$ -
Parks and Recreation		\$ 2,069,046.75	\$ 946,134.86	\$ 1,122,915.00	\$ 2,069,049.86	\$ (3.11)
Libraries		\$ 385,307.00	\$ 200,000.00	\$ 185,307.00	\$ 385,307.00	\$ -
Museums		\$ 38,974.00	\$ 24,273.49	\$ 14,700.00	\$ 38,973.49	\$ 0.51
Planning		\$ 791,115.00	\$ 279,700.75	\$ 511,414.00	\$ 791,114.75	\$ 0.25
Economic Development, incl Airport		\$ 69,112.34	\$ 9,250.00	\$ 59,860.00	\$ 69,110.00	\$ 2.34
		\$ 19,675,773.54	\$ 7,797,509.35	\$ 12,045,283.00	\$ 19,842,792.35	\$ (167,018.81)
Reserve Transfers						
	Transfer to Reserves - Capital	\$ 2,433,439.55	\$ -	\$ 2,201,439.00	\$ 2,201,439.00	\$ 232,000.55
	Transfer to(from) Reserves - Building Permit Fees	\$ (114,774.81)	\$ -	\$ (114,774.81)	\$ (114,774.81)	\$ -
	Transfer from Reserves - Election	\$ -	\$ -	\$ (5,209.15)	\$ (5,209.15)	\$ 5,209.15
	Transfer to Reserves - Operating	\$ 110,000.00	\$ -	\$ 110,000.00	\$ 110,000.00	\$ -
		\$ 2,428,664.74	\$ -	\$ 2,191,455.04	\$ 2,191,455.04	\$ 237,209.70
Opening Surplus						
		\$ (50,000.00)	\$ -	\$ (50,000.00)	\$ (50,000.00)	\$ -
		\$ -	\$ (16,355,277.13)	\$ 16,342,601.99	\$ (12,675.14)	\$ 12,675.14

**TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET**

COUNCIL AND COMMITTEES

	2026 Budget	Actual to 5/31/2026	Percentage Spent
Committees:			
All	\$ 18,500.00	\$ 2,940.00	15.89%
	<u>\$ 18,500.00</u>	<u>\$ 2,940.00</u>	<u>15.89%</u>
Council			
Miscellaneous	\$ 31,500.00	\$ 11,079.87	35.17%
Mayor	\$ 47,758.50	\$ 20,402.36	42.72%
Ward 1	\$ 38,150.00	\$ 15,333.67	40.19%
Ward 2	\$ 36,250.00	\$ 15,333.67	42.30%
Ward 3	\$ 36,250.00	\$ 15,333.67	42.30%
Ward 4	\$ 36,250.00	\$ 15,333.67	42.30%
Ward 5	\$ 36,250.00	\$ 15,333.67	42.30%
Ward 6	\$ 36,250.00	\$ 16,140.52	44.53%
	<u>\$ 298,658.50</u>	<u>\$ 124,291.10</u>	<u>41.62%</u>
	<u><u>\$ 317,158.50</u></u>	<u><u>\$ 127,231.10</u></u>	<u><u>40.12%</u></u>

**TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET**

ADMINISTRATION/TREASURY

	2026 Budget	Actual to 5/31/2026	Percentage Spent
Wages	\$ 1,105,000.00	\$ 441,818.38	39.98%
Benefits	\$ 295,900.00	\$ 130,747.11	44.19%
Supplies	\$ 16,500.00	\$ 6,134.45	37.18%
Mileage	\$ 3,000.00	\$ -	0.00%
Printing and Advertising	\$ 6,750.00	\$ 1,760.62	26.08%
Computer Support and Upgrade	\$ 135,000.00	\$ 35,658.69	26.41%
Insurance	\$ 147,118.00	\$ 135,897.96	92.37%
Travel, Conferences and Courses	\$ 29,500.00	\$ 10,087.62	34.20%
Memberships and Subscriptions	\$ 15,000.00	\$ 16,323.54	108.82%
Postage	\$ 20,300.00	\$ 16,673.43	82.14%
Audit and Legal	\$ 40,000.00	\$ 33,216.47	83.04%
Consulting	\$ 145,000.00	\$ 1,081.20	0.75%
Office Equipment	\$ 29,950.00	\$ 8,713.77	29.09%
Communications	\$ 15,000.00	\$ 5,177.82	34.52%
Land purchase	\$ -	\$ -	
Municipal Office:			
Heating and Hydro	\$ 32,500.00	\$ 15,808.65	48.64%
Cleaning and Maintenance	\$ 28,500.00	\$ 8,374.40	29.38%
Telephone	\$ 22,000.00	\$ 4,161.49	18.92%
Financial Expenses:			
Bank charges and Interest	\$ 5,250.00	\$ 2,193.86	41.79%
Penalty and A/R writeoffs	\$ 2,500.00	\$ -	0.00%
MPAC	\$ 290,875.39	\$ 145,437.70	50.00%
	<u>\$ 2,385,643.39</u>	<u>\$ 1,019,267.16</u>	<u>42.73%</u>

**TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET**

FIRE DEPARTMENT

	2026 Budget	Actual to 5/31/2026	Percentage Spent
Wages	\$ 314,800.00	\$ 125,125.37	39.75%
Benefits	\$ 111,150.00	\$ 46,942.34	42.23%
Volunteer Firefighters	\$ 159,000.00	\$ 29,720.27	18.69%
Supplies	\$ 14,500.00	\$ 5,342.06	36.84%
Clothing and Uniforms expense	\$ 28,200.00	\$ 14,714.20	52.18%
Mileage	\$ 4,000.00	\$ 123.39	3.08%
Shipping	\$ 1,000.00	\$ 111.77	11.18%
Dispatch and Telephone	\$ 11,350.00	\$ 736.17	6.49%
Printing and Advertising	\$ 1,300.00	\$ -	0.00%
Computer Support and Upgrade	\$ 5,000.00	\$ 19.38	0.39%
Insurance	\$ 81,692.00	\$ 81,692.44	100.00%
Travel, Conferences and Courses	\$ 22,800.00	\$ 12,603.93	55.28%
Memberships and Subscriptions	\$ 1,100.00	\$ 678.87	61.72%
Mutual Aid	\$ -	\$ -	
Miscellaneous Equipment	\$ 10,500.00	\$ 9,893.39	94.22%
Communication and Radios	\$ 20,000.00	\$ 7,909.33	39.55%
Rose Point Fire Protection	\$ 14,000.00	\$ 5,000.00	35.71%
Fire Prevention	\$ 6,000.00	\$ 3,787.09	63.12%
911, including levy	\$ 10,288.72	\$ 4,119.03	40.03%
Health and Safety	\$ 3,500.00	\$ -	0.00%
SCBA Testing	\$ 5,000.00	\$ 1,536.20	30.72%
Christie Fire Station	\$ 16,050.00	\$ 7,387.84	46.03%
Foley 1 Fire Station	\$ 23,000.00	\$ 6,431.50	27.96%
Foley 2 Fire Station	\$ 6,000.00	\$ 847.47	14.12%
Humphrey Fire Station	\$ 31,350.00	\$ 21,790.96	69.51%
Rosseau Fire Station	\$ 17,900.00	\$ 7,149.14	39.94%
Vehicles: Fuel	\$ 19,000.00	\$ 7,949.28	41.84%
Vehicle Repairs	\$ 55,000.00	\$ 38,298.15	69.63%
	<u>\$ 993,480.72</u>	<u>\$ 439,909.57</u>	<u>44.28%</u>

BYLAW ENFORCEMENT AND OPP

Wages	\$ 244,185.00	\$ 104,473.60	42.78%
Benefits	\$ 80,925.00	\$ 32,652.32	40.35%
Supplies	\$ 15,000.00	\$ 1,973.54	13.16%
Advertising	\$ 1,000.00	\$ -	0.00%
Answering Service	\$ 5,000.00	\$ 2,927.21	58.54%
Legal and Contract Services	\$ 13,500.00	\$ -	0.00%
Animal Control	\$ 22,000.00	\$ 24,956.94	113.44%
Vehicles	\$ 11,000.00	\$ 8,309.60	75.54%
OPP contract	\$ 1,405,747.34	\$ 345,388.39	24.57%
	<u>\$ 1,798,357.34</u>	<u>\$ 520,681.60</u>	<u>28.95%</u>

**TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET**

BUILDING DEPARTMENT

	2026 Budget	Actual to 5/31/2026	Percentage Spent
Wages	\$ 471,000.00	\$ 168,968.17	36.26%
Benefits	\$ 148,890.00	\$ 50,983.44	34.10%
Supplies	\$ 6,750.00	\$ 746.78	11.06%
Clothing expense	\$ 3,200.00	\$ -	0.00%
Telephone	\$ 1,200.00	\$ 1,269.62	105.80%
Printing and Advertising	\$ 1,250.00	\$ -	0.00%
Computer Support and Upgrade	\$ 17,000.00	\$ 17,299.75	104.85%
Insurance	\$ 44,396.00	\$ 51,599.75	120.88%
Travel, Conferences and Courses	\$ 19,750.00	\$ 4,121.43	20.87%
Memberships and Subscriptions	\$ 3,750.00	\$ 1,777.52	47.40%
Legal, including searches	\$ 17,000.00	\$ 812.64	4.78%
Vehicles:			
Fuel	\$ 6,500.00	\$ 1,066.79	16.41%
Repairs, including licences	\$ 7,930.00	\$ 2,316.12	29.21%
	<u>\$ 748,616.00</u>	<u>\$ 300,962.01</u>	<u>40.56%</u>

WATER QUALITY

Wages & Benefits	\$ 29,560.00	\$ 6,380.80	22.34%
Supplies	\$ 50,269.00	\$ 5,636.56	16.00%
Vehicle	\$ 12,500.00	\$ -	0.00%
Courses	\$ 3,000.00	\$ 234.45	7.82%
	<u>\$ 95,329.00</u>	<u>\$ 12,251.81</u>	<u>15.45%</u>

**TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET**

ROADS DEPARTMENT

	2026 Budget	Actual to 5/31/2026	Percentage Spent
Wages	\$ 1,313,000.00	\$ 557,642.72	42.47%
Benefits	\$ 404,770.00	\$ 160,925.44	39.76%
Materials:			
Sand and Gravel	\$ 395,000.00	\$ 70,346.32	17.81%
Culverts	\$ 105,000.00	\$ 5,114.69	4.87%
Sand and Salt	\$ 250,000.00	\$ 56,510.30	22.60%
Asphalt and Cold Mix	\$ 100,000.00	\$ 38,458.45	38.46%
Calcium	\$ 155,000.00	\$ -	0.00%
Blasting	\$ 50,000.00	\$ 15,264.00	30.53%
Miscellaneous Supplies	\$ 48,500.00	\$ 13,272.46	27.37%
Equipment Non-owned	\$ 505,500.00	\$ 65,367.94	12.93%
Safety Devices/Railway Mtce	\$ 90,000.00	\$ 28,711.23	31.90%
Humphrey Garage	\$ 78,300.00	\$ 36,905.18	47.13%
Foley Garage	\$ 66,500.00	\$ 10,073.27	15.15%
Christie Garage	\$ 43,175.00	\$ 22,774.56	52.75%
Street Lighting	\$ 31,500.00	\$ 9,891.20	31.40%
Clothing and Uniforms expense	\$ 13,200.00	\$ 3,288.49	24.91%
Mileage	\$ 6,000.00	\$ 422.72	7.05%
Shipping	\$ 500.00	\$ -	0.00%
Dispatch and Telephone	\$ 5,500.00	\$ 3,431.45	62.39%
Printing and Advertising	\$ 2,500.00	\$ -	0.00%
Insurance	\$ 221,978.00	\$ 224,583.92	101.17%
Travel, Conferences and Courses	\$ 49,500.00	\$ 22,615.75	45.69%
Memberships and Subscriptions	\$ 6,000.00	\$ 3,639.64	60.66%
Legal and Consulting	\$ 1,500.00	\$ -	0.00%
Communication and Radios	\$ 1,000.00	\$ -	0.00%
Roads Vehicles	\$ 535,425.00	\$ 446,460.57	83.38%
	<u>\$ 4,479,348.00</u>	<u>\$ 1,795,700.30</u>	<u>40.09%</u>

**TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET**

WASTE MANAGEMENT

	2026 Budget	Actual to 5/31/2026	Percentage Spent
Wages	\$ 315,700.00	\$ 95,853.02	30.36%
Benefits	\$ 96,380.00	\$ 30,868.61	32.03%
Supplies	\$ 12,500.00	\$ 213.66	1.71%
Printing and Advertising	\$ 1,500.00	\$ -	0.00%
Travel, Conferences and Courses	\$ 4,500.00	\$ -	0.00%
Computer Support and Upgrade	\$ 500.00	\$ -	0.00%
Memberships and Subscriptions	\$ 2,000.00	\$ -	0.00%
Free Waste Days	\$ 15,000.00	\$ 169.43	1.13%
Security Cameras	\$ 1,000.00	\$ -	0.00%
Foley Transfer Station	\$ 8,225.00	\$ 1,438.23	17.49%
Christie Landfill Site	\$ 163,100.00	\$ 13,780.28	8.45%
Turtle Lake Transfer	\$ 2,300.00	\$ 420.11	18.27%
Recycling	\$ -	\$ 7,408.57	#DIV/0!
HSW Trucking and Tipping	\$ 465,000.00	\$ 317,265.17	68.23%
Hazardous Waste	\$ 30,000.00	\$ 12,268.29	40.89%
Vehicles	\$ 126,920.00	\$ 50,022.66	39.41%
Transtor Mtce	\$ 100,000.00	\$ 1,225.20	1.23%
	<u>\$ 1,344,625.00</u>	<u>\$ 530,933.23</u>	<u>39.49%</u>

**TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET**

	<u>2026 Budget</u>	<u>Actual to 5/31/2026</u>	<u>Percentage Spent</u>
HEALTH LEVIES			
Health Unit	\$ 145,039.00	\$ 71,974.90	49.62%
Ambulance	\$ 1,388,840.50	\$ 686,548.96	49.43%
Rosseau Nursing Stn	\$ 15,079.00	\$ 7,751.21	51.40%
SOCIAL SERVICES LEVIES			
DSSAB	\$ 1,800,719.00	\$ 456,610.80	25.36%
Belvedere Heights	\$ 361,090.00	\$ 180,545.00	50.00%
LIBRARIES			
Seguin Library	\$ 385,307.00	\$ 200,000.00	51.91%
MUSEUMS, FOLEY AG SOC, PK TO PK TRAIL			
Seguin Museum	\$ 16,474.00	\$ 1,773.49	10.77%
WPS Museum	\$ 22,500.00	\$ 22,500.00	100.00%

**TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET**

CEMETERY

	2026 Budget	Actual to 5/31/2026	Percentage Spent
Wages/Labour	\$ 30,000.00	\$ 17,601.95	58.67%
Benefits	\$ -	\$ 3,878.20	#DIV/0!
Honorariums	\$ -	\$ -	
Maintenance	\$ 5,696.00	\$ 2,210.55	38.81%
Travel, Conferences and Courses	\$ 1,100.00	\$ -	0.00%
Memberships and Subscriptions	\$ 200.00	\$ 227.00	113.50%
Advertising	\$ 200.00	\$ -	0.00%
Misc Contractor Services	\$ 14,000.00	\$ 2,076.31	14.83%
Insurance	\$ 2,842.00	\$ 2,842.00	100.00%
Transfer to Reserves	\$ -	\$ -	
	<u>\$ 54,038.00</u>	<u>\$ 28,836.01</u>	<u>53.36%</u>

**TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET**

COMMUNITY SERVICES

	2026 Budget	Actual to 5/31/2026	Percentage Spent
Wages	\$ 907,260.00	\$ 371,122.45	40.91%
Benefits	\$ 287,635.00	\$ 111,141.16	38.64%
Miscellaneous Supplies	\$ 13,200.00	\$ 2,666.44	20.20%
Travel, Conferences and Courses	\$ 19,500.00	\$ 2,638.85	13.53%
Memberships and Subscriptions	\$ 3,500.00	\$ 2,736.00	78.17%
Telephone	\$ 3,500.00	\$ 861.13	24.60%
Computer Support & Upgrade	\$ 8,000.00	\$ 4,785.15	59.81%
Parks, Beaches, Docks and Ballfields	\$ 38,500.00	\$ 27,624.03	71.75%
Public Water Systems	\$ 24,500.00	\$ 10,588.70	43.22%
Recreation Committee Grants	\$ 5,600.00	\$ 5,600.00	100.00%
Donations	\$ 59,500.00	\$ 50,642.82	85.11%
Programs:			
Recreation	\$ 25,000.00	\$ 2,299.76	9.20%
Swim program - wages	\$ 32,500.00	\$ 1,798.16	5.53%
Swim program - benefits	\$ 7,500.00	\$ 218.14	2.91%
Swim programs - supplies	\$ 5,500.00	\$ 554.30	10.08%
Buildings:			
Rosseau CC	\$ 49,155.00	\$ 26,271.03	53.45%
Matheson Park Bldg	\$ 11,453.00	\$ 9,045.99	78.98%
Rosseau Field House	\$ 3,250.00	\$ 1,422.93	43.78%
Foley Comm Centre	\$ 46,287.00	\$ 31,978.41	69.09%
Humphrey Arena	\$ 333,415.75	\$ 180,458.52	54.12%
Orrville CC	\$ 55,482.00	\$ 37,757.49	68.05%
Rosseau Waterfront	\$ 57,459.00	\$ 42,854.39	74.58%
Humphrey Trail/Barn	\$ 3,750.00	\$ 1,174.68	31.32%
Vehicles:			
Fuel	\$ 24,000.00	\$ 11,168.39	46.53%
Repair parts	\$ 23,600.00	\$ 8,725.94	36.97%
	<u>\$ 2,049,046.75</u>	<u>\$ 946,134.86</u>	<u>46.17%</u>
Trails	\$ 20,000.00	\$ -	0.00%
	<u><u>\$ 2,069,046.75</u></u>	<u><u>\$ 946,134.86</u></u>	<u><u>45.73%</u></u>

**TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET**

PLANNING

	2026 Budget	Actual to 5/31/2026	Percentage Spent
PLANNING			
Wages	\$ 491,665.00	\$ 202,105.40	41.11%
Benefits	\$ 148,200.00	\$ 62,613.25	42.25%
Supplies	\$ 3,000.00	\$ 158.36	5.28%
Travel, Conferences and Courses	\$ 13,000.00	\$ 511.67	3.94%
Memberships and Subscriptions	\$ 5,000.00	\$ 857.92	17.16%
Postage and Delivery	\$ 250.00	\$ -	0.00%
Telephone	\$ 1,000.00	\$ 352.59	35.26%
Printing and Advertising	\$ 1,000.00	\$ 864.96	86.50%
Legal, including registrations	\$ 25,000.00	\$ 8,823.68	35.29%
Computer Support and Upgrades	\$ 10,000.00	\$ -	0.00%
GIS annual maintenance	\$ 20,000.00	\$ -	0.00%
Consulting/GIS Tech	\$ 67,500.00	\$ 2,382.19	3.53%
Committee of Adjustment	\$ 5,500.00	\$ 1,030.73	18.74%
	<u>\$ 791,115.00</u>	<u>\$ 279,700.75</u>	<u>35.36%</u>

ECONOMIC DEVELOPMENT

CB&DC Contribution	\$ 4,000.00	\$ 4,000.00	100.00%
Chamber of Commerce	\$ 5,250.00	\$ 5,250.00	100.00%
PS Municipal Airport	\$ 44,078.28	\$ -	0.00%
PS Industrial Park	\$ 15,784.06	\$ -	0.00%
	<u>\$ 69,112.34</u>	<u>\$ 9,250.00</u>	<u>13.38%</u>

Business



The Corporation of The Township of The Archipelago
Council Meeting

Agenda Number: 15.7.
Resolution Number 26-086
Title: West Parry Sound OPP Detachment Board - Citizen Appointment
Date: Friday, May 22, 2026

Moved by: Councillor Emery
Seconded by: Councillor MacLeod

NOW THEREFORE BE IT RESOLVED that Council of the Township of The Archipelago hereby support the appointment of Dan Sooley and Lesley Harries-Jones to the West Parry Sound OPP Detachment Board, as a community representative on the board; and

FURTHER BE IT RESOLVED that resolution 26-033 passed on February 20th, 2026 be hereby rescinded.

Carried



The Corporation of The Township of The Archipelago
Council Meeting

Agenda Number: 15.5.2.
Resolution Number 26-064
Title: OPP Detachment Board
Date: Friday, April 17, 2026

Moved by: Councillor MacLeod
Seconded by: Councillor Cade Fraser

WHEREAS a vacancy has occurred in the Township's appointed position on the OPP Detachment Board.

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago hereby appoints Councillor Dan MacLeod as a member of the OPP Detachment board for the remainder of the 2022–2026 Term of Council.

Carried

Board &
Committee
Agendas &
Minutes



The Corporation of the Township of
Seguin Business Committee

Draft Minutes of Thursday, May 7th, 2026 @ 9:30 am

A meeting of the Township of Seguin Business Committee was held May 7th, 2026 at the Township of Seguin Council Chambers and by Electronic Participation.

The following Members were present:

- Ann MacDiarmid, Acting Chair (Council Chambers)
- Michelle Berry (Council Chambers)
- Chris Ivanov (videoconference)
- Laurie McDonald (Council Chambers)
- Councillor Ted Collins (videoconference)

Staff Present:

- Valerie Iancovich (Council Chambers)
- Donna McLeod (Council Chambers)

Regrets were received from:

- Les Hess
- Darrin O'Brien
- Andrew Ryeland

Resolution No. 2026-010

Moved by: Laurie McDonald

Seconded by: Michelle Berry

"THAT we do now convene this Regular Meeting of the Township of Seguin Business Committee at 9:37 am."

CARRIED

Approval of Agenda.

After the meeting was called to order, the Chair requested approval of the Agenda. The Agenda was approved as circulated.

Disclosure of Pecuniary Interest.

The Chair requested the disclosure of any possible pecuniary interests. None were declared.

The Committee recommended Ann MacDiarmid as Acting Chair for this meeting.

Resolution No. 2026-011

Moved by: Chris Ivanov

Seconded by: Michelle Berry

“THAT the Township of Seguin Business Committee does hereby appoint Ann MacDiarmid as Acting Chair for the May 7th, 2026 meeting.”.

CARRIED

Resolution No. 2026-012

Moved by: Ted Collins

Seconded by: Michelle Berry

“THAT the Township of Seguin Business Committee does hereby approve the Minutes of the Committee Meeting of April 2nd, 2026 as circulated.”.

CARRIED

Parry Sound Area Chamber of Commerce (PSACC).

Chris McDonald from PSACC. The question addressed is where are there opportunities to work together and how we can support each other. Chris is happy to support or collaboration the PSACC can assist with. The Committee would like to address the sign By-law. There is a concern about Canadore College possibly closing in the future in Parry Sound.

Action Items:

- Chris McDonald will draft a letter to the Committee supporting Canadore College to continue with education and Ann MacDiarmid will take it to the next Seguin Council meeting.
- Donna McLeod will forward the Sign By-law to members to look at and bring back ideas to the next meeting.
- Donna McLeod will invite Sean Carroll from Fire/By-law to attend the next meeting.

- Donna McLeod will invite Dominique O'Brien from Community Services to attend the next meeting.
- Chris McDonald, Janice Heidman and Laurie McDonald will meet and bring their thoughts back to the September 3rd, 2026 meeting.

Business Directory & Survey.

Valerie lancovich joined the meeting to share the results of the survey. The Business Directory is not loaded onto the website yet as it is not completed. Chris Mahon is working on this.

Action Item:

- Valerie lancovich will send the results to members.
- Donna McLeod will invite Chris Mahon to attend a meeting where he can demonstrate the site to the members.

Mayor's Lunch & Golf.

Laurie McDonald informed the Committee the event will be at Seguin Valley on Thursday, October 1st, 2026. There was a discussion regarding a speaker and the events for the day.

Meeting ended at 10:28 am due to a committee member leaving the meeting and quorum was lost. Committee members will discuss further items on the agenda at the next meeting.

*Ann MacDiarmid,
Acting Chair*

*Donna McLeod,
Clerk's Department*



The Corporation of the Township of Seguin

Recreation and Culture Committee

Draft Minutes of Wednesday, May 20th, 2026

A meeting of the Township of Seguin Recreation and Culture Committee was held May 20th, 2026 at the Township of Seguin Council Chambers and by Electronic Participation.

The following Members were present:

- Janet Borneman, Chair (Council Chambers)
- Melissa Belanger (Council Chambers)
- Sue Coxhead (videoconference)
- Samantha Fraser (Council Chambers)
- Cathy Lucas (Council Chambers)
- Laurie McDonald (Council Chambers)
- Donald Sanderson (Council Chambers)
- Councillor Ken Adams (Council Chambers)
- Councillor Terry Fellner (Council Chambers)
- Councillor Gail Finson (Council Chambers)

Staff Present:

- Donna McLeod (Council Chambers)
- Dominique O'Brien (videoconference)

Regrets were received from:

- Terri Retzler

Guest Members:

- Danielle Lenarcic Bliss (videoconference)
- Mary Catherine (videoconference)
- Leandra Correale Ferguson (videoconference)

Resolution No. 2026-031

Moved by: Terry Fellner

Seconded by: Gail Finnon

"THAT we do now convene this Regular Meeting of the Township of Seguin Recreation and Culture Committee at 6:33 pm and approve the Agenda as circulated."

CARRIED

Approval of Agenda.

