The Corporation of the Township of Seguin

Agenda for the Regular Meeting of Council

to be held on October 19th, 2026

in the Township of Seguin Council Chambers and Electronic Participation

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01. Land Acknowledgement. **2:30 p.m.**

02. Call to Order and Approval of Agenda.

03. Disclosure of pecuniary interest and the general nature thereof.

04. Adoption of Minutes:

a) Minutes of the Regular and Closed Session Meetings of Council held October 5th, 2026. **®**

05. Public Meeting:

Adjourn to Public Meeting for Planning Act Applications. ®

a) Consent Application Nos. B-2026-0017-C & B-2026-0018-C and Zoning By-law Amendment Application No. R-2026-0017-C (Watkinson). Report No. PL-2026-107.

Close Public Meeting for Planning Act Applications. ®

Decisions:

a) Consent Application Nos. B-2026-0017-C & B-2026-0018-C and Zoning By-law Amendment Application No. R-2026-0017-C (Watkinson). **®**

06. Staff Reports: Resolution to receive Reports. ®

CAO:

a) Strategic Plan: to 2026 & Beyond, End of Term Review October 19, 2026.

Planning:

b) Report No. PL-2026-111, Official Plan Application No. OPA-2026-

0001-H, Zoning By-law Amendment Application No. R-2026-0014-H and Consent Application No. B-2026-09/10/11-H (Maple Leaf Marinas). Deferred from October 5th. **®**

Treasury:

c) Financial Update to September 30, 2026.
d) Report No. TR-2026-006, Staff Proposed 2027 Budget.

07. Business:

a) Township of Seguin Business Committee – 2027 Budget Request Committee Resolution 2026-026.

08. Council Reports:

09. Board/Committee Agendas & Minutes:

a) Seguin Public Library Board - Minutes of August 20, 2026.
b) Seguin Public Library Board – Summer 2026 Service Highlights.

10. Correspondence: Listed below.

Resolution to receive the Board & Committee Agendas & Minutes and the Correspondence as listed on the Agenda. **®**

11. Closed Session:

Adjourn to Closed Session. ®

a) Human Resources Matter.

Reconvene Open Session. ®

12. Confirming By-law No. 2026-093. ®

13. Adjournment. ®

Correspondence:

a) Association of Municipalities of Ontario – Communications.
b) Municipal Property Assessment Corporation – Communications.
c) North Bay Parry Sound District Health Unit – Communications.
d) Good Roads – Communications.
e) Ontario Heritage Trust – Communications.
f) The Labour Market Group – Communications.
g) Federation of Ontario Cottagers' Association - Communications.
h) Federation of Canadian Municipalities – Communications.
i) Town of Parry Sound - Review of extended producer responsibility for one-

pound single use propane cylinders.

j) City of Hamilton - Expansion of Ontario's Deposit-Return Program.
k) Jason Lorbetskie (MNR) - Opposition to OFTR Trail Proposal - Hwy 518.
l) District of Parry Sound Municipal Association (DPSMA) - Independent electricity System Operator (IESO).
m) Township of East Zorra-Tavistock - Review of OLT and Enhancing Deference to Municipal Planning Decisions.
n) Ministry of Seniors and Accessibility - Ontario Honours and Awards.
o) Ministry of Rural Affairs - Canadore College Follow Up.
p) Municipality of Grey Highlands - Sustainable Provincial Grant Funding for Fire Services.
q) Township of Ramara - Transport Canada Review and Amendment of Water Aerodrome Public Consultation Requirements.
r) Township of Ramara - Enhanced Municipal and Watershed Representation in the Proposed Regional Conservation Authority Governance Framework.
s) Township of Brock - Combating Tick Borne Diseases.
t) Township of Wainfleet - Sustainable Provincial Funding for Ontario Public Libraries.
u) Township of Lanark - OCIF Funding Increase.
v) Township of Wellesley - OCIF Funding Increase.
w) The Township of Archipelago - OCIF Funding Increase.
x) Municipality of Wawa - 2027 OPP Policing Costs.
y) Parry Sound Area Chamber of Commerce (PSACC) - Up to $50K for Northern Ontario Businesses.
z) PSACC - More Than Just Garage Doors.
aa) PSACC - HVAC Help When You Need It.
bb) PSACC - Your Small Business Week Invitation.
cc) PSACC - What's Your Next Step.
dd) Georgian Bay Biosphere (GBB) - Celebrating Field Season & Other Highlights October 2026.
ee) Safe Quiet lakes - October 2026 Newsletter.

Adoption of Minutes

The Corporation of the Township of Seguin

Draft Minutes of a Regular Meeting of Council

held on Monday, October 5th, 2026 at 2:30 p.m.
in the Township of Seguin Council Chambers
and Electronic Participation

The following Members were present:

- Mayor Ann MacDiarmid (Council Chambers)
- Councillor Ward 1 Ken Adams (Council Chambers)
- Councillor Ward 2 Mario Buszynski (videoconference)
- Councillor Ward 3 Greg Getty (Council Chambers)
- Councillor Ward 4 Terry Fellner (Council Chambers)
- Councillor Ward 5 Ted Collins (videoconference)
- Councillor Ward 6 Gail Finnson (Council Chambers)

Approval of Agenda.
After the meeting was called to order Mayor MacDiarmid asked for approval of the agenda. Council approved the agenda with the following additions/changes. Addition to 06. Staff Reports item a) Report No. PL-2026-100, Official Plan Application No. OPA-2026-0001-H, Zoning By-law Amendment Application No. R-2026-0014-H and Consent Application No. B-2026-09/10/11-H (Maple Leaf Marinas) of correspondence from the Lake Joseph North Association. Addition to item 10. Correspondence of correspondence from the following people related to the proposed Sudbury-Barrie Transmission Line: Mary Richardson, Nicole Mailloux & Brian Hindley, Brenda & Rich Ulbikas, George & Jocelyn Johnston, Don & Sue Morton, Kimberly Danielson & Georg Bjarnason, John & Denise Exler, Cynthia & Matthew Brandt, Joan & Joe Martino, Rob Cribbie, Kerry Mueller, Nicole & Rayner Haupt, Kevin Doe, Ed & Bernie Fothergill, Lillian & Peter Links, Kira, Matt, Luke & Eleanor Chandler, Brendan Links, Nathan Links and Dannah & Alex Button, Peter & Teresa Dennys, Allen Zee, Bruce, Wendy, Jennifer, Ryan, Kyle & Nicole Newton, Mark Gosselin, Christine Hughes, Tyler Gosselin, Rudy Gosselin & Mielle Gosselin.

Disclosure of Pecuniary Interest.
Mayor MacDiarmid requested that any disclosures of conflict of interest/pecuniary interest be declared for the record. Councillor Terry Fellner declared a possible conflict of interest/pecuniary interest related to Council agenda item 06. Report No. PL-2026-105, Pre-Servicing and Model Home Agreements (The Nest).

The following resolutions were considered.

Resolution No. 2026-258
Moved by: Councillor Greg Getty
Seconded by: Councillor Ken Adams

"**THAT** the Council of The Corporation of the Township of Seguin does hereby adopt the Minutes of the Regular and Closed Session Meetings of Council held September 21st, 2026 as circulated.".

CARRIED

The Mayor advised Council would now consider the following road allowance application:

- Shore Road Allowance Application No. RAS-2026-0004-F (Brooks). Otter Lake. By-law No. 2026-085.

The Mayor asked if any written objections had been received related to this application.

The Clerk advised no written objections had been received related to this application.

The Mayor asked if anyone was present in-person in the Council Chambers who wished to speak to this application.

No verbal in-person submissions were received.

The Mayor asked if anyone had registered to speak to this application via electronic participation.

The Clerk advised no one had registered to speak to this application via electronic participation.

Resolution No. 2026-259
Moved by: Councillor Gail Finnson
Seconded by: Councillor Greg Getty
"**THAT** By-law No. 2026-085, Being a By-law to sell part of an original shore road allowance, Application No. RAS-2026-0004-F (Brooks), is hereby deemed to have been read a first, second and third time and passed by Council.".

CARRIED

Resolution No. 2026-260
Moved by: Councillor Ken Adams
Seconded by: Councillor Greg Getty
"**THAT** the Council of The Corporation of the Township of Seguin does hereby receive the Staff Reports as presented on the Agenda for the October 5th meeting of Council.

Planning:

- Report No. PL-2026-102, Shore Road Allowance Application No. RAS-2026-0004-F (Brooks).
- Report No. PL-2026-100, Official Plan Application No. OPA-2026-0001-H, Zoning By-law Amendment Application No. R-2026-0014-H and Consent Application No. B-2026-09/10/11-H (Maple Leaf Marinas).
- Report No. PL-2026-105, Pre-Servicing and Model Home Agreements (The Nest).".

CARRIED

DRAFT

Resolution No. 2026-261
Moved by: Councillor Ken Adams
Seconded by: Councillor Greg Getty
"**THAT** By-law No. 2026-087, Being a By-law to adopt Amendment No. 16 to the 2006 Official Plan and Amendment No. 1 to the 2026 Seguin Official Plans (OPA-2026-0001-H – Maple Leaf Marinas) is hereby deemed to have been read a first, second and third time and passed by Council.".

Councillor Fellner moved that the motion be deferred pending a staff review of additional restrictions related to site alteration. Councillor Getty seconded the motion to defer. The motion to defer was carried.

DEFERRED

Resolution No. 2026-262
Moved by: Councillor Gail Finnson
Seconded by: Councillor Terry Fellner
"**THAT** the Council of The Corporation of the Township of Seguin does hereby grant provisional approval to Consent Application Nos. B-2026-0009-H, B-2026-0010-H & B-2026-0011-H (Maple Leaf Marinas), subject to the conditions set out in the Decision.".

Councillor Fellner moved that the motion be deferred pending a staff review of additional restrictions related to site alteration. Councillor Getty seconded the motion to defer. The motion to defer was carried.

DEFERRED

Resolution No. 2026-263
Moved by: Councillor Terry Fellner
Seconded by: Councillor Gail Finnson
"**THAT** By-law No. 2026-088, Being a By-law to amend Township of Seguin Zoning By-law No. 2006-125 (Property Roll No. 4903-010-005-09800, R-2026-0014-H, Maple Leaf Marinas), is hereby deemed to have been read a first, second and third time and passed by Council.".

Councillor Fellner moved that the motion be deferred pending a staff review of additional restrictions related to site alteration. Councillor Getty seconded the motion to defer. The motion to defer was carried.

DEFERRED

Councillor Fellner declared a possible conflict of interest/pecuniary interest related to the next matter and vacated the Chambers at this time.

Resolution No. 2026-264
Moved by: Councillor Greg Getty
Seconded by: Councillor Ken Adams
"**THAT** By-law No. 2026-090, Being a By-law to authorize the execution of a Pre-Servicing Agreement and a Model Home Agreement between Hall Homes (The Nest) Inc. and The Corporation of the Township of Seguin, is hereby deemed to have been read a first, second and third time and passed by Council.".

CARRIED

DRAFT

Councillor Fellner returned to his seat at this time.

Council considered correspondence from Canadore College in response to a resolution of Council supporting the Town of Parry Sound Council's efforts to acquire the Parry Sound Campus of Canadore College as the College has advised they are closing the Campus. The correspondence was received as information.

Council considered an invitation to Discover Tamarack North. The invitation was received as information.

Resolution No. 2026-265
Moved by: Councillor Ken Adams
Seconded by: Councillor Gail Finnson
"**WHEREAS** Hydro One is undertaking a Class Environmental Assessment study for new transmission facilities from Sudbury to Barrie, and

WHEREAS Hydro one has hosted a number of open houses to provide information to the general public in the study area, and

WHEREAS Hydro One has not presented documentation to justify the reduction in size of the study area, and

WHEREAS the area east of Muskoka Lakes provides better construction opportunities (deeper soils versus bedrock), and

WHEREAS the area east of Muskoka Lakes includes a large area of Crown Land which would lower property acquisition costs, and

WHEREAS the area east of Muskoka Lakes provides flexibility to locate the new facilities to avoid crossing lakes or placing the new facilities within the view of recreational lakes, and

WHEREAS locating the new facilities in the same general location as the existing facilities increases the risk (system security) of catastrophic failures due to forest fires, ice storms, severe wind events, and

WHEREAS cottages located on lakes in the Township of Seguin contribute significantly to the economy of the Township, and

WHEREAS the view of the natural environment from the cottage is one of the reasons for people living in their cottages, and

WHEREAS having a natural view of the water and surrounding landscapes adds financial value to the cottage, and

WHEREAS the undisturbed views are supported by the Township of Seguin's planning documents and the Township of Seguin's logo ("The Natural Place To Be"), and

WHEREAS these undisturbed views are threatened by Hydro Ones proposed new transmission facilities.

DRAFT

NOW THEREFORE BE IT RESOLVED THAT the Council of The Corporation of the Township of Seguin advises Hydro One that it is opposed to any new Hydro One facilities that are proposed within the view of our recreational lakes and or that may result in expropriation of seasonal, residential, commercial or industrial facilities.

AND FURTHER THAT this resolution be sent to the Hon. Doug Ford, Premier; the Hon. Stephen Lecce, Minister of Energy & Mines; the Hon. Graydon Smith, MPP Parry Sound-Muskoka; and the West Parry Sound area municipalities for their support.".

CARRIED

Council considered correspondence from the Municipality of McDougall advising of McDougall Council appointments to the Hydro Corridor Municipal Task Force. The correspondence was received as information.

Council considered correspondence from Bill McMillan about litter around the Petro Canada & Tim Hortons area at Exit 214 on Hwy #400. Council directed staff to contact the business and property owners (Petro-Canada, Tim Hortons, barBURRITO) about litter around the area of the businesses and request they clean up the litter and keep the area litter free. Councillor Adams was directed to advise Bill McMillan of the Council discussion and direction.

Council considered an invitation from the Festival of Authors to the 2026 Festival of Authors Event. Members of Council wishing to attend the event are to RSVP directly to the organizers.

Resolution No. 2026-266
Moved by: Councillor Greg Getty
Seconded by: Councillor Gail Finnson
"**THAT** the Council of The Corporation of the Township of Seguin does hereby support Motion 367-2026 of the Council of The Municipality of South Huron (copy attached as Schedule "A") related to the Ontario Provincial Police and municipal policing costs.

AND THAT a copy of this resolution be sent to the Premier of Ontario; the Solicitor General; the Minister of Municipal Affairs and Housing; Parry Sound-Muskoka MPP Graydon Smith; the Association of Municipalities of Ontario; the Rural Ontario Municipal Association; and the Municipality of South Huron.".

CARRIED

The Members of Council provided verbal updates on the various meetings and events they have been involved in since the last meeting of Council.

Resolution No. 2026-267
Moved by: Councillor Ken Adams
Seconded by: Councillor Greg Getty
"**THAT** the Council of The Corporation of the Township of Seguin does hereby receive the Board & Committee Minutes & Agendas and the Correspondence as presented on the Agenda & Addendum for the October 5th, 2026 Meeting of Council.".

CARRIED

Resolution No. 2026-268
Moved by: Councillor Greg Getty
Seconded by: Councillor Terry Fellner
"**THAT** the Council of The Corporation of the Township of Seguin does hereby proceed to a closed meeting at 3:27 p.m. in order to address matters pertaining to:

- Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board, related to:
  - The Parry Sound Area Municipal Airport.".

CARRIED

Resolution No. 2026-269
Moved by: Councillor Greg Getty
Seconded by: Councillor Gail Finnson
"**THAT** the Council of The Corporation of the Township of Seguin does hereby rise from closed session and declare the regular meeting reconvened at 3:42 p.m.".

CARRIED

Resolution No. 2026-270
Moved by: Councillor Ken Adams
Seconded by: Councillor Gail Finnson
"**THAT** By-law No. 2026-089, Being a By-law to confirm the proceedings of meetings of Council, is hereby deemed to have been read a first, second and third time and passed by Council.".

CARRIED

Resolution No. 2026-271
Moved by: Councillor Terry Fellner
Seconded by: Councillor Ken Adams
"**THAT** the Council of The Corporation of the Township of Seguin does hereby adjourn this Meeting of Council at 3:44 p.m. to meet again on Monday, October 19th, 2026 or at the call of the Mayor.".

CARRIED

_____
Ann MacDiarmid,
Mayor

_____
Craig Jeffery,
Clerk

DRAFT

Public Meeting

Prepared for: Mayor and Members of Council

Subject: Consent Applications B-2026-0017-C and B-2026-0018-C and Zoning By-law Amendment R-2026-0017-C (Watkinson)

From: Bradie Debes, Planner, Planning Department

Agenda Date: October 19, 2026 **Report No:** PL-2026-107

Executive Summary:

The purpose of the consent applications is to create two new rural lots with frontage on Star Lake Road.

The purpose of the associated zoning by-law amendment application is to rezone the proposed Severed Lots 1 and 2 from the Rural Zone to Rural Exception Zones to recognize deficient lot area.

Prepared for: Mayor and Members of Council

Subject: Consent Applications B-2026-0017-C and B-2026-0018-C and Zoning By-law Amendment R-2026-0017-C (Watkinson)

From: Bradie Debes, Planner, Planning Department

Agenda Date: October 19, 2026 **Report No:** PL-2026-107

Recommendation:

That Consent Applications B-2026-0017-C and B-2026-0018-C be provisionally approved, subject to the conditions of approval outlined in Schedule A; and,

That Zoning By-law Amendment By-law 2026-091 be passed.

Background & Analysis:

Applications:	B-2026-0017-C, B-2026-0018-C and R-2026-0017-C
Owners:	Alvin Watkinson and Megan Sloan
Agent:	Alvin Watkinson
Civic Address:	591 Star Lake Road
Roll No.:	4903-040-001-01405

The purpose of the proposed consent applications is to create two new rural lots. The proposed Severed Lot 1 would have an area of approximately 2.89 hectares and 150 metres of frontage on Star Lake Road. The proposed Severed Lot 2 would have an area of approximately 2.89 hectares and 150 metres of frontage on Star Lake Road. The proposed Retained Lot would have a resulting lot area of approximately 11 hectares and 574 metres of frontage on Star Lake Road.

The purpose of the associated Zoning By-law Amendment is to rezone the proposed Severed Lots 1 and 2 from the Rural Zone to Rural Exception Zones to recognize deficient lot area for the Rural Zone.

A description of the resulting lands and proposed zoning can be found in Table 1 below.

Table 1

Descriptions of Lands	Required Frontage	Proposed Frontage(+/-)	Required Area	Proposed Area(+/-)	Proposed Zoning
Retained Lot	150 m	574 metres (Star Lake Road)	4 ha	11 ha	RU
Severed Lot 1		150 metres (Star Lake Road)		2.89 ha	RU-85
Severed Lot 2		150 metres (Star Lake Road)		2.89 ha	RU-85

Figure 1: Key Map – Subject Property

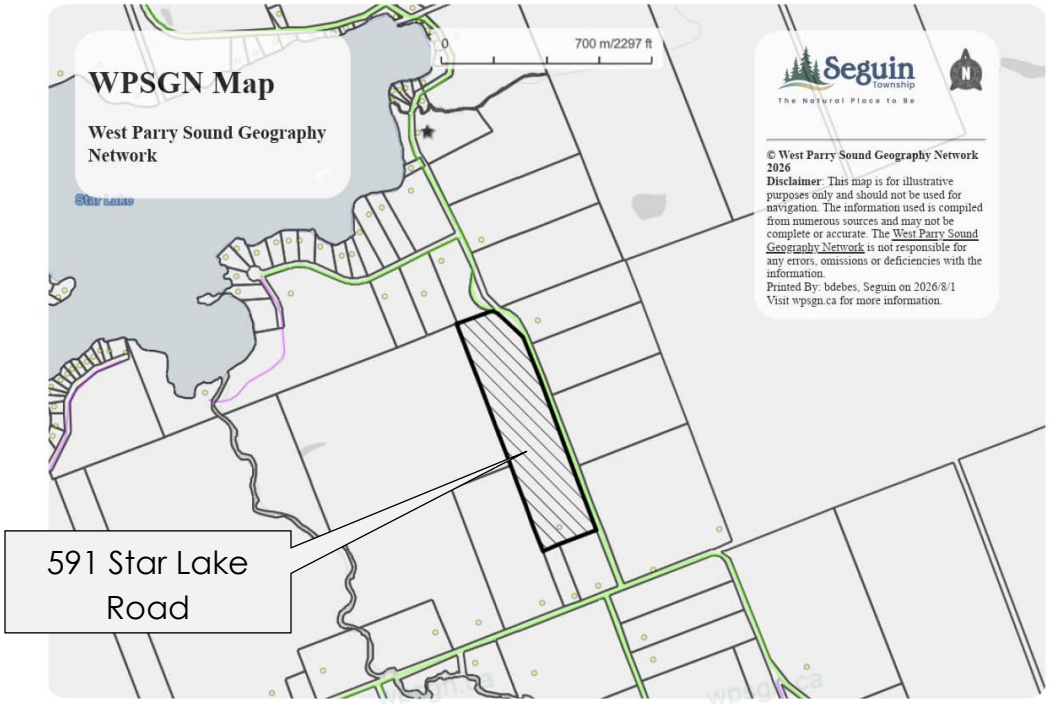
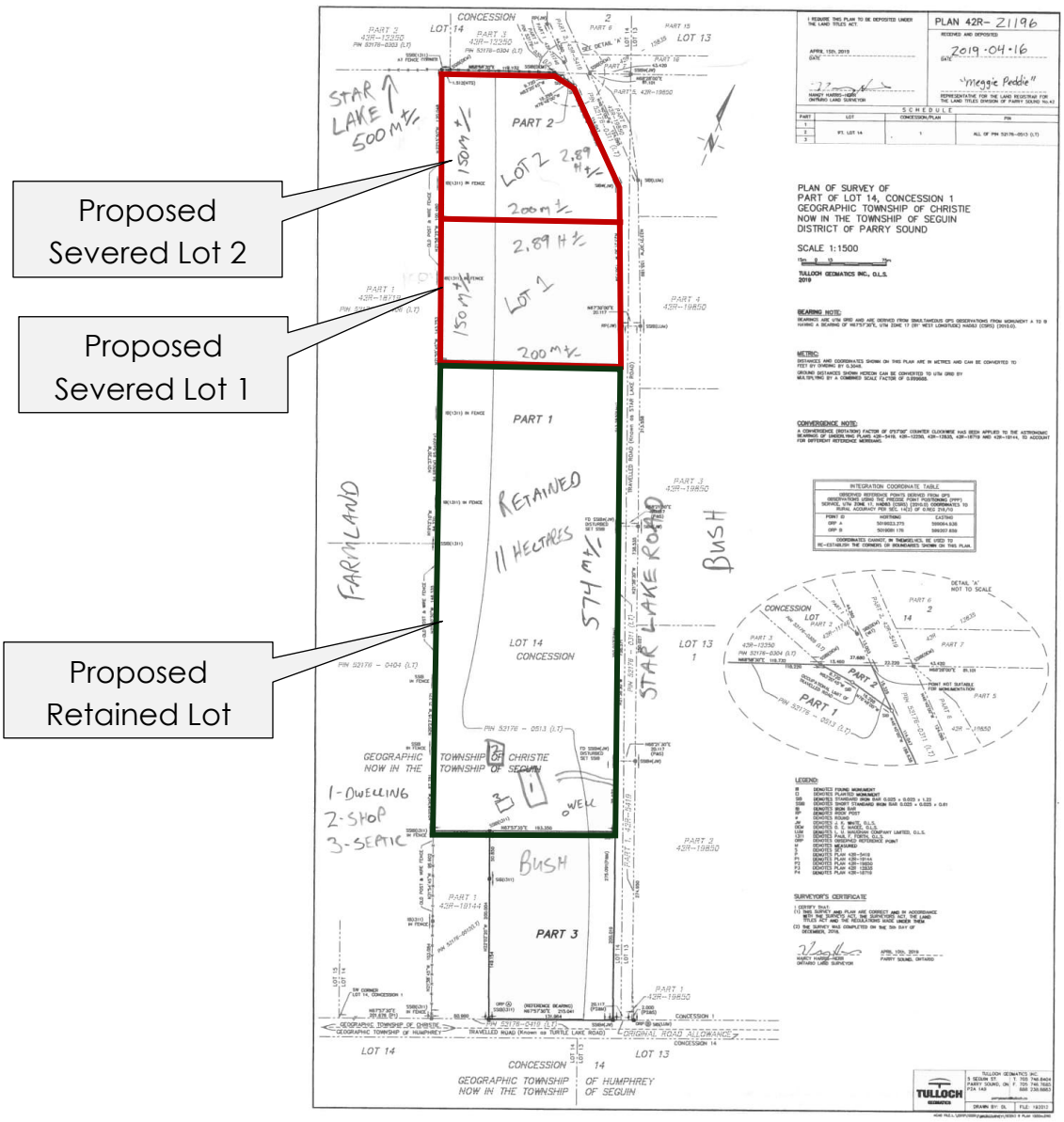


Figure 2: Proposed Severed Lots



Official Plan Designation: Rural and Resource Area
Zoning By-law 2006-125: Rural (RU)
Access: Star Lake Road
Lot Size: +/- 15.3 hectares
Frontage: +/- 874 metres
Existing Development and Site Characteristics: The property is a large rural lot with irregular terrain and is well vegetated throughout with a mix of deciduous and

coniferous forest. The property is developed with a dwelling and an accessory building. Rural and rural residential uses are adjacent to the property.

Comments:

Clerk: No objection
Building: No comments received
Fire/By-law: No comments received
Public Works: No objection
Treasury: No objection

Public Participation & Access

Notice of the application was circulated and posted in accordance with the Planning Act. Notice was also posted on the Township's website.

No public comments have been received.

Land Use Planning Policy

Planning Act

The applications have been reviewed against Section 2 of the Planning Act and are in accordance with the applicable provincial interests.

The applications have been evaluated against the criteria set out under Section 51(24) of the Planning Act. The proposal conforms to the Official Plan, is suited to the topography of the subject lands, and can be adequately serviced without impacting the public interest. The application has full regard for all matters listed under Section 51(24) of the Act and constitutes good land-use planning.

Provincial Planning Statement, 2024 (PPS) and Growth Plan for Northern Ontario (GPNO)

The Provincial Planning Statement is a province-wide document requiring consistency of all decisions with its policies.

The subject lands are classified as Rural Lands in the PPS. Section 2.6.1 recognizes residential development as a permitted use on Rural Lands if site conditions are suitable for appropriate sewage and water services. A condition of approval requires the applicant to obtain confirmation from the approval authority of a suitable septic system envelope for any future

development on the proposed severed lots.

Section 4 of the PPS and Section 6 of the GPNO address matters relating to the wise use and management of resources. It is noted under Section 4.1 of the PPS that natural features and areas shall be protected for the long term. No natural features or areas have been identified on the subject property or adjacent lands per Schedule C of the Official Plan.

The applications are consistent with the policies of the PPS and with the guiding policies of the GPNO.

Township of Seguin Official Plan

The subject lands are located within the Rural and Resource Area designation in the Official Plan. Permitted uses within the Rural and Resource Area include low-density residential uses, small-scale industrial and commercial uses, agriculture, forestry and home occupations and home industries. The proposed applications seek to sever two new rural lots. It is the objective of the Rural and Resource Area designation to permit limited new development that is compatible with the rural environment. It is also an objective to buffer adjacent lands and uses from the potential negative impact of the uses permitted with the Rural and Resource Area designation.

There are several sections of the Official Plan that must be considered and read in conjunction during the analysis of lot creation. Section B.12.2.1 of the Official Plan lists requirements for new lot creation in all land use designations, such as frontage and area requirements, conformity to applicable Official Plan policies and the Planning Act, and servicing requirements. Apart from the reduced lot area (to be recognized by a Zoning By-law Amendment), the proposal conforms to this policy set.

In addition to the general Official Plan policies, Section B.12.2.5 of the Official Plan contains policies that apply to severances within the Rural and Resource Area designation. The creation of a new Rural lot shall have a minimum lot size of 4 hectares and a minimum lot frontage of 150 metres. These policies are intended to protect existing rural character, land use compatibility and environmental features.

The applications propose to rezone the severed lots from the Rural Zone to a Rural Exception Zone to recognize reduced lot areas of 2.89 hectares. The proposed lots will maintain sufficient lot area to permit a residential dwelling. Additionally, with the proposed lot frontages meeting the standard requirement, the severed lots are expected to maintain the

visual appearance of large rural lots when viewed from the public road. The proposed application meets all other policies of Section B.12.2.5.

In consideration of the above, the applications conform to the Official Plan.

The application has been reviewed per the Council-adopted Official Plan. The Township's new Official Plan was adopted by Council on July 20th, 2026 and remains subject to approval by the Province. As such, the Council-adopted Official Plan is not yet in force and effect. The Township's current Official Plan remains the applicable policy document for the purposes of assessing conformity under the Planning Act. Staff have reviewed the subject application in consideration of the relevant policies of the Council-adopted Official Plan. In staff's opinion, the proposal conforms with the general intent and direction of the Council-adopted Official Plan.

Zoning By-law 2006-125

The subject lands are zoned Rural (RU). Permitted uses in the RU Zone include detached dwellings, agricultural and related uses, home occupations and industries, equipment storage buildings, and light industrial and commercial uses.

The minimum area for lots within the RU zone is 4 hectares, and the minimum frontage is 150 metres. The proposed severed lots would each have 2.89 hectares of area and 150 metres of lot frontage on Star Lake Road. The proposed retained lot would have a resulting lot area of approximately 11 hectares and 574 metres of frontage on Star Lake Road.

As the proposed lots are deficient in lot area for the RU zone, the applicants have requested amendments to recognize the deficiencies to ensure compliance with the Zoning By-law. The lands are proposed to be rezoned from the Rural Zone to Rural Exception Zones as outlined in Schedule B. The severed lots meet the minimum frontage requirement and are large enough in area to allow for future development on the lands, therefore preserving the existing rural character along Star Lake Road.

The proposed applications comply with the intent of the Zoning By-law.

Financial Impact:

There are no financial impacts.

Options/Alternatives:

Council has three options on how to proceed with this Report:

- Option 1: Council can approve the applications to permit the Consents and Zoning By-law Amendment.
- Option 2: Council can defer the applications for the Consents and Zoning By-law Amendment to address concerns.
- Option 3: Council can deny the applications to permit the Consents and Zoning By-law Amendment.

Staff recommends Option 1.

Strategic Plan Alignment:

Foundation – Provide Service Excellence

Consistently aim to enhance the quality and efficiency of Township services, balancing person-to-person contact with modern service delivery.

Conclusion:

It is the Planning Department's opinion that the applications are consistent with the Provincial Planning Statement. The applications will maintain the intent of the Seguin Official Plan and the provisions of the Zoning By-law. It is recommended that Council approve the proposed Consents and Zoning By-law Amendment.

Prepared by:

B. Debes.

Bradie Debes, RPP
Planner

Reviewed by:

Taylor Elgie, MCIP, RPP
Director of Planning

Reviewed by:

Jason Inwood,
Chief Administrative Officer

Attachments:

Schedule A – Draft Conditions of Approval
Schedule B – Draft By-law 2026-091
Schedule C – Applications

Schedule A to Staff Report PL-2026-107

THE CORPORATION OF THE TOWNSHIP OF SEGUIN

COUNCIL DECISION re: CONSENT APPLICATION

TAKE NOTICE THAT the Council for The Corporation of the Township of Seguin considered the following Application for consent under Section 53 of the Planning Act, R.S.O. 1990, c. P.13.

SUBJECT:	Consent Applications B-2026-0017-C and B-2026-0018-C
Owners:	Alvin Watkinson and Megan Sloan
Location:	PART LOT 14 CONCESSION 1, CHRISTIE; PART 1 42R-21196 TOWNSHIP OF SEGUIN
Civic Address:	591 Star Lake Road
Assessment #:	4903-040-001-01405

The purpose and effect of the consent applications is to create two rural lots.

Lot 1 to be Severed
Area: 2.89 hectares +/- Frontage: 150 metres +/-

Lot 2 to be Severed
Area: 2.89 hectares +/- Frontage: 150 metres +/-

LOCATION: Geographic Township of Christie

DECISION: PROVISIONAL APPROVAL
DATE: October 19th, 2026

THE REASONS for Council's Decision are:

Given that the Minister of Municipal Affairs and Housing has delegated approval authority under Section 53 of the Planning Act to the Council, the Council is satisfied that the proposed Consent under Section 53 of the Planning Act is consistent with the 2024 Provincial Planning Statement, conforms to the Township's Official Plan, has regard to the regulations of the Zoning By-Law 2006-125, will provide for the orderly development of the Township, and does not fall under the exclusive consideration of Section 51 of the Planning Act.

You will be entitled to receive notice of any changes to the conditions of the provisional consent if you have made a written request to be notified of changes to the conditions of the provisional consent.

The application has been reviewed per Section 2 of the Planning Act and is in accordance with the applicable provincial interests.

CONDITIONS:

The Township's Director of Planning shall not give Final Approval and shall not issue a Certificate regarding Consents **B-2026-0017-C and B-2026-0018-C** until the Owner satisfies the following conditions of Provisional Approval.

If the Owner fails to satisfy the condition(s) of Provisional Approval as set out herein on or before the **of , 2028**, then this Provisional Approval shall lapse per Subsection 53(41) of the Planning Act.

THAT Consent Applications **B-2026-0017-C and B-2026-0018-C** be Provisionally Approved, subject to the Township's standard conditions of approval, including but not limited to the following conditions:

1. That this approval applies, described as follows:

	Frontage (m)+/-	**Area (ha)+/-**
Lot 1 B-2026-0017-C	150 metres (Star Lake Road)	2.89 hectares
Lot 2 B-2026-0018-C	150 metres (Star Lake Road)	2.89 hectares
Retained Lot	574 metres (Star Lake Road)	11 hectares

2. The owner shall have delivered to the Planning Official the following:

   (i) A plan of survey prepared by an Ontario Land Surveyor (electronic version in PDF format) indicating the parcels to be conveyed, including all rights-of-way to each parcel (if any). All dimensions are to be provided in metric units.

   (ii) Three hard copies in registrable form of the document conveying the severed parcels so the final consent may be endorsed thereon by the Planning Official.

3. That the Deed Stamping and Review Fee of $175.00 per deed with respect to these applications shall have been paid for by the applicant.

4. That all Municipal taxes to date shall be paid in full.

5. That all Township fees and disbursements (legal, engineering, planning), if any, incurred by the Township with respect to these applications shall be paid for by the owner.

6. A payment in lieu of a parkland dedication for the severed parcels shall be paid in accordance with Section 51.1 of the Planning Act, acceptable to the Township of Seguin in cash or certified cheque.

7. Written confirmation from the approval authority that the severed parcels are satisfactory for the installation of a septic system for an individual dwelling.

8. The applicant receives an entrance feasibility letter from the Township of Seguin Public Works Department for entrance viability for the severed and retained parcels, as applicable.

9. That both the severed parcels be rezoned to ensure compliance with the Zoning By-law.

The last date for filing a notice of appeal to the Ontario Land Tribunal of this Decision is the day of , 2026.

Take notice that an appeal to the Ontario Land Tribunal may be made by filing a notice of appeal with the Clerk either via the Ontario Land Tribunal e-file service (first-time users will need to register for a My Ontario Account) at https://olt.gov.on.ca/e-file-service by selecting Seguin Township as the Approval Authority or by email to info@seguin.ca or by mail to 5 Humphrey Drive, Seguin ON, P2A 2W8 no later than 4:30 p.m. on the day of , 2026. The filing of an appeal after 4:30 p.m., in person or electronically, will be deemed to have been received the next business day. The notice of appeal must set out the reasons for the appeal and must be accompanied by the fee required by the Ontario Land Tribunal. The fee can be paid online through e-file or by certified cheque/money order to the Minister of Finance, Province of Ontario.

All written and oral public input was taken into consideration when the merits of this Planning Act application were determined, with appropriate measures being included as conditions of approval where required as part of the decision of the approval authority.

Mayor/Clerk Initials	

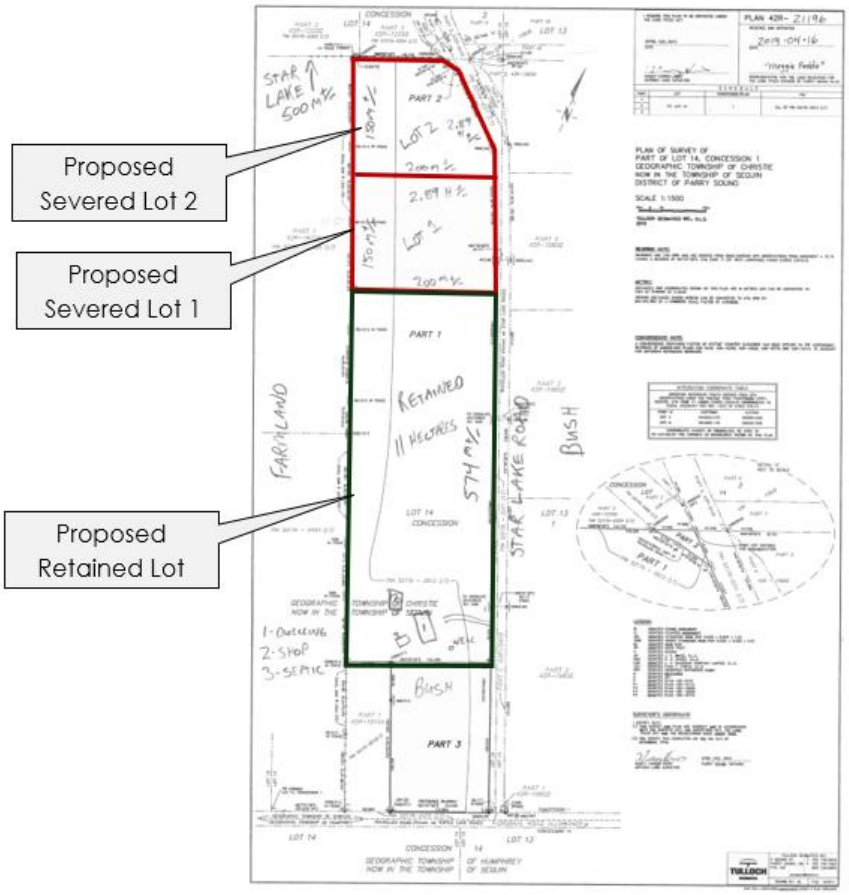
CERTIFICATION

I, Taylor Elgie, Director of Planning for The Corporation of the Township of Seguin, do hereby certify that the foregoing is a correct copy of the Decision with respect to the above-noted Application.

Dated this _____ day of _____, 2026.

_____
Taylor Elgie, MCIP, RPP
Director of Planning

Seguin Municipal Building
5 Humphrey Drive,
Seguin, ON P2A 2W8



Schedule B to Staff Report PL-2026-107

THE CORPORATION OF THE TOWNSHIP OF SEGUIN
BY-LAW NO. 2026-091

"Being a By-law to amend Township of Seguin Zoning By-law No. 2006-125"
4903-040-001-01405, 591 Star Lake Road, R-2026-0017-C

WHEREAS the Council of The Corporation of the Township of Seguin received and considered an application to amend the Township of Seguin Zoning By-law No. 2006-125 respecting lands described as "PART LOT 14 CONCESSION 1, CHRISTIE; PART 1 42R-21196 TOWNSHIP OF SEGUIN"; and,

WHEREAS Council has the authority pursuant to Section 34 of the Planning Act R.S.O. 1990, Chapter P.13 as amended, to pass amendments to the Zoning By-law; and,

WHEREAS Council has approved the application to amend the By-law and deems it appropriate to pass this By-law;

AND WHEREAS the Council of the Corporation of the Township of Seguin has determined that no further notice of meeting is required in accordance with Section 34(17) of the Planning Act, R.S.O. 1990;

NOW THEREFORE the Council of The Corporation of the Township of Seguin hereby enacts as follows:

1. Map #20 to Schedule "A" to Zoning By-law No. 2006-125 is hereby amended by rezoning a portion of those lands described as "PART LOT 14 CONCESSION 1, CHRISTIE; PART 1 42R-21196 TOWNSHIP OF SEGUIN" from the Rural Zone to the Rural Exception Eighty-Five Zone, as shown on Schedule "A" attached hereto and forming part of this By-law.

2. Table 10.3 of Section 10.4, Rural Zones – Exceptions, is hereby further amended by adding Exception "85", as set out on Schedule "B" attached hereto and forming part of this By-law.

3. This By-law shall take effect from the date of passage by Council and shall come into force in accordance with the provisions of the Planning Act R.S.O. 1990, c. P.13 as amended, and the Municipal Act, 2001, S.O. 2001, c.25 as amended.

BY-LAW read a **FIRST**, **SECOND** and **THIRD** time and finally **PASSED** and **ENACTED** this 19th day of October 2026.

Schedule B to Staff Report PL-2026-107

_____

Ann MacDiarmid
Mayor

_____

Craig Jeffery
Clerk

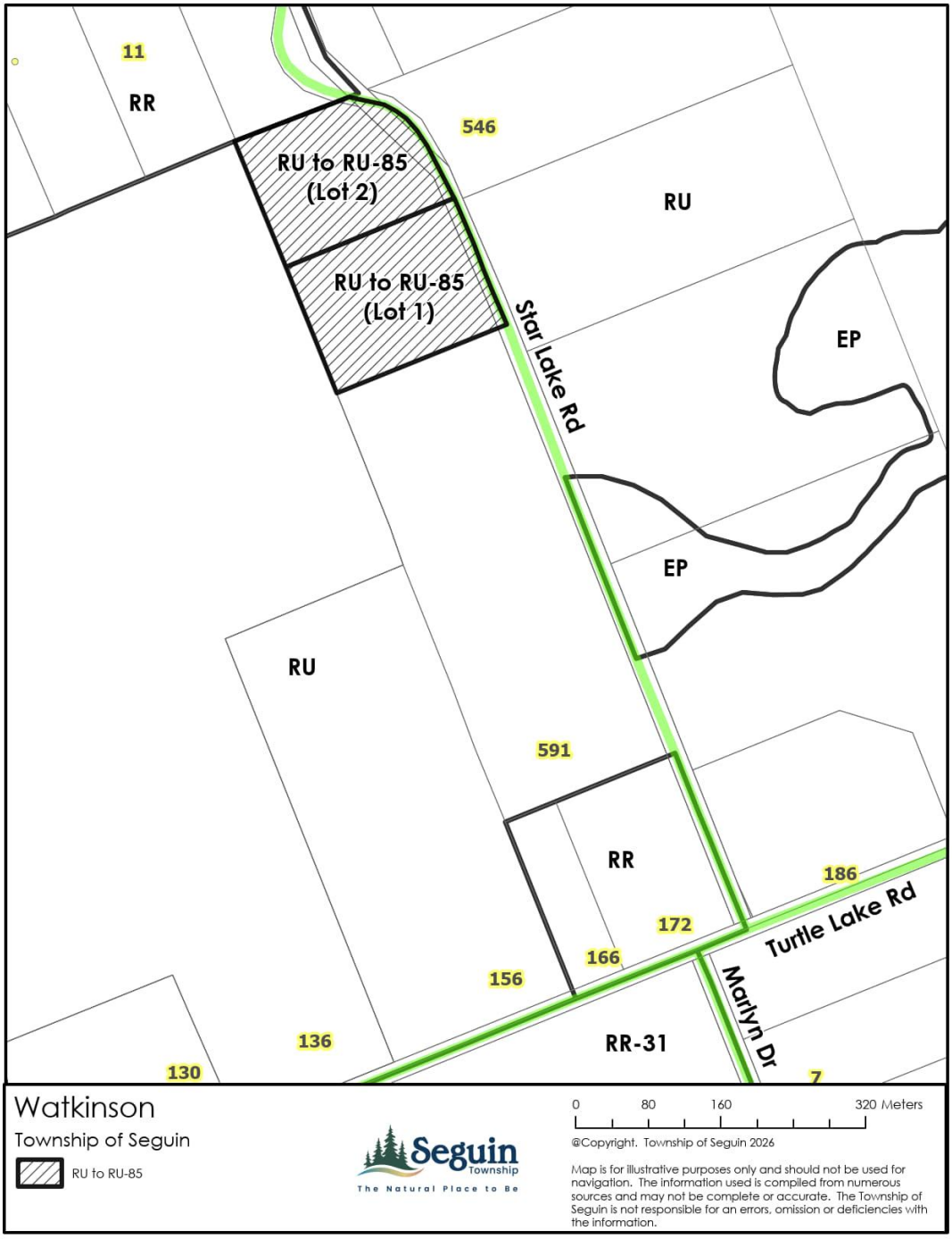
By signing below, I Mayor MacDiarmid hereby approve this by-law and will not exercise the power to veto this by-law.

_____ _____

Date Signature

Schedule B to Staff Report PL-2026-107

THE CORPORATION OF THE TOWNSHIP OF SEGUIN
By-law No. 2026-091 Schedule "A"
PART LOT 14 CONCESSION 1, CHRISTIE; PART 1 42R-21196 TOWNSHIP OF SEGUIN
Zoning By-law 2006-125 - Schedule A – Map #20



Schedule B to Staff Report PL-2026-107

THE CORPORATION OF THE TOWNSHIP OF SEGUIN
SCHEDULE "B"
TO BY-LAW NO. 2026-091

Amendment to Table 10.3 of Section 10.4, Rural Zones – Exceptions

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6
Exception Number	Additional Permitted Uses	Only Uses Permitted	Uses Prohibited	Special Zone Requirements	Other Special Provisions
RU-85				**Table 10.2, Section 10.3** Minimum lot area = 2.89 hectares	

Part 2 - 2
Part 1 - RAW

APPLICATION FOR CONSENT

OFFICE USE ONLY	Date Stamp:
Application No.: B- 2026-48/49-C	Sept 18/2026
File Name: Watkinson.	
Civic Address: 62 Sunny Shores	
Application Complete: ☒ Yes ☐ No / Fee Received: ☒ Yes ☐ No	

ROLL # 4903- 040 - 005 - 00203 **- 0000**

Did you pre-consult with the Township Planning Department? ☑ Yes ☐ No
If yes, please submit a copy of your completed "Pre-Consultation Form".
Pre-consultation Date: _____
Attending Planner: _____

1. CONTACT INFORMATION:

All communication will be directed to the Primary Contact only.

Primary Contact: MICHAEL WATKINSON

a) Registered Owner(s): JACQUNE WATKINSON MICHAEL WATKINSON
(List all owners and contact information if multiple exist)

Mailing Address: 62 SUNNYSHORES EST.

Home Phone: 705-773 8058 Home Fax: _____

Business Phone: _____ Business Fax: _____

Email Address: mike.watkinsom@icloud.com

b) Agent: _____

Mailing Address: _____

Home Phone: _____ Home Fax: _____

Business Phone: _____ Business Fax: _____

Email Address: _____

c) Planner: _____

Mailing Address: _____

Phone Number: _____ Fax Number: _____

Email Address: _____

d) Surveyor: TULLOCH

Mailing Address: 5 SEGUIN ST. PARRY SOUND

Phone Number: 705 746 8404 Fax Number: _____

Email Address: _____

e) Solicitor: BEN PRITCHARD

Mailing Address: 17 MILLER ST PARRY SOUND

Phone Number: 705 746-5410 Fax Number: _____

Email Address: _____

f) Engineer: _____

Mailing Address: _____

Phone Number: _____ Fax Number: _____

Email Address: _____

2. DESCRIPTION OF SUBJECT LANDS

a) Concession(s): 3

b) Lot(s): 19

c) Registered Plan No. : 42R 6599 Lot(s)/Block(s): _____

d) Reference Plan No. : _____ Part(s): _____

e) Geographic Township (former municipality) : _____

f) Civic Address: _____

g) Dimensions of the existing subject lands:

Frontage (m)	Depth (m)	Area (ha)
120 m	578 m	27.9 Ha.

h) Official Plan (current designation of subject lands): _____

i) Zoning (current zoning of subject lands) : _____

3. PROVINCIAL POLICY

a) Is the proposal consistent with policy statements issued under Subsection 3(1) of the Planning Act, 1990, R.S.O. as amended?

- [x] Yes
- [ ] No

If no, please explain:

b) Is the subject land within an area of land designated under any provincial plan(s)?

- [ ] Yes
- [x] No

If yes, does the application conform (ie: does not conflict) with the applicable provincial plan(s)?

- [ ] Yes
- [ ] No

4. CONSENT

a) Purpose of the Consent:

- ☐ New Lot(s)
- ☒ Lot Addition
- ☒ Easement or Right-of-Way
- ☐ Title Correction
- ☐ Other: _____

b) Dimensions, uses, and structures of lands to be developed:

Lands	Frontage (m)	Depth (m)	Area (ha)	Existing Use	Proposed Use	Existing Structures	Proposed Structures
RETAINED LOT	120m	578m	27.9	VACANT	VACANT	—	—
LOT ADDITION							
BENEFITTING LOT	85m	61m		RESIDENCE	RESIDENCE GARAGE	GARAGE	
SEVERED LOT 1							
SEVERED LOT 2							

**Attach an additional sheet if necessary.*

c) If known, provide the name of the person to whom the land or an interest in the land is to be transferred, charged or leased:

Name(s): _____

Mailing Address: _____

Phone Number: _____ Fax Number: _____

Email Address: _____

d) Is this a submission of a previous consent application?

- ☐ Yes
- ☒ No

If yes, please indicate the file number: _____

e) Does the applicant request a certificate for the retained land?

- ☐ Yes
- ☒ No

If yes, please provide a lawyer's statement that there is no land abutting the subject land that is owned by the owner of the subject land other than land that could be conveyed without contravening section 50 of the Act.

5. HISTORY

a) Date the subject land was acquired by the current owner: 2010

b) When was the present lot created: _____

c) How was the present lot created:

- ☐ Consent
- ☐ Plan of Subdivision
- ☒ Original Patent
- ☐ Reference Plan
- ☐ Other: _____

d) Are there any easements or right-of-ways affecting the subject lands:

- ☐ Yes
- ☒ No

If yes, indicate and describe the purpose of the easement, or right-of-way:

e) Have any lands been severed from the original parcel acquired by the Owner of the subject land:

- ☐ Yes
- ☒ No

If yes, please indicate the following:

Date of transfer: _____

Name of transferee: _____

Land use on severed land: _____

6. EXISTING USES

a) Existing uses of the subject land:

VACANT.

b) Length of time that the existing uses have continued: _____

c) Dimensions of all existing buildings or structures on subject land.
**Attach separate sheet if more than 4 structures exist*

Building	Ground Floor Area (m^2)	Gross Floor Area (m^2)	# of Stories	Length (m)	Width (m)	Height (m)
1 GARAGE	158.24		1	18.4	8.6	4.6
2.						
3.						
4.						

d) Location of all buildings and/or structures on the subject land (metric)
SEE DRAFT SURVEY. FOR SKETCH.

Type of building / structure	Front Yard (m)	Interior Side Yard (m)	Exterior Front yard (m)	Rear yard (m)
1.				
2.				
3.				
4.				

e) What are the adjacent land uses:

To the north: VACANT

To the south: RESIDENTAL

To the west: VACANT

To the east: VACANT.

7. ACCESS

a) Access to the subject land is provided by: _____

- ☐ Provincial highway
- ☒ Municipal road (year round)
- ☐ Municipal road (seasonal)
- ☒ Private road / Right-of-Way
- ☐ Other road

Water

b) If access to the subject land is by water only, indicate the following:
Provide written confirmation of parking and docking facilities.

Docking facility: _____

Distance from docking to subject land: _____

Distance from docking to nearest public road: _____

Parking facility: _____

Distance from docking to parking: _____

Distance from parking to nearest public road: _____

8. SERVICES

a) Water is provided to the subject land by:

- ☐ Private well
- ☐ Privately owned/operated communal well
- ☐ Lake or other water body
- ☐ Other: N/A

b) Sewage disposal is provided to the subject land by:

- ☐ Private sewage system
- ☐ Privately owned/operated communal sewage system
- ☐ Privy
- ☐ Other: N/A

c) Storm drainage is provided to the subject land by:

- ☐ Ditches
- ☐ Swales
- ☒ Natural
- ☐ Other: _____

9. OTHER APPLICATIONS

Indicate if the subject land is the subject to any applications currently under the Planning Act:

Application	File #	Status
Plan of Subdivision/Condominium (Section 51)		
Consent (Section 53)		
Minor Variance (Section 45)		
Zoning By-law (Section 34)		
Official Plan (Section 22)		
Site Plan (Section 41)		

10. DIRECTIONS: HOW TO GET THERE

Civic Address: 62 SUNNYSHORES EST. RD, SEGUIN, ON

Directions from Seguin Township Office (5 Humphrey Dr. Hwy 141) to your site:

- 141E TO TALLYHO SWORDS RD
- TALLYHO SWORDS RD NORTH TO SUNNYSHORES EST. RD
- SUNNYSHORES EST. TO #62.

11. PLANS REQUIRED

Please attach a copy of the sketch, site plan, or survey **drawn to scale, in metric**. *One copy must be submitted on 8.5" x 11" paper and an electronic* version in Adobe Acrobat pdf format.

Minimum requirements will be a sketch showing the following:

- ❑ The boundaries and dimensions (frontage, depth, area) of the subject land, the part(s) that is to be **severed** and the part that is to be **retained**.
- ❑ The boundaries and dimensions of any land abutting the subject land that is owned by the owner of the subject land.
- ❑ The location of all land previously severed from the parcel originally acquired by the current owner of the subject land.
- ❑ The distance between the subject land and the nearest township lot line or landmark
  (ie: bridge, or railway crossing, etc.)
- ❑ The location, size and type of all existing and proposed buildings and structures on the subject land, indicating the distance of the buildings or structures from the front lot line, rear lot line and the side lot lines.
- ❑ The approximate location of all natural and artificial features on the subject land and on land that is adjacent to the subject land that, in the opinion of the Applicant, may affect the Application. Examples include buildings, railways, roads, watercourses, drainage ditches, river or stream banks, wetlands, wooded areas, wells and septic tanks.
- ❑ The existing use of the adjacent land. (ie: residential, agricultural, commercial, etc.)
- ❑ The location, width and name of any roads within or abutting the subject land, indicating whether it is an unopened road allowance, a public road, a private road or a right-of-way.
- ❑ If access to the subject land is by water only, the location of the parking and docking facilities to be used.
- ❑ If the subject land has lake frontage, label the lake name.
- ❑ The location and nature of any easement affecting the subject land.
- ❑ Label the lots numerically (ie: Lot 1, Lot 2)
- ❑ North arrow and scale.

12. AUTHORIZATION BY OWNER

Applicable if an Agent is making this application on your behalf.

If the Applicant is not the Owner of the subject land of this Application, the written authorization of the Owner stating that the Agent is authorized to make the Application on their behalf must be included with this application form or the authorization set out below must be completed.

Please Note: If the Owner is an incorporated company, authorization of the appropriate signing officer(s) is required in accordance with the company's by-laws.

I (we), MICHAEL WATKINSON, JACQUINE WATKINSON the undersigned,
Registered Owner(s)

being the Registered Owner(s) of the subject land, hereby authorize

MICHAEL WATKINSON to act as my Agent with respect to the
Agent

preparation and submission of this Application.

Signature of Owner — Date: 09/17/2026

Signature of Owner — Date: 09/17/2026

13. FREEDOM OF INFORMATION AND PRIVACY

Personal information contained in this form, collected and maintained pursuant to Section 53 of The Planning Act, will be used for the purpose of responding to the Application and creating a public record. The **Owner's** Signature acknowledges that "personal information [is] collected and maintained specifically for the purpose of creating a record available to the general public;" per Section 14(1)(c) of the Municipal Freedom of Information and Protection of Privacy Act, R.S.O. 1990, c. M. 56.

The applicant acknowledges that the Township considers the application forms and all supporting materials, including studies and drawings, filed with this application to be public information and to form part of the public record. With the filing of an application, the applicant consents to the Township photocopying and releasing the application and any supporting material either for its own use in processing the application or at the request of a third party, without further notification to or permission from the applicant. The applicant also hereby states that it has authority to bind its consultants to the terms of this acknowledgement. Questions regarding the collection of information should be directed to the Director of Planning at the Township of Seguin at (705) 732-4300.

Signature of Owner — Date: 09/17/2026

Signature of Owner — Date: 09/17/2026

Signature of Witness — Date: 09/17/2026

14. DECLARATION OF OWNER/AGENT

Must be signed by the Owner(s)/Agent in the presence of a Commissioner.

I MICHAEL WATKINSON JACQUINE WATKINSON (Owner(s)/Agent) of the TOWNSHIP
(Name of Owner(s)/Agent) (Town/Township/City)

of SEGUIN in the County/District/Regional Municipality of
(Name of Town/Township/City)

do solemnly declare that all of the statements contained in this Application are true and I make this solemn declaration conscientiously believing it to be true and knowing that it is of the same force and effect as if made under oath and by virtue of the Canada Evidence Act.

Declared before me at the Township of Seguin
(Town/Township/City) (Name of Town/Township/City)
in the County/District/Regional Municipality of

Dated this 17 day of SEPT., 2026

Signature of Owner

Signature of Owner

Signature of Agent (if Applicable)

Signature of Commissioner

D. McAleer
Justice of the Peace
Juge de paix
Province of Ontario
Province de l'Ontario

Commissioners Stamp

15. ADDITIONAL FEES AND ACKNOWLEDGEMENT

If Planning, Engineering and/or legal and land appraisal fees are incurred by the Township pertaining to this Application, the Applicant, by endorsing below, hereby agrees to submit the balance due, upon receipt of an invoice for same.

In consideration of being permitted to proceed with the application for consent without first securing the required development approval(s), the registered owner(s) and agent hereby release and discharge the Township from any and all claims for liability, costs, expenses, damages, losses associated with or resulting from an inability to meet, or failure to meet, the conditions imposed in any conditional approval of the consent application in this matter requiring the obtaining of development approval(s).

Signature of Owner(s)/Agent

09/17/2026
Date

Please submit this application to the Township of Seguin Planning Department at:

Township of Seguin
5 Humphrey Drive
Seguin, ON P2A 2W8
Bus: 705-732-4300
Fax: 705-732-6347
Toll Free: 1-877-473-4846
planning@seguin.ca

Township of Seguin
Application for

ZONING BY-LAW AMENDMENT

OFFICE USE ONLY		Date Stamp:
Application No.: R- 2026 -0017 -C File Name: Watkinson. Civic Address: 591 Starlake Rd		Aug 14/26
Application Complete: ☒ Yes ☐ No	Fee Received: ☒ Yes ☐ No	

ROLL # 4903 040 001 01405 **0000**

Did you pre-consult with the Township Planning Department? ☒ Yes ☐ No

Please submit a copy of your completed "Pre-Consultation Form".

Pre-consultation Date: _____

Attending Planner: _____

1. CONTACT INFORMATION:

All communication will be directed to the Primary Contact only. Copies of correspondence will be sent to all parties and filed according to Township procedure.

Primary Contact: ALVIN WATKINSON

a) Registered Owner(s): ALVIN WATKINSON MEGAN SLOAN

(List all owners and contact information if multiple exist)

Mailing Address: 591 STAR LAKE ROAD ROSSEAU ONT. P0C1J0

Home Phone: _____ Home Fax: _____

Business Phone: 705 773 8938 Business Fax: _____

Email Address: starlakebuilders@gmail.com

b) Agent: _____

Mailing Address: _____

Home Phone: _____ Home Fax: _____

Business Phone: _____ Business Fax: _____

Email Address: _____

c) Planner: _____

Mailing Address: _____

Phone Number: _____ Fax Number: _____

Email Address: _____

d) Surveyor: TULLOCH

Mailing Address: _____

Phone Number: _____ Fax Number: _____

Email Address: _____

e) Solicitor: _____

Mailing Address: _____

Phone Number: _____ Fax Number: _____

Email Address: _____

f) Engineer: _____

Mailing Address: _____

Phone Number: _____ Fax Number: _____

Email Address: _____

2. DESCRIPTION OF SUBJECT LANDS

a) Concession(s): I

b) Lot(s): 14

c) Registered Plan No. : 42R-21196 Lot(s)/Block(s): _____

d) Reference Plan No. : _____ Part(s): 1 & 2

e) Geographic Township (former municipality): CHRISTIE

f) Civic Address: 591 STAR LAKE ROAD

g) Dimensions of subject lands: SEE CONSENT APP

Frontage (m)	Depth (m)	Area (ha)
874 +/-	193.35	15.3

h) Official Plan (current designation of subject lands):

RURAL USE

i) How does the application conform to the Official Plan:

ZONING BY LAW AMENDMENT

j) Are there any easements or right-of-ways affecting the subject lands?