After the meeting was called to order , the Chair requested approval of the Agenda. The Agenda was approved as circulated.

Disclosure of Pecuniary Interest.

The Chair requested the disclosure of any possible pecuniary interests. None were declared.

Resolution No. 2026-032

Moved by: Ken Adams

Seconded by: Terry Fellner

"THAT the Township of Seguin Recreation and Culture Committee does hereby approve the Minutes of the Committee Meeting of April 15th, 2026 as circulated."

CARRIED

Classic Cruise.

Councillor Ken Adams addressed the SRCC informing them they have a working group and asking for a budget.

Resolution No. 2026-033

Moved by: Gail Finnon

Seconded by: Cathy Lucas

"THAT the Township of Seguin Recreation and Culture Committee does hereby approve the Classic Cruise working group of Ken Adams, Greg Getty, Pina Getty, Cam Land, Terry Hawkrigg and approve a budget of \$1500.00."

CARRIED

Draft Parks, Recreation and Culture Master Plan.

The team of Danielle Lenarcic Biss, Mary Catherine and Leandra Correale Ferguson gave an overview of the Draft Parks, Recreation and Culture Master Plan. There will be an open house Thursday, May 28th, 2026 from 5pm to 7pm at the Humphrey Arena for questions and answers.

Drone Light Show.

The SRCC discussed this event. This item will be put on the agenda if there is any information.

Action Items:

- A budget would need to be submitted in the fall.
- A working group would need to be created.
- Dominique O'Brien will come up with a draft proposal.

Bug Hotel and Picnic at Museum.

SRCC discussed this event. This event would be on the weekend.

Action Item:

- Dominique O'Brien will set up an email chain.

Strawberry Social.

Donald Sanderson is proposing this event would be hosted in June 2027. Melissa Belanger gave an update to the SRCC regarding prior strawberry socials.

Action Item:

- Donald Sanderson has asked the SRCC to give if any other information they may have to him.

Bike Rodeo.

Samantha Fraser and Terri Retzler are looking for a working group and a budget.

Action Item:

- Dominique O'Brien will speak to Terri Retzler regarding a date.

Resolution No. 2026-034

Moved by: Gail Finson

Seconded by: Laurie McDonald

“THAT the Township of Seguin Recreation and Culture Committee does hereby approve the Bike Rodeo working group of Sam, Terri R, Ken & Gail and approve a budget of \$1000.00.”.

CARRIED

Canada Day.

Janet Borneman gave an update on Canada Day Celebration. They are looking for a working group and budget. This event will be held in Foley on June 27th, 2026 from 11am to 3 pm.

Action Item:

- Members to collect silent auction items.

Resolution No. 2026-035

Moved by: Sam Fraser

Seconded by: Ken Adams

“THAT the Township of Seguin Recreation and Culture Committee does hereby approve Canada Day working group of Sue, Janet, Cathy, Ken and approve a budget of 3500.00.”.

CARRIED

Movie Night.

Janet Borneman informed the SRCC that the library is interested in partnering with the SRCC. Hosting movies in Foley on a by-weekly schedule in the evening.

Action Item:

- Dates will need to be chosen.

Resolution No. 2026-036

Moved by: Terry Fellner

Seconded by: Ken Adams

“THAT the Township of Seguin Recreation and Culture Committee does hereby approve the Movie Night working group of Laurie, Janet, Sam, Terry F, Cathy, Gail and approve a budget of \$1000.00.”.

CARRIED

Other Business.

Walk on the Rose Point Trail.

Donald Sanderson would like to host a fall walk again this year.

Action Item:

- Donna McLeod will put this item on the June agenda.

Seguin Trail Signs.

Terry Fellner gave an overview of the Park to Park Trail. He informed the SRCC that there are 12 trail signs he would like to see installed on the trail for viewing.

Action Items:

- Dominique O'Brien will speak to Ken Griffith regarding location and installation.
- If you have time, take the opportunity to go to the arena and look at the signs.

Date of Meeting.

The SRCC meeting scheduled for August 19th, 2026 has been moved to August 26th, 2026.

Resolution No. 2026-037

Moved by: Ken Adams

Seconded by: Sam Fraser

"THAT the Township of Seguin Recreation and Culture Committee does hereby adjourn at 8:44 pm to meet again on June 17th, 2026 at 6:30 pm or at the call of the Chair."

CARRIED

*Janet Borneman,
Chair*

*Donna McLeod,
Clerk's Department*

Correspondence

Link to the [Association of Municipalities of Ontario \(AMO\) - Communications](#)

Link to the [Municipal Property Assessment Corporation \(MPAC\)
InTouch Newsletters](#)

Link to the [North Bay Parry Sound District Health Unit \(NBPSDHU\) - Communications](#)

Link to the [Ontario Good Roads Association \(OGRA\) - Communications](#)

Link to the [Ontario Heritage Trust - Communications](#)

Link to the [Labour Market Group – Communications](#)

Link to the [Federation of Ontario Cottagers' Associations \(FOCA\) - Communications](#)

Link to the [Federation of Canadian Municipalities \(FCM\)](#)



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

May 6, 2026

RE: Ontario Veterinary College Expansion of Enrollment Capacity

Please be advised that at the Regular Council Meeting on May 6th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan approved the following:

Resolution No: 2026-05-06-11
Moved by: Councillor Quade
Seconded by: Councillor Keller

“Be it resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the correspondence from the Township of Papineau-Cameron regarding Ontario Veterinary College Expansion of Enrollment Capacity, and;

And further that this resolution be forwarded to the Ontario Veterinary College, the Ontario Ministry of Agriculture, Food and Agribusiness, the Canadian Veterinary Medical Association, Minister of Economic Development, Job Creation and Trade, Minister of Colleges, Universities, Research Excellence and Security, AMO, and all Ontario Municipalities.”

CARRIED

Sincerely,

Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan



THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON

4861 Highway 17, P.O. Box 630, Mattawa ON P0H 1V0
Office: (705) 744-5610 • Fax: (705) 744-0434 • Garage: (705) 744-5072
Website: www.papineaucameron.ca

DATE: February 24, 2026

RESOLUTION NUMBER: 2026-50

MOVED BY: *Shelley Belanger*

SECONDED BY: *M. Chenier*

WHEREAS large animal livestock owners in Northern Ontario have extremely limited access to large animal veterinary services;

AND WHEREAS the cost of large animal veterinary services in Northern Ontario is significantly higher due to long travel distances and the limited number of large animal veterinarians available to service the region;

AND WHEREAS it has come to the attention of the Council of Papineau-Cameron Township that three qualified individuals within our community have applied to the Ontario Veterinary College for large animal veterinary, but were denied admission due to limited enrollment capacity;

THAT the Council of Papineau-Cameron Township formally requests that the Ontario Veterinary College, the Ontario Ministry of Agriculture, Food and Agribusiness, and the Canadian Veterinary Medical Association consider expanding enrollment capacity at the Ontario Veterinary College to allow more qualified applicants to pursue certification as large animal veterinarians.

AND FURTHER THAT a copy of this resolution be forwarded to the Ontario Veterinary College, the Ontario Ministry of Agriculture, Food and Agribusiness, the Canadian Veterinary Medical Association, the Hon. Victor Fedeli MPP Minister of Economic Development, Job Creation and Trade, the Hon. Trevor Jones MPP Minister of Agriculture, Food and Agribusiness, the Hon. Nolan Quinn MPP Minister of Colleges, Universities, Research Excellence and Security, Association of Municipalities of Ontario, and Ontario Municipalities for their consideration and support.

CARRIED: *Robert Corriveau*
(Mayor)

NOT CARRIED: _____
(Mayor)

Recorded Vote (Upon Request of Councillor

Section 246 (1) Municipal Act

RECORDED DIVISION VOTE	YES Signature	NO Signature	ABSTAIN Signature
Mayor Robert Corriveau			
Deputy Mayor Shelley Belanger			
Councillor Keith Dillabough			
Councillor Jason Bélanger			
Councillor Mélanie Chenier			

COPY



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

May 6, 2026

RE: Ontario Veterinary College Expansion of Enrollment Capacity

Please be advised that at the Regular Council Meeting on May 6th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan approved the following:

Resolution No: 2026-05-06-XX
Moved by: Councillor XXX
Seconded by: Councillor XXX

"Be it resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the correspondence from the Township of Papineau-Cameron regarding Ontario Veterinary College Expansion of Enrollment Capacity, and;

And further that this resolution be forwarded to the Ontario Veterinary College, the Ontario Ministry of Agriculture, Food and Agribusiness, the Canadian Veterinary Medical Association, Minister of Economic Development, Job Creation and Trade, Minister of Colleges, Universities, Research Excellence and Security, AMO, and all Ontario Municipalities."

CARRIED

Sincerely,

Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

May 6, 2026

RE: Opposition to ALTO High-Speed Rail Project in its Current Form

Please be advised that at the Regular Council Meeting on May 6th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan approved the following:

Resolution No: 2026-05-06-10

Moved by: Councillor Quade

Seconded by: Councillor Banks

"Be It resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the correspondence from the Eastern Wardens' Caucus to oppose the ALTO High-Speed Rail Project in its Current Form, and;

And further that this resolution be forwarded to the Prime Minister of Canada, Minister of Transportation, President and CEO of ALTO, EOWC Members of Parliament, Premier of Ontario, EOWC Members of Provincial Parliament, Federation of Canadian Municipalities, AMO, ROMA, Ontario Federation of Agriculture, Eastern Ontario Mayors' Caucus, all EOWC municipalities, Eastern Ontario First Nations partners and all Ontario Municipalities."

CARRIED

Sincerely,

Tammy Thompson

Deputy Clerk

Township of Brudenell, Lyndoch and Raglan

Resolution: The EOWC Opposes ALTO High-Speed Rail Project in Its Current Form

Date: March 19, 2026

Moved by: Warden Richard Kidd, Lanark County

Seconded by: Warden Corinna Smith-Gatcke, United Counties of Leeds and Grenville

WHEREAS the Federal Government has identified ALTO high-speed rail as a nation-building project with an estimated cost of \$60 to \$90 billion, to deliver faster, more reliable passenger rail service; and

WHEREAS ALTO is advancing plans for a high-speed passenger rail project between the Quebec City-Toronto corridor, cutting through eastern Ontario; and

WHEREAS there is only currently one proposed stop across the Eastern Ontario Wardens' Caucus' (EOWC) 50,000 square kilometre region, benefitting urban residents at the cost of rural residents and lands; and

WHEREAS portions of the proposed project will traverse and impact eastern Ontario communities, infrastructure, residential and agricultural lands, municipal trails, and environmentally sensitive areas, and with no long-term economic benefits; and

WHEREAS the closure and/or dead-ending of roads will have significant ongoing and unknown costs to municipalities, as well as service delivery and emergency response implications to residents and businesses; and

WHEREAS eastern Ontario municipalities and residents have not received sufficient detailed information regarding potential local impacts, including land use, environmental effects, municipal infrastructure interfaces, and long-term financial or operational implications; and

WHEREAS municipal governments are responsible for protecting local interests, ensuring compatibility with existing planning frameworks, as well as safeguarding environmental, community, and resident mental health and well-being; and

WHEREAS the EOWC and its member municipalities are actively trying to engage with ALTO through a truly meaningful consultation process to understand the impacts of both proposed high speed rail train routes to our residents, lands, trails, and businesses; and

WHEREAS the EOWC is eastern Ontario's united advocacy voice representing 103 communities who value and will advocate for the region's beautiful lands that hold deep

agricultural and cultural roots, and that are home to our rural and small-urban communities that will be impacted by ALTO.

THEREFORE BE IT RESOLVED THAT the EOWC formally opposes the ALTO project in its current form; and

THAT this opposition is based on concerns related to insufficient municipal consultation, unclear rural and small-urban impacts, potential environmental effects, and alignments with existing eastern Ontario planning and infrastructure priorities; and

THAT the EOWC urge our member municipalities, partners, businesses, and residents to share their questions and comments with ALTO and federal representatives as part of the engagement process; and

THAT the EOWC look to gather detailed information from ALTO to more fully understand the project and its impacts across eastern Ontario; and

THAT the EOWC advocates that the Federal Government and ALTO fully explore train route options along existing infrastructure corridors, such as VIA Rail and/or Highway 401; and

THAT a copy of this resolution be sent to the Right Honourable Mark Carney, Prime Minister of Canada, The Honourable Steve MacKinnon, Minister of Transportation, Martin Imbleau, President and CEO of ALTO, EOWC Members of Parliament, Premier Doug Ford, EOWC Members of Provincial Parliament, the Federation of Canadian Municipalities, the Association of Municipalities of Ontario, the Rural Ontario Municipal Association, the Ontario Federation of Agriculture, the Eastern Ontario Mayors' Caucus, all EOWC municipalities, and Eastern Ontario First Nations partners.

CARRIED

Signed by:



EOWC Chair Bonnie Clark

info@eowc.org



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

May 6, 2026

RE: Request for Provincial Legislation Amendments, Health and Safety Concerns

Dear Minister Piccini,

Please be advised that at the Regular Council Meeting on May 6th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan approved the following:

Resolution No: 2026-05-06-08
Moved by: Councillor Banks
Seconded by: Councillor Kauffeldt

“Be it resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the correspondence from the Association of Ontario Road Supervisors (AORS) regarding the Request for Provincial Legislation Amendments, Health and Safety Concerns.

And further that this resolution be forwarded to the Premier of Ontario, Solicitor General of Ontario, Minister of Emergency Preparedness and Response, Minister of Municipal Affairs and Housing, Minister of Transportation, Acting Minister of Infrastructure, Renfrew Nipissing Pembroke MP and MPP, AMO, AORS and all Ontario Municipalities.”

CARRIED

Sincerely,

Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan



AORS
PROMOTING COMPLAINTS. PURSUING RESOLUTION.

Minister of Labour, Immigration, Training and Skills Development David Piccini
14th Floor, 400 University Avenue
Toronto, ON M7A 1T7

February 5, 2026

Dear Minister Piccini,

On behalf of Ontario's municipal public works professionals, we are writing to raise an urgent health and safety concern that is increasingly placing municipal workers and subcontractors at risk while they maintain the critical infrastructure our communities rely on every day.

While the Occupational Health and Safety Act establishes important protections against workplace hazards, it does not adequately address a growing and very real threat: unsafe working conditions created by interference, harassment, and dangerous actions from members of the public.

Through consultations with AORS members across the province, we are hearing consistent and deeply troubling examples of escalating behaviour directed at municipal workers - particularly winter maintenance operators. These are not isolated incidents, but a pattern that is becoming increasingly normalized during significant weather events. Examples reported to AORS include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snow plow and refusing to get off until the operator agreed to plow his road next.
- Two municipal staff members being confronted, accosted, and aggressively yelled at in public - one at a gas station and another while simply standing in line for coffee - by individuals angry about road conditions that were not even under that municipality's jurisdiction, as well as a mailbox that had been struck.
- A voicemail left by a resident threatening to shoot a municipal plow driver with a shotgun the next time the street was plowed.
- A resident angry about snow at the end of their driveway jumping in front of an active plow and refusing to move. The plow was delayed for over an hour during a major snow event, placing service levels and the municipality's overall emergency response at risk. The situation was only resolved once supervisors and by-law officers arrived on scene.

These incidents represent only a small sample of what municipal plow drivers and winter maintenance crews are experiencing across Ontario. What was once limited to disgruntled complaints has escalated into direct threats, physical interference, and dangerous confrontations that place workers, subcontractors, and the public at risk. This issue is becoming a systematic threat to municipal service delivery and is only amplified during significant weather events.

Municipal workers and their contracted partners are responsible for maintaining roads, bridges, sidewalks, and other essential services - often in extreme weather and high-risk environments. When these workers are threatened or obstructed, it becomes not only a workplace safety issue, but a broader public safety concern. In some cases, conditions have become so unsafe that

municipal staff and subcontractors have walked off job sites, jeopardizing timely service delivery during critical events.

We respectfully ask the Province to consider the following changes:

- **Under the Emergency Management and Civil Protection Act, when a municipality declares a Significant Weather Event, municipal winter maintenance vehicles and operators - including subcontractors working on behalf of municipalities - should be afforded enhanced protection, with interference or obstruction treated with the same severity as interference with police, fire, or paramedic services.**
- **Establish clear public-safety interference provisions, similar in intent to Ontario's Slow Down, Move Over legislation, that recognize the essential role of municipal roadside workers.**
- **Consider adopting provisions similar to Manitoba's recently passed Bill 38, an amendment to their Highway Traffic Act effective January 1, 2026, which requires motorists to maintain a minimum distance of 30 metres behind snowplows where speed limits are 80 km/h or lower, and 100 metres where speed limits exceed 80 km/h.**

These changes would provide clarity, deterrence, and enforceability—sending a strong message that interference with municipal workers performing essential services will not be tolerated. Just as Ontario protects first responders from obstruction during emergencies, we must extend similar protections to the public works professionals who keep our communities safe, connected, and functioning.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns further and to collaborate on legislative solutions that better protect municipal workers and subcontractors while strengthening public safety across the province.

Thank you for your consideration of this critical issue.

Sincerely,



**Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte**



**Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors**

Cc (via e-mail)

Premier Doug Ford

Minister of Emergency Preparedness and Response Jill Dunlop

Minister of Municipal Affairs and Housing Rob Flack

Minister of Transportation Prabmeet Sarkaria

Acting Minister of Infrastructure Todd McCarthy

Scott Butler, Good Roads Executive Director

Walid Abou-Hamde, Ontario Road Builders' Association Chief Executive Officer



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

May 6, 2026

RE: Canada Post Rate Reduction for Libraries

Please be advised that at the Regular Council Meeting on May 6th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan approved the following:

Resolution No: 2026-05-06-09

Moved by: Councillor Quade

Seconded by: Councillor Keller

“Be it resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the correspondence from the Township of Perry to maintain and protect reduced-rate postal distribution for library materials, and;

And further that this resolution be forwarded to the Township of Perry, Minister of Government Transportation, Public Services and Procurement, Renfrew Nipissing Pembroke MP and MPP and all Ontario Municipalities.”

CARRIED

Sincerely,

Tammy Thompson

Deputy Clerk

Township of Brudenell, Lyndoch and Raglan



**The Corporation of the
Township of Perry**

Box 70 1695 Emsdale Road Emsdale, Ontario P0A 1J0

Date: February 18, 2026

Resolution No.: 2026-078

Moved By: Joe Lumley Seconded By: Paul Sowrey

Whereas public libraries play a vital role in ensuring equitable access to information, literacy, education, and culture for all residents;

And whereas interlibrary loan services are an essential component of public library operations, particularly for small and rural communities with limited local collections;

And whereas reduced postal rates for library materials have historically enabled libraries to share resources efficiently and affordably across Canada;

And whereas recent amendments to the Canada Post Corporation Act have removed the legislative requirement to provide reduced postal rates for library materials, creating uncertainty for the continued delivery of this essential service;

Now therefore be it resolved that the Council of the Corporation of the Township of Perry calls upon the Government of Canada to maintain and protect reduced-rate postal distribution for library materials through legislation;

And that Council requests that the Minister responsible for Canada Post ensure continued, affordable postal access for libraries and interlibrary loan services;

And that a copy of this resolution be forwarded to The Honourable Joel Lightbound, Minister of Government Transformation, Public Works and Procurement, Scott Aitchison, MP Parry Sound-Muskoka, Hon. Graydon Smith, MPP Parry Sound-Muskoka, and all Ontario municipalities for support.

Carried:

Defeated:


Norm Hofstetter, Mayor

RECORDED VOTE		
Council	For	Against
Councillors Jim Cushman		
Joe Lumley		
Margaret Ann MacPhail		
Paul Sowrey		
Mayor Norm Hofstetter		

Township of Southgate

Administration Office

185667 Grey County Road 9, RR 1
Dundalk, ON N0C 1B0



Phone: 519-923-2110
Toll Free: 1-888-560-6607
Fax: 519-923-9262
Web: www.southgate.ca

June 4, 2026

Re: Support for the Township of Brudenell, Lyndoch and Raglan – Canada Post Rate Reduction for Libraries

Please be advised that at the June 3, 2026, regular Council meeting, the Council of the Corporation of the Township of Southgate approved the following:

No. 2026-225

Moved By Councillor John

Seconded By Councillor Shipston

Be it resolved that Southgate Council receive the correspondence from the Township of Brudenell, Lyndoch and Raglan and the Township of Perry for information; and

That Council call on the Federal Government to maintain and protect reduced-rate postal distribution rates for library materials; and

That a copy of this and associated correspondence be forwarded to the Minister of Government Transformation, Public Services and Procurement, MP Alex Ruff, MPP Paul Vickers and all Ontario Municipalities.

If you have any questions, please contact our office at (519) 923-2110.

Sincerely,

Lindsey Green

Lindsey Green, Clerk
Township of Southgate

Encl: Township of Brudenell, Lyndoch and Raglan – Canada Post Rate Reduction for Libraries

CC:

Honourable Joël Lightbound, Minister of Transformation, Public Services and Procurement

Alex Ruff, MP Bruce-Grey-Owen Sound

Paul Vickers, MPP Bruce-Grey-Owen Sound

Ontario Municipalities



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

May 6, 2026

RE: Canada Post Rate Reduction for Libraries

Please be advised that at the Regular Council Meeting on May 6th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan approved the following:

Resolution No: 2026-05-06-09

Moved by: Councillor Quade

Seconded by: Councillor Keller

“Be it resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the correspondence from the Township of Perry to maintain and protect reduced-rate postal distribution for library materials, and;

And further that this resolution be forwarded to the Township of Perry, Minister of Government Transportation, Public Services and Procurement, Renfrew Nipissing Pembroke MP and MPP and all Ontario Municipalities.”

CARRIED

Sincerely,

Tammy Thompson

Deputy Clerk

Township of Brudenell, Lyndoch and Raglan



**The Corporation of the
Township of Perry**

Box 70 1695 Emsdale Road Emsdale, Ontario P0A 1J0

Date: February 18, 2026

Resolution No.: 2026-078

Moved By: Joe Lumley Seconded By: Paul Sowrey

Whereas public libraries play a vital role in ensuring equitable access to information, literacy, education, and culture for all residents;

And whereas interlibrary loan services are an essential component of public library operations, particularly for small and rural communities with limited local collections;

And whereas reduced postal rates for library materials have historically enabled libraries to share resources efficiently and affordably across Canada;

And whereas recent amendments to the Canada Post Corporation Act have removed the legislative requirement to provide reduced postal rates for library materials, creating uncertainty for the continued delivery of this essential service;

Now therefore be it resolved that the Council of the Corporation of the Township of Perry calls upon the Government of Canada to maintain and protect reduced-rate postal distribution for library materials through legislation;

And that Council requests that the Minister responsible for Canada Post ensure continued, affordable postal access for libraries and interlibrary loan services;

And that a copy of this resolution be forwarded to The Honourable Joel Lightbound, Minister of Government Transformation, Public Works and Procurement, Scott Aitchison, MP Parry Sound-Muskoka, Hon. Graydon Smith, MPP Parry Sound-Muskoka, and all Ontario municipalities for support.

Carried:

Defeated:


Norm Hofstetter, Mayor

RECORDED VOTE		
Council	For	Against
Councillors Jim Cushman		
Joe Lumley		
Margaret Ann MacPhail		
Paul Sowrey		
Mayor Norm Hofstetter		

The Council of the United Counties of Leeds and Grenville

Resolution No. CC-098-2026

Date: May 21, 2026

Moved by *Alic Hoogenboom*

Seconded by *Michael Cameron*

WHEREAS municipalities are responsible for the planning, construction, operation, rehabilitation, and replacement of critical public infrastructure; and

WHEREAS municipal engineers play a key role in supporting safe, reliable, and cost-effective infrastructure systems for residents and businesses; and

WHEREAS the Municipal Engineers Association has raised concerns and recommendations regarding the Province's proposed harmonization of municipal road construction standards, which have implications for municipal operations, long-term asset management, and financial sustainability; and

WHEREAS the United Counties of Leeds and Grenville supports advocacy that promotes effective infrastructure planning, responsible funding frameworks, and realistic implementation requirements for municipalities;

NOW THEREFORE BE IT RESOLVED THAT the Council of the United Counties of Leeds and Grenville supports the Municipal Engineers Association's position regarding the Province's proposed harmonization of municipal road construction standards, particularly the concerns about the exemption approval process, mandatory annual reporting, lack of clarity around governance/co-stewardship, and the need for meaningful municipal consultation before implementation proceeds; and

BE IT FURTHER RESOLVED THAT Council urges the Province of Ontario to engage with municipalities and the Municipal Engineers Association to implement practical solutions that reflect municipal capacity, infrastructure needs, and local government realities; and

BE IT FURTHER RESOLVED THAT a copy of this resolution be circulated to the Minister of Transportation, the Minister of Municipal Affairs and Housing, the Minister of

Infrastructure, the local Member of Provincial Parliament (MPP), the Municipal Engineers Association (MEA), the Association of Municipalities of Ontario (AMO), the Rural Ontario Municipal Association (ROMA), and Ontario municipalities.

Carried Defeated Deferred


Corinna Smith-Gatcke, Warden

MEMORANDUM TO: Heads of Council - Ontario Municipalities

DATE: May 22, 2026

FROM: Tom McKinlay,
Assistant Deputy Attorney General

RE: **Follow-up to Updates to “Tailgate Event” Permits** under
the *Liquor Licence and Control Act, 2019*

Further to my earlier letter dated January 13, 2026, I am writing to provide clarification regarding bring-your-own event permits.

What is the change?

Recent amendments to Ontario Regulation 747/21 (Permits) under the *Liquor Licence and Control Act, 2019* (LLCA) introduce a new bring-your-own event permit. This change expands what was previously called the tailgating permit.

This permit allows individuals aged 19 and older to bring and consume their own liquor within a designated area of a cultural or community event that has been approved by a municipality **or** held in connection with, and in proximity to, a professional, semi-professional or post-secondary sporting event.

What action should municipalities take?

Municipalities have the option to designate community or cultural events as eligible for the new bring-your-own event permit. **Importantly, municipalities are not required to designate any events as eligible.**

Event organizers who are interested in the bring-your-own permit will need to approach the municipality where they would like to hold the event and seek designation as a community or cultural event. The government recognizes that municipalities are best positioned to understand local needs and contexts, and therefore to determine whether and how to designate eligible events.

Municipalities may establish their own local processes to determine which events qualify and the form of the municipal designation.

There would be two routes a municipality could take:

- Review each request on a case-by-case basis before their council or;
- Delegate the authority to designate events to a municipal official, such as the clerk

Municipalities that do not wish to allow bring-your-own events may choose to express their position by way of a resolution.

These amendments do not affect existing municipal approval requirements for events held on municipal property (e.g., parks).

What about events tied to sporting events?

Unlike the cultural or community permitting process, bring-your-own events that are held in proximity to a professional, semi-professional or post-secondary sporting event are unchanged and do not require a designation by the responsible municipality.

What action do organizers take once a municipality designates their event as community or cultural?

It is up to event organizers to confirm with the responsible municipality that their event qualifies as a designated cultural or community event.

Once confirmed, organizers may apply for a bring-your-own event permit through the [iAGCO portal](#). **The AGCO will issue a permit only where the applicant provides proof of municipal designation.**

Why did the Government make this change?

This change is intended to provide greater flexibility for some event organizers, potentially reducing costs and increasing attendance. For example, a movie screening in a municipal park may invite more of a “picnic atmosphere” and thus, organizers may prefer the bring-your-own permit.

The province recognizes that this permit may not be relevant to all. Events that rely on alcohol sales and do not use a bring-your-own model may continue to operate as usual.

What considerations were made for safety?

All permitted events will continue to be subject to the existing health and safety requirements under the LLCA. Permit-holders are responsible for ensuring these standards and requirements.

What if I still have questions?

If you have any questions about these regulatory changes, please contact Armina Samadi, Director, Agency and Tribunal Relations Branch at Armina.Samadi@ontario.ca.

If you have any questions about AGCO permits and the application process, please contact Ruxandra Ilicea, Senior Eligibility Officer at Ruxandra.Ilicea@agco.ca.

Yours truly,



Tom McKinlay
Assistant Deputy Attorney General

c: Armina Samadi
Director, Agency and Tribunal Relations Branch, Ministry of the Attorney General

Leslie Fenton
Director, Corporate Affairs, Governance and Agency Oversight, AGCO

Fw: Township of This Table Has a Story

From info <info@seguin.ca>
Date Mon 5/25/2026 9:15 AM
To Donna McLeod <dmcleod@seguin.ca>



Township of Seguin
(705) 732-4300

From: Parry Sound Area Chamber of Commerce <manager-psachamber.ca@shared1.ccsend.com>
Sent: May 25, 2026 7:01 AM
To: info <info@seguin.ca>
Subject: Township of This Table Has a Story

Meet Urban Tree Salvage



This week's Business Spotlight is Urban Tree Salvage!

Handcrafted Furniture with a Story

Founded in 2004 and now based in Nobel, Ontario, Urban Tree Salvage is a husband-and-wife team specializing in handcrafted live edge dining tables, solid

wood furniture, and custom table tops made from salvaged Toronto trees and reclaimed Ontario wood.

Built on the idea of giving discarded trees a second life, Urban Tree Salvage transforms locally sourced materials into one-of-a-kind furniture pieces that are designed to last for generations.



What They Offer

Urban Tree Salvage provides fully custom and ready-made furniture options, including:

- Live edge dining tables and statement pieces
- Solid wood desks and custom table tops
- One-of-a-kind furniture for homes, cottages, offices, and boardrooms
- Custom metal table bases designed and built in-house
- In-person and virtual consultations to guide clients through the process

Clients are involved every step of the way—from selecting their exact wood slab to choosing finishes, dimensions, and base designs—resulting in a truly personalized piece.



From Tree to Table — Fully In-House

What sets Urban Tree Salvage apart is their complete hands-on process. Every piece is:

- Personally salvaged
- Milled and kiln dried
- Designed and handcrafted
- Finished and assembled

Nothing is outsourced. This level of control ensures quality, consistency, and craftsmanship in every project.

With over 20 years of experience, they were among the early pioneers in Ontario turning salvaged urban trees into furniture—long before it became widely popular.



Sustainability Meets Craftsmanship

Urban Tree Salvage was inspired by a simple but powerful idea: **instead of seeing removed trees turned into mulch or firewood, they could be transformed into something meaningful and lasting.**

By reclaiming wood from across Ontario, each piece carries its own history and natural character—making every table not just furniture, but a story.

Community & What's New

Now fully based in Nobel, Urban Tree Salvage is excited to grow within the Parry Sound community. They've recently relocated their showroom alongside their production space and are looking forward to working with more local clients.

They currently offer a selection of finished furniture at discounted pricing, with plans to soon release reclaimed lumber, slabs, and DIY materials for those looking to create their own projects.



Contact



Email: info@urbantreesalvage.com

Phone: (647) 438-7516

[Visit Urban Tree Salvage](#)



Join the Chamber: Chamber Benefits

Fw: Township of Help Bring Canada Day 2026 to Life in Parry Sound

From info <info@seguin.ca>

Date Mon 5/25/2026 9:15 AM

To Donna McLeod <dmcleod@seguin.ca>



Township of Seguin
(705) 732-4300

From: Parry Sound Area Chamber of Commerce <manager-psachamber.ca@shared1.ccsend.com>

Sent: May 23, 2026 7:00 AM

To: info <info@seguin.ca>

Subject: Township of Help Bring Canada Day 2026 to Life in Parry Sound



SPONSORSHIP OPPORTUNITIES



CANADA DAY 2026

Celebrate with us in *Downtown Parry Sound!*

The Town of Parry Sound, in partnership with the Parry Sound Downtown Business Association, is pleased to present Canada Day 2026 in Downtown Parry Sound on James Street.

This vibrant community celebration will feature food and craft vendors, entertainment, family-friendly activities, interactive attractions, and a fireworks finale over the Inner Harbour.

Last year's event welcomed approximately **10,000 attendees**, making Canada Day one of Parry Sound's most visible and well-attended annual community celebrations.



DATE

Wednesday,
July 1, 2026



LOCATION

Downtown Parry Sound
– James Street



ATTENDANCE

Approximately
10,000 attendees
in 2025



TOWN OF
PARRY SOUND

TOWN OF
Parry Sound





TITLE SPONSOR – \$3,500

Become the presenting partner of Canada Day 2026 and showcase your business as a leader in our community.

- ✓ Event naming rights: Canada Day in Parry Sound, presented by [Sponsor Name]
- ✓ Category exclusivity as the Title Sponsor
- ✓ Prominent logo/name placement in all event marketing and promotional materials
- ✓ Recognition on all printed event materials, including posters and schedules
- ✓ Recognition on the event page at www.parrysound.ca/CanadaDay
- ✓ Recognition through Town of Parry Sound and DBA social media promotion
- ✓ Public recognition throughout the event, including stage or DJ acknowledgements
- ✓ Opportunity to display a sponsor-provided banner on-site, subject to Town of Parry Sound approval of banner size and placement. Banner requests must be submitted for review at least two weeks prior to the event.
- ✓ Optional: sponsor/vendor booth on-site





ATTRACTION SPONSORSHIPS \$200 TO \$2,500



Attraction Sponsorships provide a flexible way to support a specific activity or entertainment feature while receiving targeted recognition linked to that attraction.

ATTRACTION SPONSOR BENEFITS



- ✓ Company name/logo included in marketing tied to the sponsored attraction
- ✓ Recognition on the event page at www.parrysound.ca/CanadaDay
- ✓ Recognition through Town and DBA social media promotion
- ✓ Company name and logo included on attraction signage
- ✓ Optional: opportunity to provide promotional items or samples at the attraction
- ✓ Optional: opportunity to engage directly with attendees at the sponsored attraction

FEATURED ATTRACTION SPONSORSHIP OPPORTUNITIES

ATTRACTION	INVESTMENT	RECOGNITION EXAMPLE
 Inflatable / Carnival Games	\$200-\$650	"Axe Throwing" or "Light Strike" presented by [Sponsor Name]
 Balloon Twisting	\$500	"Balloon Twisting" presented by [Sponsor Name]"
 DJ Services	\$800	"Canada Day 2026 entertainment provided by [Sponsor Name]"
 Golden Brick Experience	\$1,200	"Golden Brick Experience" presented by [Sponsor Name]
 Stilt Walkers	\$1,500	"Stilt Walkers presented by [Sponsor Name]"
 Rock Climbing Wall	\$2,500	"Rock Climbing Wall presented by [Sponsor Name]"



Custom Attraction Sponsorships: If your business would like to sponsor a different attraction or propose a custom activation, we would be pleased to discuss additional opportunities.



3. SPONSORSHIP CONFIRMATION

- ✓ Early confirmation is best to ensure inclusion in all print and promotional materials.
- ✓ Recognition opportunities are subject to sponsorship confirmation timelines and production deadlines.
- ✓ Programming and attractions are subject to change.



4. CONTACT US

For more information or to confirm your sponsorship, please contact Jayme Young at the Town of Parry Sound.

We would be pleased to discuss available opportunities and help you find a sponsorship option that aligns with your organization's goals.

Jayme Young

Community Recreation Coordinator
Town of Parry Sound



jyoung@parrysound.ca



705-746-2701 x 201



52 Seguin Street
Parry Sound, ON P2A 1B4



BE A PART OF THE CELEBRATION  SUPPORT YOUR COMMUNITY.  MAKE AN IMPACT.



Fw: Township of Put Your Business in 6,000 Local Mailboxes This June

From info <info@seguin.ca>

Date Fri 5/29/2026 9:49 AM

To Donna McLeod <dmcleod@seguin.ca>



Township of Seguin
(705) 732-4300

From: Parry Sound Area Chamber of Commerce <manager-psachamber.ca@shared1.ccsend.com>

Sent: May 29, 2026 7:02 AM

To: info <info@seguin.ca>

Subject: Township of Put Your Business in 6,000 Local Mailboxes This June

Minuteman X Press[®] Ads

Parry Sound & Surrounding Area

At Minuteman Press Parry Sound, we are re-launching our community direct mail advertising flyer designed specifically to help local businesses increase visibility and stay top-of-mind with customers throughout the area.

The flyer will be mailed directly to approximately 6,000 households and businesses across the region, reaching an estimated 12,000 local residents per distribution. Copies will also be distributed throughout the community at participating outlets.

Each participating business or organization receives a dedicated 4" x 5.25" full colour advertisement within the mailer.

What makes this especially attractive is the cost per household reached — approximately 3 to 4 cents per home — making it one of the most affordable ways to consistently market locally. We are offering preferred introductory pricing for businesses who commit to multiple months:

- 1 Month – \$239/month +HST
- 3 Months – \$219/month +HST
- 6 Months – \$209/month +HST
- 12 Months – \$199/month +HST

This is designed to be simple and turnkey. We can assist with ad design, layout, and preparation if needed. Full ad designs may incur an additional charge.

Spots are limited to maintain good visibility for participating businesses, and once the flyer is full, we will close bookings for that issue. A sample of a prior mailer is included below. Please give us a call at 705-746-7828 or email on213@minutemanpress.com.

Thank you!



The first mailer will go out before the end of June



Contact

Phone: (705) 746-7828

Email: on213@minutemanpress.com

Fw: Township of A Helping Hand for Decluttering, Downsizing, and Estate Cleanouts

From info <info@seguin.ca>
Date Thu 6/4/2026 8:52 AM
To Donna McLeod <dmcleod@seguin.ca>



Township of Seguin
(705) 732-4300

From: Parry Sound Area Chamber of Commerce <manager-psachamber.ca@shared1.ccsend.com>
Sent: June 4, 2026 7:15 AM
To: info <info@seguin.ca>
Subject: Township of A Helping Hand for Decluttering, Downsizing, and Estate Cleanouts

Meet CJs Cleanout Crew



This week's Business Spotlight is CJs Cleanout Crew!

Compassionate Cleanout Support for Life's Biggest Transitions

When life changes, homes often change with it — and sorting through years of belongings can feel overwhelming. That's where CJ's Cleanout Crew comes in.

Based in McKellar and proudly serving Parry Sound, Muskoka, the Almaguin Highlands, and surrounding areas, CJ's Cleanout Crew offers thoughtful, discreet, and respectful cleanout support for individuals, families, seniors, and professionals navigating decluttering, downsizing, estate cleanouts, retirement home moves, and overwhelming home transitions.

Founded by Carol Walker in January 2026, CJ's Cleanout Crew was built from a deeply personal understanding of how difficult it can be to let go of items, clear a home after loss, or simplify a living space during a major life change. After witnessing family members struggle with the emotional weight of belongings, and later helping others through those same transitions, Carol recognized a need for a service that brings not only efficiency, but compassion, privacy, and peace of mind.



What They Offer

CJ's Cleanout Crew provides hands-on support tailored to each situation, including:

- Downsizing support for seniors, individuals, and families preparing for a simpler living space
- Estate home cleanouts handled respectfully after a loss or transition

- Retirement home move support to help reduce clutter and organize what matters most
- Home decluttering help for cluttered rooms, garages, basements, storage areas, and everyday living spaces
- Keep, donate, sell, recycle, or toss sorting support to help each item find the right next step
- Chronic clutter support delivered without judgement and with complete discretion
- Cleanout help for families managing a property from a distance
- Real estate cleanout support to help homes become market-ready faster



Decluttering. Downsizing. Estate Cleanouts.

Done With Care, Not Chaos

What Makes Them Different

CJ's Cleanout Crew understands that this work is about much more than removing items from a space. It is about helping people move through life's most overwhelming moments with dignity, care, and support.

Carol brings years of experience connected to homes, renovations, design, and space planning, including a background as a former home builder, renovator, package supplier, and designer. That experience helps her approach each project with structure, efficiency, and respect for the personal nature of someone's home.

The process is designed to be clear and manageable. CJ's Cleanout Crew begins with an in-person assessment, creates a practical plan and timeline, carefully sorts items into categories such as keep, donate, sell, recycle, or toss, and follows up to ensure any additional needs are addressed.



CJ's Cleanout Crew is also a valuable partner for real estate professionals, home builders, renovators, and families preparing homes for sale or transition. For realtors, CJ's Cleanout Crew helps turn overwhelming listings into clean, open, market-ready spaces. Whether a property has been left behind after a sale, delayed by clutter, or needs to be cleared after a transition, their team helps prepare homes quickly, discreetly, and with care so professionals can focus on selling while CJ's handles the rest.

CJ's Cleanout Crew is currently offering **free consultations**, giving individuals, families, and professionals the opportunity to discuss their needs and receive support based on the situation.

Please join us in giving Carol and CJ's Cleanout Crew a warm Chamber welcome! Their compassionate, practical approach is already helping individuals, families, and professionals across our region clear space, reduce stress, and move forward with peace of mind.

● ● ●

Contact



CJs CLEANOUT CREW
Taking decluttering to a whole new level

Email: cjscleanoutcrew@gmail.com
Phone: (705) 346-5496

Visit CJs Cleanout Crew

Join the Chamber: Chamber Benefits

Why JOIN the Chamber?
Let us help your business!





Honourable Doug Ford,
Premier of Ontario
Via Email:
premier@ontario.ca

Honourable Sylvia Jones
Deputy Premier of Ontario
and Minister of Health
Via Email:
sylvia.jones@ontario.ca

Township of Puslinch
7404 Wellington Road 34
Puslinch, ON N0B 2J0
www.puslinch.ca

May 25, 2026

Honourable Marjorie
Michel, Minister of Health
Via Email:
hcminister.ministresc@hc-
sc.gc.ca

The Ontario Medical
Association
Via Email: info@oma.org

RE: Township of Puslinch Support Resolution No.2026-128, Regarding Consent item 6.8
Western Ontario Wardens' Caucus Finlay's Law on Emergency Room Reform

Please be advised that Township of Puslinch Council, at its meeting held on May 6, 2025
considered the aforementioned topic and subsequent to discussion, the following was resolved:

Resolution No. 2026-128:

Moved by Councillor Bailey and
Seconded by Councillor Sepulis

That the Consent Agenda item 6.8 be received; and

**Whereas Council supports the WOWC resolution that Council direct staff to send a
support resolution accordingly.**

CARRIED



As per the above resolution, please accept a copy of this correspondence for your information and consideration.

Sincerely,

Justine Brotherston
Municipal Clerk

CC:
The Ontario Hospital Association (OHA)
The Association of Municipalities of Ontario (AMO)
Ontario Big City Mayors
Eastern Ontario Wardens' Caucus



Monday, April 20, 2026

Premier of Ontario
Hon. Doug Ford
Legislative Building, Queen's Park
Toronto ON M7A 1A1
Sent via email: premier@ontario.ca

Re: Support of Finlay's Law on Emergency Room Reform

At its regular meeting on April 10, 2026, the Western Ontario Wardens' Caucus adopted the following motion in support of Finlay's Law on Emergency Room Reform:

#11 Moved by D. Bailey seconded by B. Clark:

WHEREAS growing pressures across the Ontario healthcare system are increasing patient volumes in emergency rooms (ER), requiring more complex care, and contributing to longer patient wait times in ERs for residents in Ontario's largest municipalities; and

WHEREAS Health Quality Ontario data from October 2025 reports that patients needing admission to the hospital waited an average of 19-20 hours, with high-urgency patients waiting close to 5 hours on average to be seen by a physician; and

WHEREAS in December 2023, the Auditor General of Ontario reported that significant hospital staffing shortages were reducing access to timely emergency care; and

WHEREAS the Financial Accountability Office of Ontario reported in March 2023 that ER wait times were increasing significantly with the longest wait times recorded in over 15 years and that provincial funding was \$21.3 billion short to maintain current health programs through 2028; and

WHEREAS according to the Ontario Hospital Association (OHA), Ontario has had the lowest per capita hospital expenditure in Canada since 2018; and

WHEREAS according to the OHA, approximately 4,200 alternate level care (ALC) patients remain in acute beds (40% awaiting long term care), worsening ER delays; and

WHEREAS Canadian ER researchers have highlighted that between 8,000 and 15,000 Canadians die prematurely as a result of ER overcrowding; and

WHEREAS reports of patients dying in crowded ERs across Canada are increasing, such as 16-year-old Finlay van der Werken who waited over 8 hours in an Oakville ER without being seen by a physician and tragically passed away on February 9, 2024 from pneumonia that developed into sepsis; and

WHEREAS ER delays are contributing to excessive ambulance offload times, adding undue strain on response capacity of municipal paramedic services across Ontario; and

WHEREAS the Provincial Government has taken important steps to improve health care in Ontario, however additional funding and staffing resources for hospitals to reduce ER wait times and increase capacity to provide timely access to care for all patients in ER's remains critical; and

WHEREAS despite growing concerns regarding staffing shortages in and closures of ERs across Ontario, as well as failure to meet federal standards such as the Canadian Triage and Acuity Scale, the Provincial Government continues to receive full contributions of Canada Health Transfers from the federal government.

THEREFORE BE IT RESOLVED THAT the Western Ontario Wardens Caucus calls on the Provincial Ministry of Health to take immediate action to reduce ER wait times with consideration for the importance of enhanced ER triage protocols and increased funding to strengthen emergency readiness;

AND THAT the Western Ontario Wardens Caucus calls on the Provincial Ministry of Health to introduce Finlay's Law to ensure that no child in Ontario is left without timely emergency medical care in hospitals by:

- Setting legal maximum ER wait times for children under 18 (e.g., physician assessment within 2 hours, admission within 8 hours).
- Mandating safe pediatric nurse-to-patient and physician-to-patient ratios in emergency settings.
- Establish independent oversight to audit hospitals, investigate pediatric ER deaths, and enforce compliance.
- Mandate public, independent, and timely (within 1 year) inquiry by the Chief Coroner of Ontario of every pediatric death in an ER waiting area.
- Fund better pediatric emergency readiness, including staffing, training and infrastructure

AND THAT the Western Ontario Wardens Caucus calls on the Federal Ministry of Health to enforce the principles and requirements of the Canada Health Act through its spending power of Canada Health Transfers to Ontario by:

- monitoring compliance to national health standards, such as Canadian Triage and Acuity Scale (CTAS) in ERs;
- and establishing and ensuring compliance with a new sepsis care

AND THAT a copy of this resolution be sent to the Premier of Ontario, the Ontario Minister of Health, the Federal Minister of Health, the Ontario Medical Association (OMA), the Ontario Hospital Association (OHA), and the Association of Municipalities of Ontario (AMO).

Carried.

Please contact the office if you require any further information.

Yours sincerely,



Marcus Ryan
Chair, Western Ontario Wardens' Caucus

cc.
Hon. Marjorie Michel, Federal Minister of Health
Hon. Sylvia Jones, Ontario Minister of Health
Ontario Medical Association
Ontario Hospital Association
Association of Municipalities of Ontario
Ontario Big City Mayors
Eastern Ontario Wardens' Caucus
Western Ontario Municipalities

Date: 13 May 2026

15

Moved By: Deputy Mayor Netty McEwen

Seconded By: Councillor John van Klaveren

Support for Sustainable Provincial Grant Funding for Fire Services in Ontario

WHEREAS Municipal fire services in Ontario operate under legislative authority established by the province through statutes, regulations, codes, and prescribed standards governing training, equipment, certification, inspection, and operational requirements;

AND WHEREAS municipalities are responsible for implementing and maintaining compliance with these provincially mandated requirements primarily through local property taxation;

AND WHEREAS current provincial fire service grant programs are available to both full-time and volunteer fire departments across Ontario and are distributed through competitive application processes that may not fully reflect the differing financial and administrative capacities of urban and rural municipalities, highlighting the need for a more balanced approach to funding that supports all fire services equitably;

AND WHEREAS volunteer firefighters represent approximately **70–75% of firefighters in Ontario**, protecting the majority of communities across the province and, particularly in rural areas, are frequently **the first emergency responders to arrive on scene ahead of other emergency services**;

AND WHEREAS other provincially regulated emergency services, including policing and paramedic services, receive stable and predictable provincial funding contributions or cost-sharing arrangements;

AND WHEREAS the absence of a comparable and stable funding model for fire services creates a structural imbalance between provincial regulatory authority and municipal financial responsibility;

AND WHEREAS reliance on competitive funding creates budget uncertainty, limits long-term financial planning, and may not reflect the actual operational needs of fire services, contributing to instability, reduced preparedness and the reduction of services within a critical emergency response sector;

AND WHEREAS stable and predictable funding is essential to maintain emergency preparedness, firefighter safety, service sustainability, and equitable protection for residents regardless of municipal size or tax base;

NOW THEREFORE BE IT RESOLVED THAT

The Council of the Town of Plympton-Wyoming respectfully calls upon the Province of Ontario to **transition the current practice of competitive provincial fire service grant programs into a permanent, stable, and predictable non-competitive provincial funding program** that supports municipalities in meeting provincially legislated fire protection requirements;

AND FURTHER THAT this funding be structured to provide equitable and predictable annual support for **operational readiness and training costs associated with volunteer, composite and full-time fire departments across Ontario**;

AND FURTHER THAT the annual value of this funding be reviewed and adjusted to more appropriately reflect the level of provincial funding support currently provided to other provincially regulated emergency services, including policing and paramedic services;

AND FURTHER THAT this resolution be circulated for endorsement to:

- The County of Lambton
- Lambton County Fire Chiefs Association
- All municipalities
- Ontario Association of Fire Chiefs
- Ontario Professional Fire Fighters Association
- Ontario Volunteer Fire Fighters Association
- Association of Municipalities of Ontario
- Rural Ontario Municipal Association

AND FURTHER THAT, upon endorsement, this resolution be submitted to:

- Steve Pinnsoneault MPP Lambton-Kent-Middlesex
- Bob Bailey MPP Sarnia-Lambton
- The Honourable Michael Kerzner, Minister of the Solicitor General
- The Honourable Kinga Surma, Minister of Infrastructure
- The Honourable Rob Flack, Minister of Municipal Affairs and Housing
- The Honourable Doug Ford, Premier of Ontario

✓

Carried

Defeated

Deferred



The Corporation of the
TOWNSHIP OF BALDWIN

11 Spooner Street
MCKERROW, ONTARIO P0P 1M0
TEL: (705) 869-0225 FAX: (705) 869-5049
CLERK: Holly Zahorodny – admin@baldwin.ca

9.1
(7)

MOVED BY:

- Jason Cote
 Marc Lepine
 Ray Maltais
 Bert McDowell

SECONDED BY:

- Jason Cote
 Marc Lepine
 Ray Maltais
 Bert McDowell

RESOLUTION # 26-061

Date: April 13, 2026

WHEREAS the Ontario Provincial Police (OPP) provide policing services to both organized municipalities and unorganized territories across the Province of Ontario;

AND WHEREAS organized municipalities receiving OPP policing services are billed under the OPP Municipal Policing Billing Model, which includes a base service cost and additional costs related to calls for service;

AND WHEREAS unorganized townships and territories contribute to policing costs through provincial taxation mechanisms and pay only a base rate while receiving OPP policing services;

AND WHEREAS residents of unorganized territories receive comparable OPP policing services to those provided in organized municipalities;

AND WHEREAS recent increases in OPP policing costs have placed a growing and disproportionate financial burden on organized municipalities and their taxpayers;

AND WHEREAS municipalities have limited revenue tools and must rely primarily on property taxation to fund essential services such as policing;

AND WHEREAS the current funding structure creates an inequitable situation in which organized municipalities are required to subsidize a larger share of policing costs while similar services are provided in unorganized territories at a significantly lower contribution level;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Township of Baldwin calls upon the Province of Ontario to conduct an immediate review of the OPP Municipal Policing Billing Model and the policing funding structure for unorganized territories



The Corporation of the
TOWNSHIP OF BALDWIN

11 Spooner Street
MCKERROW, ONTARIO POP 1M0
TEL: (705) 869-0225 FAX: (705) 869-5049
CLERK: Holly Zahorodny – admin@baldwin.ca

AND FURTHER THAT the Province be requested to implement a fair and equitable funding model that ensures all communities receiving OPP policing services contribute appropriately to the cost of those services;

AND FURTHER THAT the Province be requested to consult with municipalities, particularly those in Northern Ontario, regarding the financial impacts of OPP policing costs and the current inequities in the system;

AND FURTHER THAT a copy of this resolution be forwarded to the Honourable Minister of the Solicitor General, the local Member of Provincial Parliament, the Association of Municipalities of Ontario (AMO), the Federation of Northern Ontario Municipalities (FONOM), the Northwestern Ontario Municipal Association (NOMA), and neighbouring municipalities for their support.