- ☐ Yes
- ☒ No

If yes, indicate and describe the purpose of the easement or right-of-ways:

k) The subject land is within an area where zoning with conditions apply:

- ☒ Yes
- ☐ No

SECTION 10 ZONING BYLAW

If yes, please attach an explanation of how the application conforms to the Official Plan policies relating to the zoning with conditions.

l) The subject land is within an area where the municipality has pre-determined the minimum and maximum density requirement or the minimum and maximum height requirements:

- ☐ Yes
- ☒ No

If yes, state the requirements:

m) The subject land is within an area of land designated under any provincial plan or plans:

- ☒ Yes
- ☐ No

If yes, does the application conform to or does not conflict with the applicable provincial plan or plans:

- ☑ Yes
- ☐ No

3. ZONING BY-LAW AMENDMENT

a) The current zoning of the subject land:

RU

b) The nature and extent of the proposed rezoning:

CREATE TWO NEW LOTS 2.89 H

c) The purpose of the proposed rezoning:

4 HECTARES REQUIRED FOR RU ZONING

d) Dimensions of the proposed lands to be rezoned:

If only a portion of the subject property is being rezoned. SEE CONSENT APPLICATION

Frontage (m)	Depth (m)	Area (ha)
874 +/-	193.35	15.3

e) The application is to implement an alteration to the boundary of an area of settlement or to implement a new area of settlement:

- ☐ Yes
- ☒ No

If yes, attach details of the Official Plan or Official Plan amendment that deals with the above matter.

f) The application is to remove land from an area of employment:

- ☐ Yes
- ☒ No

If yes, attach details of the Official Plan or Official Plan amendment that deals with the above matter.

g) The requested amendment to the Zoning By-law is consistent with the policy statements issued under subsection 3 (1) of the Act:

- ☒ Yes
- ☐ No

4. EXISTING AND PROPOSED USES

a) Date the subject land was acquired by the current Owner: 2019

b) Existing uses of the subject land:

DWELLING - RURAL USE

c) Length of time that the existing uses have continued: 2019 —

d) Proposed uses of the subject land:

CREATE TWO VACANT LOTS FOR FUTURE DEVELOPMENT

**Attach a separate description if necessary*

e) Date the existing building(s) or structure(s) on the subject land were constructed:

Type of building/ structure	Date Constructed
1. DWELLING	2021
2 SHOP	2025
3.	
4.	

f) Location of all existing and proposed structures on the subject land (metric):

Existing: - SEE CONSENT APPLICATION

Type of building/ structure	Front Yard (m)	Interior Side Yard (m)	Exterior Side yard (m)	Rear yard (m)
1. HOUSE	95 +/-	36 +/-	750M +/-	70M +/-
2.				
3. SHOP	74 +/-	26 +/-	140 +/-	700M +/-
4.				

Proposed:

Type of building/ structure	Front Yard (m)	Interior Side Yard (m)	Exterior Side yard (m)	Rear yard (m)
1.				
2.				
3.				
4.				

**Attach separate sheet if more than 4 existing or proposed structures*

g) Dimensions of all existing and proposed structures on subject land.

Existing:

Building	Ground Floor Area (m^2)	Gross Floor Area (m^2)	# of Stories	Length (m)	Width (m)	Height (m)
1. HOUSE	371	371	1	24	16.4	4.8
2.						
3. SHOP	170	170	1	15.2	10.9	4.2
4.						

Proposed:

Building	Ground Floor Area (m^2)	Gross Floor Area (m^2)	# of Stories	Length (m)	Width (m)	Height (m)
1.						
2.						
3.						
4.						

h) What are the adjacent land uses:

To the north: TREES

To the south: TREES

To the west: HAY

To the east: TREES

5. ACCESS

a) Access to the subject land is provided by:

- ☐ Provincial highway
- ☒ Municipal road (year round)
- ☐ Municipal road (seasonal)
- ☐ Private road / Right-of-Way
- ☐ Other road
- ☐ Water

b) If access to the subject land is by water only, indicate the following:
Provide written confirmation of parking and docking facilities.

Docking facility: _____

Distance from docking to subject land: _____

Distance from docking to nearest public road: _____

Parking facility: _____

Distance from docking to parking: _____

Distance from parking to nearest public road: _____

6. SERVICES

a) Water is provided to the subject land by:

- ☒ Private well
- ☐ Privately owned/operated communal well
- ☐ Lake or other water body
- ☐ Other: _____

b) Sewage disposal is provided to the subject land by:

- ☒ Private sewage system
- ☐ Privately owned/operated communal sewage system
- ☐ Privy
- ☐ Other:_____

c) Storm drainage is provided to the subject land by:

- ☐ Ditches
- ☐ Swales
- ☒ Natural
- ☐ Other: _____

7. OTHER APPLICATIONS

Indicate if the subject land is the subject to any applications currently under the Planning Act:

Application	File #	Status
Plan of Subdivision/ Condominium (Section 51)		
Consent (Section 53)	B-2026-0017/18-C	
Minor Variance (Section 45)		
Zoning By-law (Section 34)		
Official Plan (Section 22)		
Site Plan (Section 41)		

8. DIRECTIONS: HOW TO GET THERE

Civic Address: ~~591~~ PAGE 2 591 STAR LAKE ROAD

Directions from Seguin Township Office (5 Humphrey Dr. Hwy 141) to your site:

9. EXPLANATION

An explanation of how the application for an amendment to the Zoning By-Law is consistent with the policy statements issued under subsection 3(1) of the act:

SIMPLE ZONING BYLAW AMENDMENT

10. PUBLIC CONSULTATION

A Proposed strategy for consultation with the public with respect to the application.

PLANNING ACT REQUIREMENTS

10. AUTHORIZATION BY OWNER

Applicable if an Agent is making this application on your behalf.

If the Applicant is not the Owner of the subject land of this Application, the written authorization of the Owner stating that the Agent is authorized to make the Application on their behalf must be included with this application form or the authorization set out below must be completed.

Please Note: If the Owner is an incorporated company, authorization of the appropriate signing officer(s) is required in accordance with the company's by-laws.

I (we), ALVIN WATKINSON MEGAN SLOAN the undersigned,
Registered Owner(s)
being the Registered Owner(s) of the subject land, hereby authorize
ALVIN WATKINSON to act as my Agent with respect to the
Agent
preparation and submission of this Application.

Signature of Owner — Date: AUG 14/26

Signature of Owner — Date: Aug 14/26

11. FREEDOM OF INFORMATION AND PRIVACY

Personal information contained in this form, collected and maintained pursuant to Section 34 of The Planning Act, will be used for the purpose of responding to the Application and creating a public record. The Owner's Signature acknowledges that "personal information [is] collected and maintained specifically for the purpose of creating a record available to the general public;" per Section 14(1)(c) of the Municipal Freedom of Information and Protection of Privacy Act, R.S.O. 1990, c. M. 56.

The applicant acknowledges that the Township considers the application forms and all supporting materials, including studies and drawings, filed with this application to be public information and to form part of the public record. With the filing of an application, the applicant consents to the Township photocopying and releasing the application and any supporting material either for its own use in processing the application or at the request of a third party, without further notification to or permission from the applicant. The applicant also hereby states that it has authority to bind its consultants to the terms of this acknowledgement. Questions regarding the collection of information should be directed to the Director of Planning at the Township of Seguin at (705) 732-4300.

Signature of Owner	Date: Aug 14/26
Signature of Owner	Date: Aug 14/26
Signature of Witness	Date

** This Section needs to be completed by the **Owner****

12. DECLARATION OF OWNER/AGENT

Must be signed by the Owner(s)/Agent in the presence of a Commissioner.

I ALVIN WATKINSON (Owner(s)/Agent) of the
(Name of Owner(s)/Agent)

TOWNSHIP of SEGUIN in the
(Town/Township/City) (Name of Town/Township/City)

County/District/Regional Municipality of PARRY SOUND do solemnly declare that all of the statements contained in this Application are true and I make this solemn declaration conscientiously believing it to be true and knowing that it is of the same force and effect as if made under oath and by virtue of the Canada Evidence Act.

Declared before me at the Township of Seguin
in the District of Parry Sound
this 14th day of August, 2026.

Signature of Owner

Signature of Owner

Signature of Agent (if Applicable)

Michele C. Fraser
Signature of Commissioner

MICHELE C. FRASER, a Commissioner, etc.
Treasurer
The Corporation of the Township of Seguin
District of Parry Sound
Commissioners Stamp

13. ADDITIONAL FEES AND ACKNOWLEDGEMENT

If Planning, Engineering and/or legal fees are incurred by the Township pertaining to this Application, the Applicant, by endorsing below, hereby agrees to submit the balance due, upon receipt of an invoice for same.

In consideration of being permitted to proceed with the application without first securing the required development approval(s), the registered owner(s) and agent hereby release and discharge the Township from any and all claims for liability, costs, expenses, damages, losses associated with or resulting from an inability to meet, or failure to meet, the conditions imposed in any conditional approval of the application in this matter requiring the obtaining of development approval(s).

Signature of Owner(s)/Agent

Aug 14/26
Date

Please submit this application to the Township of Seguin Planning Department at:

Township of Seguin
5 Humphrey Dr.,
Seguin, ON, P2A 2W8
Bus: 705-732-4300
Fax: 705-732-6347
Toll Free: 1-877-473-4846

Staff Reports

Seguin Township

The Natural Place to Be

Strategic Plan: to 2026 & Beyond
End of Term Review

October 19, 2026

Seguin Township
5 Humphrey Drive | Seguin, ON P2A 2W8 | T. 705-732-4300
letsconnectseguin.ca | seguin.ca

2022 Strategic Plan Review:

Shifting Approach

- Shift from operational activities to strategic directions
- Decisions informed by the cornerstones, foundations, values and priorities of the Strategic Plan
- Long-term goals, beyond one term of Council
- Enhanced more representative engagement
- Strategy actioned by an Operational Plan
- Regular progress reports to Council

2022 Strategic Plan Review:

Engagement Process

- In-person workshops with Humphrey School grade 7/8 students
- Online youth survey & art contest
- General community survey
- In-person and online sessions with leaders education, not-for-profit, healthcare, and small business
- Online session with Seguin Township's senior leadership team





2022 Strategic Plan Review:

Engagement Process, c'td

- Individual conversations with each member of Council
- Feedback received through www.letsconnectseguin.ca
- Seguin Township Finance Committee consultation
- Feedback from the Seguin Township Business Committee
- Correspondence Lake Associations
- In-person Special Meeting of Council

By the numbers:



2022 Strategic Plan Review:

Cornerstones

Vision

A bold, prosperous, and collaborative community with an unwavering commitment to prioritizing the environment while providing an exceptional quality of life for all who live here.

Mission

We use a collaborative approach to deliver efficient, high-quality services informed by our corporate values and expertise to enhance day-to-day life for everyone in our community.

2022 Strategic Plan Review:

Foundations

- F.1 – Prioritize the Environment
- F.2 – Invest in our Team
- F.3 – Provide Service Excellence
- F.4 – Practice Fiscal Responsibility
- F.5 – Engage our Community

2022 Strategic Plan Review:

Values

- Trust
- Balance
- Collaboration
- Innovation
- Inclusion

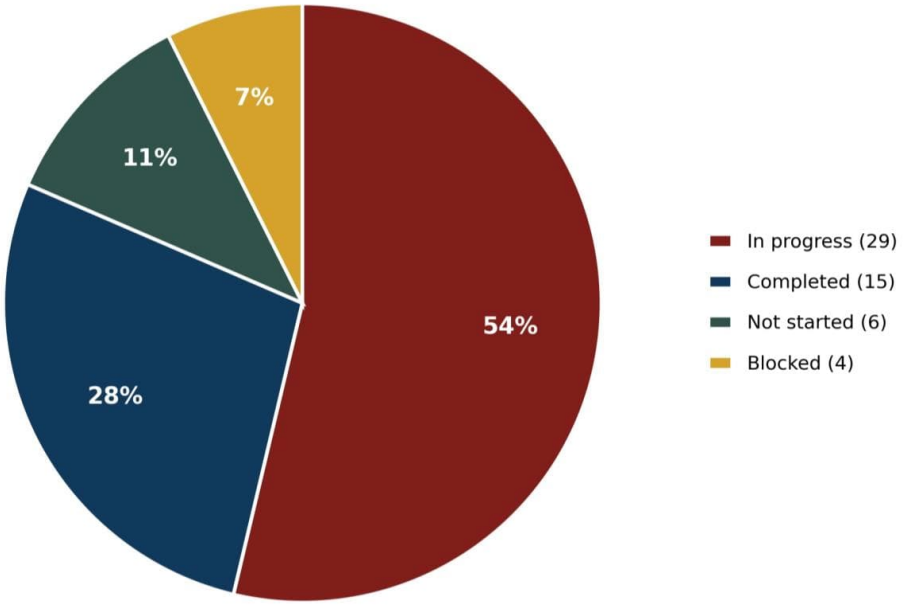
2022 Strategic Plan Review:

Strategic Plan Projects By the Numbers

- **56** Strategic Plan-directed projects initiated since 2022
- **82%** 'in progress' or 'complete' by October 2026

2022 Strategic Plan Review:

Strategic Plan Projects By the Numbers

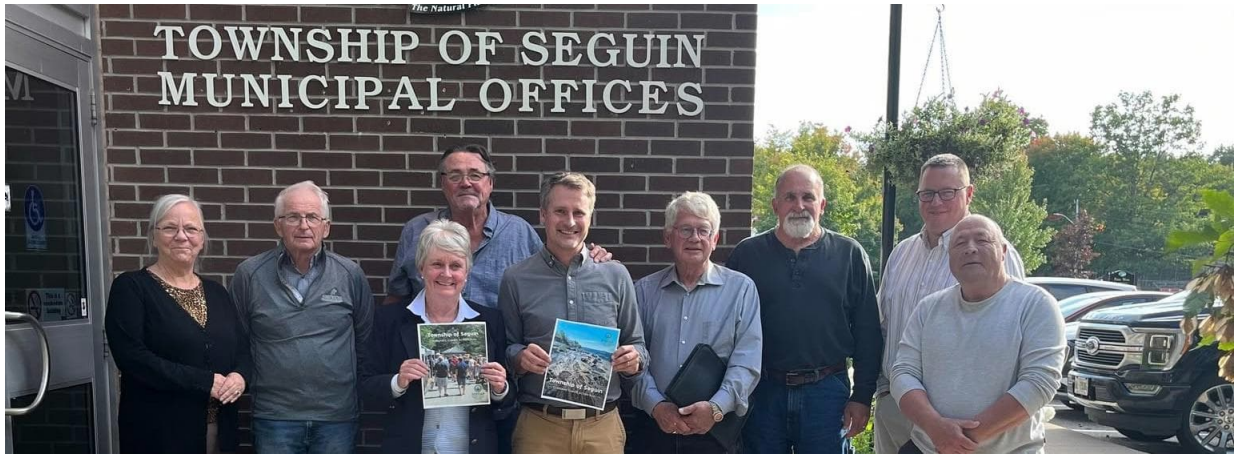


Highlights from Completed Strategic Plan Initiatives:

LEAD

✓Corporate and Community Climate Action Plans

Complete and approved by Council on September 18, 2023



"Prioritize the environment."

Highlights from Completed Strategic Plan Initiatives:

LEAD

✓Rock Crushing By-law

Approved by Council on March 2, 2026



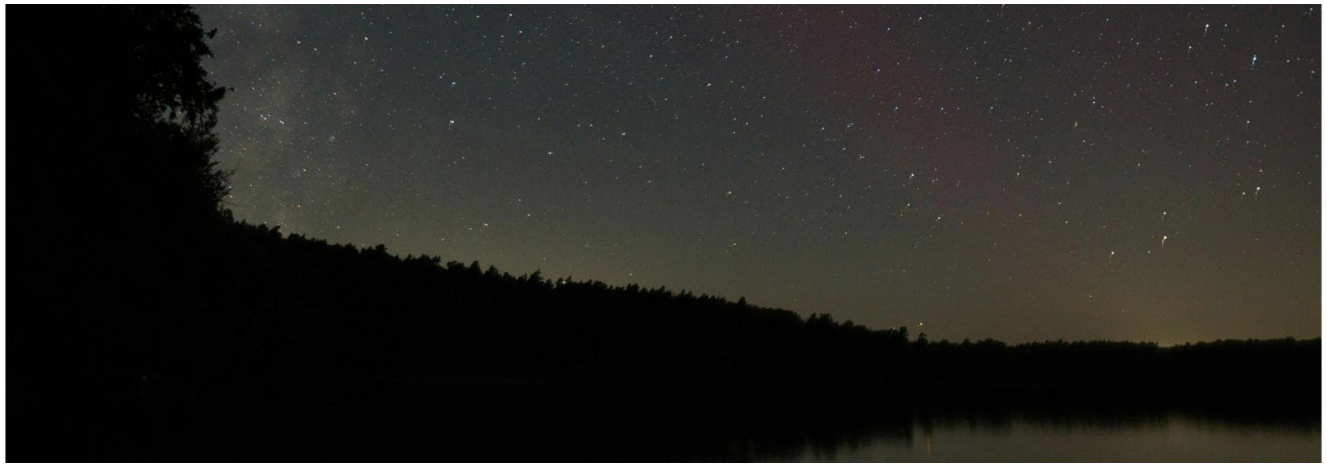
"Protecting the natural environment and supporting a high quality-of-life."

Highlights from Completed Strategic Plan Initiatives:

LEAD

✓Dark Sky By-law

Approved by Council on June 1, 2026



"Protecting the natural environment and supporting a high quality-of-life."

Highlights from Completed Strategic Plan Initiatives:

LEAD

✓Collaborate with WPS Partners to Build Tamarack North Centre

Opening in Late Fall 2026



"Advocate for infrastructure and services that support a healthy, active, and engaged community."

Highlights from Completed Strategic Plan Initiatives:

GROW

✓Parks, Recreation and Culture Master Plan

Complete and approved by Council on July 20, 2026



"Engage the community."

"Expand infrastructure and services to meet emerging needs"

"Create opportunities to be an attractive tourism destination."

Guiding Documents - Upcoming

Highlights from Completed Strategic Plan Initiatives:

GROW

- **Playground/Parks Repairs and Upgrades**



✓ *Repairs to Rosseau Playground*

✓ *Gazebo at Foley Matheson Beach*

✓ *Playground at Horseshoe Lake Ball Diamond and Centennial Beach.*

✓ *Storybook Trail installed on the Humphrey Nature Trails.*

Highlights from Completed Strategic Plan Initiatives:

GROW

✓Airport Runway Expansion

Official opening September 9, 2023



"Create opportunities for businesses to establish and thrive in Seguin Township for the long term."

"Expand infrastructure and services to meet emerging needs."

Highlights from Completed Strategic Plan Initiatives:

GROW

✓Review and Update Official Plan

Complete and approved by Council on July 20, 2026



"Engage the community."

"Prioritize the environment."

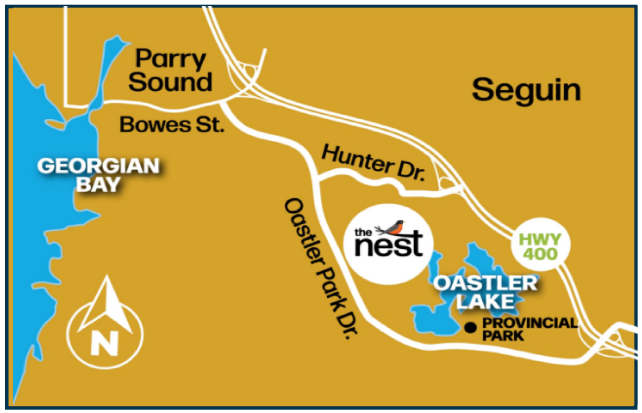
Highlights from Completed Strategic Plan Initiatives:

GROW

✓Approve Plans for Nest Development

Council granted provisional approval for subdivision* March 2, 2026. Site work began in summer 2026.





"Advocate for more attainable housing options."

*subject to conditions.

Highlights from Completed Strategic Plan Initiatives:

GROW

✓Seguin-led Administration of Septic Services

In effect May 1, 2026



"Consistently aim to enhance to quality and efficiency of Township services..."

Highlights from Completed Strategic Plan Initiatives:

GROW

✓Township-wide Waterfront Strategy

Complete and approved by Council on July 20, 2026.



"Create opportunities to be an attractive tourism destination."

Highlights from Completed Strategic Plan Initiatives:

GROW

✓Waste Management Review

Selected consultant for waste site enhancement planning/designing in May 2026



"Expand infrastructure and services to meet emerging needs..."

Highlights from Completed Strategic Plan Initiatives:

CONNECT

✓Refreshed Branding and Visual Identity

Complete and approved by Council on June 16, 2025





"Engage our Community."

"Strengthen our identity to ensure we accurately represent and engage everyone in our community."

"Create opportunities to be an attractive tourism destination."

Guiding Documents - Upcoming

Highlights from Completed Strategic Plan Initiatives:

CONNECT

✓Standing People Road named in collaboration with Wasauksing First Nation

Official recognition ceremony in July 2025



"Advance reconciliation with Indigenous communities."

Highlights from Completed Strategic Plan Initiatives:

CONNECT

✓Youth & Seniors Engagement Plans

Adopted by Council on December 1, 2025



"Support the well-being of residents of all ages."

"Engage our Community."

Guiding Documents - Upcoming

Highlights from Completed Strategic Plan Initiatives:

CONNECT

✓Increased Participation for Youth & Seniors Initiatives

In collaboration with local partners



Increased participation in legacy events and introduction of new initiatives, including:

- ✓ *Community flag raisings*
- ✓ *PW appreciation week open house*
- ✓ *Seniors lunches*
- ✓ *Youth dances*

Seguin Township

The Natural Place to Be

Prepared for: Mayor and Members of Council

Subject: Official Plan, Zoning and Consent - OPA-2026-0001-H, R-2026-0014-H, B-2026-09/10/11-H (Maple Leaf Marinas)

From: Taylor Elgie, MCIP, RPP, Director of Planning, Planning Department

Agenda Date: October 19, 2026 Report No: PL-2026-111

Memo Update:

At last Council meeting, a decision was deferred to ensure that trees and site alteration are protected beyond the requirements for site plan control and increased setbacks.

Staff has considered Council's request for additional protection of vegetation and tree cover within the increased waterfront setback areas. While a site-specific amendment to the Tree Conservation and Site Alteration By-laws could establish a direct regulatory prohibition, staff considers that approach more restrictive and administratively complex than necessary in this circumstance. It also represents a policy change beyond the specifics of this application.

The recommended approach is to secure the required protections through a registered Consent Agreement. This is a pragmatic, site-specific mechanism that is directly tied to the proposed consent and can establish the approved development envelopes, identify the vegetation protection areas, and restrict vegetation removal and tree clearing outside those envelopes.

This approach is preferable because it:

- implements the site-specific recommendations of the EIS without creating a separate regulatory regime under the Township's generally applicable Tree Conservation and Site Alteration By-laws;
- maintains consistency with the Township's normal waterfront planning framework of increased zoning setbacks, site plan control, and registered agreements;
- allows the protected areas and development envelopes to be precisely mapped and tailored to the property;

- binds the owner—and, once registered on title, can bind future owners—rather than relying only on future development approvals; and
- provides the Township with contractual enforcement and remedial options if unauthorized vegetation removal or clearing occurs.

The agreement will be executed and registered before the lots are created.

Prepared by:

T. Elgie

Taylor Elgie, MCIP, RPP
Director of Planning

Reviewed by:

Jason Inwood,
Chief Administrative Officer

Attachments:
Schedule A – Draft Official Plan Amendment 2026-087
Schedule B – Draft Zoning By-law Amendment 2026-088
Schedule C – Draft Conditions of Approval

Schedule A to PL-2026-111

THE CORPORATION OF THE TOWNSHIP OF SEGUIN
BY-LAW NO. 2026-087

Being a By-law to adopt Amendment No. 16
to the 2006 Official Plan and Amendment No. 1 to the 2026 Seguin Official Plans (OPA-2026-0001-H - Maple Leaf Marinas)

WHEREAS the Council of the Corporation of the Township of Seguin has fulfilled the requirements of Section 22 of the Planning Act, R.S.O. 1990 as amended;

AND WHEREAS pursuant to Section 17(9) of the Planning Act and O. Reg. 525/97 amendments to the Township of Seguin Official Plan do not require the approval of the Minister of Municipal Affairs and Housing;

AND WHEREAS it is desirable to adopt the proposed amendment;

AND THEREFORE the Council of the Corporation for the Township of Seguin enacts as follows:

1. Proposed Amendment (File No. OPA-2026-0001-H - Maple Leaf Marinas) to the Township of Seguin Official Plan, consisting of the text attached hereto, shall be and is hereby adopted as Official Plan Amendment No. 16, as adopted by Council on January 9, 2026, by By-law 2006-001.

   Proposed Amendment (File No. OPA-2026-0001-H - Maple Leaf Marinas) to the Township of Seguin Official Plan, consisting of the text attached hereto, shall be and is hereby adopted as Official Plan Amendment No. 1, as adopted by Council on July 20, 2026, by By-law 2026-067.

2. This Official Plan Amendment shall come into force and take effect in accordance with the provisions of the Planning Act.

Read a FIRST, SECOND and THIRD time, ENACTED and PASSED this 19th day of October, 2026.

Mayor Ann MacDiarmid

Clerk Craig Jeffery

AMENDMENT NO. 16 to the Official Plan as adopted by Council on January 9, 2026 by By-law 2006-001

AMENDMENT NO. 1 to the Official Plan as adopted by Council on July 20, 2026 by By-law 2026-067

Maple Leaf Marinas
(File No. OPA-2026-001-H)

This Amendment applies to:

HUMPHREY CON 5 PT LOT 34 PT LOC CL8252 PT SHORE RD ALLOW PT BED LAKE JOSEPH RP 42R7651 PARTS 1 TO 9 RP 49R9018 PARTS 1 AND 3 TO 5

DRAFT

AMENDMENT NO. 16 or 1 to

TO THE TOWNSHIP OF SEGUIN
OFFICIAL PLAN

Maple Leaf Marinas
(File No. OPA-2026-001-H)

The attached document constitutes Amendment No. 16 to the 2006 Official Plan and Amendment No. 1 to the 2026 Seguin Official Plans as adopted by By-law No. 2026-087

Corporate Seal
Of Municipality

_____
Craig Jeffery, Clerk

DRAFT

CONSTITUTIONAL STATEMENT

The following Amendment to the Official Plan of the Township of Seguin consists of two parts.

Part A - The Preamble, consisting of the purpose, location and basis of the Amendment, does not constitute part of this Amendment.

Part B - The Amendment, consisting of the noted text and schedule, constitutes the Amendment to the Official Plan for the Township of Seguin.

DRAFT

PART A - THE PREAMBLE

PURPOSE

The purpose of the proposed Official Plan Amendment is to amend the Official Plan on a specific property to allow for the conversion (downzoning) of a marina property to residential on a portion of the property.

LOCATION

HUMPHREY CON 5 PT LOT 34 PT LOC CL8252 PT SHORE RD ALLOW PT BED LAKE JOSEPH RP 42R7651 PARTS 1 TO 9 RP 49R9018 PARTS 1 AND 3 TO 5

BASIS

Multiple staff reports form the basis of this amendment, including PL-2026-097 and PL-2026-100.

The purpose of the proposed consent applications is to create three new residential lots, and one retained lot (the existing marina) on Lake Joseph.

The purpose of the Official Plan Amendment is to request a site-specific policy to permit the conversion of the vacant portion of the marina lands to residential shoreline lots.

The purpose of the Zoning By-law Amendment is to rezone the lands from the Marine Commercial Zone to a Shoreline Residential Zone and to implement the requirements of an Environmental Impact Study.

Provincial Planning Statement (PPS) 2024 and Growth Plan for Northern Ontario (GPNO) Alignment:

Pursuant to Section 3 of the Planning Act, all planning decisions must be consistent with the policies of the PPS.

The subject lands are classified as Rural Lands in the PPS. Section 2.6.1 recognizes residential development, including lot creation, as a permitted use on Rural Lands if site conditions are suitable for appropriate sewage and water services. Staff note that a septic system exists on the proposed retained lands to service the existing development. The applicant's report has identified servicing envelopes on the severed lands.

DRAFT

Section 4 of the PPS and Section 6 of the GPNO address matters relating to the wise use and management of resources. It is noted under Section 4.1 of the PPS that natural features and areas shall be protected for the long term. An environmental report has been submitted in support of the application.

The applications are consistent with the policies of the PPS and with the guiding policies of the GPNO.

Implications for Good Planning Practice:

The amendment reflects sound planning practices by proposing appropriate rural development in a location that can be responsibly serviced in the context of Seguin Township, where there are no municipal services. Studies have been undertaken to confirm no anticipated negative impact on the site's natural heritage features. The proposal and its design will help maintain rural character. The land uses will be compatible with existing surrounding development.

The marina's functions will still be viable and able to serve the general waterfront community.

PART B - THE AMENDMENT

This part of the document is entitled Part B - The Amendment. It consists of the following text, which constitutes Amendment No. 16 and No. 1 to the in effect and adopted Official Plans of the Township of Seguin.