CERTIFIED TRUE COPY



CAO/Clerk – Administrator/Treasurer
Holly Zahorodny

I DECLARE THIS RESOLUTION

- Carried
 Defeated
 Deferred



Mayor

RECORDED VOTE		
	For	Against
V. Gorham	___	___
J. Cote	___	___
M. Lepine	___	___
R. Maltais	___	___
B. McDowell	___	___



DISTRICT OF PARRY SOUND

56 ONTARIO STREET
PO BOX 533
BURK'S FALLS, ON
POA 1C0

(705) 382-3332

(705) 382-2954

Fax: (705) 382-2068

Email: admin@armourtownship.ca

Website: www.armourtownship.ca

Date: May 26, 2026

Motion # 2026-158

WHEREAS Highways 11 and 17 are critical transportation corridors connecting Northern Ontario communities and supporting national trade, tourism, emergency response, and economic development; and

WHEREAS Northern Ontario residents, travellers, commercial drivers, and emergency services rely on safe and accessible year-round highway infrastructure; and

WHEREAS many stretches of Highways 11 and 17 lack sufficient rest areas, washroom facilities, truck parking, warming centres, fuel access, and safe pull-off locations, particularly in remote areas of Northern Ontario; and

WHEREAS inadequate rest stop infrastructure contributes to driver fatigue, safety concerns, limited accessibility, and challenges for tourism and commercial transportation;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of Armour calls upon the Government of Ontario and the Government of Canada to prioritize the development of new and upgraded highway rest stops and traveller infrastructure along Highways 11 and 17 across Northern Ontario; and

BE IT FURTHER RESOLVED THAT such infrastructure include year-round washrooms, safe parking areas, commercial truck parking, warming shelters, electric vehicle charging stations, fuel access, tourism information, and improved emergency communication services where feasible; and

BE IT FURTHER RESOLVED THAT the Province of Ontario work collaboratively with Northern municipalities, FONOM, NOMA, Indigenous communities, and industry stakeholders to identify priority locations for investment; and

BE IT FURTHER RESOLVED THAT this resolution be circulated to FONOM, NOMA, AMO, local MPPs and MPs, the Premier of Ontario, and Ontario municipalities.

Moved by:	Blakelock, Rod	<input checked="" type="checkbox"/>
	Brandt, Jerry	<input type="checkbox"/>
	Haggart-Davis, Dorothy	<input type="checkbox"/>
	Ward, Rod	<input type="checkbox"/>
	Whitwell, Wendy	<input type="checkbox"/>

Seconded by:	Blakelock, Rod	<input type="checkbox"/>
	Brandt, Jerry	<input checked="" type="checkbox"/>
	Haggart-Davis, Dorothy	<input type="checkbox"/>
	Ward, Rod	<input type="checkbox"/>
	Whitwell, Wendy	<input type="checkbox"/>

Carried / Defeated _____ 

Declaration of Pecuniary Interest by: _____

Recorded vote requested by: _____



DISTRICT OF PARRY SOUND

56 ONTARIO STREET
PO BOX 533
BURK'S FALLS, ON
POA 1C0

(705) 382-3332

(705) 382-2954

Fax: (705) 382-2068

Email: admin@armourtownship.ca

Website: www.armourtownship.ca

Date: May 26, 2026

Recorded Vote:

Blakelock, Rod

Brandt, Jerry

Haggart-Davis, Dorothy

Ward, Rod

Whitwell, Wendy

For

Opposed



21 Church Street
Dunchurch, Ontario P0A 1G0
Phone: 705-389-2466 Fax: 705-389-1855

www.whitestone.ca
E-mail: info@whitestone.ca

Resolution No. 2026-165

Moved by: Councillor Lamb

Seconded by: Councillor Bray

WHEREAS the Municipality of Whitestone relies on Highway 520 as a critical transportation corridor for residents, emergency services, school transportation, and local economic activity; and

WHEREAS the current condition of Highway 520 has deteriorated significantly, including but not limited to severe pavement degradation, potholes, shoulder erosion, drainage issues, and winter maintenance challenges, resulting in unsafe driving conditions; and

WHEREAS these conditions pose increased risks to motorists, hinder the movement of emergency vehicles, and negatively impact the economic and social well-being of Whitestone and surrounding rural communities; and

WHEREAS rural and northern municipalities depend on the Province of Ontario to maintain provincial highways to a safe and reliable standard, recognizing that local municipalities do not have the authority or financial capacity to undertake such repairs; and

WHEREAS Council has received ongoing concerns from residents, businesses, and visitors regarding the safety and drivability of Highway 520, demonstrating the urgent need for provincial intervention;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of Whitestone urgently requests the Ministry of Transportation (MTO) to prioritize and undertake the necessary repairs, resurfacing, and safety improvements to Highway 520 at the earliest opportunity; and

THAT the Ministry be asked to provide Council with an anticipated timeline for repair work, including any planned interim safety measures; and

THAT this resolution be forwarded to the Minister of Transportation Prabmeet Singh Sarkaria, MPP for Parry Sound–Muskoka Graydon Smith, the District of Parry Sound Municipal Association, and all neighbouring municipalities similarly affected, for their support.

Carried

**CORPORATION OF THE
TOWNSHIP OF NORTH GLENGARRY
Council Meeting**

Resolution # 10

Date: Monday May 25, 2026

Moved by: Jamie MacDonald

Seconded by: Carma Williams

THAT the Council of the Township of North Glengarry support the Eastern Ontario Wardens' Caucus resolution 2026-03: Ontario Most Outdated Property Reassessment in Canada: A Call to Return to Property Tax Reassessment Cycle, as presented.

AND BE IT FURTHER RESOLVED THAT a copy of this resolution be circulated to the Honourable Doug Ford, Premier of Ontario; the Honourable peter Bethlenfalry, Minister of Finance; EOWC Members of Provincial Parliament; the Association of Municipalities of Ontario; the Rural Ontario Municipal Association; the Municipal Property Assessment Corporation; the Ontario Big City Mayors; the Western Ontario Wardens 'Caucus; the Mayors and Regional Chairs of Ontario; the Federation of Northern Ontario Municipalities; and all EOWC municipalities."

CARRIED



DEFEATED

DEFERRED

MAYOR / DEPUTY MAYOR

Deputy Mayor: Carma Williams

Councillor: Jacques Massie

Councillor: Brian Caddell

Councillor: Jeff Manley

Councillor: Michael Madden

Councillor: Gary Martin

Mayor: Jamie MacDonald

YEA

NEA

Resolution 2026-03: Ontario Most Outdated Property Reassessment in Canada: A Call to Return to Property Tax Reassessment Cycle

Date: May 8, 2026

Moved by: Warden Jennifer Murphy, County of Renfrew

Seconded by: Warden Robert Mullin, County of Hastings

WHEREAS the Eastern Ontario Wardens' Caucus (EOWC) serves over 1.1 million residents across 13 upper-tier and single-tier municipalities, encompassing a total of 103 municipalities in Ontario;

AND WHEREAS municipalities in Ontario are currently required to calculate property taxes based on property valuations from 2016, over a decade ago;

AND WHEREAS all other provinces in Canada have continued regular reassessment cycles, resulting in properties being reassessed multiple times since 2016, making Ontario the most outdated in Canada;

AND WHEREAS the prolonged pause in the reassessment cycle has created significant distortions in assessed values, resulting in inequities among property classes; and

AND WHEREAS outdated assessments negatively impact investment decisions, economic competitiveness, municipal planning, and disproportionately affect independent small businesses; and

AND WHEREAS the continued pause on property tax reassessment in Ontario creates uncertainty for municipalities, property owners, and investors regarding future tax liabilities;

AND WHEREAS a current and predictable assessment system is essential to supporting strong communities, maintaining fairness in taxation, and encouraging economic investment consistent with the Ontario government's objective of being "Open for Business";

AND WHEREAS the lack of clarity regarding the timing of the next reassessment is contributing to delayed or deferred investment decisions, thereby impacting economic competitiveness across the province;

AND WHEREAS municipal governments, particularly in rural and small-urban communities, rely on a stable and updated assessment system to address financial pressures including inflation, rising labour costs, and increasing service demands;

NOW THEREFORE BE IT RESOLVED that the EOWC formally requests that the Government of Ontario commit to a clear and prompt return to the property tax reassessment cycle;

AND BE IT FURTHER RESOLVED THAT the Province provide a defined timeline and transparent plan for implementing future reassessments on a regular and predictable basis;

AND BE IT FURTHER RESOLVED THAT the Government of Ontario work in coordination with the Municipal Property Assessment Corporation (MPAC) to ensure properties are reassessed in an accurate and timely manner;

AND BE IT FURTHER RESOLVED THAT a copy of this resolution be circulated to the Honourable Doug Ford, Premier of Ontario; the Honourable Peter Bethlenfalvy, Minister of Finance; EOWC Members of Provincial Parliament; the Association of Municipalities of Ontario; the Rural Ontario Municipal Association; the Municipal Property Assessment Corporation; the Ontario Big City Mayors; the Western Ontario Wardens' Caucus; the Mayors and Regional Chairs of Ontario; the Federation of Northern Ontario Municipalities; and all EOWC municipalities."

Carried

Signed by:

A large black rectangular redaction box covering the signature of the EOWC Chair.

EOWC Chair Bonnie Clark
info@eowc.org

**CORPORATION OF THE
TOWNSHIP OF NORTH GLENGARRY
Council Meeting**

Resolution # 10

Date: Monday May 25, 2026

Moved by: Jamie MacDonald

Seconded by: Carma Williams

THAT the Council of the Township of North Glengarry support the Eastern Ontario Wardens' Caucus resolution 2026-03: Ontario Most Outdated Property Reassessment in Canada: A Call to Return to Property Tax Reassessment Cycle, as presented.

AND BE IT FURTHER RESOLVED THAT a copy of this resolution be circulated to the Honourable Doug Ford, Premier of Ontario; the Honourable peter Bethlenfalry, Minister of Finance; EOWC Members of Provincial Parliament; the Association of Municipalities of Ontario; the Rural Ontario Municipal Association; the Municipal Property Assessment Corporation; the Ontario Big City Mayors; the Western Ontario Wardens 'Caucus; the Mayors and Regional Chairs of Ontario; the Federation of Northern Ontario Municipalities; and all EOWC municipalities."

CARRIED


DEFEATED

DEFERRED

MAYOR / DEPUTY MAYOR

Deputy Mayor: Carma Williams

Councillor: Jacques Massie

Councillor: Brian Caddell

Councillor: Jeff Manley

Councillor: Michael Madden

Councillor: Gary Martin

Mayor: Jamie MacDonald

YEA

NEA

**Resolution 2026-03: Ontario Most Outdated Property Reassessment in
Canada: A Call to Return to Property Tax Reassessment Cycle**

Date: May 8, 2026

Moved by: Warden Jennifer Murphy, County of Renfrew

Seconded by: Warden Robert Mullin, County of Hastings

WHEREAS the Eastern Ontario Wardens' Caucus (EOWC) serves over 1.1 million residents across 13 upper-tier and single-tier municipalities, encompassing a total of 103 municipalities in Ontario;

AND WHEREAS municipalities in Ontario are currently required to calculate property taxes based on property valuations from 2016, over a decade ago;

AND WHEREAS all other provinces in Canada have continued regular reassessment cycles, resulting in properties being reassessed multiple times since 2016, making Ontario the most outdated in Canada;

AND WHEREAS the prolonged pause in the reassessment cycle has created significant distortions in assessed values, resulting in inequities among property classes; and

AND WHEREAS outdated assessments negatively impact investment decisions, economic competitiveness, municipal planning, and disproportionately affect independent small businesses; and

AND WHEREAS the continued pause on property tax reassessment in Ontario creates uncertainty for municipalities, property owners, and investors regarding future tax liabilities;

AND WHEREAS a current and predictable assessment system is essential to supporting strong communities, maintaining fairness in taxation, and encouraging economic investment consistent with the Ontario government's objective of being "Open for Business";

AND WHEREAS the lack of clarity regarding the timing of the next reassessment is contributing to delayed or deferred investment decisions, thereby impacting economic competitiveness across the province;

AND WHEREAS municipal governments, particularly in rural and small-urban communities, rely on a stable and updated assessment system to address financial pressures including inflation, rising labour costs, and increasing service demands;

NOW THEREFORE BE IT RESOLVED that the EOWC formally requests that the Government of Ontario commit to a clear and prompt return to the property tax reassessment cycle;

AND BE IT FURTHER RESOLVED THAT the Province provide a defined timeline and transparent plan for implementing future reassessments on a regular and predictable basis;

AND BE IT FURTHER RESOLVED THAT the Government of Ontario work in coordination with the Municipal Property Assessment Corporation (MPAC) to ensure properties are reassessed in an accurate and timely manner;

AND BE IT FURTHER RESOLVED THAT a copy of this resolution be circulated to the Honourable Doug Ford, Premier of Ontario; the Honourable Peter Bethlenfalvy, Minister of Finance; EOWC Members of Provincial Parliament; the Association of Municipalities of Ontario; the Rural Ontario Municipal Association; the Municipal Property Assessment Corporation; the Ontario Big City Mayors; the Western Ontario Wardens' Caucus; the Mayors and Regional Chairs of Ontario; the Federation of Northern Ontario Municipalities; and all EOWC municipalities."

Carried

Signed by:



EOWC Chair Bonnie Clark
info@eowc.org



Corporation of the Municipality of Calvin Council Resolution

Date: May 27, 2026

Request for Provincial Review of CVA-Based Apportionment for Shared Municipal and Provincially Mandated Services

Resolution Number: 2026-173

Moved By: Mayor Gould

Seconded By: Councillor Manson

WHEREAS many provincially mandated services, shared municipal services, and board-imposed levies are apportioned among municipalities using Current Value Assessment (CVA) or weighted assessment formulas; and

WHEREAS CVA-based apportionment formulas are intended to reflect municipal assessment capacity, but often do not adequately account for population, service access, geographic isolation, infrastructure constraints, or the differing realities of small and rural municipalities; and

WHEREAS municipalities with significant industrial assessment, utility corridors, resource infrastructure, protected lands, seasonal properties, or large geographic areas may experience disproportionately high per-resident levy impacts despite limited local services and lower resident incomes; and

WHEREAS some municipalities contribute substantially toward regional services such as long-term care, policing, conservation authorities, social services, and other provincially mandated boards and agencies, while residents may have limited local access to those services due to geography, travel distance, or service availability; and

WHEREAS increasing levy pressures are creating significant financial strain for small and rural municipalities and their residents;

NOW THEREFOR BE IT RESOLVED THAT The Council of the Municipality of Calvin requests that the Province of Ontario, including the Minister of Municipal Affairs and Housing and the Minister of Finance, undertake a review of policies, legislation, and regulations governing the use of Current Value Assessment (CVA) and weighted assessment as the basis for apportioning provincially-mandated levies and shared municipal service costs;

AND THAT the Province consider developing fairer and more balanced apportionment models which may include:

- hybrid formulas incorporating both CVA and population;
- consideration of service access and service availability;
- household count or permanent population metrics;
- ability-to-pay considerations for small and rural municipalities;
- rurality and geographic isolation factors; and
- measures to limit disproportionate per-resident levy impacts on smaller municipalities; and

AND THAT the Province work with the Association of Municipalities of Ontario (AMO), Rural Ontario Municipal Association (ROMA), rural municipalities, municipal service boards, and regional service providers to develop best practices and model apportionment frameworks for shared municipal services and provincially mandated boards;

AND THAT this resolution with the mayor's report attached, be circulated to:

- the Premier of Ontario;
- the Minister of Municipal Affairs and Housing;
- the Minister of Finance;
- The Minister of Rural Affairs
- the Association of Municipalities of Ontario (AMO);
- the Rural Ontario Municipal Association
- local Member of Provincial Parliament;
- all Ontario municipalities;
- and relevant municipal service boards and associations for consideration and support.

Result: Carried

CERTIFIED to be a true copy of
Resolution No. 2026-173 passed by the Council of
The Corporation of the Municipality of Calvin
on the 26th day of May, 2026.



Trish Araujo
Deputy Clerk



Report to Council by: Mayor Richard Gould Date: May 26, 2026

Subject: Request for Provincial Review of, and Change to CVA-Based Apportionment

The purpose of this report is to provide background information and supporting rationale for the attached resolution requesting that the Province of Ontario review the use of Current Value Assessment (CVA) and weighted assessment formulas as the basis for apportioning costs for provincially-mandated services, regional boards, and shared municipal services.

The report focuses on the growing financial impacts that CVA-based apportionment can have on small and rural municipalities, particularly where assessment values do not accurately reflect resident income levels, service access, or local municipal capacity.

Many shared municipal services and provincially-mandated boards in Ontario allocate costs among participating municipalities using Current Value Assessment (CVA) or weighted assessment formulas.

Examples include: Long-Term Care facilities; District Social Services Administration Boards (DSSAB); policing costs; conservation authorities; health and social service boards; and School boards and other regional service arrangements.

Under these formulas, municipalities with higher assessment values contribute a larger percentage of overall costs.

The intent of the current CVA-based apportionment is only a reflection of the municipalities "ability to pay." However, in many rural municipalities, assessment values do not accurately represent:

- or the actual level of services available within the municipality
- resident income levels;
- local economic strength;
- access to services;
- population density;
- transportation challenges.

As a result, some rural municipalities experience disproportionately high levy impacts on a per-household or per-resident basis.

Rural and Northern Municipal Realities

Small rural municipalities often differ significantly from urban centres in both geography and service availability.

In many cases:

- residents must travel substantial distances to access healthcare and government services;
- municipalities may lack public transit;
- municipalities may not have local hospitals, long-term care homes, or other major services;
- populations may be older and more geographically dispersed;
- infrastructure costs may be high due to large geographic areas and low population density.

At the same time, rural municipalities may contain:

- pipelines;
- hydro corridors;
- industrial infrastructure;

- protected lands;
- provincial parks;
- seasonal properties;
- or large acreages.

These features can substantially increase municipal assessment values while providing little indication of the financial capacity of local residents. This creates a disconnect between the assessed property value; and actual household ability to absorb increasing levy costs.

The Municipality of Calvin is a small rural municipality with approximately 230 households.

A significant portion of municipal assessment is influenced by industrial infrastructure, including a major pipeline corridor. The municipality also contains multiple provincial parks and large acreages, much of which limits future residential or commercial development opportunities.

Many residents live on inherited rural properties and have fixed or modest incomes. While assessment values may appear significant on paper, they do not necessarily reflect disposable household income or enhanced municipal service levels.

The Township has no hospital, no long-term care facility, no public transit, and limited local health and social service infrastructure.

Despite these limitations, the Township contributes toward many regional services through CVA-based apportionment formulas.

Cassellholme Capital Cost Example

The attached Appendix "A" illustrates the distribution of Cassellholme redevelopment capital costs among participating municipalities using:

- the current CVA formula;
- a household-based formula; and
- a hybrid formula combining CVA and household count.

The analysis demonstrates substantial differences in per-household impacts between municipalities.

Under the current CVA model:

- Calvin households contribute approximately \$393.89 per household;
- South Algonquin contributes approximately \$377.48 per household;
- Mattawan contributes approximately \$283.74 per household.

By comparison:

- Mattawa contributes approximately \$94.50 per household;
- Chisholm contributes approximately \$193.18 per household;
- North Bay contributes approximately \$203.56 per household.

Under a purely household-based model, the contribution would be approximately \$209.09 per household across all municipalities.

The analysis suggests that CVA-based formulas can create substantial disparities in per-household costs between municipalities, particularly in smaller rural communities where industrial or resource-based assessment inflates municipal valuation figures.

Hybrid and Alternative Models

The report recommends that the province review whether the current reliance on CVA alone remains the most equitable method of apportionment in all circumstances.

Alternative approaches could include:

- hybrid formulas combining CVA and household count;
- formulas incorporating permanent population;
- service availability considerations;
- rurality and geographic isolation factors;
- ability-to-pay considerations;
- or mechanisms to limit disproportionate impacts on smaller municipalities.

The attached example demonstrates that even a partial hybrid approach can reduce extreme disparities while still recognizing assessment capacity.

Broader Provincial Relevance

This issue extends beyond the Municipality of Calvin.

Many rural Ontario municipalities face similar circumstances where; industrial assessment; utility corridors, hydro infrastructure, pipelines, resource lands, or protected lands, increase municipal assessment values without proportionally increasing local service access or household financial capacity.

As provincial and regional levy pressures continue to rise, concerns regarding the fairness and sustainability of existing apportionment models are likely to become increasingly significant for rural municipalities across Ontario.

Conclusion

The current use of CVA and weighted assessment formulas was developed to reflect municipal assessment capacity. However, the growing divergence between assessment values and the realities facing many rural municipalities suggests that a provincial review is warranted.

The Municipality of Calvin is requesting that the Province of Ontario review the use of CVA-based apportionment for provincially-mandated and shared municipal services and consider more balanced approaches that better reflect:

- household impacts;
- rural realities;
- service access;
- and municipal capacity.
- The attached resolution seeks to initiate that broader provincial discussion.
- Recommendation:

That Council adopt the attached resolution requesting a provincial review of Current Value Assessment (CVA)-based apportionment formulas for shared municipal and provincially-mandated services.

Appendix A:

Distribution of Capital cost for Cassellholme construction:

This chart shows the distribution of costs based on current CVA, Per Household, and a Hybrid of 75% per household and 25% CVA.

Municipality	Households	Current CVA			Per Household			Hybrid 75/25		
		Current CVA Pct	Current CVA Annual	Per household	Household based PCT	Household Based Annual	by household only	Hybrid PCT	Hybrid Annual	hybrid by household
North Bay	23470	79.187%	\$4,777,615.40	\$203.56	81.34%	4,907,375.69	209.09	80.8000%	4,874,935.62	207.71
East Ferris	1890	7.742%	\$467,100.64	\$247.14	6.55%	395,182.79	209.09	6.8480%	413,162.25	218.60
South Algonquin	530	3.316%	\$200,065.32	\$377.48	1.84%	110,818.45	209.09	2.2066%	133,130.17	251.19
Bonfield	890	3.237%	\$195,298.99	\$219.44	3.08%	186,091.37	209.09	3.1225%	188,393.27	211.68
Papineau-Cameron	405	1.726%	\$104,135.33	\$257.12	1.40%	84,682.03	209.09	1.4842%	89,545.35	221.10
Chisholm	510	1.633%	\$98,524.33	\$193.18	1.77%	106,636.63	209.09	1.7338%	104,608.55	205.11
Calvin	227	1.482%	\$89,414.00	\$393.89	0.79%	47,463.75	209.09	0.9605%	57,951.31	255.29
Mattawa	860	1.347%	\$81,269.00	\$94.50	2.98%	179,818.62	209.09	2.5721%	155,181.22	180.44
Mattawan	70	0.329%	\$19,861.73	\$283.74	0.24%	\$14,636.40	209.09	0.2642%	15,942.73	227.75
TOTAL	28852		\$6,033,284.73		99.99%	\$6,032,705.73	209.09	1.00	6,032,850.48	

Totals 65693 \$6,033,284 \$6,033,333 \$6,033,333

Total Capital rebuild cost is and estimate of \$121,000,000 plus \$110,000,000 interest, minus the \$50,000,000 arranged by the province to be divided in each of the first years of the loan. This is a Total of \$181,000,000. Divided over the next 30 years this equals \$6,033,333 per year.