1. Adding a new Special Policy Area Designation:

    a. "C.3.1.4.4 - 55A Hatherley Road

        C.3.1.4.4.1 Notwithstanding Section C.3.1.3.4, the lands designated as Site Specific C.3.1.4.4 on Schedule 'A' may permit the conversion of a portion of the property from a commercial marina use to shoreline residential use, subject to the following:

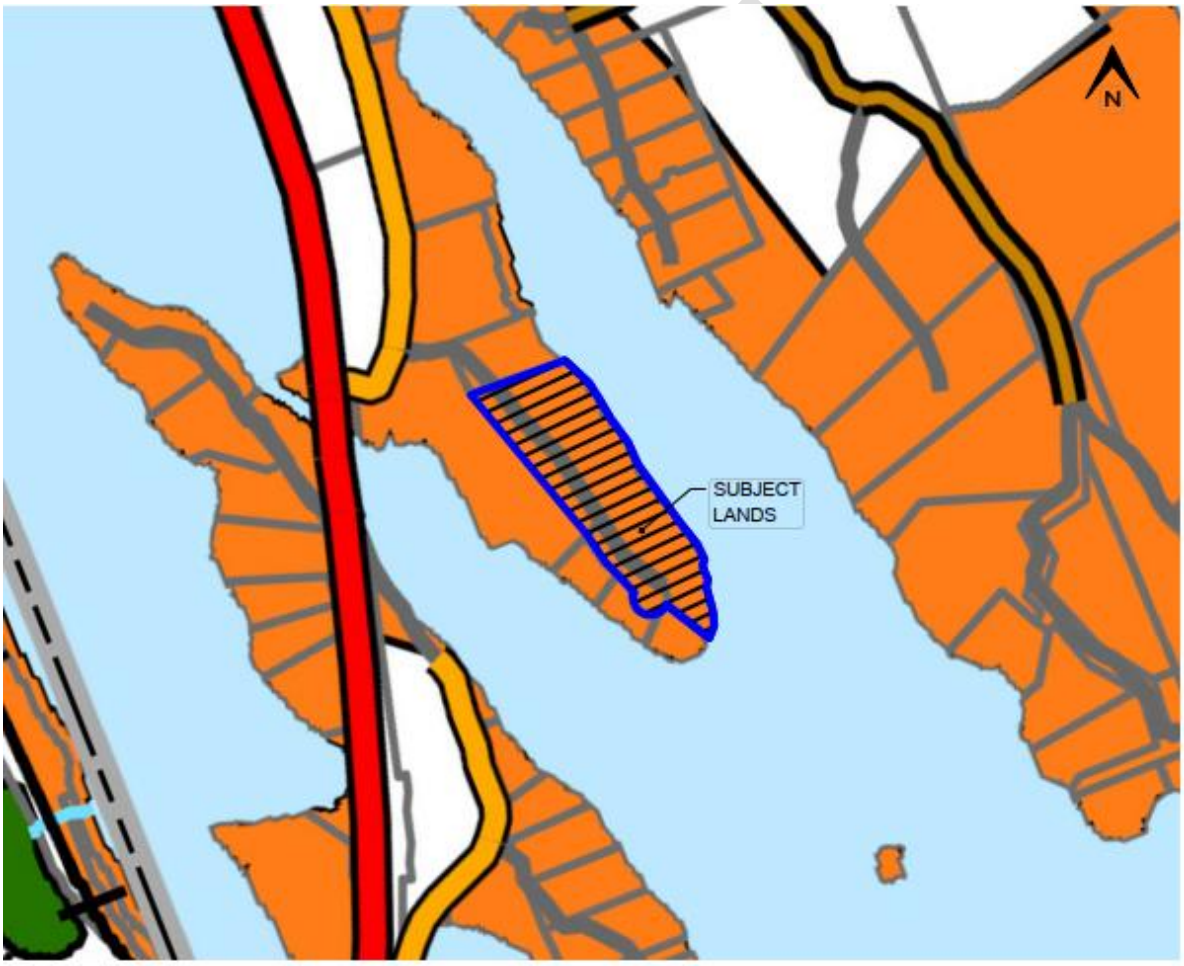
            a) shoreline residential development shall be limited to the lands identified within the area designated *Site Specific C.3.1.4.4*;

            b) new development shall occur in a manner that is compatible with the shoreline character and surrounding land uses; and

DRAFT

c) appropriate servicing and access shall be addressed to the satisfaction of the Municipality."

2. That Schedule A of the Official Plan be amended to change the designation of the subject to "SHORELINE AREA - SITE SPECIFIC C.3.1.4.4", per the following:



LANDS TO BE REDESIGNATED TO SHORELINE AREA - SITE SPECIFIC C.3.1.4.4

3. These amendments to the in effect and adopted Township of Seguin's Official Plans will be implemented by an amendment to the Township of Seguin's Zoning By-law No. 2006-125, as amended.

4. The policies of the Official Plan of the Township of Seguin, as amended

from time to time, regarding the interpretation of that Plan, shall apply in regard to this Amendment.

DRAFT

Schedule B to Staff Report PL-2026-111

THE CORPORATION OF THE TOWNSHIP OF SEGUIN
BY-LAW NO. 2026-087

"Being a By-law to amend Township of Seguin Zoning By-law No. 2006-125" 490301000509800, R-2026-0014-H (Maple Leaf Marinas)

WHEREAS the Council of The Corporation of the Township of Seguin received and considered an application to amend the Township of Seguin Zoning By-law No. 2006-125 respecting lands described as "HUMPHREY CON 5 PT LOT 34 PT LOC CL8252 PT SHORE RD ALLOW PT BED LAKE JOSEPH RP 42R7651 PARTS 1 TO 9 RP 49R9018 PARTS 1 AND 3 TO 5; SEGUIN"; and,

WHEREAS Council has the authority pursuant to Section 34 of the Planning Act R.S.O. 1990, Chapter P.13 as amended, to pass amendments to the Zoning By-law; and,

WHEREAS Council has approved the application to amend the By-law and deems it appropriate to pass this By-law; and

WHEREAS this by-law is being passed in accordance with Section 24(2) of the Planning Act R.S.O. 1990, Chapter P.13 as amended; and,

AND WHEREAS the Council of the Corporation of the Township of Seguin has determined that no further notice of meeting is required in accordance with Section 34(17) of the Planning Act, R.S.O. 1990;

NOW THEREFORE the Council of The Corporation of the Township of Seguin hereby enacts as follows:

1. Map #25 to Schedule "A" to Zoning By-law No. 2006-125 is hereby amended by rezoning a portion of those lands described as "HUMPHREY CON 5 PT LOT 34 PT LOC CL8252 PT SHORE RD ALLOW PT BED LAKE JOSEPH RP 42R7651 PARTS 1 TO 9 RP 49R9018 PARTS 1 AND 3 TO 5; SEGUIN" from the C2 zone to an LSR-193, LSR-194 and LSR-195, as shown on Schedule "A" attached hereto and forming part of this By-law.

1. Table 6.4 of Section 6.4, Residential Zones – Exceptions, is hereby further amended by adding Exceptions 193, 194 and 195, as set out on Schedule "B" attached hereto and forming part of this By-law.

2. This By-law shall take effect from the date of passage by Council and shall come into force in accordance with the provisions of the Planning Act, R.S.O. 1990, c. P.13, as amended, and the Municipal Act, 2001, S.O. 2001, c.25, as amended.

BY-LAW read a FIRST, SECOND and THIRD time and finally PASSED and ENACTED this 19th day of October, 2026.

Schedule B to Staff Report PL-2026-111

_____
Ann MacDiarmid
Mayor

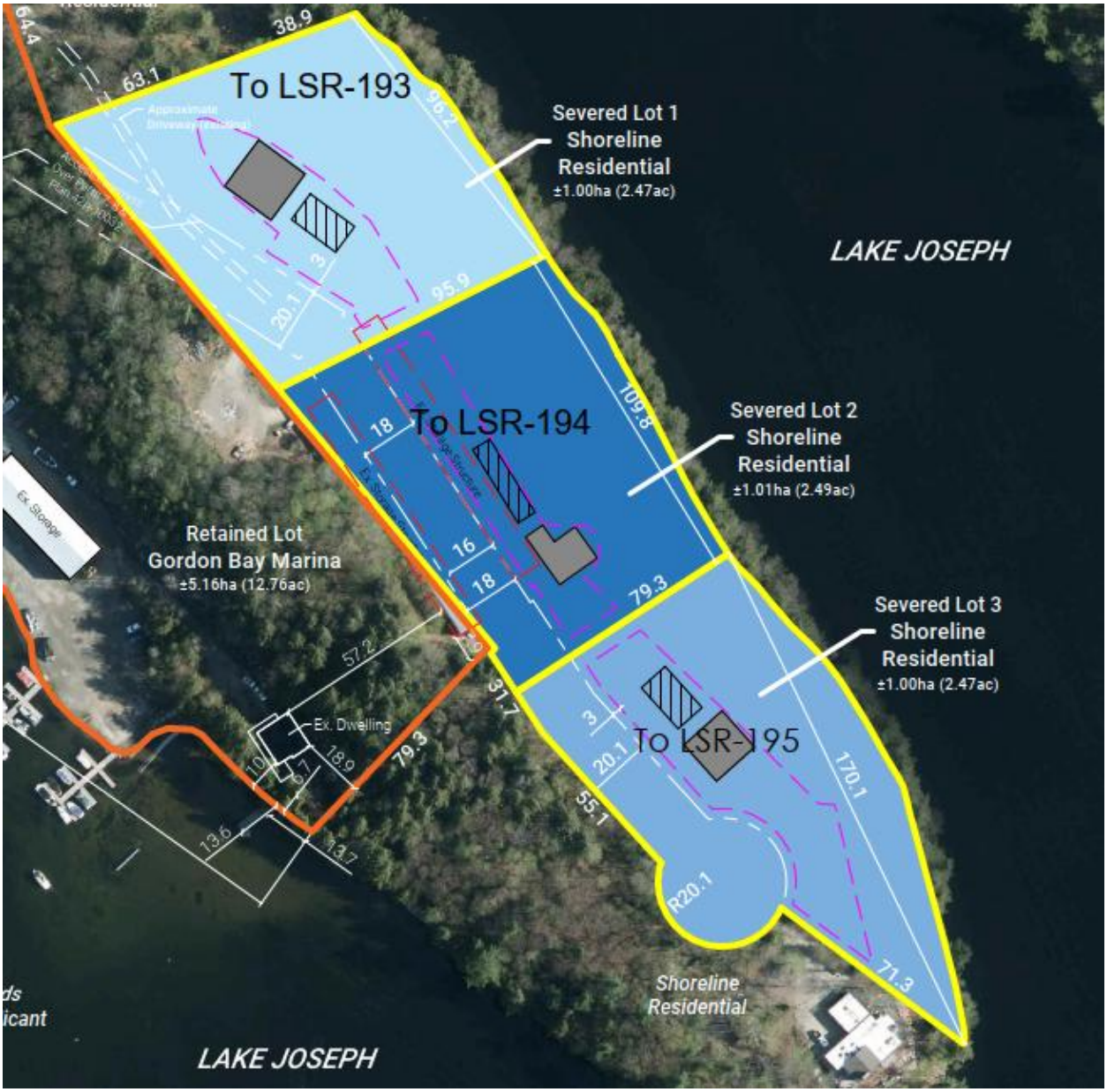
_____
Craig Jeffery
Clerk

By signing below, I Mayor MacDiarmid will not exercise the power to veto this by-law.

_____ _____
Date Signature

Schedule B to Staff Report PL-2026-111

THE CORPORATION OF THE TOWNSHIP OF SEGUIN
By-law No. 2026-087 Schedule "A"
HUMPHREY CON 5 PT LOT 34 PT LOC CL8252 PT SHORE RD ALLOW PT BED LAKE JOSEPH RP 42R7651 PARTS 1 TO 9 RP 49R9018 PARTS 1 AND 3 TO 5; SEGUIN
Zoning By-law 2006-125 - Schedule A – Map #25



Schedule B to Staff Report PL-2026-111

THE CORPORATION OF THE TOWNSHIP OF SEGUIN
SCHEDULE "B"
TO BY-LAW NO. 2026-087

Amendment to Table 6.4 of Section 6.4, Residential Zones – Exceptions

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6
Exception Number	Additional Permitted Uses	Only Uses Permitted	Uses Prohibited	Special Zone Requirements	Other Special Provisions
LSR-193				Section 6.3, Table 6.2: - Minimum Front Yard Setback for a Dwelling Unit, Guest Cabin, or Garage – 40 metres	Development shall be subject to site plan control, pursuant to Section 41 of the Planning Act, to implement the following: - the recommendations of the RiverStone Environmental Solutions Inc. Environmental Impact Study, dated April 2026; including, but not limited to, development envelopes, geotechnical, grading and vegetation removal restrictions, pathway and shoreline development restrictions, stormwater management and construction mitigation measures. - The recommendations of the Kenozha Bay Company Shoreline Accessibility Assessment, dated April 8, 2026, including access routes and shoreline development locations. • if applicable, the owner submit a Record of Site Condition to the satisfaction of the approval authority. The lands are subject to a 51(26) agreement under the Planning Act to: *a. Establish appropriate development envelopes; and,*

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6
Exception Number	Additional Permitted Uses	Only Uses Permitted	Uses Prohibited	Special Zone Requirements	Other Special Provisions
					b. Restrict vegetation removals and tree clearing outside of the development envelopes.
LSR-194				Section 6.3, Table 6.2: - Minimum Front Yard Setback for a Dwelling Unit, Guest Cabin, or Garage – 30 metres	Development shall be subject to site plan control, pursuant to Section 41 of the Planning Act, to implement the following: - the recommendations of the RiverStone Environmental Solutions Inc. Environmental Impact Study, dated April 2026; including, but not limited to, development envelopes, geotechnical, grading and vegetation removal restrictions, pathway and shoreline development restrictions, stormwater management and construction mitigation measures. - The recommendations of the Kenozha Bay Company Shoreline Accessibility Assessment, dated April 8, 2026, including access routes and shoreline development locations. • if applicable, the owner submit a Record of Site Condition to the satisfaction of the approval authority.

Column 1 Exception Number	Column 2 Additional Permitted Uses	Column 3 Only Uses Permitted	Column 4 Uses Prohibited	Column 5 Special Zone Requirements	Column 6 Other Special Provisions
					The lands are subject to a 51(26) agreement under the Planning Act to: a. *Establish appropriate development envelopes; and,* b. *Restrict vegetation removals and tree clearing outside of the development envelopes.*
LSR-195				Section 6.3, Table 6.2: - Minimum Front Yard Setback for a Dwelling Unit, Guest Cabin, or Garage – 23 metres	Development shall be subject to site plan control, pursuant to Section 41 of the Planning Act, to implement the following: - the recommendations of the RiverStone Environmental Solutions Inc. Environmental Impact Study, dated April 2026; including, but not limited to, development envelopes, geotechnical, grading and vegetation removal restrictions, pathway and shoreline development restrictions, stormwater management and construction mitigation measures. - The recommendations of the Kenozha Bay Company Shoreline Accessibility Assessment, dated April 8, 2026, including access routes and shoreline development locations. • if applicable, the owner submit a Record of Site Condition to the satisfaction of the approval authority.

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6
Exception Number	Additional Permitted Uses	Only Uses Permitted	Uses Prohibited	Special Zone Requirements	Other Special Provisions
					The lands are subject to a 51(26) agreement under the Planning Act to: a. *Establish appropriate development envelopes; and,* b. *Restrict vegetation removals and tree clearing outside of the development envelopes.*

Schedule C to Staff Report PL-2026-111

THE CORPORATION OF THE
TOWNSHIP OF SEGUIN

COUNCIL DECISION re: CONSENT APPLICATION

TAKE NOTICE THAT the Council for The Corporation of the Township of Seguin considered the following Application for consent under Section 53 of the Planning Act, R.S.O. 1990, c. P.13.

SUBJECT:	Consent Application B-2026-009/010/011-H
Owner:	Maple Leaf Marinas
Agent:	Morgan Planning & Development
Location:	*HUMPHREY CON 5 PT LOT 34 PT LOC CL8252 PT SHORE RD ALLOW PT BED LAKE JOSEPH RP 42R7651 PARTS 1 TO 9 RP 49R9018 PARTS 1 AND 3 TO 5; SEGUIN*
Civic Address:	55A Hatherley Rd
Assessment #:	4903-010-005-09800

THE PURPOSE AND EFFECT of the Consent is to create three new lots.

Lot #1 to be Severed
Area: 2.47 hectares +/-
Frontage: 96 metres +/-

Lot #2 to be Severed
Area: 1 hectare +/-
Frontage: 109 metres +/-

Lot #3 to be Severed
Area: 1 hectare +/-
Frontage: 170 metres +/-

LOCATION: Geographic Township of Humphrey

DECISION: PROVISIONAL APPROVAL
DATE: October 19, 2026

THE REASONS for Council's Decision are:

Given that the Minister of Municipal Affairs and Housing has delegated approval authority under Section 53 of the Planning Act to the Council, the Council is satisfied that the proposed Consent under Section 53 of the Planning Act is consistent with the 2024 Provincial Planning Statement, conforms to the Township's Official Plan, has regard to the regulations of the Zoning By-Law 2006-125, will provide for the orderly

development of the Township, and does not fall under the exclusive consideration of Section 51 of the Planning Act.

CONDITIONS:

The Township's Director of Planning shall not give Final Approval and shall not issue a Certificate regarding Consents B-2026-009/010/011-H (Maple Leaf Marinas) until the Owner satisfies the following conditions of Provisional Approval.

If the Owner fails to satisfy the condition(s) of Provisional Approval as set out herein on or before the of , 2028, then this Provisional Approval shall lapse per Subsection 53(41) of the Planning Act.

That Consent Applications B-2026-009/010/011-H (Maple Leaf Marinas) be Provisionally Approved, subject to the Township's standard conditions of approval, including but not limited to the following conditions, and that this approval applies to the lands described below and as illustrated in Appendix I to these conditions of approval:

1. That this approval applies, described as follows:

	Frontage (m)+/-	Area (ha)+/-
Lot 1 B-2026-009-H	96 metres	1 hectare
Lot 2 B-2026-010-H	109 metres	1.01 hectares
Lot 3 B-2026-011-H	170 metres	1 hectares
Retained Lot	-	5.16 hectares

2. The owner shall have delivered to the Planning Official the following:

   (i) A plan of survey prepared by an Ontario Land Surveyor (electronic version in PDF format) indicating the parcel(s) to be conveyed, including all rights-of-way to each parcel (if any). All dimensions are to be provided in metric units.

   (ii) Three hard copies in registrable form of the document conveying the severed parcel(s) so the final consent may be endorsed thereon by the Planning Official.

3. That the Deed Stamping and Review Fee of $160.00 per deed with respect to this application shall have been paid for by the applicant.

4. That all Municipal taxes to date shall be paid in full.

5. That all Township fees and disbursements (legal, engineering, planning), if any, incurred by the Township with respect to these applications shall be paid for by the owner.

6. A payment in lieu of a parkland dedication for the severed parcels shall be paid in accordance with Section 51.1 of the Planning Act, acceptable to the Township of Seguin in cash or certified cheque.

7. Written confirmation from the approval authority that the severed parcels are satisfactory for the installation of a septic system for an individual dwelling.

8. That the lands be rezoned to ensure compliance with the Zoning By-law.

9. Confirmation from a hydrogeologist or qualified professional that the severed lots have sufficient quality and quantity of potable water.

10. The applicant shall provide a right-of-way over the retained lands in favour of the severed lots.

11. That any commercial structures on the severed lots be removed, including the existing storage buildings identified on Appendix "I".

12. That the property owner enters into a Consent Agreement with the Township pursuant to Section 51 (26) of the Planning Act in order to:
    a. establish and identify the approved development envelopes for the subject lands per the submitted Environmental Impact Study completed by Riverstone, dated April 2026, RS#2024-066;
    b. identify vegetation protection areas outside the approved development envelopes, informed by the approved Environmental Impact Study completed by Riverstone, dated April 2026, RS#2024-066;
    c. prohibit the injury, destruction, removal or clearing of trees and vegetation within the vegetation protection areas, except where expressly authorized by the Agreement or approved in writing by the Township; and
    d. include provisions respecting permitted exceptions, tree protection, restoration or replacement planting, Township inspection rights, remedial work, indemnification, enforcement, and the binding effect of the Agreement upon the Owner and successors in title.

The last date for filing a notice of appeal to the Ontario Land Tribunal of this Decision is the day of , 2026.

Take notice that an appeal to the Ontario Land Tribunal may be made by filing a notice of appeal with the Clerk either via the Ontario Land Tribunal e-file service (first-time users will need to register for a My Ontario Account) at https://olt.gov.on.ca/e-file-

service by selecting Seguin Township as the Approval Authority or by email to info@seguin.ca or by mail to 5 Humphrey Drive, Seguin ON, P2A 2W8 no later than 4:30 p.m. on the day of , 2026. The filing of an appeal after 4:30 p.m., in person or electronically, will be deemed to have been received the next business day. The notice of appeal must set out the reasons for the appeal and must be accompanied by the fee required by the Ontario Land Tribunal. The fee can be paid online through e-file or by certified cheque/money order to the Minister of Finance, Province of Ontario.

This application is also subject to Official Plan Amendment 2026-001-H and Zoning By-law Amendment R-2026-014-H.

All written and oral public input was taken into consideration when the merits of this Planning Act application were determined, with appropriate measures being included as conditions of approval where required as part of the decision of the approval authority.

You will be entitled to receive notice of any changes to the conditions of the provisional consent if you have made a written request to be notified of changes to the conditions of the provisional consent.

Mayor/Clerk Initials	

CERTIFICATION

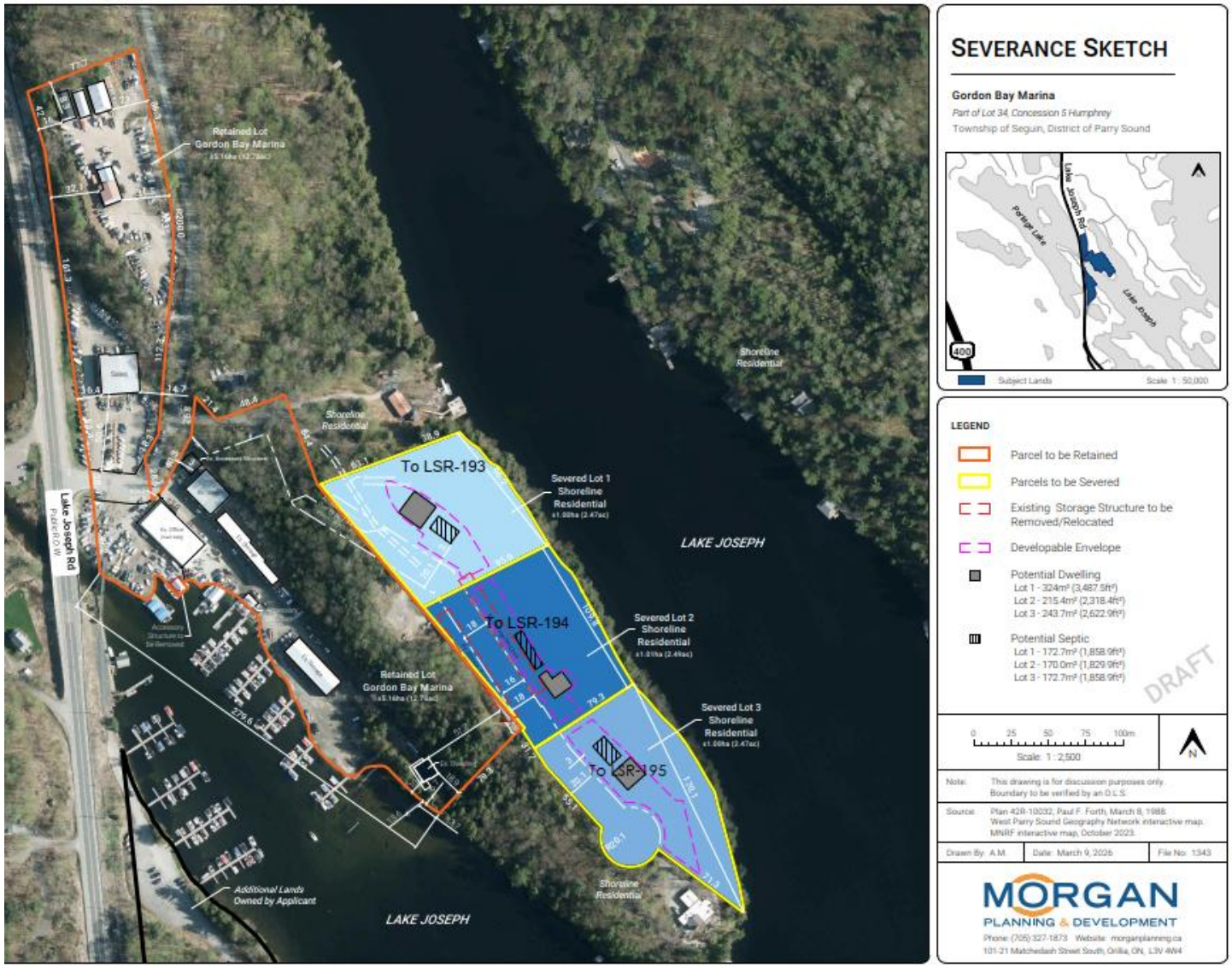
I, Taylor Elgie, Director of Planning for The Corporation of the Township of Seguin, do hereby certify that the foregoing is a correct copy of the Decision with respect to the above-noted Application.

Dated this _____ day of _____, 2026.

_____
Taylor Elgie, MCIP, RPP
Director of Planning

Seguin Municipal Building
5 Humphrey Drive,
Seguin, ON. P2A 2W8

Appendix I


SEVERANCE SKETCH
Gordon Bay Marina
Part of Lot 34, Concession 5 Humphrey
Township of Seguin, District of Parry Sound
Lake Joseph Rd
Portage Lake
Lake Joseph
400
Subject Lands
Scale: 1 : 50,000
LEGEND
Parcel to be Retained
Parcels to be Severed
Existing Storage Structure to be Removed/Relocated
Developable Envelope
Potential Dwelling
Lot 1 - 324m² (3,487.5ft²)
Lot 2 - 215.4m² (2,318.4ft²)
Lot 3 - 243.7m² (2,622.9ft²)
Potential Septic
Lot 1 - 172.7m² (1,858.9ft²)
Lot 2 - 170.0m² (1,829.9ft²)
Lot 3 - 172.7m² (1,858.9ft²)
DRAFT
0 25 50 75 100m
Scale: 1 : 2,500
N
Note: This drawing is for discussion purposes only. Boundary to be verified by an O.L.S.
Source: Plan 42R-10032, Paul F. Forth, March 8, 1988. West Parry Sound Geography Network interactive map. MNRF interactive map, October 2023.
Drawn By: A.M. Date: March 9, 2026 File No: 1343
MORGAN
PLANNING & DEVELOPMENT
Phone: (705) 327-1873 Website: morganplanning.ca
101-21 Matchedash Street South, Orillia, ON, L3V 4N4
Retained Lot
Gordon Bay Marina
±5.16ha (12.75ac)
To LSR-193
Severed Lot 1
Shoreline Residential
±1.00ha (2.47ac)
To LSR-194
Severed Lot 2
Shoreline Residential
±1.01ha (2.49ac)
To LSR-195
Severed Lot 3
Shoreline Residential
±1.00ha (2.47ac)
Retained Lot
Gordon Bay Marina
±5.16ha (12.75ac)
Shoreline Residential
Shoreline Residential
Shoreline Residential
LAKE JOSEPH
LAKE JOSEPH
Lake Joseph Rd
Additional Lands Owned by Applicant

Seguin Township
Financial Update – September 30, 2026
(unaudited)

Highlights:

We are currently projecting a year end surplus of $120,537, essentially unchanged since the August 15 projection of $119,232.

Tax Arrears:

Total outstanding Tax Arrears as of September 30, 2026, amounted to $3,064,687 compared to $2,806,574 on the same date in 2025. This represents a 9% increase, which is up slightly from the August 15 increase. This is no longer an increase consistent with the actual tax rate increase, and staff will continue to monitor the arrears closely until the end of the year.

Capital and Reserves:

Capital projects continue, with $3,097,985 or 49.3% of the $6,283,203 total budget spent or committed. As previously noted, the bulk of the 2026 expenditure is for vehicles and equipment. The year to date summary of expenditures by functional area and project is included with this report. Staff will be a in a position to start forecasting carryforwards in the next financial update.

Activity in the Reserves and Reserve Funds has been minimal, including investment income and a handful of SRA/Parkland deposits. A year to date summary of that activity is included with this report.