THE CORPORATION OF THE TOWNSHIP OF LARDER LAKE

69 FOURTH AVENUE, P. O. BOX 40, LARDER LAKE, ON P0K 1L0

PH: 705-643-2158 FAX: 705-643-2311

LARDERLAKE.CA

May 28, 2026

To whom it May Concern:

RE: Resolution – support Federation of Northern Ontario Municipalities (FONOM) Resolution No.2026-02 - Establishment of a Northern Ontario Policing Grant

Please be advised that at the Township of Larder Lake's Regular Council Meeting held on Tuesday, May 26th, 2026, the following resolution of support was adopted:

Resolution #15, May 26th, 2026

Moved by: Councillor Hull

Seconded by: Councillor Kelly

Carried

BE IT RESOLVED THAT the Council of the Corporation of the Township of Larder Lake supports the resolution from the Federation of Northern Ontario Municipalities (FONOM) regarding the Establishment of a Northern Ontario Policing Grant

WHEREAS Municipalities across Northern Ontario face disproportionately high policing costs due to low population densities, geographic isolation, and limited municipal tax bases;

AND WHEREAS many Northern communities rely on the Ontario Provincial Police (OPP) for policing services, while others operate municipal police services that are also experiencing significant cost pressures;

AND WHEREAS recent increases in policing costs have placed unsustainable pressure on municipal budgets, forcing communities to make difficult decisions between maintaining public safety and funding essential municipal services such as infrastructure, roads, water systems, and recreation facilities;

AND WHEREAS Northern Ontario municipalities provide essential services across a vast geographic region while supporting key sectors of Ontario's economy, including mining, forestry, transportation, and energy;

AND WHEREAS municipalities require predictable and equitable provincial support to ensure policing costs remain sustainable and communities remain safe;

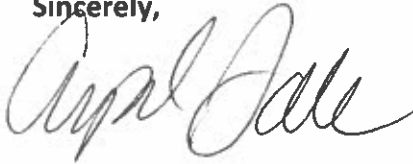
NOW THEREFORE BE IT RESOLVED THAT the Federation of Northern Ontario Municipalities call on the Government of Ontario to establish a \$100 million Northern Ontario Policing Grant, phased in over three years, to support the 157 municipalities across Northern Ontario served by both the Ontario Provincial Police and municipal police services;

AND THAT the grant include a base funding allocation for all municipalities, with additional funding distributed based on population to ensure equitable support across communities of varying sizes;

AND THAT the Province work collaboratively with Northern municipal leaders, including FONOM and NOMA, to design and implement a sustainable funding framework that recognizes the unique economic and geographic realities of Northern Ontario.

BE IT FURTHER RESOLVED THAT a copy of this resolution be forwarded to the Premier of Ontario, the Minister of the Solicitor General, the Minister of Finance, the Minister of Northern Economic Development and Growth, the Association of Municipalities of Ontario (AMO), the Northwestern Ontario Municipal Association (NOMA), and all Northern Ontario Municipalities.

Sincerely,

A handwritten signature in black ink, appearing to read 'Crystal Labbe', written in a cursive style.

Crystal Labbe
CAO/ Clerk Treasurer

Encl.

cc: Doug Ford, Premier of Ontario
Michael Kerzner, Minister of the Solicitor General
Peter Bethlenfalvy, Minister of Finance
George Pirie, Minister of Northern Economic Development and Growth
Association of Municipalities of Ontario
Northwestern Ontario Municipal Association (NOMA)

May 28, 2026

Hon. Graham McGregor
Minister of Citizenship and Multiculturalism
14th Floor, 56 Wellesley St W
Toronto, ON M7A 2E7

Sent via email to: graham.mcgregor@ontario.ca

Subject: Town of Orangeville resolution re: Request to the Province to Extend the Deadline for Notices of Intention to Designate Listed Heritage Properties

Dear Minister McGregor,

The Council of the Corporation of the Town of Orangeville requests your consideration and support for the following resolution that was passed at the May 25, 2026 meeting of the Council of the Town of Orangeville.

Resolution Number: 2026-193

Moved by Councillor Sherwood

Seconded by Councillor Macintosh

Whereas amendments to the Ontario Heritage Act under the More Homes Built Faster Act, 2022 introduced timelines requiring municipalities to issue Notices of Intention to Designate for properties listed on municipal heritage registers as of December 31, 2022, originally requiring action by January 1, 2025; and

Whereas the Province subsequently amended the legislation through the *Home-owner Protection Act, 2024* to extend the deadline to January 1, 2027 in response to concerns raised by municipalities and heritage stakeholders; and

Whereas municipalities require sufficient time and resources to undertake research, documentation, consultation, and evaluation to determine whether listed properties warrant designation under the Ontario Heritage Act; and

Whereas the removal of listed properties from municipal heritage registers if the prescribed timelines are not met may place cultural heritage resources at increased risk of demolition or irreversible alteration before municipalities have the opportunity to properly evaluate their cultural heritage value or interest; and

Whereas the Heritage Orangeville Committee comprises of a handful of dedicated volunteers who are not able to review the current non-designated register containing 454 properties on or before the deadline of January 1, 2027; and

Whereas many municipalities, including the Town of Orangeville, do not have dedicated heritage planning staff and must rely on volunteer Heritage committee members or external heritage consultants to undertake the evaluations, which can result in additional financial and administrative pressures; and

Whereas Heritage Orangeville Committee, heritage consultants or staff members would need to review the municipal heritage register, research the heritage value and interest of listed non-designated properties, contact owners of such properties, determine which properties should potentially be designated in accordance with the provisions of Section 29 of the Ontario Heritage Act, and take all required steps to designate such properties; and

Whereas the above noted work involving 454 listed properties in the Town of Orangeville is extremely time-consuming and cannot be completed by January 1, 2027 with the current resources available given other competing interests including reviewing and supporting new housing development proposals; and

Whereas municipalities across Ontario are facing significant workloads associated with evaluating listed properties; and

Whereas the Heritage Orangeville Committee, at its meeting of March 19, 2026, discussed and supported advocating to the Province of Ontario for a further extension to the current deadline;

Now therefore be it resolved that The Council of the Town of Orangeville respectfully request that the Province of Ontario further amend the Ontario Heritage Act to extend the January 1, 2027 deadline to January 1, 2030, or another reasonable timeframe for issuing Notices of Intention to Designate for properties listed on the municipal heritage non-designated register; and

That the Town Clerk be directed to send a copy of this motion to the Minister of Citizenship and Multiculturalism, the Minister of Municipal Affairs and Housing, the local Member of Provincial Parliament, the Association of Municipalities of Ontario, Municipal Councils across the province, and the Ontario Municipal Heritage Committee Association.

Carried

If you have any questions, please contact clerk@orangeville.ca.

Sincerely,
Ishita Soneji
Council Co-ordinator/Assistant Clerk
Corporate Services
Town of Orangeville

cc: Hon. Rob Flack, Minister of Municipal Affairs and Housing, via email
Hon. Syliva Jones, Members of Provincial Parliament, via email
Association of Municipalities of Ontario (AMO), via email
Community Heritage Ontario, via email
All Ontario Municipalities, via email

Fw: Hydro One - Meter Replacements (Township of Seguin)

From Ann MacDiarmid <annmacdiarmid@seguin.ca>

Date Thu 5/28/2026 6:44 PM

To Donna McLeod <dmcleod@seguin.ca>

For the next agenda please.

Ann



Ann MacDiarmid
Mayor
Seguin Township
(705) 732-4300
annmacdiarmid@seguin.ca

From: RELATIONS Community <Community.Relations@HydroOne.com>

Sent: Thursday, May 28, 2026 5:16 PM

To: Ann MacDiarmid <annmacdiarmid@seguin.ca>

Cc: Jason Inwood <jinwood@seguin.ca>

Subject: Hydro One - Meter Replacements (Township of Seguin)

Good afternoon Mayor MacDiarmid,

I hope this finds you well. I am writing to let you know that Hydro One will begin making upgrades to electricity meters in your community in the upcoming weeks.

Meters play a crucial role in ensuring a consistent, dependable energy supply. Hydro One is replacing the electricity meters to prepare for growing electricity needs within your community. In the future, these new meters are expected to provide more precise detection of outages to enable faster and more efficient power restoration.

There will be no additional charges to residents for the meters or their installation and we will notify customers directly in advance of their scheduled meter replacement. Further details about this work can be found at: [Electricity meter replacement | Hydro One.](#)

If you have any questions, I'd be happy to set up a quick call to provide a further overview.

Kind regards,

Sofia Holowatsky (she/her)

Community Relations
Hydro One Networks Inc.
416-345-1549

Financial Statements of

**BOARD OF MANAGEMENT FOR THE
DISTRICT OF PARRY SOUND WEST
BELVEDERE HEIGHTS**

Year ended December 31, 2025

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Financial Statements Index

Year ended December 31, 2025

	Page
Management's Responsibility for the Financial Statements	
Independent Auditor's Report	
Statement of Financial Position	1
Statement of Operations and Accumulated Surplus	2
Statement of Change in Net Financial Assets (Debt)	3
Statement of Cash Flows	4
Notes to Financial Statements	5 - 15
Schedules of Revenue and Expenses:	
Current Fund Operations	16
Capital and Expansion Fund Operations	17
Life Lease Operations	18
Reserve Fund Operations	19

Management's Responsibility for the Financial Statements

The accompanying financial statements of the Board of Management for the District of Parry Sound West - Belvedere Heights (the "Home") are the responsibility of the Home's management and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in Note 1 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Home's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by Management.

The audit committee meets with Management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by KPMG LLP, independent external auditors appointed by the Home. The accompanying Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Home's financial statements.



Deborah Randall-Wood
Administrator

(date)



KPMG LLP

Times Square
1760 Regent Street, Unit 4
Sudbury, ON P3E 3Z8
Canada
Telephone 705 675 8500
Fax 705 675 7586

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of the Board of Management for the District of Parry Sound West

Opinion

We have audited the financial statements of the Board of Management for the District of Parry Sound West - Belvedere Heights (the Home), which comprise:

- the statement of financial position as at December 31, 2025
- the statement of operations and accumulated surplus for the year then ended
- the statements of changes in net financial assets (debt) for the year then ended
- the statement of cash flows for the year then ended
- and the notes and schedules to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Home as at December 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "**Auditor's Responsibilities for the Audit of the Financial Statements**" section of our auditor's report.

We are independent of the Home in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Home's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Home or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Home's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Home's internal control.



Page 3

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Home's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Home to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

Sudbury, Canada

May 29, 2026

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS


Statement of Financial Position

December 31, 2025, with comparative information for 2024

	2025	2024
Financial assets		
Cash and bank - operating	\$ 2,506,695	\$ 1,202,458
Cash and bank - capital	1,000	19,090
Cash and bank - capital redevelopment	1,528,030	337,686
Cash and bank - life lease	282,270	188,512
Accounts receivable (note 3)	1,222,947	1,097,728
	5,540,942	2,845,474
Financial liabilities		
Accounts payable and accrued liabilities (note 4)	\$ 2,582,661	967,330
Payable to Ministry of Long-Term Care	658,720	509,985
Deferred revenue (note 5)	110,687	312,848
Promissory notes payable (note 6)	3,788,161	-
	7,140,229	1,790,163
Net financial assets (debt)	(1,599,287)	1,055,311
Non-financial assets		
Tangible capital assets (note 8)	9,656,104	3,989,975
Prepaid expenses	84,716	96,051
	9,740,820	4,086,026
Commitments (note 12)		
Accumulated surplus (note 7)	\$ 8,141,533	\$ 5,141,337

The accompanying notes are an integral part of these financial statements.

On behalf of the Board:


 _____ Director

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Statement of Operations and Accumulated Surplus

Year ended December 31, 2025, with comparative information for 2024

	2025 Budget (note 10)	2025 Actual	2024 Actual
Operating revenue:			
Ministry of Long-Term Care	\$ 8,852,549	\$ 9,956,752	\$ 9,383,607
User charges	2,776,836	2,744,518	2,599,583
Participating municipalities	1,000,000	1,000,000	1,000,000
Life Lease maintenance fees	119,126	119,123	121,778
Miscellaneous	410,445	570,184	467,857
Interest earned	48,000	30,654	64,964
Total operating revenue	13,206,956	14,421,231	13,637,789
Operating expenses:			
Current Fund Operations (Schedule)	12,951,761	13,313,770	12,463,547
Life Lease Operations (Schedule)	185,910	159,007	193,647
Reserve Fund Operations (Schedule)	-	4,402	2,193
Total operating expenses	13,137,671	13,477,179	12,659,387
Operating surplus before undernoted items:	69,285	944,052	978,402
Capital Fund Operations (Schedule)			
Revenues	-	2,373,065	714,458
Expenses	(313,425)	(316,921)	(274,644)
	(313,425)	2,056,144	439,814
Annual surplus (deficit)	(244,140)	3,000,196	1,418,216
Accumulated surplus, beginning of year	5,141,337	5,141,337	3,723,121
Accumulated surplus, end of year	\$ 4,897,197	\$ 8,141,533	\$ 5,141,337

The accompanying notes are an integral part of these financial statements.

**BOARD OF MANAGEMENT FOR THE
DISTRICT OF PARRY SOUND WEST
BELVEDERE HEIGHTS**

Statement of Change in Net Financial Assets (Debt)

Year ended December 31, 2025, with comparative information for 2024

	2025 Budget (note 10)	2025 Actual	2024 Actual
Annual surplus	\$ 69,285	\$ 3,000,196	\$ 1,418,216
Acquisition of tangible capital assets	-	(5,979,554)	(1,348,312)
Amortization of tangible capital assets	313,425	313,425	274,588
	382,710	(2,665,933)	344,492
Acquisition of prepaid expenses	-	(84,716)	(96,051)
Use of prepaid expenses	-	96,051	74,682
Change in net financial assets	382,710	(2,654,598)	323,123
Net financial assets, beginning of year	1,055,311	1,055,311	732,188
Net financial assets (debt), end of year	\$ 1,438,021	\$ (1,599,287)	\$ 1,055,311

The accompanying notes are an integral part of these financial statements.

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Statement of Cash Flows

Year ended December 31, 2025, with comparative information for 2024

	2025	2024
Cash flows from operating activities		
Operations:		
Annual surplus	\$ 3,000,196	\$ 1,418,216
Item not involving cash:		
Amortization of tangible capital assets	313,425	274,588
	3,313,621	1,692,804
Change in non-cash working capital:		
Accounts receivable	(125,219)	(687,966)
Prepaid expenses	11,335	(21,369)
Accounts payable and accrued liabilities	1,615,331	(281,000)
Payable to Ministry of Long-Term Care	148,735	27,181
Deferred revenue	(202,161)	294,588
	4,761,642	1,024,238
Cash flows from financing activities:		
New financing obtained	3,788,161	-
	3,788,161	-
Cash flows from investing activities:		
Addition to tangible capital assets	(5,979,554)	(1,348,312)
	(5,979,554)	(1,348,312)
Increase (decrease) in cash	2,570,249	(324,074)
Cash, beginning of year	1,747,746	2,071,820
Cash, end of year	\$ 4,317,995	\$ 1,747,746
Cash consists of:		
Cash and bank - operating	\$ 2,506,695	\$ 1,202,458
Cash and bank - capital	1,000	19,090
Cash and bank - capital redevelopment	1,528,030	337,686
Cash and bank - life lease operations	205,569	111,811
Cash and bank - life lease maintenance reserve	76,701	76,701
	\$ 4,317,995	\$ 1,747,746

The accompanying notes are an integral part of these financial statements.

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Notes to Financial Statements

Year ended December 31, 2025

The Board of Management for the District of Parry Sound West Belvedere Heights (the "Home") is a 101-bed licensed long-term care facility located in Parry Sound, Ontario. The Home is exempt from income taxes under Section 149 the Income Tax Act.

The Board is governed by a board comprised of representatives selected from the participating municipalities, as well as members appointed by the Province of Ontario. The participating municipalities are:

Town of Parry Sound	Township of the Archipelago	Township of Carling
Municipality of McDougall	Township of Seguin	Municipality of Whitestone
Township of McKellar	Township of McMurrich/Monteith	

1. Significant accounting policies:

The financial statements of the Home are prepared by management in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies adopted by the Home are as follows:

(a) Accrual basis of accounting:

The accrual basis of accounting recognizes revenues as they are earned and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

(b) Deposits:

Deposits represent deposits received on Seniors Life Lease units. These amounts will be recognized as part of the proceeds on the sale of the life leases in the year the unit is sold.

(c) Ministry of Long-Term Care:

The Ministry of Long-Term Care (the "Ministry") undertakes a financial review of the Home's operations from time to time. Adjustments to the financial statements, if any, as a result of these reviews are accounted for in the period when notification is received from the Ministry.

(d) Other revenues:

Other revenues from transactions with performance obligations, for example, user charges, are recognized when the activity is performed or when the services are rendered, performance obligations fulfilled and future economic benefits are measurable and expected to be obtained. Other revenue from transactions with no performance obligations are recognized when the Home has the authority to claim or retain an inflow of economic resources and when a past transaction or event is an asset. Amounts received prior to the end of the year that will be recognized in subsequent fiscal year are deferred and reported as a liability.

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Notes to Financial Statements (continued)

Year ended December 31, 2025

1. Significant accounting policies (continued):

(e) Government transfers:

Government transfers, which include legislative grants, are recognized in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amount can be made. If government transfers contain stipulations, which give rise to a liability, they are deferred and recognized in revenue when the stipulations are met.

(f) Reserves and reserve funds:

Certain amounts, as approved by the Home, are set aside in reserves and reserves funds for future operating and capital purposes. Transfers to and from reserves and reserve funds are adjusted to the respected fund when approved.

(g) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset.

The cost, less residual value is amortized on a straight-line basis over the estimated useful lives as follows:

Asset	Useful Life - Years
Buildings	20
Furniture, fixtures and equipment	5 - 10
Computers	5 - 10
Machinery	5 - 10
Medical supplies	5 - 10
Rental properties	25

Construction in progress is not subject to amortization as the assets are not in productive use.

(h) Use of estimates:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Significant items subject to such estimates and assumptions include the useful lives of tangible capital assets and valuation allowances for accounts receivable. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the year in which they become known.

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Notes to Financial Statements (continued)

Year ended December 31, 2025

1. Significant accounting policies (continued):

(i) Financial instruments:

Financial instruments are classified into three categories: fair value, amortized cost or cost. The following chart shows the measurement method for each type of financial instrument:

Financial instrument	Measurement method
Cash and cash equivalents	Cost
Accounts receivable	Amortized cost
Accounts payable and accrued liabilities	Amortized cost

Amortized cost

Amounts are measured using the effective interest rate method. The effective interest method is a method of calculating the amortized cost of a financial asset or financial liability (or a group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period, based on the effective interest rate. It is applied to financial assets or financial liabilities that are not in the fair value category and is now the method that must be used to calculate amortized cost.

Cost

Amounts are measured at cost less any amount for valuation allowance. Valuation allowances are made when collection is in doubt.

Fair value

The Home manages and reports performance for groups of financial assets on a fair-value basis. Investments traded in an active market are reflected at fair value as at the reporting date. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments are recorded as an expense. Unrealized gains and losses on financial assets are recognized in the Statement of Remeasurement Gains and Losses until such time that the financial asset is derecognized due to disposal or impairment.

At the time of derecognition, the related realized gains and losses are recognized in the Statement of Operations and Accumulated Surplus and related balances reversed from the Statement of Remeasurement Gains and Losses. A statement of remeasurement gains and losses has not been included as there are no matters to report therein.

Establishing fair value

The fair value of guarantees and letters of credit are based on fees currently charged for similar agreements or on the estimated cost to terminate them or otherwise settle the obligations with the counterparties at the reported borrowing date. In situations in which there is no market for these guarantees, and they were issued without explicit costs, it is not practicable to determine their fair value with sufficient reliability (if applicable).

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Notes to Financial Statements (continued)

Year ended December 31, 2025

1. Significant accounting policies (continued):

(i) Financial instruments (continued):

Fair value hierarchy

The following provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which fair value is observable:

Level 1 – fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and

Level 3 – fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy for which a significant input has been considered in measuring fair value.

(j) Asset retirement obligation:

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- (i) There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- (ii) The past transaction or event giving rise to the liability has occurred;
- (iii) It is expected that the future economic benefits will be given up; and
- (iv) A reasonable estimate of the amount can be made.

A liability for the removal of asbestos in the buildings owned by the Home has not been recognized in these financial statements. Given the nature of the assets and the remediation work completed to date it was determined there is no further legal obligation on the part of the Home to complete remediation efforts.

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Notes to Financial Statements (continued)

Year ended December 31, 2025

1. Significant accounting policies (continued):

(k) Pension plan:

The Home is an employer member of the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer, defined benefit pension plan with approximately 640,000 members. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The Home has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Home records as pension expense the current service cost. As of December 31, 2025, OMERS had a reported funding deficit of \$1.3 billion (2024 - \$2.9 billion).

2. Capital redevelopment project:

In April 2025, the Home commenced a capital redevelopment project involving the renovation and expansion of its existing facility and the construction of additional parking areas. At the completion of the capital redevelopment project in January 2027, the Home will operating a total of 123 long-term care beds.

The forecasted total cost of the expansion project is \$13.4 million, to be financed through a combination of Ministry grants, contributions from participating municipalities, long-term debt and fundraising and other sources. Temporary financing during the construction period will be provided by the Township of Seguin, Municipality of McDougall and the Township of Carling (see note 6). At the completion of the capital redevelopment project, the Home intends to repay the temporary financing through the issuance of a long-term debenture. Interest and principal payments on the long-term debenture will be financed in part through a Construction Funding Subsidy provided by the Ministry over a 20-year period.

3. Accounts receivable:

	2025	2024
Province of Ontario	\$ 234,123	\$ 371,689
HST	698,800	213,340
Municipal capital levy	42,851	379,159
WSIB	92,277	-
Other	154,896	133,540
	\$ 1,222,947	\$ 1,097,728

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Notes to Financial Statements (continued)

Year ended December 31, 2025

4. Accounts payable and accrued liabilities:

	2025	2024
Trade payables	\$ 335,587	\$ 335,638
Capital redevelopment project	1,263,769	28,367
Accrued wages and benefits	983,305	603,325
	\$ 2,582,661	\$ 967,330

5. Deferred revenue:

Deferred revenue represents unspent funds externally restricted for a specific purpose received in the current and/or prior period that are unspent in the current period.

	2025	2024
Ministry of Long-term Care	\$ 96,947	\$ 298,221
Community Support Services	12,000	12,000
Other	1,740	2,627
	\$ 110,687	\$ 312,848

6. Promissory notes payable:

	2025	2024
Township of Seguin	\$ 1,220,038	\$ -
Municipality of McDougall	2,568,123	-
Township of Carling	-	-
	\$ 3,788,161	\$ -

The Home has entered into agreements with the Township of Seguin, the Municipality of McDougall and the Township of Carling (collectively the "Municipalities") for temporary construction financing for the capital redevelopment project. Advances from the Municipalities are provided based on actual expenditures incurred. Under the terms of the agreements, the maximum amount of funding to be provided is \$15,408,740, of which \$3,788,161 has been provided at December 31, 2025.

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Notes to Financial Statements (continued)

Year ended December 31, 2025

6. Promissory notes payable (continued):

	Committed Maximum Financing	Financing Provided at Dec. 31, 2025	Remaining Committed Financing
Township of Seguin	\$ 2,568,123	\$ 1,220,038	\$ 1,348,085
Municipality of McDougall	2,568,123	2,568,123	–
Township of Carling	10,272,494	–	10,272,494
	\$ 15,408,740	\$ 3,788,161	\$ 11,620,579

The promissory notes payable are interest only, payable monthly and calculated at Infrastructure Ontario's Advance Interest Rate. At the completion of the capital development project, the Home expects to repay the promissory notes payable through the issuance of a long-term debenture. The Municipalities have agreed to provide a guarantee to the Home for their proportionate share of the long-term debenture.