Respectfully submitted,

Michele C. Fraser, BA, MBA, CPA, CA
Chief Financial Officer and Treasurer

TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET - OPERATING FUND SUMMARY

		2026 Budget	YTD 9/30/2026	Projected BOY to 12/31/2026	Projected 12/31/2026	Variance
Revenue						
Taxation	Final Tax Levy	$ (17,163,609.94)	$ (18,806,867.04)	$ 1,642,625.00	$ (17,164,242.04)	$ 632.10
	Supplementaries	$ (175,000.00)	$ (241,854.20)	$ (25,000.00)	$ (266,854.20)	$ 91,854.20
	Tax Writeoffs	$ 25,000.00	$ 28,830.06	$ (3,500.00)	$ 25,330.06	$ (330.06)
	Payments in Lieu	$ (113,992.34)	$ (77,713.79)	$ (36,275.00)	$ (113,988.79)	$ (3.55)
Grants	OMPF	$ (2,515,100.00)	$ (1,886,325.00)	$ (628,775.00)	$ (2,515,100.00)	$ -
	POA	$ (10,000.00)	$ -	$ -	$ -	$ (10,000.00)
	Recycling	$ (100,000.00)	$ (71,818.47)	$ (30,000.00)	$ (101,818.47)	$ 1,818.47
	Small Water Grant	$ (12,260.00)	$ (9,197.00)	$ (3,063.00)	$ (12,260.00)	$ -
	Other Grants	$ (83,663.00)	$ (49,041.06)	$ (43,620.00)	$ (92,661.06)	$ 8,998.06
User Fees	Administration	$ (25,000.00)	$ (29,253.97)	$ (1,000.00)	$ (30,253.97)	$ 5,253.97
	Building and Bylaw	$ (629,070.00)	$ (577,496.31)	$ (75,000.00)	$ (652,496.31)	$ 23,426.31
	Fire	$ (132,550.00)	$ (155,718.40)	$ 6,200.00	$ (149,518.40)	$ 16,968.40
	911	$ (1,500.00)	$ (1,905.00)	$ (140.00)	$ (2,045.00)	$ 545.00
	Roads	$ (6,000.00)	$ (19,806.68)	$ 13,000.00	$ (6,806.68)	$ 806.68
	Waste Management	$ (115,000.00)	$ (51,732.33)	$ (65,000.00)	$ (116,732.33)	$ 1,732.33
	Cemetery	$ (27,000.00)	$ (30,944.60)	$ (3,500.00)	$ (34,444.60)	$ 7,444.60
	Parks and Recreation	$ (374,500.00)	$ (250,225.87)	$ (135,000.00)	$ (385,225.87)	$ 10,725.87
	Planning	$ (130,193.00)	$ (161,186.00)	$ (5,000.00)	$ (166,186.00)	$ 35,993.00
Investment Income	Interest	$ (100,000.00)	$ (35,916.91)	$ (15,000.00)	$ (50,916.91)	$ (49,083.09)
	Airport/CoC Loan	$ (150,000.00)	$ -	$ (135,000.00)	$ (135,000.00)	$ (15,000.00)
Penalty & Interest on Taxes		$ (215,000.00)	$ (241,852.35)	$ (30,000.00)	$ (271,852.35)	$ 56,852.35
		$ (22,054,438.28)	$ (22,670,230.14)	$ 426,952.00	$ (22,243,278.14)	$ 188,839.86
Expenditures						
Committees		$ 18,500.00	$ 5,660.00	$ 10,000.00	$ 15,660.00	$ 2,840.00
Council		$ 298,658.50	$ 219,235.83	$ 79,425.00	$ 298,660.83	$ (2.33)
Administration/Treasury		$ 2,385,643.39	$ 1,843,482.47	$ 535,000.00	$ 2,378,482.47	$ 7,160.92
Clerk's Department		$ 394,855.00	$ 292,728.73	$ 102,000.00	$ 394,728.73	$ 126.27
Election		$ -	$ 22,998.96	$ -	$ 22,998.96	$ (22,998.96)
Fire		$ 993,480.72	$ 763,921.70	$ 228,000.00	$ 991,921.70	$ 1,559.02
Building		$ 748,616.00	$ 534,287.61	$ 214,000.00	$ 748,287.61	$ 328.39
Bylaw Enforcement		$ 392,610.00	$ 323,742.11	$ 68,900.00	$ 392,642.11	$ (32.11)
Police Services		$ 1,405,747.34	$ 809,697.64	$ 587,848.00	$ 1,397,545.64	$ 8,201.70
Climate Change/Water Quality		$ 95,329.00	$ 66,305.93	$ 29,000.00	$ 95,305.93	$ 23.07
Roads		$ 4,479,348.00	$ 3,700,197.31	$ 883,000.00	$ 4,583,197.31	$ (103,849.31)
Waste Management		$ 1,344,625.00	$ 1,377,549.95	$ 185,000.00	$ 1,562,549.95	$ (217,924.95)
Health Services		$ 1,548,958.50	$ 1,161,136.23	$ 388,075.00	$ 1,549,211.23	$ (252.73)
Cemetery		$ 54,038.00	$ 50,999.52	$ 3,000.00	$ 53,999.52	$ 38.48
DSSAB		$ 1,800,719.00	$ 1,369,832.40	$ 430,887.00	$ 1,800,719.40	$ (0.40)
Belvedere Heights		$ 361,090.00	$ 361,090.00	$ -	$ 361,090.00	$ -
Parks and Recreation		$ 2,069,046.75	$ 1,666,357.94	$ 402,000.00	$ 2,068,357.94	$ 688.81
Libraries		$ 385,307.00	$ 300,000.00	$ 85,307.00	$ 385,307.00	$ -
Museums		$ 38,974.00	$ 34,861.69	$ 3,500.00	$ 38,361.69	$ 612.31
Planning		$ 791,115.00	$ 571,119.52	$ 220,000.00	$ 791,119.52	$ (4.52)
Economic Development, incl Airport		$ 69,112.34	$ 51,274.00	$ 17,840.00	$ 69,114.00	$ (1.66)
		$ 19,675,773.54	$ 15,526,479.54	$ 4,472,782.00	$ 19,999,261.54	$ (323,488.00)
Reserve Transfers						
Transfer to Reserves - Capital		$ 2,433,439.55	$ -	$ 2,201,439.00	$ 2,201,439.00	$ 232,000.55
Transfer to(from) Reserves - Building Permit Fees		$ (114,774.81)	$ -	$ (114,774.81)	$ (114,774.81)	$ -
Transfer from Reserves - Election		$ -	$ -	$ (22,998.96)	$ (22,998.96)	$ 22,998.96
Transfer to Reserves - Operating		$ 110,000.00	$ -	$ 110,000.00	$ 110,000.00	$ -
		$ 2,428,664.74	$ -	$ 2,173,665.23	$ 2,173,665.23	$ 254,999.51
Opening Surplus		$ (50,000.00)	$ (50,185.87)	$ -	$ (50,185.87)	$ 185.87
		$ -	$ (7,193,936.47)	$ 7,073,399.23	$ (120,537.24)	$ 120,537.24

TOWNSHIP OF SEGUIN **COUNCIL AND COMMITTEES**
2026 AMENDED OPERATING BUDGET

	2026 Budget	Actual to 9/30/2026	Percentage Spent
Committees:			
All	$ 18,500.00	$ 5,660.00	30.59%
	$ 18,500.00	$ 5,660.00	30.59%
Council			
Miscellaneous	$ 31,500.00	$ 14,791.20	46.96%
Mayor	$ 47,758.50	$ 37,095.20	77.67%
Ward 1	$ 38,150.00	$ 27,879.40	73.08%
Ward 2	$ 36,250.00	$ 27,879.40	76.91%
Ward 3	$ 36,250.00	$ 27,879.40	76.91%
Ward 4	$ 36,250.00	$ 27,879.40	76.91%
Ward 5	$ 36,250.00	$ 26,485.43	73.06%
Ward 6	$ 36,250.00	$ 29,346.40	80.96%
	$ 298,658.50	$ 219,235.83	73.41%
	$ 317,158.50	$ 224,895.83	70.91%

TOWNSHIP OF SEGUIN **ADMINISTRATION/TREASURY**
2026 AMENDED OPERATING BUDGET

	2026 Budget	Actual to 9/30/2026	Percentage Spent
Wages	$ 1,105,000.00	$ 848,625.97	76.80%
Benefits	$ 295,900.00	$ 243,158.23	82.18%
Supplies	$ 16,500.00	$ 9,816.49	59.49%
Mileage	$ 3,000.00	$ -	0.00%
Printing and Advertising	$ 6,750.00	$ 2,665.26	39.49%
Computer Support and Upgrade	$ 135,000.00	$ 56,511.42	41.86%
Insurance	$ 147,118.00	$ 135,897.96	92.37%
Travel, Conferences and Courses	$ 29,500.00	$ 14,906.42	50.53%
Memberships and Subscriptions	$ 15,000.00	$ 16,323.54	108.82%
Postage	$ 20,300.00	$ 18,940.45	93.30%
Audit and Legal	$ 40,000.00	$ 33,796.50	84.49%
Consulting	$ 145,000.00	$ 79,815.31	55.05%
Office Equipment	$ 29,950.00	$ 14,981.27	50.02%
Communications	$ 15,000.00	$ 8,549.28	57.00%
Land purchase	$ -	$ -	
Municipal Office:			
Heating and Hydro	$ 32,500.00	$ 23,274.00	71.61%
Cleaning and Maintenance	$ 28,500.00	$ 21,096.15	74.02%
Telephone	$ 22,000.00	$ 20,027.63	91.03%
Financial Expenses:			
Bank charges and Interest	$ 5,250.00	$ 4,221.19	80.40%
Penalty and A/R writeoffs	$ 2,500.00	$ -	0.00%
MPAC	$ 290,875.39	$ 290,875.40	100.00%
	$ 2,385,643.39	$ 1,843,482.47	77.27%

TOWNSHIP OF SEGUIN **FIRE DEPARTMENT**

2026 AMENDED OPERATING BUDGET

	2026 Budget	Actual to 9/30/2026	Percentage Spent
Wages	$ 314,800.00	$ 223,771.35	71.08%
Benefits	$ 111,150.00	$ 83,818.81	75.41%
Volunteer Firefighters	$ 159,000.00	$ 132,199.25	83.14%
Supplies	$ 14,500.00	$ 8,551.40	58.98%
Clothing and Uniforms expense	$ 28,200.00	$ 20,393.06	72.32%
Mileage	$ 4,000.00	$ 922.70	23.07%
Shipping	$ 1,000.00	$ 111.77	11.18%
Dispatch and Telephone	$ 11,350.00	$ 3,187.14	28.08%
Printing and Advertising	$ 1,300.00	$ -	0.00%
Computer Support and Upgrade	$ 5,000.00	$ 56.26	1.13%
Insurance	$ 81,692.00	$ 81,692.44	100.00%
Travel, Conferences and Courses	$ 22,800.00	$ 15,399.28	67.54%
Memberships and Subscriptions	$ 1,100.00	$ 1,069.33	97.21%
Mutual Aid	$ -	$ -	
Miscellaneous Equipment	$ 10,500.00	$ 11,096.24	105.68%
Communication and Radios	$ 20,000.00	$ 9,586.37	47.93%
Rose Point Fire Protection	$ 14,000.00	$ 12,639.95	90.29%
Fire Prevention	$ 6,000.00	$ 5,528.64	92.14%
911, including levy	$ 10,288.72	$ 5,853.73	56.89%
Health and Safety	$ 3,500.00	$ -	0.00%
SCBA Testing	$ 5,000.00	$ 4,166.41	83.33%
Christie Fire Station	$ 16,050.00	$ 10,312.77	64.25%
Foley 1 Fire Station	$ 23,000.00	$ 10,549.72	45.87%
Foley 2 Fire Station	$ 6,000.00	$ 1,124.66	18.74%
Humphrey Fire Station	$ 31,350.00	$ 31,451.14	100.32%
Rosseau Fire Station	$ 17,900.00	$ 9,976.64	55.74%
Vehicles: Fuel	$ 19,000.00	$ 16,935.54	89.13%
Vehicle Repairs	$ 55,000.00	$ 63,527.10	115.50%
	$ 993,480.72	$ 763,921.70	76.89%

BYLAW ENFORCEMENT AND OPP

Wages	$ 244,185.00	$ 197,901.43	81.05%
Benefits	$ 80,925.00	$ 63,615.81	78.61%
Supplies	$ 15,000.00	$ 5,405.00	36.03%
Advertising	$ 1,000.00	$ -	0.00%
Answering Service	$ 5,000.00	$ 5,851.22	117.02%
Legal and Contract Services	$ 13,500.00	$ -	0.00%
Animal Control	$ 22,000.00	$ 36,292.68	164.97%
Vehicles	$ 11,000.00	$ 14,675.97	133.42%
OPP contract	$ 1,405,747.34	$ 809,697.64	57.60%
	$ 1,798,357.34	$ 1,133,439.75	63.03%

TOWNSHIP OF SEGUIN **BUILDING DEPARTMENT**
2026 AMENDED OPERATING BUDGET

	2026 Budget	Actual to 9/30/2026	Percentage Spent
Wages	$ 471,000.00	$ 331,416.66	71.12%
Benefits	$ 148,890.00	$ 96,777.61	64.73%
Supplies	$ 6,750.00	$ 10,213.24	151.31%
Clothing expense	$ 3,200.00	$ -	0.00%
Telephone	$ 1,200.00	$ 2,281.65	190.14%
Printing and Advertising	$ 1,250.00	$ -	0.00%
Computer Support and Upgrade	$ 17,000.00	$ 24,880.54	150.79%
Insurance	$ 44,396.00	$ 54,704.63	128.15%
Travel, Conferences and Courses	$ 19,750.00	$ 4,360.07	22.08%
Memberships and Subscriptions	$ 3,750.00	$ 1,777.52	47.40%
Legal, including searches	$ 17,000.00	$ 2,315.58	13.62%
Vehicles:			
Fuel	$ 6,500.00	$ 2,648.00	40.74%
Repairs, including licences	$ 7,930.00	$ 2,912.11	36.72%
	$ 748,616.00	$ 534,287.61	72.00%

WATER QUALITY

Wages & Benefits	$ 29,560.00	$ 25,801.54	90.34%
Supplies	$ 50,269.00	$ 40,269.94	114.34%
Vehicle	$ 12,500.00	$ -	0.00%
Courses	$ 3,000.00	$ 234.45	7.82%
	$ 95,329.00	$ 66,305.93	83.64%

TOWNSHIP OF SEGUIN **ROADS DEPARTMENT**
2026 AMENDED OPERATING BUDGET

	2026 Budget	Actual to 9/30/2026	Percentage Spent
Wages	$ 1,313,000.00	$ 969,626.19	73.85%
Benefits	$ 404,770.00	$ 288,972.60	71.39%
Materials:			
Sand and Gravel	$ 395,000.00	$ 374,814.61	94.89%
Culverts	$ 105,000.00	$ 44,109.56	42.01%
Sand and Salt	$ 250,000.00	$ 65,049.39	26.02%
Asphalt and Cold Mix	$ 100,000.00	$ 117,695.92	117.70%
Calcium	$ 155,000.00	$ 187,517.58	120.98%
Blasting	$ 50,000.00	$ 15,264.00	30.53%
Miscellaneous Supplies	$ 48,500.00	$ 39,929.05	82.33%
Equipment Non-owned	$ 505,500.00	$ 268,563.82	53.13%
Safety Devices/Railway Mtce	$ 90,000.00	$ 68,355.96	75.95%
Humphrey Garage	$ 78,300.00	$ 50,364.28	64.32%
Foley Garage	$ 66,500.00	$ 16,384.42	24.64%
Christie Garage	$ 43,175.00	$ 42,624.02	98.72%
Street Lighting	$ 31,500.00	$ 18,092.34	57.44%
Clothing and Uniforms expense	$ 13,200.00	$ 7,253.45	54.95%
Mileage	$ 6,000.00	$ 445.72	7.43%
Shipping	$ 500.00	$ -	0.00%
Dispatch and Telephone	$ 5,500.00	$ 6,475.86	117.74%
Printing and Advertising	$ 2,500.00	$ 555.42	22.22%
Insurance	$ 221,978.00	$ 225,033.92	101.38%
Travel, Conferences and Course	$ 49,500.00	$ 43,607.26	88.10%
Memberships and Subscriptions	$ 6,000.00	$ 5,686.53	94.78%
Legal and Consulting	$ 1,500.00	$ 5,184.68	345.65%
Communication and Radios	$ 1,000.00	$ -	0.00%
Roads Vehicles	$ 535,425.00	$ 838,590.73	156.62%
	$ 4,479,348.00	$ 3,700,197.31	82.61%

TOWNSHIP OF SEGUIN **WASTE MANAGEMENT**
2026 AMENDED OPERATING BUDGET

	2026 Budget	Actual to 9/30/2026	Percentage Spent
Wages	$ 315,700.00	$ 215,626.38	68.30%
Benefits	$ 96,380.00	$ 68,561.94	71.14%
Supplies	$ 12,500.00	$ 4,391.52	35.13%
Printing and Advertising	$ 1,500.00	$ -	0.00%
Travel, Conferences and Courses	$ 4,500.00	$ -	0.00%
Computer Support and Upgrade	$ 500.00	$ -	0.00%
Memberships and Subscriptions	$ 2,000.00	$ 4,927.45	246.37%
Free Waste Days	$ 15,000.00	$ 10,956.26	73.04%
Security Cameras	$ 1,000.00	$ -	0.00%
Foley Transfer Station	$ 8,225.00	$ 2,324.67	28.26%
Christie Landfill Site	$ 163,100.00	$ 168,979.00	103.60%
Turtle Lake Transfer	$ 2,300.00	$ 743.38	32.32%
Recycling	$ -	$ 15,402.41	#DIV/0!
HSW Trucking and Tipping	$ 465,000.00	$ 636,728.13	136.93%
Hazardous Waste	$ 30,000.00	$ 22,407.48	74.69%
Vehicles	$ 126,920.00	$ 111,199.31	87.61%
Transtor Mtce	$ 100,000.00	$ 115,302.02	115.30%
	$ 1,344,625.00	$ 1,377,549.95	102.45%

TOWNSHIP OF SEGUIN
2026 AMENDED OPERATING BUDGET

	2026 Budget	Actual to 9/30/2026	Percentage Spent
HEALTH LEVIES			
Health Unit	$ 145,039.00	$ 108,506.95	74.81%
Ambulance	$ 1,388,840.50	$ 1,037,694.73	74.72%
Rosseau Nursing Stn	$ 15,079.00	$ 14,934.55	99.04%
SOCIAL SERVICES LEVIES			
DSSAB	$ 1,800,719.00	$ 1,369,832.40	76.07%
Belvedere Heights	$ 361,090.00	$ 361,090.00	100.00%
LIBRARIES			
Seguin Library	$ 385,307.00	$ 300,000.00	77.86%
MUSEUMS, FOLEY AG SOC, PK TO PK TRAIL			
Seguin Museum	$ 16,474.00	$ 12,361.69	75.04%
WPS Museum	$ 22,500.00	$ 22,500.00	100.00%

TOWNSHIP OF SEGUIN **CEMETERY**
2026 AMENDED OPERATING BUDGET

	2026 Budget	Actual to 9/30/2026	Percentage Spent
Wages/Labour	$ 30,000.00	$ 28,293.80	94.31%
Benefits	$ -	$ 7,636.49	#DIV/0!
Honorariums	$ -	$ -	
Maintenance	$ 5,696.00	$ 2,733.81	48.00%
Travel, Conferences and Courses	$ 1,100.00	$ -	0.00%
Memberships and Subscriptions	$ 200.00	$ 227.00	113.50%
Advertising	$ 200.00	$ -	0.00%
Misc Contractor Services	$ 14,000.00	$ 9,266.42	66.19%
Insurance	$ 2,842.00	$ 2,842.00	100.00%
Transfer to Reserves	$ -	$ -	
	$ 54,038.00	$ 50,999.52	94.38%

TOWNSHIP OF SEGUIN **COMMUNITY SERVICES**
2026 AMENDED OPERATING BUDGET

	2026 Budget	Actual to 9/30/2026	Percentage Spent
Wages	$ 907,260.00	$ 703,077.68	77.49%
Benefits	$ 287,635.00	$ 213,128.08	74.10%
Miscellaneous Supplies	$ 13,200.00	$ 5,717.31	43.31%
Travel, Conferences and Courses	$ 19,500.00	$ 4,384.37	22.48%
Memberships and Subscriptions	$ 3,500.00	$ 2,851.62	81.47%
Telephone	$ 3,500.00	$ 2,316.12	66.17%
Computer Support & Upgrade	$ 8,000.00	$ 9,670.67	120.88%
Parks, Beaches, Docks and Ballfields	$ 38,500.00	$ 58,406.26	151.70%
Public Water Systems	$ 24,500.00	$ 23,379.08	95.42%
Recreation Committee Grants	$ 5,600.00	$ 5,600.00	100.00%
Donations	$ 59,500.00	$ 52,842.82	88.81%
Programs:			
Recreation	$ 25,000.00	$ 16,527.67	66.11%
Swim program - wages	$ 32,500.00	$ 45,328.46	139.47%
Swim program - benefits	$ 7,500.00	$ 4,597.25	61.30%
Swim programs - supplies	$ 5,500.00	$ 3,945.38	71.73%
Buildings:			
Rosseau CC	$ 49,155.00	$ 34,541.82	70.27%
Matheson Park Bldg	$ 11,453.00	$ 11,643.90	101.67%
Rosseau Field House	$ 3,250.00	$ 3,247.01	99.91%
Foley Comm Centre	$ 46,287.00	$ 45,062.43	97.35%
Humphrey Arena	$ 333,415.75	$ 262,805.71	78.82%
Orrville CC	$ 55,482.00	$ 56,626.66	102.06%
Rosseau Waterfront	$ 57,459.00	$ 53,271.21	92.71%
Humphrey Trail/Barn	$ 3,750.00	$ 2,700.89	72.02%
Vehicles:			
Fuel	$ 24,000.00	$ 26,031.73	108.47%
Repair parts	$ 23,600.00	$ 18,653.81	79.04%
	$ 2,049,046.75	$ 1,666,357.94	81.32%
Trails	$ 20,000.00	$ -	0.00%
	$ 2,069,046.75	$ 1,666,357.94	80.54%

	2026 Budget	Actual to 9/30/2026	Percentage Spent
PLANNING			
Wages	$ 491,665.00	$ 371,416.11	75.54%
Benefits	$ 148,200.00	$ 113,946.91	76.89%
Supplies	$ 3,000.00	$ 728.38	24.28%
Travel, Conferences and Courses	$ 13,000.00	$ 5,367.28	41.29%
Memberships and Subscriptions	$ 5,000.00	$ 857.92	17.16%
Postage and Delivery	$ 250.00	$ -	0.00%
Telephone	$ 1,000.00	$ 642.65	64.27%
Printing and Advertising	$ 1,000.00	$ 864.96	86.50%
Legal, including registrations	$ 25,000.00	$ 18,702.28	74.81%
Computer Support and Upgrades	$ 10,000.00	$ 17,150.00	171.50%
GIS annual maintenance	$ 20,000.00	$ -	0.00%
Consulting/GIS Tech	$ 67,500.00	$ 38,592.91	57.17%
Committee of Adjustment	$ 5,500.00	$ 2,850.12	51.82%
	$ 791,115.00	$ 571,119.52	72.19%
ECONOMIC DEVELOPMENT			
CB&DC Contribution	$ 4,000.00	$ 4,000.00	100.00%
Chamber of Commerce	$ 5,250.00	$ 5,250.00	100.00%
PS Municipal Airport	$ 44,078.28	$ 42,024.00	95.34%
PS Industrial Park	$ 15,784.06	$ -	0.00%
	$ 69,112.34	$ 51,274.00	74.19%

Department	Location	Description		2026	Spent to Date	Remaining Budget	Committed	Costs to Complete	(Over)Under Budget
Cemetery		Mowers	CR	$ 25,000	$ 5,865	$ 19,135	$ -	$ 19,000	$ 135
TOTAL				**$ 25,000**	**$ 5,865**	**$ 19,135**	**$ -**	**$ 19,000**	**$ 135**
Bylaw		Implemet AMPS	CAP	$ 15,000	$ -	$ 15,000	$ -	$ 15,000	$ -
				$ 15,000	**$ -**	**$ 15,000**	**$ -**	**$ 15,000**	**$ -**
Corporate Services		IT Hardware & Software Upgrades	GIS	$ 30,000	$ 3,056	$ 26,944	$ -	$ 26,944	$ (0)
Corporate Services		IT - asyst	GIS	$ 13,000	$ -	$ 13,000	$ -	$ -	$ 13,000
Corporate Services		GIS requirements, including photography	GIS	$ 14,000	$ -	$ 14,000	$ -	$ 14,000	$ -
Corporate Services		Library IT	GIS	$ 10,687	$ -	$ 10,687	$ 10,687	$ -	$ -
Corporate Services		Communications	CAP	$ 22,308	$ 18,905	$ 3,402	$ -	$ -	$ 3,402
Corporate Services		Branding	CAP	$ 20,000	$ -	$ 20,000	$ -	$ 15,000	$ 5,000
Corporate Services		Building Upgrades/Furniture	CAP	$ 55,000	$ 44,630	$ 10,370	$ -	$ 10,370	$ 0
TOTAL				**$ 164,995**	**$ 66,591**	**$ 98,403**	**$ 10,687**	**$ 66,314**	**$ 21,402**
Community Service		Lake Stewardship/Clean Yards education	CAP	$ 5,000	$ -	$ 5,000	$ -	$ 5,000	$ -
Community Service		Water Quality	CAP	$ 15,000	$ -	$ 15,000	$ -	$ 15,000	$ -
Community Service		Accessibility & Energy issues	CAP	$ 23,400	$ -	$ 23,400	$ -	$ 23,400	$ -
Community Service		Web site	CAP	$ 20,600	$ 26,034	$ (5,434)	$ -	$ -	$ (5,434)
Community Service		Signage	CAP	$ 15,000	$ 2,709	$ 12,291	$ -	$ 12,000	$ 291
				$ 79,000	**$ 28,742**	**$ 50,258**	**$ -**	**$ 55,400**	**$ (5,142)**
Facilities	Arena	Capital Improvements	CAP	$ 195,000	$ 88,503	$ 106,497	$ -	$ 106,500	$ (3)
Facilities	Arena	Capital Improvements	DC	$ 300,000	$ -	$ 300,000	$ -	$ -	$ 300,000
Facilities		Replace pickups - Capital Lease	LTD	$ 79,921	$ -	$ 79,921	$ 79,921	$ -	$ -
Facilities		Capital Lease Payments	ER	$ 53,036	$ 21,183	$ 31,853	$ 30,121	$ -	$ 1,732
Facilities		Small equipment and waste stations	CAP	$ 38,300	$ 16,684	$ 21,616	$ -	$ 21,616	$ (0)
Facilities	Museum	General Repairs	CAP	$ 5,000	$ -	$ 5,000	$ -	$ 5,000	$ -
Facilities	Rose Pt Trail	General Upgrades	PR	$ 9,375	$ -	$ 9,375	$ -	$ 9,375	$ -
Facilities	Ballfields	Upgrades	PR	$ 20,100	$ 6,809	$ 13,291	$ -	$ 13,300	$ (9)
Facilities	Various Beaches/Docks	General Upgrades/Boat launches	PR	$ 46,985	$ 37,477	$ 9,508	$ -	$ 9,500	$ 8
Facilities		Park/Playground Equipment	CAP	$ 58,600	$ 42,696	$ 15,904	$ -	$ 15,904	$ 0
Facilities		Park/Playground Equipment	DC	$ 40,000	$ -	$ 40,000	$ -	$ 40,000	$ -
Facilities		P&R Master Plan	CAP	$ 73,950	$ 78,055	$ (4,105)	$ -	$ -	$ (4,105)
Facilities	Rosseau Waterfront and Lighthouse		CAP	$ 20,000	$ -	$ 20,000	$ -	$ 20,000	$ -
Facilities	Rosseau Waterfront		PR	$ 100,500	$ 19,990	$ 80,510	$ -	$ 80,000	$ 510
Facilities	Foley	Ag Hall	CAP	$ 26,375	$ 19,099	$ 7,276	$ -	$ 7,000	$ 276
Facilities	Orrville C.C.	Facility Improvements	CAP	$ 40,000	$ -	$ 40,000	$ -	$ 40,000	$ -

TOWNSHIP OF SEGUIN AMENDED 2026 CAPITAL BUDGET AND YTD ACTUALS 2026 09 30

Department	Location	Description		2026	Spent to Date	Remaining Budget	Committed	Costs to Complete	(Over)Under Budget
Facilities	Ruth Dare Health Clinic	Facility Improvements	CAP	$ 51,400	$ -	$ 51,400	$ -	$ 51,400	$ -
Facilities	Humphrey Trails & Barn	Facility Improvements	PR	$ 5,000	$ 776	$ 4,224	$ -	$ 4,224	$ (0)
Facilities	Rosseau Memorial Hall	Facility Improvements	RMH	$ 526,611	$ 116,911	$ 409,700	$ -	$ 409,700	$ (0)
Facilities	Foley Matheson	Facility Improvements	CAP	$ 8,500	$ -	$ 8,500	$ -	$ 8,500	$ -
Facilities	Foley Matheson Gazebo	Facility Improvements	DC	$ 26,600	$ -	$ 26,600	$ -	$ -	$ 26,600
Facilities	Foley Matheson	Facility Improvements	PR	$ 5,000	$ 915	$ 4,086	$ -	$ 4,086	$ (1)
TOTAL				**$ 1,730,253**	**$ 449,097**	**$ 1,281,156**	**$ 110,042**	**$ 846,105**	**$ 325,009**
Fire		Replace Vehicles	CAP	$ 263,097	$ -	$ 263,097	$ -	$ 263,097	$ -
Fire		Replace Vehicles - Capital Lease	LTD	$ 77,676	$ 14,625	$ 63,051	$ 63,051	$ -	$ 0
Fire		Capital Lease Payments - Car 1	CAP	$ 18,531	$ 13,653	$ 4,878	$ 4,878	$ -	$ (0)
Fire		Replace Marine 19	FR	$ 55,000	$ -	$ 55,000	$ -	$ 55,000	$ -
Fire		Pagers/Towers/Repeaters	CAP	$ 161,350	$ 130,958	$ 30,392	$ -	$ 30,392	$ (0)
Fire		Fire Master Plan	CAP	$ 65,000	$ -	$ 65,000	$ -	$ 65,000	$ -
Fire		Fire Safety Grant	GR	$ 50,132	$ 50,226	$ (94)	$ -	$ -	$ (94)
Fire		Hall upgrades	CAP	$ 93,000	$ 90,101	$ 2,899	$ -	$ 2,900	$ (1)
TOTAL				**$ 783,786**	**$ 299,563**	**$ 484,223**	**$ 67,929**	**$ 416,389**	**$ (95)**
Planning		Official Plan/ZBL Review	OP	$ 50,850	$ 30,973	$ 19,877	$ -	$ 19,900	$ (23)
Planning		OLT Appeals/Legal Fees	LR	$ 75,000	$ 16,729	$ 58,271	$ -	$ 58,200	$ 71
TOTAL				**$ 125,850**	**$ 47,701**	**$ 78,149**	**$ -**	**$ 78,100**	**$ 49**
Public Works	Vehicle Replacement	Replace VR 39	ER	$ 42,047	$ 44,658	$ (2,611)	$ -	$ -	$ (2,611)
Public Works	Vehicle Replacement	Replace VR 39 - Capital Lease LTD	LTD	$ 123,669	$ 90,232	$ 33,437	$ 33,437	$ -	$ 0
Public Works	Vehicle Replacement	Replace VR 39 - Capital Lease payments	ER	$ 23,300	$ 13,338	$ 9,962	$ 9,960	$ -	$ 2
Public Works	Vehicle Replacement	Replace trucks	DC	$ 130,960	$ 131,372	$ (412)	$ -	$ -	$ (412)
Public Works	Vehicle Replacement	Replace plow trucks - down payment	ER	$ 130,960	$ 131,372	$ (412)	$ -	$ -	$ (412)
Public Works	Vehicle Replacement	Replace plow trucks - Capital Lease LTD	LTD	$ 563,940	$ 566,684	$ (2,744)	$ -	$ -	$ (2,744)
Public Works	Vehicle Replacement	Capital Lease Payments - plow trucks	ER	$ 145,400	$ 48,387	$ 97,013	$ 97,000	$ -	$ 13
Public Works	Vehicle Replacement	New Water Tank	ER	$ 60,000	$ 49,343	$ 10,657	$ -	$ -	$ 10,657
		Roller for Grader	ER	$ 45,000	$ 40,438	$ 4,562	$ -	$ -	$ 4,562
Public Works	Capital Maintenance	Emergency Repairs/Small Equipment	ER	$ 60,000	$ 11,411	$ 48,589	$ -	$ 48,589	$ 0
Public Works	Roads Strategy	Line Painting	CAP	$ 75,000	$ 67,336	$ 7,664	$ -	$ 7,500	$ 164
Public Works	Roads Strategy	Road Reconstruction - Star Lake Road	DC	$ 300,000	$ -	$ 300,000	$ -	$ -	$ 300,000
Public Works	Roads Strategy - amende	As reported RD-2025-004	CAP	$ 239,216	$ 195,076	$ 44,140	$ -	$ 44,000	$ 140
Public Works	Roads Strategy - amende	Turtle Lake Road - NORDS	GR	$ 232,000	$ 226,818	$ 5,182	$ -	$ 5,180	$ 2
Public Works	Roads Strategy	Special projects/Crack Sealing	CAP	$ 85,000	$ 1	$ 84,999	$ -	$ 84,999	$ (0)
Public Works	Roads Strategy	Overlay	CAP	$ 64,000	$ 4,750	$ 59,250	$ -	$ 59,250	$ 0
Public Works	Roads Strategy	Bridges	CAP	$ 424,060	$ 29,560	$ 394,500	$ -	$ 394,500	$ 0
Public Works		Resurfacing funded by Gas Tax	CAP	$ (334,700)	$ -	$ (334,700)	$ -	$ (334,700)	$ -