7. Accumulated surplus:

Accumulated surplus consists of individual fund surplus and reserves and reserve funds as follows:

	2025	2024
Capital fund	\$ 5,961,630	\$ 3,989,975
Current fund	1,620,508	687,822
Reserves	559,395	463,540
	\$ 8,141,533	\$ 5,141,337

**BOARD OF MANAGEMENT FOR THE
DISTRICT OF PARRY SOUND WEST
BELVEDERE HEIGHTS**

Notes to Financial Statements

Year ended December 31, 2025

8. Tangible capital assets:

Cost	Balance at December 31, 2024	Additions	Disposals	Transfers and adjustments	Balance at December 31, 2025
Land	\$ 374,500	\$ -	\$ -	\$ -	\$ 374,500
Buildings	14,856,263	121,942	-	311,464	15,289,669
Furniture, fixtures and equipment	-	-	-	-	1,685,469
Computers	1,588,443	97,026	-	-	322,290
Machinery	274,171	48,119	-	-	1,655,524
West Side Park	1,565,689	89,835	-	-	363,000
Rental properties	363,000	-	-	-	1,482,808
Medical supplies	1,482,808	-	-	-	384,738
Construction in progress	366,190	18,548	-	-	227,128
Capital redevelopment	142,166	396,426	-	(311,464)	5,905,235
	697,577	5,207,658	-	-	
Total	\$ 21,710,807	\$ 5,979,554	\$ -	\$ -	\$ 27,690,361

Accumulated Amortization	Balance at December 31, 2024	Disposals	Amortization	Transfers and adjustments	Balance at December 31, 2025
Land	\$ -	\$ -	\$ -	\$ -	\$ -
Buildings	14,177,467	-	76,229	-	14,253,696
Furniture, fixtures and equipment	-	-	-	-	1,380,938
Computers	1,339,264	-	41,674	-	235,764
Machinery	207,840	-	27,924	-	1,469,006
West Side Park	1,415,388	-	53,618	-	245,025
Rental properties	226,875	-	18,150	-	154,640
Medical supplies	95,328	-	59,312	-	295,188
	258,670	-	36,518	-	
Total	\$ 17,720,832	\$ -	\$ 313,425	\$ -	\$ 18,034,257

	Net book value, December 31, 2024	Net book value, December 31, 2025
Land	\$ 374,500	\$ 374,500
Buildings	678,796	1,035,973
Furniture, fixtures and equipment	249,179	304,531
Computers	66,331	86,526
Machinery	150,301	186,518
West Side Park	136,125	117,975
Rental properties	1,387,480	1,328,168
Medical supplies	107,520	89,550
Construction in progress	142,166	227,128
Capital redevelopment	697,577	5,905,235
Total	\$ 3,989,975	\$ 9,656,104

**BOARD OF MANAGEMENT FOR THE
DISTRICT OF PARRY SOUND WEST
BELVEDERE HEIGHTS**

Notes to Financial Statements

Year ended December 31, 2025

8. Tangible capital assets (continued):

Cost	Balance at December 31, 2023	Additions	Disposals	Transfers and adjustments	Balance at December 31, 2024
Land	\$ 374,500	\$ -	\$ -	\$ -	374,500
Buildings	14,765,595	58,919	-	31,749	14,856,263
Furniture, fixtures and equipment	1,531,677	56,766	-	-	1,588,443
Computers	243,668	30,503	-	-	274,171
Machinery	1,521,479	44,210	-	-	1,565,689
West Side Park	363,000	-	-	-	363,000
Rental properties	1,207,308	275,500	-	-	1,482,808
Medical supplies	323,519	42,671	-	-	366,190
Construction in progress	31,749	142,166	-	(31,749)	142,166
Capital redevelopment	-	697,577	-	-	697,577
Total	\$ 20,362,495	\$ 1,348,312	\$ -	\$ -	21,710,807

Accumulated Amortization	Balance at December 31, 2023	Disposals	Amortization	Transfers and adjustments	Balance at December 31, 2024
Land	\$ -	\$ -	\$ -	\$ -	-
Buildings	14,113,546	-	63,921	-	14,177,467
Furniture, fixtures and equipment	1,301,348	-	37,916	-	1,339,264
Computers	184,106	-	23,734	-	207,840
Machinery	1,371,423	-	43,965	-	1,415,388
West Side Park	208,725	-	18,150	-	226,875
Rental properties	41,526	-	53,802	-	95,328
Medical supplies	225,570	-	33,100	-	258,670
Construction in progress	-	-	-	-	-
Total	\$ 17,446,244	\$ -	\$ 274,588	\$ -	17,720,832

	Net book value, December 31, 2023	Net book value, December 31, 2024
Land	\$ 374,500	\$ 374,500
Buildings	652,049	678,796
Furniture, fixtures and equipment	230,329	249,179
Computers	59,562	66,331
Machinery	150,056	150,301
West Side Park	154,275	136,125
Rental properties	1,165,782	1,387,480
Medical supplies	97,949	107,520
Construction in progress	31,749	142,166
Capital redevelopment	-	697,577
Total	\$ 2,916,251	\$ 3,989,975

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Notes to Financial Statements (continued)

Year ended December 31, 2025

9. Pension agreements:

The Home made contributions to OMERS (the "Plan"), which is a multi-employer Plan, on behalf of all permanent, full-time and part-time members of its staff. The Plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The contributions required on account of current service for 2025 of \$638,257 (2024 - \$626,072) are included in the current fund operations.

10. Budget information:

A reconciliation of the approved budget with the budget figures as presented in these financial statements is provided below.

	2025
Budgeted deficit for the year as per financial statements	\$ (244,140)
Add: Amortization expense	313,425
Budgeted surplus as per approved budget	\$ 69,285

11. Expenditures by object:

Total expenditures by object are as follows:

	2025	2024
Salaries and benefits	\$ 10,339,565	\$ 9,511,317
Materials, supplies and services	3,141,110	3,146,345
Life lease unit costs	-	1,781
Amortization of tangible capital assets	313,425	274,588
	\$ 13,794,100	\$ 12,934,031

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Notes to Financial Statements (continued)

Year ended December 31, 2025

12. Commitments:

(a) Construction agreement:

The Home has entered into a construction contract in connection with the capital redevelopment project in the original amount of \$11,859,046 plus HST, with \$189,091 in changes approved subsequent to the original contract date. As at December 31, 2025, billings totaling \$4,049,222 (net of holdbacks) have been incurred in connection with the contract, with the remaining balance of the contract amounting to \$7,998,915.

(b) Credit facility agreement:

The Home has an authorized capital line of credit of \$1.5 million bearing interest at prime. The line of credit is intended to assist in financing the capital redevelopment project. On December 31, 2025, no amounts had been drawn on the line of credit.

13. Financial risk:

a) Credit risk:

Credit risk refers to the risk that a counterparty may default of its contractual obligations resulting in a financial loss. The Home is exposed to credit risk with respect to the accounts receivable. The Home assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts.

b) Liquidity risk:

Liquidity risk is the risk that the Home will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Home manages its liquidity risk by monitoring its operating requirements. The Home prepares budgets to ensure it has sufficient funds to fulfill its obligations.

There has been no change to the credit or liquidity risk exposures from 2024.

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Current Fund Operations Schedule of Revenue and Expenses

Year ended December 31, 2025, with comparative information for 2024

	2025 Budget (note 10)	2025 Actual	2024 Actual
Revenue:			
Ministry of Long-Term Care	\$ 8,698,489	\$ 9,827,691	\$ 9,210,579
User charges	2,776,836	2,744,518	2,599,583
Participating municipalities	1,000,000	1,000,000	1,000,000
Miscellaneous	274,759	430,043	341,390
Ministry of Long-Term Care - One time	154,060	129,061	173,028
Interest earned	48,000	30,654	64,964
	<u>12,952,144</u>	<u>14,161,967</u>	<u>13,389,544</u>
Expenses:			
Nursing/personal direct care	6,032,452	5,916,681	5,576,285
General and administrative	837,821	1,164,668	1,012,678
Infection prevention and control	446,039	466,115	436,482
Building and property operation and maintenance	1,206,361	1,069,425	1,113,850
Nursing and personal care, administration	1,057,926	1,023,435	971,540
Dietary services	987,743	1,033,237	906,745
Program and support services	852,422	819,320	710,405
Raw food	568,000	535,529	522,051
Housekeeping services	537,132	543,040	513,847
Laundry services	236,132	200,092	207,054
Local priorities	189,733	542,228	492,610
	<u>12,951,761</u>	<u>13,313,770</u>	<u>12,463,547</u>
Annual surplus	383	848,197	925,997
Current fund balance, beginning of year	687,822	687,822	368,839
Transfer from (to) capital fund	-	84,489	(607,014)
Current fund balance, end of year	<u>\$ 688,205</u>	<u>\$ 1,620,508</u>	<u>\$ 687,822</u>

**BOARD OF MANAGEMENT FOR THE
DISTRICT OF PARRY SOUND WEST
BELVEDERE HEIGHTS**

Capital and Expansion Fund Operations
Schedule of Revenue and Expenses

Year ended December 31, 2025, with comparative information for 2024

	2025 Budget (note 10)	Capital Redevelopment	Other Capital	Total 2025	Total 2024
Revenue:					
Ministry of Long-Term Care	\$ -	\$ 2,032,000	\$ 329,117	\$ 2,361,117	\$ -
Participating municipalities	-	-	-	-	700,001
Interest earned	-	11,948	-	11,948	14,457
	-	2,043,948	329,117	2,373,065	714,458
Expenses:					
Amortization of tangible capital assets	313,425	-	313,425	313,425	274,588
Bank charges	-	3,496	-	3,496	56
	313,425	3,496	313,425	316,921	274,644
Annual surplus (deficit)	(313,425)	2,040,452	15,692	2,056,144	439,814
Capital fund balance, beginning of year	3,989,975	700,349	3,289,626	3,989,975	2,916,251
Transfer from (to) current fund	-	-	(84,489)	(84,489)	607,014
Transfer from resident reserve	-	-	-	-	26,896
Capital fund balance, end of year	\$ 3,676,550	2,740,801	3,220,829	5,961,630	\$ 3,989,975

BOARD OF MANAGEMENT FOR THE DISTRICT OF PARRY SOUND WEST BELVEDERE HEIGHTS

Life Lease Operations

Schedule of Revenue and Expenses

Year ended December 31, 2025, with comparative information for 2024

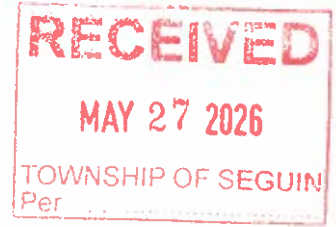
	2025 Budget (note 10)	2025 Actual	2024 Actual
Revenue:			
Maintenance and operating fees	\$ 119,126	\$ 119,123	\$ 121,778
Miscellaneous	135,686	133,356	119,076
	<u>254,812</u>	<u>252,479</u>	<u>240,854</u>
Expenses:			
Unit costs	-	-	1,781
Operating	158,010	131,820	158,030
Maintenance	27,900	27,187	33,836
	<u>185,910</u>	<u>159,007</u>	<u>193,647</u>
Annual surplus	68,902	93,472	47,207
Life Lease balance, beginning of year	-	-	-
Transfer to reserves	-	(93,472)	(47,207)
Life Lease balance, end of year	<u>\$ 68,902</u>	<u>\$ -</u>	<u>\$ -</u>

**BOARD OF MANAGEMENT FOR THE
DISTRICT OF PARRY SOUND WEST
BELVEDERE HEIGHTS**

Reserve Fund Operations
Schedule of Revenue and Expenses

Year ended December 31, 2025, with comparative information for 2024

	2025	2024
Revenue:		
Donations	\$ 6,785	\$ 7,391
Expenses:		
Resident	4,402	2,193
Annual surplus	2,383	5,198
Reserves balance, beginning of year	463,540	438,031
Transfer from life lease operations	93,472	47,207
Transfer to capital fund	-	(26,896)
Reserves balance, end of year	\$ 559,395	\$ 463,540
Analyzed as follows:		
Capital reserve	\$ 120,641	\$ 120,641
Resident reserve	75,681	73,298
Building renovations reserve	76,701	76,701
Life Lease maintenance reserve	286,326	192,854
Life Lease gift fund	46	46
	\$ 559,395	\$ 463,540



911 Emergency Services for the Parry Sound Area

Financial Statements
For the year ended December 31, 2025

**911 Emergency Services for the Parry Sound Area
Financial Statements
For the year ended December 31, 2025**

Contents

Independent Auditors' Report	2
Financial Statements	
Statement of Financial Position	4
Statement of Operations	5
Notes to the Financial Statements	6

SUPPLEMENTARY INFORMATION

Participating Members	Township of the Archipelago Township of Carling Township of McDougall Township of McKellar Township of Seguin Township of Whitestone Town of Parry Sound Wasauksing First Nation
Bank	Royal Bank of Canada

1-7 William Street
Parry Sound ON
P2A 1V2

STEPHEN L. GINGRICH, CPA
BRANDY L. HARRIS-GREEN, CPA
CHANTELLE A. COPELAND, CPA

TELEPHONE: (705) 746-5828
FAX: (705) 746-9693
E-MAIL: ghccpa@vianet.ca
WEBSITE: www.ghccpa.ca

Independent Auditors' Report

To the Members of 911 Emergency Services for the Parry Sound Area

Opinion

We have audited the accompanying financial statements of 911 Emergency Services for the Parry Sound Area (the "entity"), which comprise the statement of financial position as at December 31, 2025 and the statement of operations for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the entity as at December 31, 2025, and the results of its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- * Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- * Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- * Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- * Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- * Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Chartered Professional Accountants
Licensed Public Accountants

Parry Sound, Ontario
April 27, 2026

911 Emergency Services for the Parry Sound Area Statement of Financial Position

December 31	2025	2024
Financial Assets		
Bank	\$ 22,272	\$ 16,424
Municipal levies receivable	-	3,517
HST recoverable	-	95
	22,272	20,036
Liabilities		
Accounts payable and accrued liabilities	-	-
Accumulated Surplus (Note 3)	\$ 22,272	\$ 20,036

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

911 Emergency Services for the Parry Sound Area Statement of Operations

For the year ended December 31	2025	2025	2024
	Budget (Unaudited)		
Revenues			
Municipal levies	\$ 16,651	\$ 16,652	\$ 15,065
Expenses			
Administrative fees - W.P.S. Health Centre	2,200	-	2,200
Administrative fees - McKellar Township	2,200	2,200	2,200
Answering services	11,351	11,351	9,799
Auditing	900	865	865
	16,651	14,416	15,064
Annual surplus (deficit)	-	2,236	1
Accumulated surplus, beginning of year	20,036	20,036	20,035
Accumulated surplus, end of year	\$ 20,036	\$ 22,272	\$ 20,036

911 Emergency Services for the Parry Sound Area Notes to Financial Statements

December 31, 2025

1. Purpose and Organization

By agreement, the 911 participating parties:

- 1) Established a joint committee to provide for the joint management and operation of a municipal emergency system;
 - 2) Appointed the Township of McKellar as lead municipality.
-

2. Significant Accounting Policies

The financial statements of the 911 Emergency Services for the Parry Sound Area are prepared by management in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board of Chartered Professional Accountants Canada. Significant aspects of the accounting policies adopted by the 911 Emergency Services are as follows:

- a) 911 follows the accrual method of accounting for revenues and expenses.
-

3. Accumulated Surplus

The accumulated surplus includes a reserve for working capital in the amount of \$17,864 (2024 - \$17,864).

4. Economic Dependence

100% of the Committee's revenue was received from contributing municipalities in 2025 (2024 - 100%). The continuation of the organization is dependent on this funding.

5. Statement of Cash Flows

A statement of cash flows has not been prepared as the cash flows are evident from the statement of financial position and the statement of operations.

May 29, 2026

Please be advised that during the regular Council meeting of May 26, 2026 the following resolution regarding the Better Regional Governance Act was carried.

RESOLUTION NO. 2026-246

DATE: **May 26, 2026**

MOVED BY: **Councillor MacNaughton**

SECONDED BY: **Councillor Branderhorst**

WHEREAS electoral representation is the keystone of Canadian democracy; and,

WHEREAS the Better Regional Governance Act, 2026 (Act) received royal assent on May 7th; and,

WHEREAS the Act allows the provincial government to interfere with shape and composition of certain local and regional governments in Ontario without consultation, clear rationale or democratic process; and,

WHEREAS the Act allows the Minister of Municipal Affairs and Housing, without consultation, clear rationale, or democratic process to appoint or vacate heads of council; and

WHEREAS the Act allows any appointed, non-elected head of council to have the voting rights of an elected mayor which may include strong chair powers; and

WHEREAS these changes are part of a series of anti-democratic decisions that undermine municipal authority and centralize local decision making at the province;

THEREFORE BE IT RESOLVED that Prince Edward County Council, in solidarity with the impacted municipalities, urge the Province to recommit to local democracy, empower municipalities to determine their own composition, and restore the requirement that all local governments and regional council members including regional chairs be directly elected by their communities to ensure heads of council remain directly accountable to local voters; and,

THAT Council urge the province to restrict any further changes or expansion of the Act in any way that could undermine the democratic vigour of any additional municipality; and,

THAT this resolution be forwarded to Premier Doug Ford, the Minister of Municipal Affairs and Housing Rob Flack, and Member of Provincial Parliament, Tyler Allsop; and



From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

THAT this resolution be forwarded to all 444 Municipalities in Ontario, the Federation of Canadian Municipalities (FCM), and the Association of Municipalities of Ontario (AMO) for their endorsement and advocacy.

Yours truly,

Catalina Blumenberg, **CLERK**

cc: Mayor Steve Ferguson, Councillor MacNaughton, Councillor Branderhorst



May 29, 2026

Please be advised that during the regular Council meeting of May 26, 2026 the following resolution seeking support for sustainable funding for Public Health Units was carried.

RESOLUTION NO. 2026-244

DATE: **May 26, 2026**

MOVED BY: **Councillor Roberts**

SECONDED BY: **Councillor Nieman**

WHEREAS Ontario public health units and agencies provide a vital service to Ontarians that keeps people healthy, out of hospitals and out of the acute care system;

WHEREAS rural-urban equity in Ontario's public healthcare delivery is essential for a thriving provincial economy that keeps people at work and contributing;

WHEREAS Ontario's public health units & agencies sector has received a mere 1% in its annual budget increase from Queen's Park since 2018, a sum significantly below inflation and real-world cost increases;

WHEREAS public health faces steadily increasing demands, such as a 231% increase in respiratory outbreaks supported in Ontario's long-term care homes, hospitals, and retirement homes since 2018, as well as a 637% increase in Infection Prevention & Control complaints follow-ups;

WHEREAS according to the Association of Municipalities of Ontario (AMO), municipalities across Ontario spend close to \$4 billion on health despite receiving less than \$2 billion in provincial grants, and Canada's Constitution Act 1867 clearly asserts provincial responsibility for health;

WHEREAS Ontario consistently ranks at the bottom for provincial health spending per capita, at \$876 below the average of other provinces using 2022-2023 data;

WHEREAS 60% of Ontario's hospitals are overwhelmed and in dire operating deficits, yet the Canadian Public Health Association asserts that investment in Ontario public health's preventative and health promotion initiatives delivers a 4:1 return on investment, for example, for every dollar spent on upstream public health vaccine immunization of children, \$16 in downstream hospital and primary health care costs are saved;

WHEREAS municipalities are being asked to shoulder an escalating percentage of public health unit costs while also asked to solve complex social determinates of health such as rural homelessness and food insecurity but with limited revenue tools;

WHEREAS the province and federal governments continue to collect significant revenue from local/municipal property transactions through the Land Transfer Tax and Goods & Services Tax;

NOW THEREFORE BE IT RESOLVED THAT The Council of the Corporation of the County of Prince Edward requests:

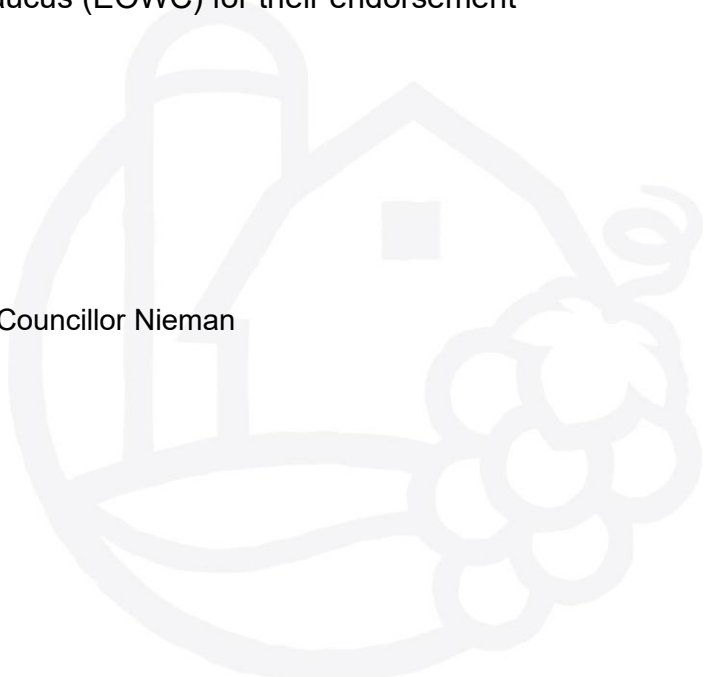
1. **THAT** the Provincial Government redistribute a portion of the Land Transfer Tax to municipalities to address public health funding gaps and the rising % share of municipal contributions to public health units;
2. **THAT** when the province announces its new Ontario Public Health Standards, it also commits to minimum annual funding increases tied to Ontario's consumer price inflation, currently holding at 2.4%;
3. **THAT** this resolution be forwarded to Prime Minister Mark Carney, Premier Doug Ford, the Ontario Minister of Finance, the Minister of Municipal Affairs and Housing, Bay of Quinte Member of Parliament, Chris Malette, and Member of Provincial Parliament, Tyler Allsop; and
4. **THAT** this resolution be forwarded to all 444 Municipalities in Ontario, the Federation of Canadian Municipalities (FCM), and the Association of Municipalities of Ontario (AMO) Rural Ontario Municipal Association (ROMA) and the Eastern Ontario Wardens' Caucus (EOWC) for their endorsement and advocacy.

Yours truly,



Catalina Blumenberg, **CLERK**

cc: Mayor Steve Ferguson, Councillor Roberts, Councillor Nieman





The Corporation of the Municipality of Red Lake

COUNCIL RESOLUTION

MOVED BY: Councillor Geary

NO 104-26

SECONDED BY: Councillor Krystoff

DATE: May 19th, 2026

WHEREAS Ontario municipalities are required to maintain a police service or detachment board; and

WHEREAS policing is a provincially legislated responsibility, yet municipalities are bearing the brunt of rising costs to implement provincial mandates; and

WHEREAS the Association of Municipalities of Ontario (AMO) has asserted that the fiscal framework that enables municipalities to provide critical policing and public safety services is broken, and AMO requests an urgent update to the provincial-municipal fiscal relationship; and

WHEREAS double-digit increases in municipal annual Ontario Provincial Police (OPP) budgets are unsustainable, especially as Ontario municipal police services tackle provincial responsibilities, including mental health, addictions, and homelessness, which place police resources under enormous financial strain; and

WHEREAS municipalities across Ontario are experiencing increased police operating and capital costs directly attributable to new compliance and operational standards required under the Community Safety and Policing Act, 2019 (the Act); and; and

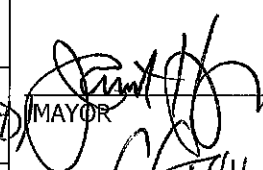
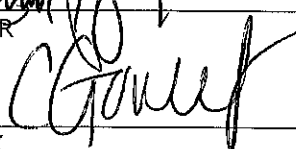
WHEREAS the costs of other measures, such as providing provincial court security, are rising and are not part of providing core, adequate, and effective municipal policing; and

WHEREAS these developments especially negatively impact rural municipalities;

NOW THEREFORE BE IT RESOLVED THAT the Council of The Corporation of the Municipality of Red Lake hereby requests that the Province provide financial assistance to municipalities to offset all additional costs directly and demonstrably incurred as a result of compliance with the Act, not general increases to police budgets; and

FURTHER THAT Council urges the Province of Ontario to expeditiously review and reform its current police grant programs to ensure a more equitable distribution of funding to municipalities, so that communities with changing populations and expanding service demands receive fair and sustainable provincial support; and

THAT this resolution be forwarded to the Premier of Ontario, the Solicitor-General of Ontario, the Minister of Municipal Affairs and Housing (MMAH), the Association of Municipalities of Ontario (AMO), the Rural Ontario Municipal Association (ROMA), Police Governance Ontario (PGO), and all Ontario municipalities for their endorsement.

				CARRIED <input checked="" type="checkbox"/>	DEFEATED <input type="checkbox"/>
Declaration of Interest (*)	NAME OF COUNCIL MEMBER	YEAS	NAYS		
	BADIUK, Warren			 MAYOR  CLERK	
	GEARY, Debra				
	HAGER, Janet				
	KRISTOFF, Jamie				
	MOTA, Fred				
* General Nature Thereof: <input checked="" type="checkbox"/>					

Distribution: File - distribution - Executive Assistant



—The TOWNSHIP of—
NORTH DUMFRIES

106 Earl Thompson Road, 3rd Floor
PO Box 1060
Ayr, ON N0B 1E0

June 1, 2026

Sent via Email: Minister of Citizenship and Multiculturalism, the Minister of Municipal Affairs and Housing, the local Member of Provincial Parliament, the Association of Municipalities of Ontario, the Ontario Municipal Heritage Committee Association, and all Ontario municipalities

RE: Resolution – Request to the Province of Ontario to Extend the Deadline for Notices of Intention to Designate Listed Heritage Properties

Please be advised, at the Council Meeting held on May 25, 2026 the Township of North Dumfries Council considered the enclosed resolution received from the Township of Woolwich regarding a Request to the Province of Ontario to Extend the Deadline for Notices of Intention to Designate Listed Heritage Properties and adopted the following resolution:

“THAT the Resolution received from the Township of Woolwich regarding a Request to the Province of Ontario to Extend the Deadline for Notices of Intention to Designate Listed Heritage Properties be received;

WHEREAS amendments to the Ontario Heritage Act under the More Homes Built Faster Act, 2022 introduced timelines requiring municipalities to issue Notices of Intention to Designate for properties listed on municipal heritage registers as of December 31, 2022, originally requiring action by January 1, 2025; and

WHEREAS the Province subsequently amended the legislation through the Homeowner Protection Act, 2024 to extend the deadline to January 1, 2027 in response to concerns raised by municipalities and heritage stakeholders; and

WHEREAS municipalities require sufficient time and resources to undertake research, documentation, consultation, and evaluation to determine whether listed properties warrant designation under the Ontario Heritage Act; and

WHEREAS the removal of listed properties from municipal heritage registers if the prescribed timelines are not met may place cultural heritage resources at increased risk of demolition or irreversible alteration before municipalities have the opportunity to properly evaluate their cultural heritage value or interest; and

WHEREAS many municipalities, including the Township of North Dumfries do not have dedicated heritage planning staff and must rely on volunteer Heritage Advisory Committee members or external heritage consultants to undertake property evaluations, which can result in additional financial and administrative pressures; and

WHEREAS municipalities across Ontario are facing significant workloads associated with evaluating listed properties; and

NOW THEREFORE BE IT RESOLVED THAT:

- 1. The Council of the Township of North Dumfries endorse the recommendation of its Heritage Advisory Committee and respectfully request that the Province of Ontario further amend the Ontario Heritage Act to extend the January 1, 2027 deadline for issuing Notices of Intention to Designate for properties listed on municipal heritage registers as of December 31, 2022; and*
- 2. The Province consider extending the deadline to January 1, 2030, or another reasonable timeframe that would provide municipalities with adequate time to complete heritage evaluations and make informed designation decisions; and*
- 3. This resolution be circulated to the Minister of Citizenship and Multiculturalism, the Minister of Municipal Affairs and Housing, the local Member of Provincial Parliament, the Association of Municipalities of Ontario, the Ontario Municipal Heritage Committee Association, and all Ontario municipalities for their information and consideration.”*

Please feel free to contact me if you have any questions, or concerns.

Sincerely,



Ashley Good, Clerk
Township of North Dumfries
519-632-8800 ext. 122
agood@northdumfries.ca

encl.



THE TOWNSHIP OF
WOOLWICH

BOX 158, 24 CHURCH ST. W.
ELMIRA, ONTARIO N3B 2Z6
TEL. 519-669-1647 / 1-877-969-0094
COUNCIL/CAO/CLERKS FAX 519-669-1820
FINANCE/RECREATION/FACILITIES FAX 519-669-9348

April 28, 2026

Minister of Citizenship and Multiculturalism
Legislative Building
Toronto, Ontario
M7A 2E7

RE: Resolution Passed by Woolwich Township Council – Request to the Province of Ontario to Extend the Deadline for Notices of Intention to Designate Listed Heritage Properties

This letter is to inform you that the Council of the Township of Woolwich passed the following resolution at their meeting held on April 28, 2026:

That the Council of the Township of Woolwich, considering a resolution passed by the Town of Lincoln regarding extending the deadlines for notices of intention to designate listed heritage properties, endorse the resolution:

WHEREAS amendments to the Ontario Heritage Act under the More Homes Built Faster Act, 2022 introduced timelines requiring municipalities to issue Notices of Intention to Designate for properties listed on municipal heritage registers as of December 31, 2022, originally requiring action by January 1, 2025; and

WHEREAS the Province subsequently amended the legislation through the Homeowner Protection Act, 2024 to extend the deadline to January 1, 2027 in response to concerns raised by municipalities and heritage stakeholders; and

WHEREAS municipalities require sufficient time and resources to undertake research, documentation, consultation, and evaluation to determine whether listed properties warrant designation under the Ontario Heritage Act; and

WHEREAS the removal of listed properties from municipal heritage registers if the prescribed timelines are not met may place cultural heritage resources at increased risk of demolition or irreversible alteration before municipalities have the opportunity to properly evaluate their cultural heritage value or interest; and

WHEREAS many municipalities, including the Town of Lincoln, do not have dedicated heritage planning staff and must rely on volunteer Heritage Advisory Committee members or external heritage consultants to undertake property evaluations, which can result in additional financial and administrative pressures; and

WHEREAS municipalities across Ontario are facing significant workloads associated with evaluating listed properties; and

WHEREAS the Town of Lincoln Heritage Advisory Committee, at its meeting of March 12, 2026, recommended that Council advocate to the Province of Ontario for a further extension to the current deadline;

NOW THEREFORE BE IT RESOLVED THAT:

1. The Council of the Town of Lincoln endorse the recommendation of its Heritage Advisory Committee and respectfully request that the Province of Ontario further amend the Ontario Heritage Act to extend the January 1, 2027 deadline for issuing Notices of Intention to Designate for properties listed on municipal heritage registers as of December 31, 2022; and
2. The Province consider extending the deadline to January 1, 2030, or another reasonable timeframe that would provide municipalities with adequate time to complete heritage evaluations and make informed designation decisions; and
3. This resolution be circulated to the Minister of Citizenship and Multiculturalism, the Minister of Municipal Affairs and Housing, the local Member of Provincial Parliament, the Association of Municipalities of Ontario, the Ontario Municipal Heritage Committee Association, and all Ontario municipalities for their information and consideration.

Should you have any questions, please contact Julia Wushke, by email at jwushke@woolwich.ca or by phone at 519-669-6004.

Yours truly,



Jeff Smith
Municipal Clerk
Corporate Services
Township of Woolwich

C.c. Minister of Municipal Affairs and Housing
Mike Harris, MPP
Association of Municipalities of Ontario
Ontario Municipal Heritage Committee Association
all Ontario municipalities

**Ministry of
Municipal Affairs
and Housing**

Office of the Minister

777 Bay Street, 17th Floor
Toronto ON M7A 2J3
Tel.: 416 585-7000

**Ministère des
Affaires municipales
et du Logement**

Bureau du ministre

777, rue Bay, 17^e étage
Toronto (Ontario) M7A 2J3
Tél. : 416 585-7000



234-2026-1746

June 1, 2026

On May 25, 2026, our government introduced the proposed [Protecting Ontario's Streets and Communities Act, 2026](#) (Bill 119). Through this legislation, we are proposing new tools to address zoning by-law contraventions which respond to recommendations and requests from municipal leaders. The proposed *Planning Act* changes, if passed, would enable municipalities to use an administrative monetary penalty (AMP) system for zoning by-law contraventions which relate to land uses that are not permitted.

We are interested in receiving your comments on these proposed changes. Comments can be made through the Environmental Registry of Ontario Posting [026-0558 Proposed Planning Act Changes \(Schedule 7 of Bill 119 - Protecting Ontario's Streets and Communities Act, 2026\)](#) from May 26, 2026, to June 25, 2026. The government invites you to review the [Environmental Registry of Ontario and Regulatory Registry of Ontario](#) links provided above and share any feedback you may have.

If you have any questions, please reach out to my Director of Stakeholder Relations, Caucus Affairs and Public Appointments, Tanner Zelenko at tanner.zelenko@ontario.ca.

I look forward to continued collaboration with you to address these and other important issues facing our communities.

Sincerely,

A handwritten signature in blue ink that reads "Robert J. Flack".

Hon. Robert J. Flack

Minister of Municipal Affairs and Housing

c. The Honourable Graydon Smith, Associate Minister of Municipal Affairs and Housing

Robert Dodd, Chief of Staff Minister's Office

Matthew Rae, Parliamentary Assistant, Municipal Affairs and Housing

Laura Smith, Parliamentary Assistant, Municipal Affairs and Housing

Brian Saunderson, Parliamentary Assistant, Municipal Affairs and Housing

Martha Greenberg, Deputy Minister, Municipal Affairs and Housing

David McLean, Assistant Deputy Minister, Municipal Affairs and Housing

Laurie Miller, Assistant Deputy Minister, Municipal Affairs and Housing

Sean Fraser, Assistant Deputy Minister, Municipal Affairs and Housing

Municipal Chief Administrative Officers



CLEARVIEW
TOWNSHIP

Clerk's Department
Township of Clearview
Box 200, 217 Gideon Street
Stayner, Ontario L0M 1S0
clerks@clearview.ca | www.clearview.ca
Phone: 705-428-6230

June 2, 2026

Hon. Rob Flack
Minister of Municipal Affairs and Housing
777 Bay Street, 17th Floor
Toronto, ON M7A 2J3

Sent by Email: rob.flack@pc.ola.org

RE: Clearview Council Support Resolution – Vacant Commercial Storefront Tax

Please be advised that at its meeting held on June 1, 2026, Council of the Township of Clearview passed the following resolution supporting a Vacant Commercial Storefront Tax:

Moved by Councillor Broderick, Seconded by Deputy Mayor Van Staveren, Whereas Council of the Township of Clearview understands the vitality of main streets across Ontario are essential to the economic, social and cultural health of the community; and,

Whereas numerous long-term vacant commercial storefronts, which detracts from the character of the community, reduces pedestrian traffic, discourages business investment, and negatively impacts the viability of surrounding small businesses; and,

Whereas the current Municipal Act, 2001 does not provide municipalities with the explicit legal authority to implement a "Vacant Commercial Storefront Tax," although other jurisdictions are actively advocating for such tools to address similar challenges;


Now Therefore Be It Resolved that Council of the Township of Clearview hereby support the resolution from Prince Edward County regarding the request to allow municipalities to institute a vacant commercial storefront tax; and,

That Council requests that the Government of Ontario amend the Municipal Act, 2001, to grant Ontario municipalities the permissive authority to implement a "Vacant Commercial Storefront Tax" or similar levy to encourage the productive use of long-term vacant retail properties; and,

That this support resolution be forwarded to the Minister Rob Flack of Municipal Affairs and Housing, Premier Doug Ford, Simcoe Grey MPP Brian Saunderson, and the 444 municipalities of Ontario for their consideration. Motion Carried.

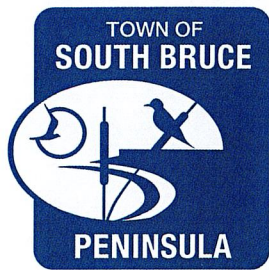
If you have any questions regarding the above resolution, please do not hesitate to contact the undersigned.

Sincerely,

A handwritten signature in black ink, appearing to read 'Sasha Helmkey-Playter', with a stylized flourish at the end.

Sasha Helmkey-Playter, B.A., Dipl. M.A., AOMC
Clerk/Director of Legislative Services

cc: Premier Doug Ford
Brian Saunderson, Member of Provincial Parliament – Simcoe-Grey
All Ontario Municipalities



Excerpt from Council Meeting Minutes – June 2, 2026

19. Notice of Motion – Deputy Mayor Hull – Affirming Outdoor Education as an Essential Part of Public Education in Ontario

Deputy Mayor Hull explained the importance of outdoor education and how this motion is in response to the closure of the Toronto District School Board outdoor education centre. He explained that he is asking for the Parks, Recreation and Culture Department to be mindful of outdoor nature-related opportunities for citizens; he is not asking for a formal report.

Discussion included staff evaluation and making a change to the motion to recognize the work staff currently undertake regarding outdoor opportunities.

R-151-2026

It was **Moved** by C. Hull, **Seconded** by J. Kirkland and **Carried**

Whereas outdoor and experiential education provides students with critical opportunities to improve mental health, physical well-being, environmental literacy, teamwork, leadership, resilience, and academic engagement;

And whereas access to nature and outdoor learning opportunities should not depend on a family's income, geography, or ability to afford private camps, cottages, or outdoor recreation;

And whereas many students, especially those living in urban communities, rely on publicly funded school programs as their primary opportunity to experience forests, trails, waterways, dark skies, overnight camping, and land-based learning;

And whereas closures of Outdoor Education Centres risk creating long-term negative consequences for student wellness, environmental stewardship, and equitable access to experiential learning opportunities;

And whereas knowledgeable and experienced outdoor education staff are essential to delivering safe, inclusive, and curriculum-based learning experiences;

And whereas municipalities that benefit from tourism connected to parks, trails, and natural spaces depend on environmentally responsible stewardship by visitors.

Therefore be it resolved that the Town of South Bruce Peninsula requests the Province of Ontario to:

1. Recognize outdoor education as an essential educational service and commit to equitable access for all Ontario students, and
2. Halt the closure of outdoor education centres and restore stable funding for programming across Ontario;

And that the Town's Parks, Recreation and Culture Department continues to evaluate how it can increase nature-related educational opportunities for citizens of all ages and abilities;

And further that this motion be forwarded to the Bluewater District School Board Trustees, MPP Paul Vickers, the Ontario Minister of Education MPP Paul Calandra, AMO, ROMA, The Council of Outdoor Educators of Ontario, and all other municipalities across Ontario.



Village of Merrickville Wolford

317 Brock Street W PO Box 340
Merrickville, ON K0G 1N0
T: 613-269-4791
W: Merrickville-wolford.ca

May 26, 2026

Re: OPP Detachment Board Resolution of Support - Traffic Calming & Speeding Mitigation Techniques

Please be advised that the Council of the Corporation of the Village of Merrickville-Wolford, at its Regular Meeting on May 25, 2026, passed the following motion pertaining to the OPP Detachment Board Resolution of Support - Traffic Calming & Speeding Mitigation Techniques:

Resolution #: R-24-05-25-26
Moved by: Councillor Maitland
Seconded by: Councillor Ireland

THAT the Council of the Corporation of the Village of Merrickville-Wolford receive for information the resolution from the Municipality of North Grenville, Merrickville-Wolford Village OPP Detachment Board dated May 7, 2026 regarding traffic calming and speeding mitigation techniques;

AND THAT Council endorse and support the resolution from the OPP Detachment Board and direct staff to circulate the resolution of support to Premier Doug Ford, the Minister of Transportation, the Minister of Finance, MPP Steve Clark, AMO, ROMA, all Ontario Police Service Boards, and all 444 Municipalities in Ontario.

Carried.

If you have any questions regarding the above resolution, please do not hesitate to contact me by email at clerk@merrickville-wolford.ca.

Thank you.

Julia McCaugherty-Jansman
Clerk



May 7, 2026

Traffic Calming/Speeding Mitigation Techniques

The North Grenville, Merrickville-Wolford Village OPP Detachment Board, at its Meeting on May 7, 2026, passed the following motion with the request for municipal support:

Moved by: Ian Fraser

Seconded by: Jim Goodman

WHEREAS history demonstrates that speeding and public safety concerns are increasing across Ontario;

WHEREAS the Provincial government has shown interest and allocated financial resources to certain municipalities to implement alternative measures to photo radar, reaffirming its ongoing commitment to addressing public safety issues;

WHEREAS this commitment currently applies only to municipalities utilizing photo radar as a deterrent;

AND WHEREAS such funding support would assist municipalities with limited financial resources in protecting their citizens - especially seniors and school-aged children.

NOW THEREFORE BE IT RESOLVED that the Grenville 1 OPP Detachment Board respectfully request North Grenville and Merrickville-Wolford Councils advocate that the province expand its stated interest and financial commitment to include all municipalities in Ontario, adopting a province-wide approach to public safety and thereby ensuring the well-being of all Ontarians;

AND THAT this resolution be sent to the following:

Premier Doug Ford

Minister of Transportation

Minister of Finance

MPP Steve Clark

AMO

ROMA

All Ontario Police Service Boards

And all 444 Municipalities in Ontario

Carried.



May, 27, 2026

Re: OPP Detachment Board Resolution of Support - Traffic Calming and Speeding Mitigation Techniques

Please be advised that the Council of the Municipality of North Grenville, at its Regular Meeting on May 26, 2026, passed the following motion pertaining to the OPP Detachment Board Resolution of Support - Traffic Calming and Speeding Mitigation Techniques:

Resolution #: C-2026-215

Moved By: Deputy Mayor John Barclay

Seconded by: Councillor Deb Wilson

THAT Council accept the OPP Board Resolution - Traffic Calming/Speeding Mitigation Techniques as information as submitted and circulated.

FURTHER THAT Council consider the request to support the OPP Board resolution as attached.

Carried.

If you have any questions regarding the above resolution, please do not hesitate to contact me by e-mail at clerk@northgrenville.on.ca.

Thank you,

A handwritten signature in cursive script that reads "Lindsey Lee".

Lindsey Lee
Municipal Clerk



May 7, 2026

Traffic Calming/Speeding Mitigation Techniques

The North Grenville, Merrickville-Wolford Village OPP Detachment Board, at its Meeting on May 7, 2026, passed the following motion with the request for municipal support:

Moved by: Ian Fraser

Seconded by: Jim Goodman

WHEREAS history demonstrates that speeding and public safety concerns are increasing across Ontario;

WHEREAS the Provincial government has shown interest and allocated financial resources to certain municipalities to implement alternative measures to photo radar, reaffirming its ongoing commitment to addressing public safety issues;

WHEREAS this commitment currently applies only to municipalities utilizing photo radar as a deterrent;

AND WHEREAS such funding support would assist municipalities with limited financial resources in protecting their citizens - especially seniors and school-aged children.

NOW THEREFORE BE IT RESOLVED that the Grenville 1 OPP Detachment Board respectfully request North Grenville and Merrickville-Wolford Councils advocate that the province expand its stated interest and financial commitment to include all municipalities in Ontario, adopting a province-wide approach to public safety and thereby ensuring the well-being of all Ontarians;

AND THAT this resolution be sent to the following:

Premier Doug Ford

Minister of Transportation

Minister of Finance

MPP Steve Clark

AMO

ROMA

All Ontario Police Service Boards

And all 444 Municipalities in Ontario

Carried.



Box 608, Little Current, POP 1K0
705-368-3500

June 3, 2026

Please see attached a motion passed unanimously by our Council regarding the need of our health care system.

Resolution No. 133-06-2026

Moved by: D. Orr

Seconded by: G. Williamson

Whereas the Canadian Center for Policy Alternatives (CCPA) has conducted research which unequivocally identifies that Ontario Hospitals are underfunded by the Government of Ontario;

And Whereas the CCPA study, Failure by Design, clearly identifies that smaller and rural hospitals are disproportionately disadvantaged by the underfunding;

And Whereas as a direct result of the underfunding Emergency Department wait times for an initial physician assessment have increased to 4.5 hours in 2024 – 2025 from 2.7 hours in 2020 – 2021;

And Whereas 90 percent of patients spend on average 44 hours in the emergency department waiting to be admitted when further care is required;

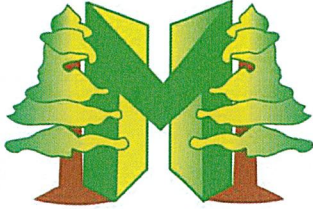
And Whereas the Provincial Government increased total health care spending from 7.4 percent of GDP in 2014 to only 7.6 percent of GDP by 2023, which did not keep pace with raising health care costs:

Therefore be it resolved that the Council for the Town of Northeastern Manitoulin and the Islands request that the Province of Ontario provide immediate and sustained funding to improve hospital finances and capacity, which as per the recommendations in the CCPA study, would require an immediate injection of \$3.2 billion supported by annual increases of 6% per year thereafter.

Carried

We would appreciate your support by forwarding your supporting motion on to the Provincial Government.

Thank you



TOWNSHIP OF MACHAR

Always in Season

www.townshipofmachar.ca

Res End

Jun 2, 2026

Honourable Doug Ford, Premier of Ontario
Legislative Building, Queen's Park
Toronto ON
M7A 1A1

Via Email: premier@ontario.ca

Dear Premier Doug Ford:

Re: Opposing proposed changes to the Freedom of Information and Protection of Privacy Act (FIPPA)

Please be advised that during the regular Council meeting of Jun 1, 2026, Township of Machar Council passed the following motion,

86-26 McLaren, Ivens

Whereas the government of Ontario is proposing changes to the Freedom of Information and Protection of Privacy Act (FIPPA) that would exclude records of the premier, cabinet ministers and their staff from public access requests;

AND Whereas these changes would apply retroactively and may limit access to records related to matters of public interest;

AND Whereas the Information and Privacy Commissioner for Ontario has warned that these changes would reduce transparency and accountability, Freedom of Information laws are an essential to the public trust and democratic accountability;

Therefore Be It Resolved That the Township of Machar oppose the proposed changes to FIPPA;

1. Call on the Province to ensure records related to government business remain accessible to the public;
2. Urge the Province to consult with the Information and Privacy Commissioner of Ontario and the public before proceeding;
3. Direct that this motion be circulated to the Premier Doug Ford, appropriate minister, all MPP's and Ontario municipalities. CARRIED.

If you have any questions, please do not hesitate to contact the undersigned.

Yours truly,

Clerk Administrator

#73 Municipal Rd. N., P.O. Box 70, South River, On. P0A 1X0
Phone 705-386-7741, Fax. 705-386-0765

TOWNSHIP OF MACHAR

Resolution Number: 86-26

Moved by: Ron McLaren Blair Flowers Pearl Ivens Neil Scarlett
Seconded by: Ron McLaren Blair Flowers Pearl Ivens Neil Scarlett

Jun 1, 2026

Whereas the government of Ontario is proposing changes to the Freedom of Information and Protection of Privacy Act (FIPPA) that would exclude records of the premier, cabinet ministers and their staff from public access requests;

AND Whereas these changes would apply retroactively and may limit access to records related to matters of public interest;

AND Whereas the Information and Privacy Commissioner for Ontario has warned that these changes would reduce transparency and accountability, Freedom of Information laws are an essential to the public trust and democratic accountability;

Therefore Be It Resolved That the Township of Machar oppose the proposed changes to FIPPA;

1. Call on the Province to ensure records related to government business remain accessible to the public;
2. Urge the Province to consult with the Information and Privacy Commissioner of Ontario and the public before proceeding;
3. Direct that this motion be circulated to the Premier Doug Ford, appropriate minister, all MPP's and Ontario municipalities.

Carried by: Lynda Cullen



PO Box 220
9126 Hwy. 17 East
Bruce Mines ON P0R 1C0

MAYOR: LORY PATERI
MUNICIPAL CLERK: JUDY DAVIS

Phone: (705)785-3493
Fax: (705)785-3170
Email: info@brucemines.ca
www.brucemines.ca

May 14, 2026

Sent by email: Doug.fordco@pc.ola.org

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park
Toronto, ON M7A 1A1

Dear Honourable Doug Ford,

Re: Bill 97, Plan to Protect Ontario Act (Budget Measures), 2026 – Schedule 7

At its Regular Meeting held on May 4, 2026, the Council of the Town of Bruce Mines reviewed the changes introduced through Schedule 7 of Bill 97, which amends the Freedom of Information and Protection of Privacy Act (FIPPA).

At that meeting, Council adopted a resolution expressing concern regarding these amendments and their impact on transparency and public access to information.

Enclosed is a copy of the resolution supported by Bruce Mines Council.

Sincerely,

Tarra Lapensee
Deputy Clerk
info@brucemines.ca
705-785-3493

cc:

The Honourable Doug Downey, Attorney General of Ontario
The Honourable Bill Rosenberg, Member of Provincial Parliament
Association of Municipalities of Ontario (AMO)
Federation of Northern Ontario Municipalities (FONOM)
Information and Privacy Commissioner of Ontario, Patricia Kosseim
All Ontario Municipalities

WHEREAS THE FREEDOM OF INFORMATION AND PROTECTION OF PRIVACY ACT (FIPPA) RECEIVED ROYAL ASSENT IN 1987, COMING INTO FORCE ON JANUARY 1, 1988; AND

WHEREAS THE MUNICIPAL FREEDOM OF INFORMATION AND PROTECTION OF PRIVACY ACT (MFIPPA) RECEIVED ROYAL ASSENT IN 1990, COMING INTO FORCE ON JANUARY 1, 1991; AND

WHEREAS BOTH ACTS PROVIDE THE PUBLIC WITH A LEGAL RIGHT OF ACCESS TO GOVERNMENT-HELD INFORMATION, REFLECTING THE PRINCIPLE THAT SUCH INFORMATION BELONGS TO THE PUBLIC UNLESS THERE IS A VALID REASON TO WITHHOLD IT; AND

WHEREAS THE INFORMATION AND PRIVACY COMMISSIONER OF ONTARIO HAS REINFORCED THAT ACCESS TO INFORMATION IS “ESSENTIAL TO THE HEALTHY FUNCTIONING OF A DEMOCRATIC SOCIETY” AND TO TRANSPARENT GOVERNANCE; AND

WHEREAS BILL 97 (2026): PLAN TO PROTECT ONTARIO ACT (BUDGET MEASURES) RECEIVED ROYAL ASSENT ON APRIL 24, 2026, INTRODUCING SIGNIFICANT CHANGES TO FREEDOM OF INFORMATION RULES, INCLUDING NEW EXEMPTIONS FOR MINISTERS’ OFFICES; AND

WHEREAS RECORDS HELD BY THE PREMIER, CABINET MINISTERS, PARLIAMENTARY ASSISTANTS, AND THEIR OFFICES ARE NO LONGER SUBJECT TO FREEDOM OF INFORMATION REQUESTS AND ARE NO LONGER CONSIDERED FOI-ELIGIBLE RECORDS; AND

WHEREAS COUNCIL IS OF THE OPINION THAT THE PASSAGE OF BILL 97 REPRESENTS A STEP BACKWARD FROM LONG-STANDING PROVINCIAL COMMITMENTS TO OPENNESS, TRANSPARENCY, AND ACCOUNTABILITY;

THEREFORE, BE IT RESOLVED THAT THE COUNCIL OF THE CORPORATION OF THE TOWN OF BRUCE MINES FORMALLY EXPRESSES ITS CONCERN WITH THE PASSAGE OF BILL 97 (2026) AND FINDS THAT IT CONSTITUTES A REGRESSION FROM ESTABLISHED PRINCIPLES OF TRANSPARENT GOVERNANCE; AND

BE IT FURTHER RESOLVED THAT COUNCIL URGES THE GOVERNMENT OF ONTARIO TO REPEAL THIS PROVISION OF THE LEGISLATION; AND

BE IT FURTHER RESOLVED THAT A COPY OF THIS RESOLUTION BE FORWARDED TO THE PREMIER OF ONTARIO, DOUG FORD; THE ATTORNEY GENERAL OF ONTARIO, DOUG DOWNEY; THE MEMBER OF PROVINCIAL PARLIAMENT, BILL ROSENBERG; THE ASSOCIATION OF MUNICIPALITIES OF ONTARIO (AMO); THE FEDERATION OF NORTHERN ONTARIO MUNICIPALITIES (FONOM); AND THE INFORMATION AND PRIVACY COMMISSIONER OF ONTARIO, PATRICIA KOSSEIM, AND THAT IT BE CIRCULATED TO ALL MUNICIPALITIES IN ONTARIO.