TOWNSHIP OF SEGUIN AMENDED 2026 CAPITAL BUDGET AND YTD ACTUALS 2026 09 30

Department	Location	Description		2026	Spent to Date	Remaining Budget	Committed	Costs to Complete	(Over)Under Budget
Public Works		Resurfacing	GT	$ 334,700	$ -	$ 334,700	$ -	$ 334,700	$ -
Public Works		Sidewalk	CAP	$ 40,000	$ -	$ 40,000	$ -	$ 40,000	$ -
Public Works	Roads Strategy	Legal and Survey	CAP	$ 15,000	$ 13,921	$ 1,079	$ -	$ 1,000	$ 79
Public Works		Garages capital repairs	CAP	$ 126,200	$ 8,813	$ 117,387	$ -	$ 117,387	$ (0)
Public Works	Roads Strategy	Engineering Studies	CAP	$ 95,000	$ 68,102	$ 26,898	$ -	$ 26,898	$ (0)
Public Works	Roads Strategy	Guiderails	CAP	$ 30,000	$ 6,233	$ 23,767	$ -	$ 23,767	$ 0
TOTAL				**$ 3,050,752**	**$ 1,747,847**	**$ 1,302,905**	**$ 140,397**	**$ 853,070**	**$ 309,438**
Waste	Vehicle Replacement	Capital Lease payments - compaction trailer	ER	$ 64,467	$ 49,933	$ 14,534	$ 16,644	$ -	$ (2,110)
Waste		Waste Strategy	CAP	$ 140,000	$ 41,636	$ 98,364	$ -	$ 98,364	$ (0)
Waste		Capital maintenance	ER	$ 80,000	$ 8,760	$ 71,241	$ -	$ 71,250	$ (10)
Waste	Christie Landfill Site	Ground Water Monitoring	CAP	$ 24,100	$ 6,550	$ 17,550	$ -	$ 17,550	$ (0)
TOTAL				**$ 308,567**	**$ 106,879**	**$ 201,688**	**$ 16,644**	**$ 187,164**	**$ (2,120)**
	TOTAL CAPITAL PROJECTS			**$ 6,283,203**	**$ 2,752,286**	**$ 3,530,917**	**$ 345,699**	**$ 2,536,542**	**$ 648,676**
TOTALS BY FUNDING SOURCE									
CAPITAL RESERVE			**CAP**	**$ 2,332,287**	**$ 1,014,004**	**$ 1,318,282**	**$ 4,878**	**$ 1,313,594**	**$ (190)**
DEVELOPMENT CHARGES			**DC**	**$ 797,560**	**$ 131,372**	**$ 666,188**	**$ -**	**$ 40,000**	**$ 626,188**
OFFICAL PLAN RESERVE			**OP**	**$ 50,850**	**$ 30,973**	**$ 19,877**	**$ -**	**$ 19,900**	**$ (23)**
IT RESERVE			**GIS**	**$ 67,687**	**$ 3,056**	**$ 64,631**	**$ 10,687**	**$ 40,944**	**$ 13,000**
EQUIPMENT RESERVE			**ER**	**$ 704,210**	**$ 418,823**	**$ 285,387**	**$ 153,725**	**$ 119,839**	**$ 11,823**
GRANTS			**GR**	**$ 282,132**	**$ 277,044**	**$ 5,088**	**$ -**	**$ 5,180**	**$ (92)**
ROSSEAU MEMORIAL HALL			**RMH**	**$ 526,611**	**$ 116,911**	**$ 409,700**	**$ -**	**$ 409,700**	**$ (0)**
GAS TAX RESERVE			**GT**	**$ 334,700**	**$ -**	**$ 334,700**	**$ -**	**$ 334,700**	**$ -**
FIRE RESERVE			**FR**	**$ 55,000**	**$ -**	**$ 55,000**	**$ -**	**$ 55,000**	**$ -**
PARKS RESERVE			**PR**	**$ 186,960**	**$ 65,967**	**$ 120,993**	**$ -**	**$ 120,485**	**$ 508**
CEMETERY RESERVE			**CR**	**$ 25,000**	**$ 5,865**	**$ 19,135**	**$ -**	**$ 19,000**	**$ 135**
LONG TERM DEBT ISSUED - CAPITAL LEASES			**LTD**	**$ 845,206**	**$ 671,541**	**$ 173,665**	**$ 176,409**	**$ -**	**$ (2,744)**
LEGAL RESERVE			**LR**	**$ 75,000**	**$ 16,729**	**$ 58,271**	**$ -**	**$ 58,200**	**$ 71**
	TOTAL CAPITAL PROJECTS			**$ 6,283,203**	**$ 2,752,286**	**$ 3,530,917**	**$ 345,699**	**$ 2,536,542**	**$ 648,676**

TOWNSHIP OF SEGUIN
YEAR ENDING DECEMBER 31, 2026
RESERVES AND RESERVE FUNDS

RESERVES	Opening, 1/1/2026	YTD (Revenue) Expense, 12/31/2026	Source	Transfer from Rev Fund	Transfer to (from) Revenue Fund	Projected Transfer to Capital Fund	Closing, 12/31/26
Working Capital	$ (1,524,907.00)	$ -		$ -	$ -	$ -	$ (1,524,907.00)
Cemetery	$ (59,722.92)	$ -		$ -	$ -	$ 24,864.98	$ (34,857.94)
Museum	$ (3,171.43)	$ -		$ -	$ -	$ -	$ (3,171.43)
Rose Pt Trail	$ (6,920.00)	$ -		$ -	$ -	$ -	$ (6,920.00)
Information Tech	$ (196,413.63)	$ -		$ (80,000.00)	$ -	$ 54,687.20	$ (221,726.43)
Legal	$ (268,593.15)	$ -		$ -	$ -	$ 74,928.67	$ (193,664.48)
Election	$ (55,001.45)	$ -		$ (10,000.00)	$ -	$ -	$ (65,001.45)
Official Plan Review	$ (60,619.09)	$ -		$ (100,000.00)	$ -	$ 50,872.55	$ (109,746.54)
Henvey Comm Contr	$ (128,455.56)	$ (50,000.00)	Henvey	$ -	$ 50,000.00	$ -	$ (128,455.56)
Pool and Wellness Centre	$ (207,055.09)			$ -	$ 97,468.00	$ -	$ (109,587.09)
Firefighter Compensation	$ (142,152.00)	$ -		$ -	$ -	$ -	$ (142,152.00)
Severe Weather	$ (146,616.21)	$ -		$ -	$ -	$ -	$ (146,616.21)
	$ (2,799,627.53)	$ (50,000.00)		$ (190,000.00)	$ 147,468.00	$ 205,353.40	**$ (2,686,806.13)**
RESERVE FUNDS							
Fire	$ (117,188.03)	$ (2,139.30)	Interest	$ (75,000.00)	$ -	$ 55,000.00	$ (139,327.33)
RMH	$ (1,869,068.97)	$ (3,131.92)	Interest	$ -	$ -	$ 526,611.47	$ (1,351,149.20)
		$ (5,559.78)	Donations/Fundraising				
Equipment	$ (404,987.83)	$ (2,287.99)	Interest	$ (431,415.00)	$ -	$ 692,387.12	$ (146,303.70)
Asset Management	$ (672,361.89)	$ (4,266.69)	Interest	$ (446,890.00)		$ -	$ (1,123,518.58)
Capital	$ (512,356.79)	$ (30,525.90)	SRA Revenue **	$ (1,400,135.00)	$ -	$ 2,332,476.43	$ (144,346.87)
		$ (80,644.03)	ARA revenue budget***				
		$ (3,161.58)	Interest				
		$ (450,000.00)	Land sales - budget				
	$ (3,575,963.51)	$ (581,717.19)		$ (2,353,440.00)	$ -	$ 3,606,475.02	**$ (2,904,645.68)**
	$ (6,375,591.04)	$ (631,717.19)	$ -	$ (2,543,440.00)	$ 147,468.00	$ 3,811,828.42	**$ (5,591,451.81)**
DEFERRED REVENUE - OBLIGATORY							
CCBF (Gas Tax) Revenue	$ 0.00	$ -	Received in year	$ -	$ -	$ 334,700.00	$ (15,378.86)
		$ (345,841.00)	To be received				
		$ (4,237.86)	Interest			.	
Building Permits	$ (210,775.42)	$ (544.97)	Interest	$ 114,774.81	$ -	$ -	$ (96,545.58)
COVID funding	$ (104,428.30)	$ -		$ -	$ -	$ 104,428.30	$ -
DCs	$ (127,084.49)	$ (51,173.23)	DCs	$ -	$ -	$ 171,372.16	$ (9,968.66)
		$ (3,083.10)	Interest				
Park Fund	$ (175,131.04)	$ (3,844.10)	Cash in Lieu of Parkland*		$ -	$ 186,451.77	$ 6,395.96
		$ (1,080.67)	Interest				
	$ (617,419.25)	$ (409,804.94)		$ 114,774.81	$ -	$ 796,952.23	$ (115,497.15)
GRAND TOTAL	$ (6,993,010.30)	$ (1,041,522.12)		$ (2,428,665.19)	$ 147,468.00	$ 4,608,780.65	**$ (5,706,948.96)**

* - Budgetted Cash in Lieu $ 30,000.00
** - Budgetted net SRA Revenue $ 70,000.00
*** - Budgetted ARA Revenue $ 25,000.00

Seguin Township
Staff Report to Council

Prepared for: Mayor and Members of Council

Subject: Staff Proposed 2027 Budget

From: Michele C. Fraser, Chief Financial Officer/Treasurer

Agenda Date: October 19, 2026 **Report No:** TR-2026-006

Executive Summary:

As part of the 2027 Strong Mayor Powers budget process, staff are bringing forward, for Council consideration and input, the Staff Proposed 2027 Operating, Capital, and Reserve Budgets, as well as the Service Level Change Proposals. Council is encouraged to review the package, ask questions, seek clarification, and propose adjustments from now until November 20, 2026. An amended Staff Proposed Budget will then be brought back to Council for consideration on December 7, 2026. A final Mayor's Budget will be made available electronically to Council and the public on January 1, 2027, at which time the Strong Mayors timelines will be triggered.

Prepared for: Mayor and Members of Council

Subject: Staff Proposed 2027 Budget

From: Michele C. Fraser, Chief Financial Officer/Treasurer

Agenda Date: October 19, 2026 **Report No:** TR-2026-006

Recommendation:

That Council receive, for consideration and input, the Staff Proposed 2027 Operating, Capital, and Reserve Budgets, as well as the Service Level Change Proposals (SLCPs).

Background & Analysis:

Over the last four months, staff have been preparing the Staff Proposed 2027 Budget, based on input from many sources, including the Mayor, Council, the Township's Strategic Plan, the Asset Management Plan, and the Finance Committee. This Staff Proposed Budget is the culmination of all those inputs and meetings. The full Staff Proposed Operating budget is presented as Schedule A.

The proposed Budget contemplates a municipal tax rate increase of **8.71%**, including increases for external levies, wages and benefits, operations and reserve transfers, as well as the dedicated asset management transfer:

Township Operations		
Wages and Benefits	-	1.300%
Net Departmental Operations	-	1.320%
Total Township Operations	-	2.620%
Township Reserve Transfers for Capital		
Reserve transfers	-	2.238%
Asset Management dedicated levy	-	1.500%
Total Township Reserve Transfers	-	3.738%
Total Township Controlled Increase		**6.358%**

External levies (Table 1)	-	2.352%
Total rate increase in Proposed Budget and excluding proposed service level changes	**-**	**8.710%**
Service Level Change Proposals (Table 2)	-	0.722%
Total Proposed Tax Rate Increase	-	**9.432%**

Based on the preliminary taxable assessment roll for 2027, a 1% municipal tax rate increase will generate $174,750 in municipal taxation revenue. At this time, there has been no sign from the Province that the Education tax rates will change in 2027.

Wages and Benefits:

The proposed budget includes a 3% Cost of Living Adjustment (COLA) for all staff, Council and volunteer firefighters, effective January 1, 2027, in keeping with the August 2026 reported CPI of 3.0%. The total wages and benefits increase for 2027 amounts to $227,339, including grid movement, grid level changes, COLA and benefits, which equates to a 1.3% tax rate increase. Note that proposed staffing increases as per the SLCPs are not included in these calculations.

Net Departmental Operations:

Overall, the increase in Departmental Operations, net of revenue changes, amounts to $341,461 or a 1.954% tax rate increase. This includes increases to revenue for the new fees and charges, increased commodity costs, and increased waste management/tipping fees.

The Ontario Municipal Partnership Fund (OMPF) Grant for 2027 remains at $2,515,100, the same level as in 2026, as our 2027 allocation has not yet been released by the Province; however, we are not expecting any significant cuts to the OMPF in 2027.

Surplus:

The 2026 year end surplus to be carried forward into 2027 to offset taxation increases has been estimated at $50,000. The September 30, 2026, Financial Update projected a 2026 year end surplus of just over $100,000. For the purposes of this preliminary budget, staff are estimating that $50,000 will be carried forward and the balance of the surplus transferred into reserves.

Asset Management dedicated levy:

As in previous years, the dedicated levy increase for the Asset Management Plan has been set at 1.5%. The Township's Finance Committee previously endorsed this levy at 1.0%, while the Asset Management Plan itself suggests at least 1.0 to 1.5%.

External levies:

To date, only one external levy or request has been received (Seguin Public Library). The OPP has once again advised that any increase for 2027 will be capped at 11%, which we have used as our increase. New in 2027 is the annual contribution for the West Parry Sound Culture and Recreation Centre (the Pool), estimated at $100,000. The estimated levies, along with the percentage increase and the effect on the municipal tax rate are outlined in **Table 1** below:

TABLE 1	2026 Budget	2027 Budget	% increase	Effect on tax rate
Legislated:				
DSSAB	$ 1,800,719.00	$ 1,854,740.57	3.00%	0.309%
Belvedere	$ 361,090.00	$ 371,922.70	3.00%	0.062%
Ambulance	$ 1,388,840.50	$ 1,430,505.72	3.00%	0.238%
Health Unit	$ 145,039.00	$ 149,390.17	3.00%	0.025%
Police	$ 1,402,110.00	$ 1,556,342.10	11.00%	0.883%
MPAC	$ 290,875.39	$ 299,601.65	3.00%	0.050%
Police Board	$ 3,637.34	$ 3,746.46	3.00%	0.001%
Agreements:				
911	$ 4,288.72	$ 4,232.86	-1.30%	0.000%
Industrial Park	$ 15,784.06	$ 15,333.09	-2.86%	-0.003%
Township Boards/Commissions:				
Seguin Library	$ 385,307.00	$ 421,495.00	9.39%	0.207%
Airport	$ 44,078.28	$ 45,400.63	3.00%	0.008%
Pool	$ -	$ 100,000.00	#DIV/0!	0.572%
Discretionary:				
CBDC	$ 4,000.00	$ 4,000.00	0.00%	0.000%
WPS Museum	$ 22,500.00	$ 22,500.00	0.00%	0.000%
Chamber	$ 5,250.00	$ 5,250.00	0.00%	0.000%
Donations incl Stockey	$ 59,500.00	$ 59,500.00	0.00%	0.000%
	$ 5,933,019.29	$ 6,343,960.95	6.93%	2.352%

Capital:

The 2027 Capital Budget, as adopted in the 2026 Final Strong Mayor's Amended Budget, amounted to $7,777,422. Following the regular review of operations and the preliminary results of the 2026 Capital Program, staff are recommending certain re-allocations and adjustments to the 2027 Capital Budget, which is presented in Schedule B1. The rollforward adjustments are outlined in Schedule B2 of this report.

Items of note in the Staff Proposed Capital Budget include:

- Phase 1 in the implementation of a new Enterprise Resource Planning (ERP)/accounting system - total budget of $400,000 over 2 years;
- Assessment of all facilities - $100,000;
- Rosseau Memorial Hall revitalization project Phase , year 2 - $1,200,000;
- Zoning Bylaw review - $150,000;
- The replacement of vehicles through the collaboration with Enterprise eFleets continues, with three new vehicles expected in 2027;
- The Road Strategy was amended to reflect the implementation of Council Report RD-2025-004, which proposed a re-allocation of funds to certain high needs roads. This budget continues to implement the recommendations in that Report; and
- Phase 1 of the Waste Strategy, set to be implemented over three years and fully financed by long term debt.

Reserves and Reserve Funds:

Schedule C outlines the Staff Proposed 2027 Reserves and Reserve Funds budget, as well as a forecast for 2028-2031.

Service Level Change Proposals (SLCPs):

Three Service Level Change Proposals have been submitted for consideration. The financial adjustments outlined in the SLCP's have **not** been included in the Staff Proposed budget.

The first SLCP is for the **Year Round Ice Time** (Schedule D). This project was adopted as a pilot project in 2026, and staff are recommending that it be adopted as permanent going forward. The net cost is projected to be $23,000 for the expansion of the schedule and includes the addition of one permanent fulltime staff.

The second SLCP is to make the **IT Help Desk Technician** (Schedule E) permanent. This position was created in 2026 as a one year intern, to be shared with the Archipelago, and staff are now recommending that the position be made permanent full time. The net increase in cost for 2027 is projected to be $28,135

The third SLCP is for the creation of a full time permanent Fulltime **Public Work Superintendent** (Schedule F), as part of the ongoing restructuring of the Public Works department. Staff are proposing that this position be created effective June 1, 2027, with the projected costs being $75,000 for the partial year.

Table 2 below outlines the budgetary impact of the SLCPs:

SLCP Summary	1 - Ice time	2 - It Tech	3 - PW Super	Total
Revenue				
Ice time	$ 100,000	$ -	$ -	$ 100,000
Expenses				
Wages & Benefits	$ 85,000	$ 28,135	$ 75,000	$ 188,135
Other expenses	$ 38,000	$ -	$ -	$ 38,000
Net Revenue (Cost)	$ (23,000)	$ (28,135)	$ (75,000)	$ (126,135)
Effect on Tax Rate	0.132%	0.161%	0.429%	0.722%

Tax Bill Comparison:

Table 3 below outlines the effects of the proposed tax rate increases, both before SLCPs and including SLCPs. Assuming no change in the Education tax rate for 2027, the dollar effect of the proposed municipal tax rate increase, both including and excluding the effects of the SLCPs, is as follows**:**

Table 3	Excluding SLCPs	Including SLCPs
Average Single Family Detached home		
Projected Total Taxes	$ 1694.45	$ 1703.03
Increase over 2026	$ 103.52	$ 112.10
Average Waterfront Detached home		
Projected Total Taxes	$ 5199.32	$ 5225.66
Increase over 2026	$ 317.65	$ 343.99
Combined percentage increase	6.507%	7.046%

Next Steps:

This Report is being provided to Council for review and input, to encourage a continued collaborative approach to the 2027 Strong Mayors Budget process. We are requesting that Council provide their comments and questions, in writing, to the CFO and CAO by November 20, 2026. Based on that input, staff will bring a second Staff Proposed Budget to Council on December 7, 2026, for discussion and direction. The Mayor's Proposed Budget, which will incorporate any changes from the December discussion, will be made available to Council and the public on January 1, 2027.

The formal presentation of the Mayors Proposed budget triggers the legislated timelines under the Strong Mayors Powers. Council members will have 30 days to formally propose amendments, which must be in the form of a Council resolution; Council will then as a whole review and vote on those proposed amendments, with a simple majority moving the amendment into the budget. The Mayor then has 10 days to review those proposed amendments and accept or veto them. Finally, Council has 15 days to override any of

the amendments vetoed by the Mayor, by a two thirds majority vote. Assuming that none of these time limits have been voluntarily shortened by resolution, the budget will then be deemed adopted on or around February 24, 2027.

In late spring, an In-Year Amended Budget may be brought to Council, if necessary, to amend the budget for any levy adjustments or other required changes. The tax rate bylaw will also be brought before Council at that time.

Strategic Plan Alignment:

While the annual budget generally supports all aspects of Council's Strategic Plan, its primary objective is:

Foundation – Practice Fiscal Responsibility

Trusted with the taxpayer dollar, make decisions and plan for a healthy financial future, investing responsibly and utilizing funding resources when possible.

Conclusion:

Staff are recommending that Council receive, for consideration and input, the Staff Proposed 2027 Operating, Capital, and Reserve Budgets, as well as the Service Level Change Proposals (SLCPs).

Prepared by:



Michele C. Fraser, Chief Financial Officer/Treasurer,

Reviewed by:



Jason Inwood,
Chief Administrative Officer

Attachments:

Schedule A *– 2027 Staff Proposed Operating Budget*
Schedule B1 *– 2027 Staff Proposed Capital Budget and 2027-2036 Forecasted Capital Budget, and*

Schedule B2 *- Rollforward of 2027 Staff Proposed Capital Budget from the 2026 Capital Budget as deemed adopted*
Schedule C *– 2027 Staff Proposed Reserves and Reserve Funds Budget*
Schedule D *– SLCP 1 - Year Round Ice*
Schedule E *– SLCP 2 – IT Help Desk Technician*
Schedule F *– SLCP 3 – Public Works Superintendent*

TOWNSHIP OF SEGUIN **SCHEDULE A TO REPORT TR-2026-006**

2027 PRELIMINARY STAFF PROPOSED OPERATING BUDGET - SUMMARY

		2027 Budget	2026 Budget
Revenue			
Taxation	Final Tax Levy	$ (18,951,611.97)	$ (17,163,609.94)
	Supplementaries	$ (225,000.00)	$ (175,000.00)
	Tax Writeoffs	$ 35,000.00	$ 25,000.00
	Payments in Lieu	$ (118,107.75)	$ (113,992.34)
Grants	OMPF	$ (2,515,100.00)	$ (2,515,100.00)
	POA	$ (10,000.00)	$ (10,000.00)
	Recycling	$ (100,000.00)	$ (100,000.00)
	Small Water Grant	$ (12,260.00)	$ (12,260.00)
	Other Grants	$ (40,000.00)	$ (83,663.00)
User Fees	Administration	$ (26,800.00)	$ (25,000.00)
	Building and Bylaw	$ (677,570.00)	$ (629,070.00)
	Fire	$ (132,800.00)	$ (132,550.00)
	911	$ (1,750.00)	$ (1,500.00)
	Roads	$ (6,000.00)	$ (6,000.00)
	Waste Management	$ (115,000.00)	$ (115,000.00)
	Cemetery	$ (28,000.00)	$ (27,000.00)
	Parks and Recreation	$ (286,000.00)	$ (374,500.00)
	Planning	$ (158,501.00)	$ (130,193.00)
Donations		$ -	$ -
Investment Income	Interest	$ (100,000.00)	$ (100,000.00)
	Airport/CoC Loan	$ (150,000.00)	$ (150,000.00)
Penalty & Interest on Taxes		$ (225,000.00)	$ (215,000.00)
		$ (23,844,500.72)	$ (22,054,438.28)
Expenditures			
Committees		$ 17,000.00	$ 18,500.00
Council		$ 306,648.00	$ 298,658.50
Administration/Treasury		$ 2,448,059.65	$ 2,385,643.39
Clerk's Department		$ 406,125.00	$ 394,855.00
Election		$ -	$ -
Fire		$ 1,044,267.86	$ 993,480.72
Building		$ 794,563.00	$ 748,616.00
Bylaw Enforcement		$ 411,625.00	$ 392,610.00
Police Services		$ 1,556,342.10	$ 1,405,747.34
Climate Change/Water Quality		$ 94,380.00	$ 95,329.00
Roads		$ 4,672,682.00	$ 4,479,348.00
Waste Management		$ 1,591,025.00	$ 1,344,625.00
Health Services		$ 1,596,023.89	$ 1,548,958.50
Cemetery		$ 53,852.00	$ 54,038.00
DSSAB		$ 1,854,740.57	$ 1,800,719.00
Belvedere Heights		$ 371,922.70	$ 361,090.00
Parks and Recreation		$ 2,236,949.00	$ 2,069,046.75
Libraries		$ 421,495.00	$ 385,307.00
Museums		$ 39,391.00	$ 38,974.00
Planning		$ 825,680.00	$ 791,115.00
Economic Development, incl Airport		$ 69,983.72	$ 69,112.34
		$ 20,812,755.49	$ 19,675,773.54
Reserve Transfers			
Transfer to Reserves - Capital		$ 3,051,745.23	$ 2,433,439.55
Transfer to(from) Reserves - Building Permit Fees		$ -	$ (114,774.81)
Transfer to Reserves - Operating		$ 30,000.00	$ 110,000.00
		$ 3,081,745.23	$ 2,428,664.74
Opening Surplus		$ (50,000.00)	$ (50,000.00)
		$ (0.00)	$ -

TOWNSHIP OF SEGUIN **COUNCIL AND COMMITTEES**
2026 PRELIMINARY STAFF PROPOSED OPERATING BUDGET

	2027 Budget	2026 Budget
Committees:		
All	$ 17,000.00	$ 18,500.00
	$ 17,000.00	$ 18,500.00
Council		
Miscellaneous	$ 31,500.00	$ 31,500.00
Mayor	$ 49,189.00	$ 47,758.50
Ward 1	$ 39,301.50	$ 38,150.00
Ward 2	$ 37,331.50	$ 36,250.00
Ward 3	$ 37,331.50	$ 36,250.00
Ward 4	$ 37,331.50	$ 36,250.00
Ward 5	$ 37,331.50	$ 36,250.00
Ward 6	$ 37,331.50	$ 36,250.00
	$ 306,648.00	$ 298,658.50
	$ 323,648.00	$ 317,158.50

TOWNSHIP OF SEGUIN **ADMINISTRATION/TREASURY**
2026 PRELIMINARY STAFF PROPOSED OPERATING BUDGET

	2027 Budget	2026 Budget
Wages	$ 1,125,000.00	$ 1,105,000.00
Benefits	$ 325,605.00	$ 295,900.00
Supplies	$ 16,500.00	$ 16,500.00
Mileage	$ 3,000.00	$ 3,000.00
Printing and Advertising	$ 8,750.00	$ 6,750.00
Computer Support and Upgrade	$ 160,000.00	$ 135,000.00
Insurance	$ 153,003.00	$ 147,118.00
Travel, Conferences and Courses	$ 29,500.00	$ 29,500.00
Memberships and Subscriptions	$ 15,000.00	$ 15,000.00
Postage	$ 20,300.00	$ 20,300.00
Audit and Legal	$ 40,000.00	$ 40,000.00
Consulting	$ 115,000.00	$ 145,000.00
Office Equipment	$ 30,750.00	$ 29,950.00
Communications	$ 15,000.00	$ 15,000.00
Land purchase	$ -	$ -
Municipal Office:		
Heating and Hydro	$ 32,500.00	$ 32,500.00
Cleaning and Maintenance	$ 28,500.00	$ 28,500.00
Telephone	$ 22,300.00	$ 22,000.00
Financial Expenses:		
Bank charges and Interest	$ 5,250.00	$ 5,250.00
Penalty and A/R writeoffs	$ 2,500.00	$ 2,500.00
MPAC	$ 299,601.65	$ 290,875.39
	$ 2,448,059.65	$ 2,385,643.39

CLERK'S DEPARTMENT

Wages	$ 303,000.00	$ 294,000.00
Benefits	$ 89,775.00	$ 87,505.00
Supplies	$ 2,300.00	$ 2,300.00
Mileage	$ 1,500.00	$ 1,500.00
Printing and Advertising	$ 750.00	$ 750.00
Travel, Conferences and Courses	$ 4,500.00	$ 4,500.00
Memberships and Subscriptions	$ 1,300.00	$ 1,300.00
Legal	$ 3,000.00	$ 3,000.00
	$ 406,125.00	$ 394,855.00

TOWNSHIP OF SEGUIN **FIRE DEPARTMENT**

2026 PRELIMINARY STAFF PROPOSED OPERATING BUDGET

	2027 Budget	2026 Budget
Wages	$ 324,800.00	$ 314,800.00
Benefits	$ 114,325.00	$ 111,150.00
Volunteer Firefighters	$ 179,000.00	$ 159,000.00
Supplies	$ 14,500.00	$ 14,500.00
Clothing and Uniforms expense	$ 33,200.00	$ 28,200.00
Mileage	$ 4,000.00	$ 4,000.00
Shipping	$ 1,000.00	$ 1,000.00
Dispatch and Telephone	$ 11,350.00	$ 11,350.00
Printing and Advertising	$ 1,300.00	$ 1,300.00
Computer Support and Upgrade	$ 5,000.00	$ 5,000.00
Insurance	$ 84,960.00	$ 81,692.00
Travel, Conferences and Courses	$ 26,800.00	$ 22,800.00
Memberships and Subscriptions	$ 1,100.00	$ 1,100.00
Mutual Aid	$ -	$ -
Miscellaneous Equipment	$ 10,500.00	$ 10,500.00
Communication and Radios	$ 23,000.00	$ 20,000.00
Rose Point Fire Protection	$ 14,000.00	$ 14,000.00
Fire Prevention	$ 6,000.00	$ 6,000.00
911, including levy	$ 10,232.86	$ 10,288.72
Health and Safety	$ 3,500.00	$ 3,500.00
SCBA Testing	$ 5,000.00	$ 5,000.00
Christie Fire Station	$ 16,050.00	$ 16,050.00
Foley 1 Fire Station	$ 23,000.00	$ 23,000.00
Foley 2 Fire Station	$ 6,000.00	$ 6,000.00
Humphrey Fire Station	$ 33,750.00	$ 31,350.00
Rosseau Fire Station	$ 17,900.00	$ 17,900.00
Vehicles: Fuel	$ 19,000.00	$ 19,000.00
Vehicle Repairs	$ 55,000.00	$ 55,000.00
	$ 1,044,267.86	$ 993,480.72

BYLAW ENFORCEMENT AND OPP

Wages	$ 257,000.00	$ 244,185.00
Benefits	$ 82,625.00	$ 80,925.00
Supplies	$ 15,000.00	$ 15,000.00
Advertising	$ 500.00	$ 1,000.00
Answering Service	$ 6,000.00	$ 5,000.00
Legal and Contract Services	$ 13,500.00	$ 13,500.00
Animal Control	$ 25,000.00	$ 22,000.00
Bylaw Contract and mileage	$ -	$ -
Vehicles	$ 12,000.00	$ 11,000.00
OPP contract	$ 1,556,342.10	$ 1,405,747.34
	$ 1,967,967.10	$ 1,798,357.34

TOWNSHIP OF SEGUIN **BUILDING DEPARTMENT**
2026 PRELIMINARY STAFF PROPOSED OPERATING BUDGET

		2027 Budget		2026 Budget
Wages	$	506,201.00	$	471,000.00
Benefits	$	155,640.00	$	148,890.00
Supplies	$	6,750.00	$	6,750.00
Clothing expense	$	2,500.00	$	3,200.00
Telephone	$	1,200.00	$	1,200.00
Printing and Advertising	$	500.00	$	1,250.00
Computer Support and Upgrade	$	20,000.00	$	17,000.00
Insurance	$	46,172.00	$	44,396.00
Travel, Conferences and Courses	$	19,750.00	$	19,750.00
Memberships and Subscriptions	$	3,750.00	$	3,750.00
Legal, including searches	$	17,000.00	$	17,000.00
Vehicles:				
Fuel	$	7,000.00	$	6,500.00
Repairs, including licences	$	8,100.00	$	7,930.00
	$	794,563.00	$	748,616.00

WATER QUALITY

Wages & Benefits	$	30,560.00	$	29,560.00
Supplies	$	48,320.00	$	50,269.00
Vehicle	$	12,500.00	$	12,500.00
Courses	$	3,000.00	$	3,000.00
	$	94,380.00	$	95,329.00

TOWNSHIP OF SEGUIN **ROADS DEPARTMENT**
2026 PRELIMINARY STAFF PROPOSED OPERATING BUDGET

	2027 Budget	2026 Budget
Wages	$ 1,346,000.00	$ 1,313,000.00
Benefits	$ 412,650.00	$ 404,770.00
Materials:		
Sand and Gravel	$ 415,000.00	$ 395,000.00
Culverts	$ 105,000.00	$ 105,000.00
Sand and Salt	$ 265,000.00	$ 250,000.00
Asphalt and Cold Mix	$ 110,000.00	$ 100,000.00
Calcium	$ 163,000.00	$ 155,000.00
Blasting	$ 50,000.00	$ 50,000.00
Miscellaneous Supplies	$ 53,500.00	$ 48,500.00
Equipment Non-owned	$ 525,500.00	$ 505,500.00
Safety Devices/Railway Mtce	$ 100,000.00	$ 90,000.00
Humphrey Garage	$ 78,300.00	$ 78,300.00
Foley Garage	$ 69,500.00	$ 66,500.00
Christie Garage	$ 43,175.00	$ 43,175.00
Street Lighting	$ 31,500.00	$ 31,500.00
Clothing and Uniforms expens	$ 15,200.00	$ 13,200.00
Mileage	$ 6,000.00	$ 6,000.00
Shipping	$ 500.00	$ 500.00
Dispatch and Telephone	$ 6,000.00	$ 5,500.00
Printing and Advertising	$ 2,500.00	$ 2,500.00
Insurance	$ 230,857.00	$ 221,978.00
Travel, Conferences and Cou	$ 52,500.00	$ 49,500.00
Memberships and Subscriptio	$ 6,000.00	$ 6,000.00
Legal and Consulting	$ 1,500.00	$ 1,500.00
Communication and Radios	$ 1,000.00	$ 1,000.00
Roads Vehicles	$ 582,500.00	$ 535,425.00
	$ 4,672,682.00	$ 4,479,348.00

TOWNSHIP OF SEGUIN **WASTE MANAGEMENT**
2026 PRELIMINARY STAFF PROPOSED OPERATING BUDGET

	2027 Budget	2026 Budget
Wages	$ 300,000.00	$ 315,700.00
Benefits	$ 90,480.00	$ 96,380.00
Supplies	$ 12,500.00	$ 12,500.00
Printing and Advertising	$ 1,500.00	$ 1,500.00
Travel, Conferences and Courses	$ 4,500.00	$ 4,500.00
Computer Support and Upgrade	$ 500.00	$ 500.00
Memberships and Subscriptions	$ 2,000.00	$ 2,000.00
Free Waste Days	$ 25,000.00	$ 15,000.00
Security Cameras	$ 1,000.00	$ 1,000.00
Foley Transfer Station	$ 8,225.00	$ 8,225.00
Christie Landfill Site	$ 178,100.00	$ 163,100.00
Turtle Lake Transfer	$ 2,300.00	$ 2,300.00
MCS Recycling	$ -	$ -
HSW Trucking and Tipping	$ 700,000.00	$ 465,000.00
Hazardous Waste	$ 38,000.00	$ 30,000.00
Vehicles	$ 126,920.00	$ 126,920.00
Transtor Mtce	$ 100,000.00	$ 100,000.00
	$ 1,591,025.00	$ 1,344,625.00

TOWNSHIP OF SEGUIN
2026 PRELIMINARY STAFF PROPOSED OPERATING BUDGET

	2027 Budget	2026 Budget
HEALTH LEVIES		
Health Unit	$ 149,390.17	$ 145,039.00
Ambulance	$ 1,430,505.72	$ 1,388,840.50
Rosseau Nursing Stn	$ 16,128.00	$ 15,079.00
SOCIAL SERVICES LEVIES		
DSSAB	$ 1,854,740.57	$ 1,800,719.00
Belvedere Heights	$ 371,922.70	$ 361,090.00
LIBRARIES		
Seguin Library	$ 421,495.00	$ 385,307.00
MUSEUMS, FOLEY AG SOC, PK TO PK TRAIL		
Seguin Museum	$ 16,891.00	$ 16,474.00
WPS Museum	$ 22,500.00	$ 22,500.00

TOWNSHIP OF SEGUIN **CEMETERY**
2026 PRELIMINARY STAFF PROPOSED OPERATING BUDGET

	2027 Budget	2026 Budget
Wages/Labour	$ 30,000.00	$ 30,000.00
Benefits	$ -	$ -
Honorariums	$ -	$ -
Maintenance	$ 5,346.00	$ 5,696.00
Travel, Conferences and Courses	$ 1,100.00	$ 1,100.00
Memberships and Subscriptions	$ 250.00	$ 200.00
Advertising	$ 200.00	$ 200.00
Misc Contractor Services	$ 14,000.00	$ 14,000.00
Insurance	$ 2,956.00	$ 2,842.00
	$ 53,852.00	$ 54,038.00

TOWNSHIP OF SEGUIN **COMMUNITY SERVICES**
2026 PRELIMINARY STAFF PROPOSED OPERATING BUDGET

	2027 Budget	2026 Budget
Wages	$ 937,730.00	$ 907,260.00
Benefits	$ 301,835.00	$ 287,635.00
Miscellaneous Supplies	$ 13,700.00	$ 13,200.00
Travel, Conferences and Courses	$ 16,000.00	$ 19,500.00
Memberships and Subscriptions	$ 3,750.00	$ 3,500.00
Telephone	$ 3,500.00	$ 3,500.00
Computer Support & Upgrade	$ 9,000.00	$ 8,000.00
Parks, Beaches, Docks and Ballfie	$ 46,500.00	$ 38,500.00
Public Water Systems	$ 60,000.00	$ 24,500.00
Recreation Committee Grants	$ 5,600.00	$ 5,600.00
Donations	$ 159,500.00	$ 59,500.00
Programs:		
Recreation	$ 25,000.00	$ 25,000.00
Swim program - wages	$ 33,500.00	$ 32,500.00
Swim program - benefits	$ 7,500.00	$ 7,500.00
Swim programs - supplies	$ 5,250.00	$ 5,500.00
Buildings:		
Rosseau CC	$ 49,581.00	$ 49,155.00
Matheson Park Bldg	$ 13,037.00	$ 11,453.00
Rosseau Field House	$ 4,250.00	$ 3,250.00
Foley Comm Centre	$ 48,798.00	$ 46,287.00
Humphrey Arena	$ 303,140.00	$ 333,415.75
Orrville CC	$ 57,371.00	$ 55,482.00
Rosseau Waterfront	$ 59,057.00	$ 57,459.00
Humphrey Trail/Barn	$ 3,750.00	$ 3,750.00
Vehicles:		
Fuel	$ 26,000.00	$ 24,000.00
Internal allocation	$ -	$ -
Repair parts	$ 23,600.00	$ 23,600.00
	$ 2,216,949.00	$ 2,049,046.75
Trails	$ 20,000.00	$ 20,000.00
	$ 2,236,949.00	$ 2,069,046.75

TOWNSHIP OF SEGUIN **PLANNING**
2026 PRELIMINARY STAFF PROPOSED OPERATING BUDGET

		2027 Budget		2026 Budget
PLANNING				
Wages	$	508,500.00	$	491,665.00
Benefits	$	164,930.00	$	148,200.00
Supplies	$	1,500.00	$	3,000.00
Travel, Conferences and Courses	$	9,000.00	$	13,000.00
Memberships and Subscriptions	$	4,000.00	$	5,000.00
Postage and Delivery	$	250.00	$	250.00
Telephone	$	1,000.00	$	1,000.00
Printing and Advertising	$	1,000.00	$	1,000.00
Legal, including registrations	$	25,000.00	$	25,000.00
Computer Support and Upgrades	$	10,000.00	$	10,000.00
GIS annual maintenance	$	20,000.00	$	20,000.00
Consulting/GIS Tech	$	75,000.00	$	67,500.00
Committee of Adjustment	$	5,500.00	$	5,500.00
	$	825,680.00	$	791,115.00
ECONOMIC DEVELOPMENT				
CB&DC Contribution	$	4,000.00	$	4,000.00
Chamber of Commerce	$	5,250.00	$	5,250.00
PS Municipal Airport	$	45,400.63	$	44,078.28
PS Industrial Park	$	15,333.09	$	15,784.06
	$	69,983.72	$	69,112.34

SCHEDULE B1 TO REPORT TR-2026-006

Department	Location	Description	SP (Strat Plan) Reference		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Cemetery		Mowers/fencing	ADMIN / ASSET MGMT	CR	$ 25,000	$ 17,000	$ 18,000	$ 15,000	$ -	$ -	$ 15,000	$ -	$ -	$ 15,000	$ -
TOTAL					**$ 25,000**	**$ 17,000**	**$ 18,000**	**$ 15,000**	**$ -**	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ 15,000**	**$ -**
Building		Replace Vehicle/Renovations	ADMIN / ASSET MGMT	BR	$ -	$ -	$ 40,000	$ 40,000	$ -	$ -	$ 45,000	$ 45,000	$ -	$ -	$ -
					$ -	**$ -**	**$ 40,000**	**$ 40,000**	**$ -**	**$ -**	**$ 45,000**	**$ 45,000**	**$ -**	**$ -**	**$ -**
Bylaw		Implemet AMPS/Vehicle replacement	ADMIN / ASSET MGMT	CAP	$ 15,000	$ -	$ 80,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
					$ 15,000	**$ -**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Corporate Services		IT Hardware & Software Upgrades	GROW 2.4	GIS	$ 30,000	$ 60,000	$ 240,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 305,000	$ 65,000	$ 65,000	$ 65,000
Corporate Services		IT - asyst	GROW 2.4	GIS	$ 13,000	$ 280,000	$ 122,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Corporate Services		GIS requirements, including photography	GROW 2.4	GIS	$ 14,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Corporate Services		Library IT	CONNECT 3.3	GIS	$ 10,687	$ 10,901	$ 11,119	$ 11,341	$ 11,568	$ 11,799	$ 12,035	$ 12,276	$ 12,522	$ 12,772	$ 13,027
Corporate Services		Communications	CONNECT 3.2	CAP	$ 22,308	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Corporate Services		Branding	CONNECT 3.2	CAP	$ 20,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Corporate Services		Building Upgrades/Furniture	ADMIN / ASSET MGMT	CAP	$ 55,000	$ 15,000	$ 50,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
TOTAL					**$ 164,995**	**$ 385,901**	**$ 443,619**	**$ 118,841**	**$ 119,068**	**$ 119,299**	**$ 119,535**	**$ 359,776**	**$ 120,022**	**$ 120,272**	**$ 120,527**
Community Service		Facility/Sustainability Master Plan/Assessments		CAP	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000	$ -	$ -	$ -
Community Service		Lake Stewardship/Clean Yards education	CONNECT 3.2	CAP	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Community Service		Water Quality	CONNECT 3.2	CAP	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Community Service		Accessibility & Energy issues	GROW 2.4	CAP	$ 23,400	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Community Service		Web site	CONNECT 3.2	CAP	$ 20,600	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000
Community Service		Signage	CONNECT 3.2	CAP	$ 15,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
					$ 79,000	**$ 158,000**	**$ 58,000**	**$ 58,000**	**$ 58,000**	**$ 58,000**	**$ 58,000**	**$ 158,000**	**$ 58,000**	**$ 58,000**	**$ 58,000**
Facilities	Arena	Capital Improvements	ADMIN / ASSET MGMT	CAP	$ 195,000	$ 130,000	$ 100,000	$ 150,000	$ 150,000	$ 150,000	$ 1,650,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000
Facilities	Arena	Capital Improvements	ADMIN / ASSET MGMT	DC	$ 300,000	$ 250,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Facilities		Replace pickups	ADMIN / ASSET MGMT	ER	$ -	$ -	$ 90,000	$ 90,000	$ -	$ 110,000	$ -	$ 100,000	$ -	$ -	$ -
Facilities		Replace pickups - Capital Lease	ADMIN / ASSET MGMT	LTD	$ 79,921	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Facilities		Capital Lease Payments - Pickup	ADMIN / ASSET MGMT	ER	$ 37,080	$ 37,080	$ 37,080	$ 37,080	$ 37,080	$ 37,080	$ 37,080	$ 37,080	$ 37,080	$ 37,080	$ 37,080
Facilities		Replace vans	ADMIN / ASSET MGMT	ER	$ -	$ -	$ -	$ 90,000	$ 90,000	$ -	$ -	$ -	$ -	$ -	$ -
Facilities		Capital Lease Payments - Van	ADMIN / ASSET MGMT	ER	$ 15,956	$ 15,956	$ 15,956	$ 15,956	$ 15,956	$ 15,956	$ 15,956	$ 15,956	$ 15,956	$ 15,956	$ 15,956
Facilities		Small equipment and waste stations	ADMIN / ASSET MGMT	CAP	$ 38,300	$ 15,000	$ 75,000	$ 25,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
Facilities	Museum	General Repairs	ADMIN / ASSET MGMT	CAP	$ 5,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
Facilities	Rose Pt Trail	General Upgrades	ADMIN / ASSET MGMT	PR	$ 9,375	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Facilities	Ballfields	Upgrades	ADMIN / ASSET MGMT	PR	$ 20,100	$ 10,000	$ 10,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Facilities	Various Beaches/Docks	General Upgrades/Boat launches	ADMIN / ASSET MGMT	PR	$ 46,985	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
Facilities		Park/Playground Equipment	ADMIN / ASSET MGMT	CAP	$ 58,600	$ 20,000	$ 20,000	$ 20,000	$ 50,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 15,000	$ 15,000
Facilities		Park/Playground Equipment	ADMIN / ASSET MGMT	DC	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Facilities		P&R Master Plan	GROW 2.4	CAP	$ 73,950	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Facilities	Rosseau Waterfront and Lighthouse		ADMIN / ASSET MGMT	CAP	$ 20,000	$ 10,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Facilities	Rosseau Waterfront		ADMIN / ASSET MGMT	PR	$ 100,500	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Facilities	Foley	Ag Hall	ADMIN / ASSET MGMT	CAP	$ 26,375	$ 30,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Facilities	Orrville C.C.	Facility Improvements	ADMIN / ASSET MGMT	CAP	$ 40,000	$ 15,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
Facilities	Ruth Dare Health Clinic	Facility Improvements	ADMIN / ASSET MGMT	CAP	$ 51,400	$ 30,000	$ 20,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
Facilities	Humphrey Trails & Barn	Facility Improvements	ADMIN / ASSET MGMT	PR	$ 5,000	$ 10,000	$ 10,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Facilities	Rosseau Memorial Hall	Facility Improvements	GROW 2.4	RMH	$ 526,611	$ 1,200,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Facilities	Foley Matheson	Facility Improvements	ADMIN / ASSET MGMT	CAP	$ 8,500	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
Facilities	Foley Matheson Gazebo	Facility Improvements	ADMIN / ASSET MGMT	DC	$ 26,600	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Facilities	Foley Matheson	Facility Improvements	ADMIN / ASSET MGMT	PR	$ 5,000	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
TOTAL					**$ 1,730,253**	**$ 1,809,536**	**$ 469,536**	**$ 547,536**	**$ 492,536**	**$ 487,536**	**$ 1,877,536**	**$ 477,536**	**$ 377,536**	**$ 367,536**	**$ 367,536**

Department	Location	Description	SP (Strat Plan) Reference		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Fire		Replace Vehicles	ADMIN / ASSET MGMT	CAP	$ 263,097	$ -	$ 250,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fire		Replace Vehicles	ADMIN / ASSET MGMT	FR	$ -	$ -	$ -	$ 140,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fire		Replace Vehicles - Capital Lease	ADMIN / ASSET MGMT	LTD	$ 77,676	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fire		Capital Lease Payments - Car 1	ADMIN / ASSET MGMT	CAP	$ 18,531	$ 18,531	$ 18,531	$ 18,531	$ 18,531	$ 18,531	$ 18,531	$ 18,531	$ 18,531	$ 18,531	$ 18,531
Fire		Replace Snowmobile with side by side	ADMIN / ASSET MGMT	FR	$ -	$ 55,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fire		Replace Marine 19	ADMIN / ASSET MGMT	FR	$ 55,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fire		Hydraulic equipment	ADMIN / ASSET MGMT	CAP	$ -	$ 65,000	$ -	$ 65,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fire		Hose and pumps	ADMIN / ASSET MGMT	CAP	$ -	$ 20,000	$ 20,000	$ -	$ 20,000	$ -	$ 20,000	$ -	$ 20,000	$ -	$ 20,000
Fire		SCBA replacement	ADMIN / ASSET MGMT	CAP	$ -	$ 65,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fire		Rescue Equipment	ADMIN / ASSET MGMT	CAP	$ -	$ 20,000	$ 45,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
Fire		Pagers/Towers/Repeaters	ADMIN / ASSET MGMT	CAP	$ 161,350	$ -	$ 15,000	$ -	$ 15,000	$ -	$ 15,000	$ -	$ 15,000	$ -	$ 15,000
Fire		Fire Master Plan	GROW 2.4	CAP	$ 65,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fire		Fire Safety Grant	ADMIN / ASSET MGMT	GR	$ 50,132	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fire		Hall upgrades	ADMIN / ASSET MGMT	CAP	$ 93,000	$ 40,000	$ 45,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
TOTAL					**$ 783,786**	**$ 283,531**	**$ 393,531**	**$ 253,531**	**$ 83,531**	**$ 48,531**	**$ 83,531**	**$ 48,531**	**$ 83,531**	**$ 48,531**	**$ 83,531**
Planning		Official Plan Review	LEGISLATED	OP	$ 50,850	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Planning		ZBL Review	LEGISLATED	OP	$ -	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ -
Planning		OLT Appeals/Legal Fees	LEGISLATED	LR	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000
TOTAL					**$ 125,850**	**$ 225,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 225,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**
Public Works	Vehicle Replacement	Replace VR 37 2005 Case Backhoe	ADMIN / ASSET MGMT	ER	$ -	$ -	$ 225,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Vehicle Replacement	Ford F-150	ADMIN / ASSET MGMT	ER	$ -	$ 15,090	$ 15,090	$ 15,090	$ 15,090	$ 8,190	$ -	$ -	$ -	$ -	$ -
Public Works	Vehicle Replacement	Replace VR 44 and 45	ADMIN / ASSET MGMT	DC	$ -	$ 62,000									
Public Works	Vehicle Replacement	Replace VR 44 and 45 - Capital Lease LTD	ADMIN / ASSET MGMT	LTD	$ -	$ 240,000									
Public Works	Vehicle Replacement	Replace VR 44 and 45 - capital lease payments	ADMIN / ASSET MGMT	ER	$ -	$ 62,000	$ 62,000	$ 62,000	$ 62,000	$ 62,000	$ 62,000				
Public Works	Vehicle Replacement	Replace VR 39	ADMIN / ASSET MGMT	ER	$ 42,047	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Vehicle Replacement	Replace VR 39 - Capital Lease LTD	ADMIN / ASSET MGMT	LTD	$ 123,669	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Vehicle Replacement	Replace VR 39 - Capital Lease payments	ADMIN / ASSET MGMT	ER	$ 23,300	$ 31,066	$ 31,066	$ 31,066	$ 31,066	$ 31,066	$ 31,066	$ -	$ -	$ -	$ -
Public Works	Vehicle Replacement	Replace trucks	ADMIN / ASSET MGMT	DC	$ 130,960	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Vehicle Replacement	Replace plow trucks - down payment	ADMIN / ASSET MGMT	ER	$ 130,960	$ 45,000	$ 130,960	$ 130,960	$ 130,960	$ 130,960	$ 130,960	$ 130,960	$ 130,960	$ 130,960	$ 130,960
Public Works	Vehicle Replacement	Replace plow trucks - Capital Lease LTD	ADMIN / ASSET MGMT	LTD		$ 281,970	$ 281,970	$ 281,970	$ 281,970	$ 281,970	$ 281,970	$ 281,970	$ -	$ -	$ -
Public Works	Vehicle Replacement	Capital Lease Payments - plow trucks	ADMIN / ASSET MGMT	ER	$ 145,400	$ 218,100	$ 290,800	$ 363,500	$ 436,200	$ 508,900	$ 581,600	$ 654,300	$ 654,300	$ 654,300	$ 654,300
Public Works	Vehicle Replacement	New Water Tank	ADMIN / ASSET MGMT	ER	$ 60,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Equipment	Roller for Grader	ADMIN / ASSET MGMT	ER	$ 45,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Equipment	Shoulder attachment for Grader	ADMIN / ASSET MGMT	ER	$ -	$ 27,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Equipment	Rock Breaker	ADMIN / ASSET MGMT	ER	$ -	$ 27,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Capital Maintenance	Emergency Repairs/Small Equipment	ADMIN / ASSET MGMT	ER	$ 60,000	$ 60,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000
Public Works	Roads Strategy	Bi-Annual Bridge Inspection	LEGISLATED	CAP	$ -	$ 35,000	$ -	$ 38,000	$ -	$ 40,000	$ -	$ 42,000	$ -	$ 44,000	$ -
Public Works	Roads Strategy	Roads Needs Study	ADMIN / ASSET MGMT	CAP	$ -	$ -	$ 80,000	$ -	$ -	$ -	$ -	$ 90,000	$ -	$ -	$ -
Public Works	Roads Strategy	Line Painting	ADMIN / ASSET MGMT	CAP	$ 75,000	$ 80,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000
Public Works	Roads Strategy	Road Reconstruction - Star Lake Road	GROW 2.4	DC	$ 300,000	$ 300,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Roads Strategy - amended	As reported RD-2025-004	GROW 2.4	CAP	$ 471,216	$ 719,391	$ 521,530	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Roads Strategy - amended	As reported RD-2025-004	GROW 2.4	AM	$ -	$ -	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Roads Strategy	Road Reconstruction - Blackwater/TBD	GROW 2.4	CAP	$ -	$ 1,377,000	$ -	$ 750,000	$ 750,000	$ 750,000	$ -	$ -	$ -	$ -	$ -
Public Works	Roads Strategy	Special projects/Crack Sealing	GROW 2.4	CAP	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000
Public Works	Roads Strategy	Overlay	GROW 2.4	CAP	$ 64,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works	Roads Strategy	Bridges	GROW 2.4	CAP	$ 424,060	$ 300,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000
Public Works		CCBF Funding	GROW 2.4	CAP	$ (334,700)	$ (359,675)	$ (359,675)	$ (359,675)	$ (359,675)	$ (359,675)	$ (359,675)	$ (359,675)	$ (359,675)	$ (359,675)	$ (359,675)
Public Works		Resurfacing funded by CCBF	GROW 2.4	GT	$ 334,700	$ 359,675	$ 359,675	$ 359,675	$ 359,675	$ 359,675	$ 359,675	$ 359,675	$ 359,675	$ 359,675	$ 359,675
Public Works		NORDS funding	GROW 2.4	CAP	$ -	$ (232,098)	$ (232,098)	$ (232,098)	$ (232,098)	$ -	$ -	$ -	$ -	$ -	$ -
Public Works		Roads reconstruction funded by NORDS	GROW 2.4	GR	$ -	$ 232,098	$ 232,098	$ 232,098	$ 232,098	$ -	$ -	$ -	$ -	$ -	$ -
Public Works		Sidewalk	GROW 2.4	CAP	$ 40,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Public Works	Roads Strategy	Legal and Survey	GROW 2.4	CAP	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Public Works		OCIF funding	GROW 2.4	CAP	$ -	$ (1,377,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Department	Location	Description	SP (Strat Plan) Reference		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Public Works		Road Reconstruction - Blackwater	GROW 2.4	GR	$ -	$ 1,377,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Public Works		Garages capital repairs	ADMIN / ASSET MGMT	CAP	$ 126,200	$ 100,000	$ 200,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
Public Works	Roads Strategy	Engineering Studies	GROW 2.4	CAP	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000
Public Works	Roads Strategy	Guiderails	ADMIN / ASSET MGMT	CAP	$ 30,000	$ 32,000	$ 34,000	$ 36,000	$ 38,000	$ 40,000	$ 42,000	$ 44,000	$ 46,000	$ 48,000	$ 50,000
TOTAL					**$ 2,486,812**	**$ 4,222,617**	**$ 3,922,416**	**$ 2,358,586**	**$ 2,395,286**	**$ 2,503,086**	**$ 1,779,596**	**$ 1,893,230**	**$ 1,481,260**	**$ 1,527,260**	**$ 1,485,260**
Waste	Vehicle Replacement	Capital Lease payments - compaction trailer	ADMIN / ASSET MGMT	ER	$ 64,467	$ 64,467	$ 64,467	$ 64,467	$ 64,467	$ 64,467	$ 64,467	$ 64,467	$ 64,467	$ 64,467	$ 64,467
Waste	Vehicle Replacement	Replace VW07 2009 Dozer	ADMIN / ASSET MGMT	ER	$ -	$ -	$ 250,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Waste		Waste Strategy	GROW 2.4	CAP	$ 140,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Waste		Additional Surveillance/Access control		CAP		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Waste		Waste Strategy	GROW 2.4	LTD	$ -	$ 1,130,000	$ 600,000	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Waste		Capital maintenance	ADMIN / ASSET MGMT	ER	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000
Waste	Christie Landfill Site	Ground Water Monitoring	LEGISLATED	CAP	$ 24,100	$ 20,000	$ 20,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
TOTAL					**$ 308,567**	**$ 1,294,467**	**$ 1,014,467**	**$ 769,467**	**$ 169,467**	**$ 169,467**	**$ 169,467**	**$ 169,467**	**$ 169,467**	**$ 169,467**	**$ 169,467**
	TOTAL CAPITAL PROJECTS				**$ 5,719,263**	**$ 8,396,052**	**$ 6,514,569**	**$ 4,235,961**	**$ 3,392,888**	**$ 3,460,919**	**$ 4,372,665**	**$ 3,226,540**	**$ 2,364,816**	**$ 2,381,066**	**$ 2,359,321**
TOTALS BY FUNDING SOURCE															
CAPITAL RESERVE				**CAP**	**$ 2,564,287**	**$ 1,580,149**	**$ 1,614,288**	**$ 1,305,758**	**$ 1,274,758**	**$ 1,488,856**	**$ 2,235,856**	**$ 934,856**	**$ 739,856**	**$ 740,856**	**$ 733,856**
DEVELOPMENT CHARGES				**DC**	**$ 797,560**	**$ 612,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
ASSET MANAGEMENT RESERVE				**AM**	**$ -**	**$ -**	**$ 1,500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
OFFICAL PLAN RESERVE				**OP**	**$ 50,850**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**
IT RESERVE				**GIS**	**$ 67,687**	**$ 350,901**	**$ 373,619**	**$ 78,841**	**$ 79,068**	**$ 79,299**	**$ 79,535**	**$ 319,776**	**$ 80,022**	**$ 80,272**	**$ 80,527**
EQUIPMENT RESERVE				**ER**	**$ 704,210**	**$ 682,759**	**$ 1,357,419**	**$ 1,045,119**	**$ 1,027,819**	**$ 1,113,619**	**$ 1,068,129**	**$ 1,147,763**	**$ 1,047,763**	**$ 1,047,763**	**$ 1,047,763**
GRANTS				**GR**	**$ 50,132**	**$ 1,609,098**	**$ 232,098**	**$ 232,098**	**$ 232,098**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
BUILDING PERMIT RESERVE				**BR**	**$ -**	**$ -**	**$ 40,000**	**$ 40,000**	**$ -**	**$ -**	**$ 45,000**	**$ 45,000**	**$ -**	**$ -**	**$ -**
ROSSEAU MEMORIAL HALL				**RMH**	**$ 526,611**	**$ 1,200,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**
GAS TAX RESERVE				**GT**	**$ 334,700**	**$ 359,675**	**$ 359,675**	**$ 359,675**	**$ 359,675**	**$ 359,675**	**$ 359,675**	**$ 359,675**	**$ 359,675**	**$ 359,675**	**$ 359,675**
FIRE RESERVE				**FR**	**$ 55,000**	**$ 55,000**	**$ -**	**$ 140,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
PARKS RESERVE				**PR**	**$ 186,960**	**$ 52,500**	**$ 52,500**	**$ 52,500**	**$ 52,500**	**$ 52,500**	**$ 52,500**	**$ 52,500**	**$ 52,500**	**$ 52,500**	**$ 52,500**
CEMETERY RESERVE				**CR**	**$ 25,000**	**$ 17,000**	**$ 18,000**	**$ 15,000**	**$ -**	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ 15,000**	**$ -**
LONG TERM DEBT ISSUED including CAPITAL LEASES				**LTD**	**$ 281,266**	**$ 1,651,970**	**$ 881,970**	**$ 881,970**	**$ 281,970**	**$ 281,970**	**$ 281,970**	**$ 281,970**	**$ -**	**$ -**	**$ -**
LEGAL RESERVE				**LR**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**
	TOTAL CAPITAL PROJECTS				**$ 5,719,263**	**$ 8,396,052**	**$ 6,514,569**	**$ 4,235,961**	**$ 3,392,888**	**$ 3,460,919**	**$ 4,372,665**	**$ 3,226,540**	**$ 2,364,816**	**$ 2,381,066**	**$ 2,359,321**

SEGUIN TOWNSHIP **SCHEDULE B2 TO REPORT TR-2026-006**
2027 PRELIMINARY STAFF PROPOSED BUDGET - ROLLFORWARD OF CAPITAL

2027 Capital fund expenditures per 2026 Amendment Budget as adopted			$ 7,777,422.12
Adjustments			
Cemetery			
New fencing	$	17,000.00	
IT			
New ERP - implement over 2 years	$	277,500.00	
Surveillance/access control	$	300,000.00	
COMMUNITY SERVICES			
Move side-by-side replacement to 2028	-$	50,000.00	
FIRE			
HVAC costs	$	10,000.00	
PUBLIC WORKS			
Increase cost of shoulder attachment	$	2,000.00	
Increase cost of rock breaker	$	2,000.00	
Reduce cost of Bridge Inspections	-$	15,000.00	
Increase line painting budget	$	5,000.00	
Move Backhoe to 2028	-$	225,000.00	
Reduce upfront costs for plow truck	-$	85,960.00	
Increase guiderails line	$	2,000.00	
Ford F-150 capital lease	$	15,090.00	
VR44 and 45 capital lease	$	364,000.00	$ 618,630.00
2027 Capital fund as requested			$ 8,396,052.12
Per summary			$ 8,396,052.12
Difference			$ -