**Township of Southgate
Administration Office**
185667 Grey County Road 9, RR 1
Dundalk, ON N0C 1B0



Phone: 519-923-2110
Toll Free: 1-888-560-6607
Fax: 519-923-9262
Web: www.southgate.ca

June 4, 2026

Re: Support for the Municipality of Wawa – Opposing Proposed Changes to the Freedom of Information and Protection of Privacy Act

Please be advised that at the June 3, 2026, regular Council meeting, the Council of the Corporation of the Township of Southgate approved the following:

No. 2026-226

Moved By Deputy Mayor Dobreen
Seconded By Councillor Shipston

Be it resolved that the Township of Southgate receive correspondence from the Municipality of Wawa and the Township of Stone Mills re: Proposed Changes to the Freedom of Information and Protection of Privacy Act (FIPPA); and

That Southgate Council oppose the proposed changes to FIPPA; and

1. call on the Province to ensure records related to government business remain accessible to the public; and
2. urge the Province to consult with the Information and Privacy Commissioner of Ontario and the public before proceeding; and

Further, that this resolution and supporting documentation be circulated to Premier Doug Ford, the appropriate Minister, all MPPs and Ontario municipalities.

If you have any questions, please contact our office at (519) 923-2110.

Sincerely,

Lindsey Green

Lindsey Green, Clerk
Township of Southgate

Encl: Municipality of Wawa – Opposing Proposed Changes to the Freedom of Information and Protection of Privacy Act

CC:

Honourable Doug Ford, Premier of Ontario
All MPP's
All Ontario Municipalities



The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING

RESOLUTION

Tuesday, May 19, 2026

Resolution # RC26106	Meeting Order: 6
Moved by: <i>Joseph Opato</i>	Seconded by: <i>Cathy Cannon</i>

WHEREAS the Township of Stone Mills passed Resolution No. 30-706-2026 opposing proposed changes to the Freedom of Information and Protection of Privacy Act (FIPPA) that would exclude records of the Premier, Cabinet Ministers, and their staff from public access requests;

AND WHEREAS the Township of Stone Mills has expressed concerns that the proposed amendments may reduce transparency and accountability in government;

NOW THEREFORE BE IT RESOLVED THAT the Council of The Corporation of the Municipality of Wawa hereby supports Resolution No. 30-706-2026 passed by the Township of Stone Mills regarding the proposed changes to the Freedom of Information and Protection of Privacy Act (FIPPA);

AND FURTHER THAT a copy of this resolution be forwarded to the Township of Stone Mills, Premier Doug Ford, the appropriate Provincial Ministers, local Members of Provincial Parliament, and Ontario municipalities.

RESOLUTION RESULT	RECORDED VOTE	YES	NO
<input type="checkbox"/> CARRIED	MAYOR AND COUNCIL		
<input type="checkbox"/> DEFEATED	Mitch Hatfield		
<input type="checkbox"/> TABLED	Cathy Cannon		
<input type="checkbox"/> RECORDED VOTE (SEE RIGHT)	Melanie Pilon		
<input type="checkbox"/> PECUNIARY INTEREST DECLARED	Jim Hoffmann		
<input type="checkbox"/> WITHDRAWN	Joseph Opato		

Disclosure of Pecuniary Interest and the general nature thereof.

Disclosed the pecuniary interest and general name thereof and abstained from the discussion, vote and influence.

Clerk: _____

DEPUTY MAYOR – MITCH HATFIELD	CLERK - MAURY O'NEILL
<i>Michelle Hatfield</i>	<i>Maury O'Neill</i>

**The Corporation of The
Township of Stone Mills**

4504 County Road 4, Centreville, Ontario K0K 1N0

Tel. (613) 378-2475 Fax. (613) 378-0033

Website: www.stonemills.com



May 14, 2026

Sent Via Email Only

Hon. Doug Ford
Premier of Ontario
Legislative Building, Queen's Park
Toronto ON M7A 1A1

Dear Hon. Doug Ford,

Re: Township of Stone Mills opposition to the changes to Ontario's Freedom of Information and Protection of Privacy Act

Please be advised that during the regular Council meeting of April 13, 2026, Township of Stone Mills Council passed the following motion,

Resolution 30-706-2026

Whereas the government of Ontario is proposing changes to the Freedom of Information and Protection of Privacy Act (FIPPA) that would exclude records of the premier, cabinet ministers and their staff from public access requests;

AND Whereas these changes would apply retroactively and may limit access to records related to matters of public interest;

AND Whereas the Information and Privacy Commissioner for Ontario has warned that these changes would reduce transparency and accountability, Freedom of Information laws are an essential to the public trust and democratic accountability;

Therefore Be It Resolved That Stone Mills Township oppose the proposed changes to FIPPA;

1. Call on the Province to ensure records related to government business remain accessible to the public;
2. Urge the Province to consult with the Information and Privacy Commissioner of Ontario and the public before proceeding;
3. Direct that this motion be circulated to the Premier Doug Ford, appropriate minister, all MPP's and Ontario municipalities.

Moved By Councillor Woodcock
Seconded By Councillor Milligan
Carried

If you have any questions, please do not hesitate to contact the undersigned.

Sincerely,

Brandi Teeple
Township Clerk
Township of Stone Mills
4504 County Road 4
Centreville, ON, K0K 1N0
Phone: 613 378-2475 ext. 225
Email: bteeple@stonemills.com

cc. All Ontario Municipalities
All MPP's



From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

May 18, 2026

Please be advised that during the regular Council meeting of May 12, 2026 the following resolution regarding reinstating the requirements for compliance with the Freedom of Information and Protection of Privacy Act was carried.

RESOLUTION NO. **2026-208**

DATE: **May 12, 2026**

MOVED BY: **Councillor MacNaughton**

SECONDED BY: **Councillor Branderhorst**

WHEREAS all residents of Ontario have the right to fair, open and democratic government; and,

WHEREAS all elected representatives, municipal and provincial alike, in Ontario have a duty to faithfully execute the powers and trust placed in them and willingly swear an oath to this effect and are subject to fair public scrutiny; and,

WHEREAS the Freedom of Information and Protection of Privacy Act (FIPPA) and the Municipal Freedom of Information and Protection of Privacy Act (MFIPPA) are essential tools to protect Ontarians against privacy breaches, and abuses of power; and,

WHEREAS the Province of Ontario enacted Bill 97, the Plan to Protect Ontario Act (Budget Measures), 2026, which received Royal Assent on April 24, 2026, and introduced significant amendments to both FIPPA and MFIPPA to alter statutory timelines and privacy governance frameworks;

WHEREAS the amendments introduced via Bill 97 have created a jurisdictional imbalance by excluding records held by provincial Ministers, their offices, and staff from the application of FIPPA, while maintaining the statutory responsibilities and administrative burdens for municipal elected officials and staff under MFIPPA, thereby establishing higher standards for transparency and personal record accountability for municipal governments;

WHEREAS excluding members of the highest offices and their staff from reasonable public access requests and records retention creates security concerns, reinforces the appearance of self-dealing and is contrary to the public interest,

THEREFORE BE IT RESOLVED THAT Prince Edward County Council call on the Province to reinstate requirements for compliance with FIPPA to ensure that the Premier, Ministers, and their staff are subject to proper and fair public scrutiny like all other elected representatives in Ontario; and



From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

THAT the Government of Ontario implement recommendations of the Information and Privacy Commissioner of Ontario to increase and ensure proper security, record keeping and democratic accountability; and

THAT this resolution be circulated to Premier Doug Ford, Minister of Finance Bethlenfalvy, Bay of Quinte MPP Tyler Allsopp, the Association of Municipalities of Ontario (AMO), the Federation of Canadian Municipalities (FCM) and the 444 municipalities of Ontario.

CARRIED

Yours truly,

A handwritten signature in black ink, appearing to read "Catalina Blumenberg".

Catalina Blumenberg, **CLERK**

cc: Mayor Steve Ferguson, Councillor MacNaughton, Councillor Branderhorst



June 1, 2026

The Honourable Doug Ford
Premier of Ontario
Via Email: premier@ontario.ca

Re: Changes to Ontario's Freedom of Information and Protection of Privacy Act

Please be advised the Council of the Municipality of Chatham-Kent, at its regular meeting held on May 25, 2026 supported the attached resolution from the Town of Bruce Mines (Appendix A) and the County of Prince Edward (Appendix B) regarding the above noted matter.

Sincerely,

Digitally signed by
Judy Shantz
Date: 2026.06.02
11:08:05 -04'00'

Judy Shantz, CMO
Director Municipal Governance/Clerk

C

Attorney General
Information and Privacy Commissioner of Ontario
Association of Municipalities of Ontario (AMO),
Federation of Canadian Municipalities (FCM)
Local MPPs
Ontario Municipalities

NEWS RELEASE

For immediate release: Wednesday, June 3

New Beach Sign Aims to Prevent Health Risks, Replace Routine Monitoring

NORTH BAY, ON – Residents and visitors to the Nipissing and Parry Sound districts can expect to see new signage at public beaches this summer to help them make an informed decision before entering the water. After an internal assessment, the North Bay Parry Sound District Health Unit (Health Unit) has shifted away from monthly beach water sampling of E. coli bacteria to communicating risk and protection factors on signage at public beaches.

"Water sampling provides a snapshot of bacteria levels at a single point in time, and by the time results are available several days later, the water conditions have changed," says Brent Allen, Acting Manager of the Health Unit's Environmental Health program. Allen explains that bacteria levels in beach water can change quickly due to factors such as heavy rainfall, strong winds, wave action, or droppings from ducks, geese and other birds. "The new signage provides guidance when and where people need it most, which we couldn't offer with monthly sampling."

Allen emphasizes that the overall health risk of swimming at a public beach in the Health Unit region is low and can be reduced even further when people take precautions before, during and after entering the water.

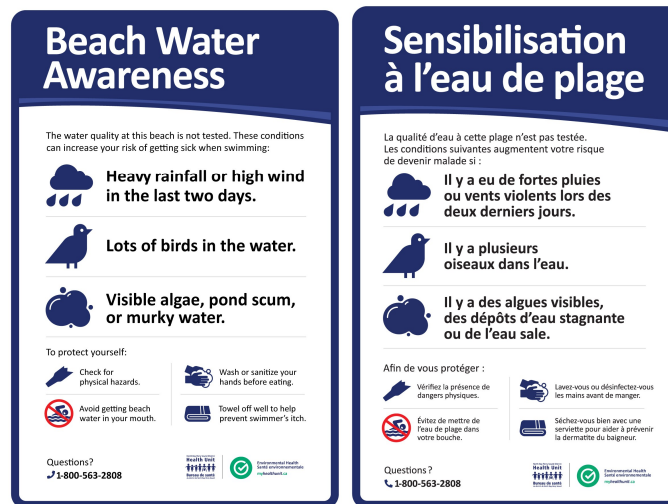
The new signs recommend beachgoers check the water for physical hazards, avoid getting beach water in the mouth, dry the body well with a towel after exiting the water, and wash or sanitize hands before eating.

There are approximately 60 public beaches across the Health Unit service area that meet the provincial definition of a public beach. The Health Unit is working with municipalities to post the new signs at all public beaches.

The Health Unit will continue to investigate public complaints and may collect water samples at public beaches when safety concerns are reported. In addition, communicating information on harmful blue-green algal blooms will continue.

Anyone with safety concerns pertaining to the water quality of a public beach is encouraged to contact the Health Unit's Environmental Health program at [1-800-563-2808](tel:1-800-563-2808) Ext. 5400.

For more information, visit myhealthunit.ca/beaches.



– 30 –

Quick Facts

- The overall risk of getting sick from swimming at local beaches is low. When people do get ill, it is usually mild and only lasts a couple of days. The most common illnesses are:
 - minor skin infections
 - respiratory infections
 - gastrointestinal illness
 - ear or eye infections
- The risk of illness from a public beach is reduced if simple precautions are taken, such as:
 - not swallowing water while swimming
 - avoid swimming during or after heavy rainfall or high winds
 - avoid swimming when large numbers of birds are present
 - after swimming or playing in the sand, wash your hands before eating
 - avoid swimming with an open wound

- E. coli is a germ that is commonly found in the feces of humans and animals. It is naturally found at beaches, and higher numbers of bacteria are often found in water where there is untreated sewage, there are lots of birds, where there is stagnant water, or when the water or the sediment at the bottom of the lake or rivers is stirred up due to heavy rainfall or high wind.
- Individual samples are not an effective way to assess swimming safety.
- Signs are posted at public beaches, which are beaches that are owned or operated by a municipality and officially designated as public beaches.
- The Health Unit response to blue green algae at public beaches is not changing.

Media Inquiries

Kylie Wurdell, Public Relations Specialist
P: 705-474-1400, ext.5221 or 1-800-563-2808
E: communications@healthunit.ca



Environmental Health Summer Beach Program

Frequently Asked Questions

1. What is changing about the beach monitoring program?

Permanent signs will be posted at public beaches across the Health Unit district, in lieu of routine water sampling, so all beachgoers can be aware of what steps they can take to reduce their risk of illness or injury.

2. Why is routine water sampling being discontinued?

Routine beach water sampling was not providing timely or reliable information for swimmers. Limitations included:

- Lab results arrived too slowly to provide useful information for swimmers.
- The water was only tested about 3 times each summer. This is not often enough to address quickly changing conditions.
- The Health Unit district is large and contains many public beaches; limiting our ability to ensure all beaches were monitored.

By posting signs at every public beach, beachgoers get useful and easy-to-follow information about beach safety each time they visit a beach.

3. Is swimming at local beaches safe?

Yes. The overall risk of getting sick from swimming at local beaches is low. When people do get ill, it is usually mild and only lasts a couple of days. The most common illnesses are:

- minor skin infections;
- respiratory infections;
- gastrointestinal illness;
- ear or eye infections.



Evidence suggests that contact with sand, such as digging or getting sand in the mouth, is often a stronger predictor of illness than swimming in the water itself.

4. How can I reduce my risk?

The risk of illness from a public beach is reduced if simple precautions are taken, such as:

- not swallowing water while swimming;
- avoiding swimming during or after a heavy rainfall or high winds;
- avoiding swimming when large numbers of birds are present;
- after swimming or playing in the sand, wash your hands before eating;
- avoid swimming with an open wound.

5. Why use permanent beach signage instead of sampling results?

Our routine, in-person water sampling did not allow us to test beach water often enough to give the public reliable information about the water quality. A permanent sign at each public beach means you will receive in-the-moment useful info about the risks of using any public beach in our district, and what you can do to protect yourself.

6. What is E. coli (Escherichia coli)?

E. coli is a germ that is commonly found in the feces of humans and animals. It is naturally found at beaches, and higher numbers of the bacteria are often found in water where there is untreated sewage, there are lots of birds, where there is stagnant water, or when the water or the sediment at the bottom of the lake or rivers is stirred up due to heavy rainfall or high wind.

While beach water testing looks only for E. coli, beaches can contain other bacteria, viruses, and other “germs” that may make people sick.

7. What should people do if they are concerned about water quality?

Contact us at 705-474-1400 ext. 5400 if you feel there are unusual conditions causing water quality concerns at your local public beach. We will continue to respond to complaints, conduct sampling and investigations as appropriate, and take public health action when needed.



8. I don't see a sign at my local beach, are all beaches in the district meant to have a sign?

Signs are posted at public beaches, which are beaches that are owned or operated by a municipality and officially designated as public beaches.

Across the district, there are many lakes, shoreline areas or other public access points such as boat launches, where people have enjoyed swimming for many years. While these areas are open to the public, they are not always designated as public beaches and are not included in the beach signage program.

In some cases, signs may be temporarily missing due to weather, damage, or vandalism. If you are unsure whether a location is a designated public beach, or if you notice a missing sign, you can contact your municipality or the Health Unit for more information.

Wherever you choose to swim, it is always a good idea to follow general water safety tips to help protect your health.

9. What information will the new signs include?

The signs highlight:

- factors that increase risk (rain, wind, birds)
- visual indicators (cloudy water, debris, algae)
- steps to reduce your risk

Signs are available in English and French.





10. How does this approach align with provincial standards?

Posting clear signage at every location ensures the public receives timely, accessible information while keeping the program aligned with provincial standards.

11. How does this change affect municipalities?

We will be providing municipalities with standardized signs to be posted at public beaches. We will continue to work with municipal partners to respond to concerns and investigate complaints.

12. Will the Health Unit accept beach water samples collected by members of the public?

No. We do not offer sampling of beach water collected by members of the public. Recreational water sampling has a specific purpose and must be conducted using standardized methods, locations, and timing to support a public health assessment.

Environmental factors such as rainfall, wind, and aquatic bird activity can cause bacterial levels to change quickly, meaning results from a single sample may no longer be relevant by the time they are known. For this reason, individual samples are not an effective way to assess swimming safety.

13. What about blue-green algae (cyanobacteria) at public beaches?

The Health Unit response to blue-green algae at public beaches is not changing. The Ministry of the Environment, Conservation and Parks (MECP) will continue to be responsible for sampling related to blue-green algae.

The Health Unit will continue to work with the MECP and advise the public when potentially harmful blue-green algae blooms are confirmed. When results suggest a potential health risk, the Health Unit will continue to take appropriate public health actions, such as posting on our [Harmful Algae Blooms webpage](#) and posting signage at affected beaches to warn the public.



Environmental Health
Santé environnementale
myhealthunit.ca

This approach remains separate from the recreational beach water program and will continue as it has in previous years.

14. When will these changes take effect?

Routine sampling will not be done in 2026, and the Health Unit is working with municipalities to post the new signs.

15. Where can people find more information?

Information will be available at myhealthunit.ca/beaches, or by contacting a Public Health Inspector at the Health Unit with questions or concerns. We can be reached at 705-474-1400 ext. 5400 or through email at environmental.health@healthunit.ca

Re: Graduation

From Samantha Simms <Samantha.Simms@nearnorthschools.ca>

Date Fri 6/5/2026 12:16 PM

To Ann MacDiarmid <annmacdiarmid@seguin.ca>

Cc Dawn Buckland <Dawn.Buckland@nearnorthschools.ca>; Andrea Spinney <aspinney@seguin.ca>

Wonderful! See you then! 😊

Samantha Simms
she/her

Grade 8 Teacher

Humphrey Public School, NNDSB

Seguin, Ontario

(705)732-4801



From: Ann MacDiarmid <annmacdiarmid@seguin.ca>

Sent: Friday, June 5, 2026 12:14 PM

To: Samantha Simms <Samantha.Simms@nearnorthschools.ca>

Cc: Dawn Buckland <Dawn.Buckland@nearnorthschools.ca>; Andrea Spinney <aspinney@seguin.ca>

Subject: Re: Graduation

EXTERNAL This message originated from outside your organisation. **Do not** reply, click links, or open attachments unless you recognise the sender and know the content is safe.

Thanks Samantha. It is on my calendar and I will arrive at 11:45 on the 19th.

Ann



Ann MacDiarmid

Mayor

Seguin Township

(705) 732-4300

annmacdiarmid@seguin.ca

From: Samantha Simms <Samantha.Simms@nearnorthschools.ca>

Sent: Friday, June 5, 2026 11:40:06 AM

To: Ann MacDiarmid <annmacdiarmid@seguin.ca>

Cc: Dawn Buckland <Dawn.Buckland@nearnorthschools.ca>; Andrea Spinney <aspinney@seguin.ca>

Subject: Graduation

Good morning, Mayor MacDiarmid,

I wanted to say thank you, for once again including our students in the municipal Pride flag rising, and for creating space where our students feel safe.

As mentioned, our graduation date is **Friday June 19th, at 12:00**. We will follow the same format as last year and would love to have you join us to present the citizenship award if you are available. This year's recipient will be Ellora Taylor.

I have asked graduates to arrive between 11:30 - 11:45. Would this timing work for you also?

Please let me know if you have additional questions,
Sam

Samantha Simms
she/her

Grade 8 Teacher

Humphrey Public School, NNDSB

Seguin, Ontario

(705)732-4801



This email (including any attachment(s)) is confidential and may be protected by privilege. Any unauthorized use, dissemination or copying of the content is prohibited. If you are not the intended recipient and have received this email in error, please notify the sender by email and delete this email and any attachment(s).

This message was sent to you on behalf of the Near North District School Board, 963 Airport Road, North Bay, Ontario, P1C 1A5, www.nearnorthschools.ca. The Near North District School Board and its schools require your consent to send commercial electronic messages as outlined in Canada's Anti-Spam Legislation (CASL). You may withdraw your consent at any time, by replying to unsubscribe@nearnorthschools.ca. *Please be aware that if you choose to unsubscribe, you will not receive any email messages from the Near North District School Board or its schools.*

Integrity Commissioner Report

**Office of the Integrity Commissioner’s Annual Report
July 1 2025– June 1, 2026**

Commissioner’s Remarks

This report covers the period from July 2025 to June 2026.

Subsection 223.6(1) of the *Municipal Act* states that if the Integrity Commissioner provides a periodic report to the municipality on his or her activities, the Commissioner may summarize advice he or she has given but shall not disclose confidential information that could identify a person concerned.

During the period covered by this Annual Report, I have received 1 Formal Complaint. At the writing of this Annual Report, the Formal Complaint Investigation Report is scheduled to be submitted the June 15, 2026 upcoming meeting of Council for consideration and decision on recommended sanctions. I set out below, the reporting of activities of the Office of the Integrity Commissioner in fulfilment of my statutory role.

Code of Conduct General Inquiries:

	From Members of Council	From the Public	From staff	Total Inquiries
2025-26	2	1	1	4

Code of Conduct Complaints

	July 1, 2025 – June 1, 2026
Formal complaints - Disposition	1 Complaint allegations- sustained
Total Code of Conduct Complaints	1

Bill 9 and the Municipality Accountability Act, 2026

With Bill 9, the *Municipal Accountability Act, 2025*, the Province was proposing to strengthen accountability by creating mechanisms of enforcement to allow municipal councils the ability to remove members who commit egregious breaches of the Code of Conduct, as well as introducing enhanced duties for the Provincial Integrity Commissioner.

The Bill passed third reading at Queen's Park on May 26, 2026 and is on its way to becoming law. The Bill:

- seeks to expand the application of municipal policies related to municipal accountability regimes with respect to *Codes of Conduct for Members of Council*, to include the removal of a member in exceptional circumstances where there has been an egregious breach of those rules.
- would enable the creation of a standard municipal code of conduct and code investigation process in a protocol, with the intent of creating consistency across all Ontario municipalities.
- would create a role for the Integrity Commissioner of Ontario, to provide oversight of municipal integrity commissioners, including providing training to municipal integrity commissioners and training to members of council.
- proposes to establish a mechanism to permit the municipality to allow the Integrity Commissioner to recommend the removal and disqualification of members of council and certain local boards, for a period of four years for the most serious code of conduct violations. This mechanism would include Council's receipt of a concurring report from the Integrity Commissioner of Ontario, and a unanimous vote of council on that report. If there is a unanimous vote, this would have Council decide to remove the Member from office and the Member would be ineligible for re-election (or to sit on a local board) in the municipality for a period of four years.

2026 Municipal Election:

In accordance with the Seguin Township Code of Conduct (the "Code"), Code complaints will be investigated in accordance with the Integrity Commissioner Inquiry Protocol (the "Protocol"). Under the Protocol, there is an Election Blackout Period with respect to Formal Code Complaints.

5.9. Termination of inquiry when regular election begins

If the Integrity Commissioner has not completed an inquiry before nomination day for a regular election, as set out in section 31 of the Municipal Elections Act, 1996, the Integrity Commissioner shall terminate the inquiry on that day. If an inquiry is so terminated, the Integrity Commissioner shall not commence another inquiry in respect of the matter unless, within six weeks after voting day in a regular election as set out in section 5 of the Municipal Elections Act, 1996, the person or entity who made the request or the Member or former Member whose conduct is concerned makes a written request to the Integrity Commissioner that the inquiry be commenced.

5.10. Other rules that apply during regular election

The following rules apply during the period of time starting on nomination day for a regular election, as set out in section 31 of the Municipal Elections Act, 1996, and ending on voting day in a regular election, as set out in section 5 of that Act:

1. There shall be no requests for an inquiry about whether a member of council or of a Local Board has contravened the Code of Conduct applicable to the Member
2. The Integrity Commissioner shall not report to the Municipality or Local Board about whether, in his or her opinion, a member of council or of a Local Board has contravened the Code of Conduct applicable to the Member.
- 3.. The Municipality or Local Board shall not consider whether to impose the penalties referred to in sections 5.5 and 5.6 above on a member of council or of a Local Board.

Therefore, between nomination day (August 21, 2026 this year) and voting day, there shall be no requests for an inquiry, no reports from the Integrity Commissioner on Code contraventions and no meetings of Council or a local board to consider imposing any penalties on a member of Council or a local board.

While this Office cannot receive Code complaints during this period leading up to the municipal election on October 26, 2026, the Integrity Commissioner remains available to provide guidance on the Code rules to sitting Members with respect to their obligations as elected officials until voting day. This Office cannot provide candidates with *Municipal Elections Act* (“MEA”) advice and has no jurisdiction to enforce the rules of the MEA. The Use of Corporate Resources Policy (as legislated by the Municipal Elections Act) may provide Members further rules that must be followed.

Statement of Expenditures

\$5,650.00 – Integrity Commissioner Services (including remuneration for advice to Members of Council and Council, Delivery of Council Education Session, office administration). Where expenses for the investigation of Formal Complaints exceed the available amount of the Annual Stipend for Integrity Commissioner Services, an invoice will be submitted to the Municipality for such services.

Closing Remarks

2026 is a Municipal Election year. I encourage Members of Council to seek advice from this Office with respect to navigating their roles as sitting Members and their election related activities.

In conclusion, I would like to thank the Township Clerk, Mr. Craig Jeffrey, for the assistance of his Office in providing me with the relevant Township policies in fulfilling my mandate of Integrity Commissioner for Seguin Township.

Respectfully submitted,
Suzanne Craig
Integrity Commissioner

June 9, 2026