TOWNSHIP OF SEGUIN 2027 PRELIMINARY STAFF PROPOSED RESERVE/RESERVE FUNDS BUDGET AND 2028-2031 FORECAST

SCHEDULE C TO REPORT TR-2026-006

		2025 Actual	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget
CAPITAL RESERVE FUND								
Opening Balance		**$ 1,600,346**	**$ 512,357**	**$ 28,205**	**$ 77,299**	**$ 691,070**	**$ 692,057**	**$ 724,044**
Revenue	Taxation	$ 600,603	$ 1,400,135	$ 1,249,243	$ 1,848,059	$ 1,076,745	$ 1,076,745	$ 1,076,745
	Interest/Donation	$ 40,676	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000
	SRA	$ 45,054	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000
	Land/Asset Sales	$ 41,327	$ 450,000	$ 150,000	$ 150,000	$ -	$ -	$ -
	ARA Revenue	$ 88,144	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000
Expenditures	Capital Projects	$ 1,903,793	$ 2,564,287	$ 1,580,149	$ 1,614,288	$ 1,305,758	$ 1,274,758	$ 1,488,856
PROJECTED	Year end Transfer	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance		**$ 512,357**	**$ 28,205**	**$ 77,299**	**$ 691,070**	**$ 692,057**	**$ 724,044**	**$ 541,933**
FIRE RESERVE FUND								
Opening Balance		**$ 440,985**	**$ 117,188**	**$ 141,188**	**$ 90,188**	**$ 144,188**	**$ 58,188**	**$ 112,188**
Revenue	Taxation	$ 15,000	$ 75,000	$ -	$ 50,000	$ 50,000	$ 50,000	$ 50,000
	Sale of Vehicle	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Donations/Interest	$ 3,395	$ 4,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000
Expenditures	Capital Projects	$ 342,193	$ 55,000	$ 55,000	$ -	$ 140,000	$ -	$ -
Closing Balance		**$ 117,188**	**$ 141,188**	**$ 90,188**	**$ 144,188**	**$ 58,188**	**$ 112,188**	**$ 166,188**
EQUIPMENT RESERVE FUND								
Opening Balance		**$ 906,706**	**$ 404,988**	**$ 136,192**	**$ 96,473**	**$ 29,830**	**$ 263,711**	**$ 514,892**
Revenue	Taxation	$ 971,398	$ 431,415	$ 639,040	$ 1,286,776	$ 1,275,000	$ 1,275,000	$ 1,275,000
	Interest	$ 3,631	$ 4,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000
Expenditures	Capital Projects	$ 1,476,747	$ 704,210	$ 682,759	$ 1,357,419	$ 1,045,119	$ 1,027,819	$ 1,113,619
Closing Balance		**$ 404,988**	**$ 136,192**	**$ 96,473**	**$ 29,830**	**$ 263,711**	**$ 514,892**	**$ 680,273**
ASSET MANAGEMENT CAPITAL RESERVE FUND								
Opening Balance		**$ 218,700**	**$ 672,362**	**$ 1,127,252**	**$ 1,832,714**	**$ 1,041,176**	**$ 1,752,638**	**$ 2,464,100**
Revenue	Taxation	$ 446,890	$ 446,890	$ 693,462	$ 693,462	$ 693,462	$ 693,462	$ 693,462
	Interest	$ 6,772	$ 8,000	$ 12,000	$ 15,000	$ 18,000	$ 18,000	$ 18,000
Expenditures	Capital Projects	$ -	$ -	$ -	$ 1,500,000	$ -	$ -	$ -
Closing Balance		**$ 672,362**	**$ 1,127,252**	**$ 1,832,714**	**$ 1,041,176**	**$ 1,752,638**	**$ 2,464,100**	**$ 3,175,562**
ROSSEAU MEMORIAL HALL RESERVE								
Opening Balance		**$ 1,927,689**	**$ 1,877,068**	**$ 1,350,457**	**$ 150,457**	**$ 140,457**	**$ 130,457**	**$ 120,457**
Revenue	Taxation	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Donations/Interest	$ 64,268	$ -	$ -	$ -	$ -	$ -	$ -
Expenditures	Capital Projects	$ 114,889	$ 526,611	$ 1,200,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Closing Balance		**$ 1,877,068**	**$ 1,350,457**	**$ 150,457**	**$ 140,457**	**$ 130,457**	**$ 120,457**	**$ 110,457**
CEMETERY RESERVE								
Opening Balance		**$ 59,723**	**$ 59,723**	**$ 34,723**	**$ 17,723**	**$ 17,723**	**$ 2,723**	**$ 2,723**
Revenue	Taxation	$ -	$ -	$ -	$ 18,000	$ -	$ -	$ -
Expenditures	Capital Projects	$ -	$ 25,000	$ 17,000	$ 18,000	$ 15,000	$ -	$ -
Closing Balance		**$ 59,723**	**$ 34,723**	**$ 17,723**	**$ 17,723**	**$ 2,723**	**$ 2,723**	**$ 2,723**
PARK FUND								
Opening Balance		**$ 172,711**	**$ 175,131**	**$ 30,171**	**$ 24,671**	**$ 19,171**	**$ 15,671**	**$ 12,171**
Revenue	Parkland Levies/Sales	$ 32,318	$ 35,000	$ 40,000	$ 40,000	$ 42,000	$ 42,000	$ 46,000
	Interest	$ 4,390	$ 7,000	$ 7,000	$ 7,000	$ 7,000	$ 7,000	$ 7,000
Expenditures	Capital Projects	$ 34,288	$ 186,960	$ 52,500	$ 52,500	$ 52,500	$ 52,500	$ 52,500
Closing Balance		**$ 175,131**	**$ 30,171**	**$ 24,671**	**$ 19,171**	**$ 15,671**	**$ 12,171**	**$ 12,671**

TOWNSHIP OF SEGUIN 2027 PRELIMINARY STAFF PROPOSED RESERVE/RESERVE FUNDS BUDGET AND 2028-2031 FORECAST

		2025 Actual	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget
IT RESERVE								
Opening Balance		**$ 166,687**	**$ 196,414**	**$ 208,727**	**$ 237,826**	**$ 4,207**	**$ 5,366**	**$ 6,298**
Revenue	Taxation	$ 65,000	$ 80,000	$ 380,000	$ 140,000	$ 80,000	$ 80,000	$ 80,000
Expenditures	Capital Projects	$ 35,273	$ 67,687	$ 350,901	$ 373,619	$ 78,841	$ 79,068	$ 79,299
	Carryforward projects							
Closing Balance		**$ 196,414**	**$ 208,727**	**$ 237,826**	**$ 4,207**	**$ 5,366**	**$ 6,298**	**$ 6,999**
LEGAL FEE RESERVE								
Opening Balance		**$ 287,287**	**$ 268,593**	**$ 193,593**	**$ 168,593**	**$ 143,593**	**$ 118,593**	**$ 93,593**
Revenue	Taxation	$ -	$ -	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
Expenditures	Legal Fees	$ 18,693	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000
Closing Balance		**$ 268,593**	**$ 193,593**	**$ 168,593**	**$ 143,593**	**$ 118,593**	**$ 93,593**	**$ 68,593**
SEVERE WEATHER RESERVE								
Opening Balance		**$ 146,616**	**$ 146,616**	**$ 146,616**	**$ 146,616**	**$ 146,616**	**$ 146,616**	**$ 146,616**
Expenditures	Roads		$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance		**$ 146,616**	**$ 146,616**	**$ 146,616**	**$ 146,616**	**$ 146,616**	**$ 146,616**	**$ 146,616**
PLANNING/OP RESERVE								
Opening Balance		**$ 97,771**	**$ 60,619**	**$ 109,769**	**$ 19,769**	**$ 44,769**	**$ 69,769**	**$ 94,769**
Revenue	Taxation	$ 20,000	$ 100,000	$ 60,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
Expenditures	OP Review	$ 57,152	$ 50,850	$ 150,000	$ -	$ -	$ -	$ -
Closing Balance		**$ 60,619**	**$ 109,769**	**$ 19,769**	**$ 44,769**	**$ 69,769**	**$ 94,769**	**$ 119,769**
CCBF (GAS TAX) REVENUE								
Opening Balance		**$ 391,538**	**$ 0**	**$ 19,141**	**$ 27,141**	**$ 35,141**	**$ 43,141**	**$ 51,141**
Revenue	Interest	$ 6,726	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
	Grant	$ 345,841	$ 345,841	$ 359,675	$ 359,675	$ 359,675	$ 359,675	$ 359,675
Expenditures	Waste/Roads	$ 744,105	$ 334,700	$ 359,675	$ 359,675	$ 359,675	$ 359,675	$ 359,675
Closing Balance		**$ 0**	**$ 19,141**	**$ 27,141**	**$ 35,141**	**$ 43,141**	**$ 51,141**	**$ 59,141**
BUILDING PERMIT REVENUE								
Opening Balance		**$ 357,017**	**$ 210,775**	**$ 96,001**	**$ 96,001**	**$ 56,001**	**$ 16,001**	**$ 16,001**
Revenue	Interest	$ 865	$ -	$ -	$ -	$ -	$ -	$ -
	Revenue		$ -	$ -	$ -	$ -	$ -	$ -
Expenditures	Capital	$ 27,107	$ -	$ -	$ 40,000	$ 40,000	$ -	$ -
	Operaing	$ 120,000	$ 114,775					
Closing Balance		**$ 210,775**	**$ 96,001**	**$ 96,001**	**$ 56,001**	**$ 16,001**	**$ 16,001**	**$ 16,001**
HENVEY COMMUNITY BENEFIT CONTRIBUTIONS								
Opening Balance		**$ 131,352**	**$ 128,456**	**$ 128,456**	**$ 128,456**	**$ 128,456**	**$ 128,456**	**$ 128,456**
Revenue	Revenue	$ 67,080	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
Expenditures	Capital	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Trails Master Plan	$ 69,976	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
Closing Balance		**$ 128,456**	**$ 128,456**	**$ 128,456**	**$ 128,456**	**$ 128,456**	**$ 128,456**	**$ 128,456**

TOWNSHIP OF SEGUIN 2027 PRELIMINARY STAFF PROPOSED RESERVE/RESERVE FUNDS BUDGET AND 2028-2031 FORECAST

		2025 Actual	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget
WORKING CAPITAL								
Opening Balance		**$ 1,524,907**	**$ 1,524,907**	**$ 1,524,907**	**$ 1,524,907**	**$ 1,524,907**	**$ 1,524,907**	**$ 1,524,907**
Revenue	Taxation	$ 30,000	$ 110,000	$ 70,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000
	To Election Reserve	$ (10,000)	$ (10,000)	$ (10,000)	$ (10,000)	$ (10,000)	$ (10,000)	$ (10,000)
	To OP Reserve	$ (20,000)	$ (100,000)	$ (60,000)	$ (25,000)	$ (25,000)	$ (25,000)	$ (25,000)
Closing Balance		**$ 1,524,907**	**$ 1,524,907**	**$ 1,524,907**	**$ 1,524,907**	**$ 1,524,907**	**$ 1,524,907**	**$ 1,524,907**
Revenue	From Taxation	$ 2,128,891	$ 2,543,440	$ 3,081,745	$ 4,121,297	$ 3,260,207	$ 3,260,207	$ 3,260,207
Expend	To Capital	$ 4,754,241	$ 4,590,305	$ 4,522,984	$ 5,400,501	$ 3,121,893	$ 2,878,820	$ 3,178,949
	Total	**$ 6,355,196**	**$ 5,275,397**	**$ 4,638,833**	**$ 4,167,304**	**$ 4,968,293**	**$ 6,012,355**	**$ 6,760,288**
Other Reserves	Museum	$ 3,171	$ 3,171	$ 3,171	$ 3,171	$ 3,171	$ 3,171	$ 3,171
	Rose Pt	$ 6,920	$ 6,920	$ 6,920	$ 6,920	$ 6,920	$ 6,920	$ 6,920
	Election	$ 55,001	$ 17,470	$ 27,470	$ 37,470	$ 47,470	$ 7,470	$ 17,470
	Pool and Wellness centre	$ 207,055	$ 108,612	$ 108,612	$ 108,612	$ 108,612	$ 108,612	$ 108,612
	Firefighters Comp	$ 142,152	$ 142,152	$ 142,152	$ 142,152	$ 142,152	$ 142,152	$ 142,152
TOTAL		$ 6,769,496	$ 5,553,723	$ 4,927,159	$ 4,465,630	$ 5,276,619	$ 6,280,681	$ 7,038,614
Percentage of Operating expenditures		28.42%	22.41%	23.67%				
Net of Rosseau Memorial Hall Reserve Fund		$ 4,892,428	$ 4,203,266	$ 4,776,702	$ 4,325,173	$ 5,146,162	$ 6,160,224	$ 6,928,156
Percentage of Operating expenditures		20.54%	21.36%	22.95%				

Seguin Township
Service Level Change Proposal

Proposed Changes to Service Levels:

Implement year-round ice rentals at the Humphrey Arena.

Proposed Start Date: 2027

Current Level of Service:
The Community Services department implemented a year-round ice pilot program at the Humphrey Arena in 2026. An additional staff contract position was put in place to support this initiative. Based on the popularity of the program and the future potential growth, continuation of the extended service is recommended. The transition of the contract position into a full-time arena operator would be required to support year-round ice.

Background

The Community Services Department launched and delivered a 2026 spring ice pilot program at the Humphrey Arena. Rather than removing the ice at the end of March, as is typical, staff extended the ice season to include March 30 to July 6. This provided additional ice availability during a period when the arena would normally be closed for ice-related operations.

The pilot demonstrated strong early demand, with approximately 41 rental hours per week. While the initial target was 50 hours per week, the results are encouraging for a first-year program. With increased advertising, targeted marketing, and growing awareness that the Humphrey Arena can offer ice year-round, rental activity is expected to increase significantly over future seasons. Hockey tryouts are increasingly occurring in April, further demonstrating the need for local spring ice. Private rentals are also anticipated to grow as users become aware of the extended operating season.

A one-year contract position was established to support the pilot. This role was essential in maintaining arena operations, particularly by covering most evening shifts, while permanent full-time staff continued to complete seasonal outdoor operations and other spring responsibilities. The staffing enabled the Township to deliver the extended ice service without compromising other Community Services operational requirements.

Feedback gathered through a spring ice survey was extremely positive, confirming that users value the additional access to ice time and support the continuation of the program.

Staffing Requirement
To sustain the extended year-round ice season, staff recommend that the current contract position be converted to a permanent full-time Community Services Operator position. The conversion would have minimal additional financial impact compared with maintaining a recurring contract role, while providing long-term capacity to support year-round arena service.

A full-time operator would help ensure appropriate coverage for evening operations, ice maintenance, facility safety, rentals, and customer service during the extended season. It would also allow permanent staff to continue delivering required outdoor and seasonal services without creating staffing pressures or reducing service levels elsewhere in the department.

The arena will continue to require a planned "ice-out" period periodically to complete major maintenance, engineering inspections, and required testing. This may result in a temporary service disruption every two to three years, or as operationally necessary.

Community and Economic Impact
Providing year-round ice availability will have several positive impacts:

- Increased access to ice will benefit local sports teams, schools, and recreational groups, supporting active lifestyles and community engagement. The opportunity for year-round ice can draw in new users, including teams and organizations that require off-season practice or events.
- The extended operational period is likely to increase foot traffic to the arena, benefiting local businesses and contributing to the economic growth of the community.
- Maintaining ice continuously avoids the costs and disruptions associated with seasonal removal and reinstallation.
- Year-round ice ensures that the arena is used to its full potential throughout the entire year, rather than having extended periods of inactivity. It also allows for continuous programming and training opportunities for local sports teams and community groups.

Financial Impacts:

Spring Ice Pilot Program – Operational Cost, Staffing and Revenue Comparison

Period: March 30 to July 6, 2026

Category	Projected	Actual	Variance	Variance Status
Ice rental revenue	$115,500.00 50 hours per week	$94,545.00 573 hours; approximately 41 hours per week	($20,955.00)	Below projection
Hydro	$25,000.00	$19,763.16	$5,236.84	Under budget
Propane	$7,500.00	$2,602.22	$4,897.78	Under budget
Compressor room service	$6,000.00	$6,230.00	($230.00)	Over budget
Staff training	$1,000.00	$1,243.00	($243.00)	Over budget
Water systems	$3,000.00	$3,000.00	$0.00	On budget
Staffing costs	$18,875.00	$18,875.00	$0.00	On budget
Total operating and staffing costs	**$61,375.00**	**$51,713.38**	**$9,661.62**	**Under budget**
Net revenue after operating and staffing costs	**$54,125.00**	**$42,831.62**	**($11,293.38)**	**Below projection**

Actual operating and staffing costs were **$9,661.62 below projected costs**, primarily due to lower-than-anticipated hydro and propane costs. Although rental revenue was below the initial target, the pilot generated **$42,831.62 in net revenue** after the identified operational and staffing costs.

*Hydro and propane costs reflect the additional costs incurred during the spring ice period, compared to *the same period in 2025, when the arena was not operating with ice.*

2027 Budget Impact — Permanent Year-Round Ice Operations

If Council approves permanent year-round ice operations at the Humphrey Arena, the following additional operating and staffing costs should be included in the 2027 budget:

Budget Item	Additional 2027 Budget Requirement
Water systems	$4,000
Propane	$3,500
Hydro	$21,000
Arena maintenance	$9,500
One full-time Arena Operator	$85,000
Total Additional Operating Budget	**$123,000**

These amounts represent the operating costs and staffing associated with maintaining ice beyond the traditional seasonal operating period.

Conclusion:

Staff recommend that Council approve the additional operating costs required to support permanent year-round ice operations at Humphrey Arena, including the conversion of the existing contract position to a full-time Arena Operator position. This will provide the staffing and operational capacity necessary to continue year-round ice rentals and meet community demand.

Seguin Township
The Natural Place to Be

Seguin Township
Service Level Change Proposal

Proposed Changes to Service Levels:
Information Technology Support

Proposed Start Date:
March 15, 2027

Current Level of Service:

Since 2022, and until early 2026, information technology (IT) services were provisioned by the IT Coordinator, the Director of Strategic Initiatives, and various service providers/vendors. In early 2026, Seguin Township, in partnership with the Township of the Archipelago began sharing an IT help desk support technician intern. The role has been a resounding success, significantly improving internal customer care and support, reducing response times and increasing worker productivity and ultimately, external customer support.

This team builds, maintains and supports hardware, software, user needs, troubleshooting, help desk, cyber security, training, procurement and policy authorship. They are guided by the 2022 Perry Group IT Systems Review and Strategy as well as their annual corporate and departmental work plans. Above and beyond IT support provided to the Township, a full array of services are rendered for the Parry Sound Area Municipal Airport and Business Park, as well as the Seguin Public Libraries.

Background:

The following section provides a history and background to explain how information technology services have been offered and managed at the Township. This Service Level Change Proposal seeks to recommend that Mayor and Council convert the shared resource between Seguin Township and the Township of the Archipelago to full-time, permanent. The shared position has successfully been operating through an NOHFC internship, and the following report will discuss the background, merits, and justification for converting it to a full-time permanent position.

Since amalgamation in 1998, technology has played an ever-increasing role at Seguin Township. Beginning with incorporation, information technology pivoted from being a useful tool to that of a critical resource for day-to-day operations. The pace shows no signs of slowing, quite the opposite. The township is seeing significant and rapid growth and diversification in systems, services and devices.

In 2022, Council adopted an IT Systems Review and Strategy, outlining among other things, recommendations for systems, processes, working groups, cyber security and staffing recommendations. Each recommendation comes with its

unique requirements, budget and dependencies. Since adoption, progress has been made, albeit at a slower pace than anticipated at the program outset. The pace of completion has been greatly impacted by the sheer volume of support work to prepare for the larger works identified in the guiding report.

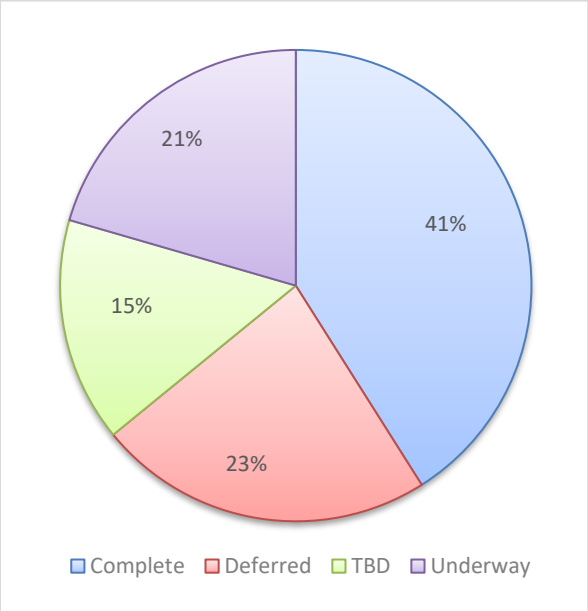


Figure 1 - IT Systems Review Status

To plan for operational work loads, staff prepare annual work plans outlining projects and efforts required yearly, in monthly increments. With the addition of the IT Help Desk internship earlier this year, for the first time since Seguin's modernization path began, work backlogs are beginning to ease. Technology maturation continues to advance as corroborated by user support tickets and the advancement of project work. This has resulted in the strategic advancement of the corporation, cyber security risk reduction, and improved employee satisfaction/productivity.

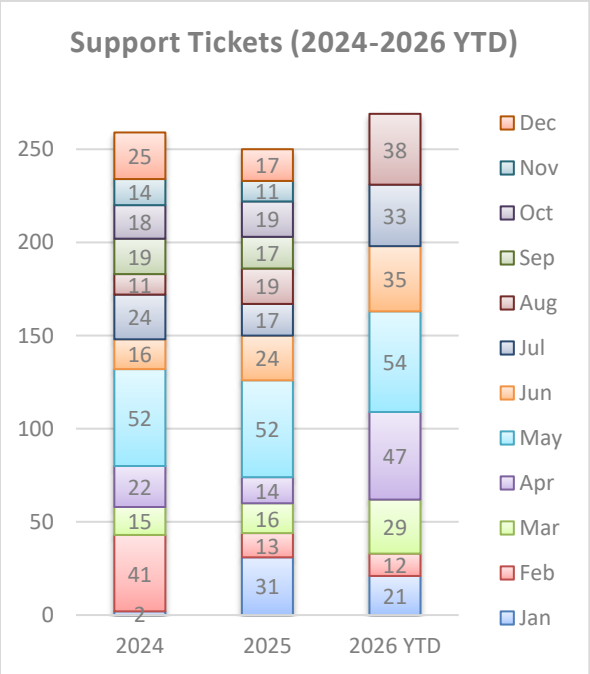


Figure 2 - User Support Tickets by Month and Year

As predicted in last years Service Level Change Proposal (SLCP), ticket numbers are on the rise. This is due in part to increased needs and technological growth in the corporation. It is also due to a more concerted effort put into ticketing and documentation, something that was nearly impossible prior to having dedicated help desk support. This is important as user tickets are a primary indicator of IT work volume and issue type and must be used to plan for subsequent years and technological priorities. Based on current trends, 2026 tickets are expected to exceed 400 by end of year, a 60% increase from 2025.

As demonstrated in Figure 3, user support types can be summarized by category, year over year. Presently, most support is required for cyber security, productivity applications and access challenges. Growth trends in categories will be monitored and investigated.

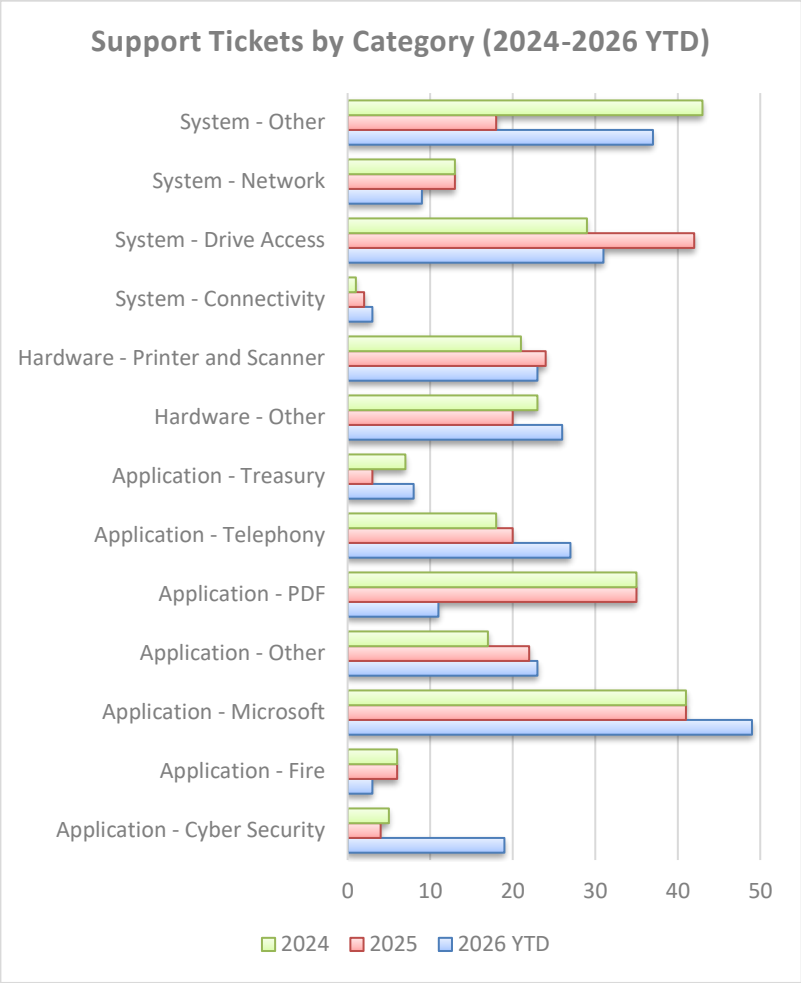


Figure 3 - User Support Tickets by Category, Summarized by Year

Year-over-year, the Township continues to add devices and systems to its inventory. Recently, this has been particularly true for mobile computing. While mobile computing does in fact have less administrative requirements, the roll out and support of their applications and systems do not. This trend will continue as the Township continues its modernization path, rolling out more devices to facilitate greater levels of field data access, employee time management, asset management planning, and work order management. Beyond mobile computing, significant work remains in replacing outdated systems (ex. the treasury system) and all remaining outdated infrastructure with newer high-productivity technologies and equipment. Greater numbers of devices and systems have greater support requirements. Prior to adding the shared IT Support Technician internship, resource constraints contributed to congestion for both end user support and the advancement of Corporate technological objectives.

Resourcing

As described above, presently, the Information Technology business unit is made up of an Information Technology Coordinator, with support provided by the Director of Strategic Initiatives and as of early 2026 a shared IT Help Desk internship

position. Technical back-end support is provided by managed service providers on an ad hoc basis.

The Coordinator is responsible for technology service management, software and systems administration, cyber security and compliance, as well as change control. Their time is dedicated 100% to information technology and all its complexities. Since the hiring of an IT Support Technician, as predicted, the Coordinator's work was able to be realigned to issues of a more technical/strategic nature. Their efforts have shifted from 75% support tickets to approximately 25%. Increasing capacity for work of a more technical nature has resulted in advancing projects and objectives that had suffered from lengthy delays. Additionally, it has created an opportunity for greater work-life balance for this position as IT support was better provisioned for in their absence.

The Director of Strategic Initiatives is responsible for the oversight and direction of technology and modernization at the Township. This includes but is not limited to project management/coordination, policy, performance management, change management and others. As required, the Director supports IT to address user support tickets and/or other functions the Coordinator cannot take on. Since the hiring of the IT Support Technician, work realignment has allowed the Director to reduce their day-to-day IT efforts to around 25%, freeing up time to support work within the other areas of their portfolio including but not limited to managing geographic information systems, environment and climate programs, project management, performance management, business process review, and administration.

The Help Desk Internship role was developed in partnership with Joe Villeneuve at the Township of the Archipelago to address mutual resourcing constraints in IT service provision. The position was successfully filled in mid-March 2026. This one-year internship has been heavily subsidized by the Northern Ontario Heritage Fund Corporation to the tune of $35,000. The fund aims to build skills and work experience for new entrants to the workplace, those who are unemployed or are underemployed.

The Help Desk role was designed to address tier 1 and 2 support needs for both organisations. The position has delivered on this with great success. It has aided in the reallocation of departmental work, whereby a significant portion of the IT Coordinator's help desk function was shifted to the Help Desk Technician; likewise, much of the Director's IT related work was shifted to the IT Coordinator. This has resulted in a greater level of focus and strategic advancement by freeing up the

Director and IT Coordinator to perform the functions outlined in their job descriptions for better alignment with guiding directives. Similarly, the Help Desk Technician has been able to focus entirely on advancing user support related issues and internal customer care.

Table 1 - Hourly summary of current vs. proposed workloads by position.

Current		**Proposed**	
Role	**Hours**	**Hours**	**Role**
IT Help Desk Internship	910 (50%)	910 (50%)	IT Help Desk Technician
IT Coordinator - Admin	1,820	1,820	IT Coordinator
Dir SI - IT Admin	455	455	Dir SI - Program Admin
	3,185	**3,185**	

In consideration of the historic volumes and types of work summarized throughout this report, work plan backlog items in both the 2022 IT Strategy and the departmental annual work plan, prior to the hiring of the IT Support resource, there was not enough time to advance organizational objectives with existing resources. That began to change in March 2026. Prior to the hiring of the support resource, the situation described was unsustainable and introduced organizational risk, threatened business continuity and organizational advancement. Single points of failure in critical systems, operations, and service provision are highly discouraged. Before adding capacity, there were risks surrounding the existing and anticipated volumes of work, devices, systems, and requests; subsequent to this, many of those risks have begun to be managed

This success was not unexpected, as in May 2025, an information technology summer student was hired. This proof-of-concept program, proved resourcing could alleviate resource constraints, resulting in the advancement of numerous high-priority backlogged work items, further supporting the resources value and need. This position allowed for the advancement of truly stalled, strategically important projects. Without the resource, long shelved projects would not have been completed. This was again observed with the hiring of the shared IT Support Technician intern, suggesting a real and legitimate organizational need.

Strategic Plan Alignment:

F2 Invest in our Team

F3 Provide service excellence

Financial Impacts:

Staff have considered numerous options to improve/sustain/enhance IT support while mitigating budgetary constraints; these options include the increased use of consultants, cooperative students, internships, hiring of full-time or part-time staff, regional partnerships or a combination therein. While most ideal, the financial limitations of creating a Seguin only full-time employee for help desk support is impractical. Cooperative students while useful, introduce challenges with constant training and retraining on a 12-14 week cycle. Consequently, establishing a regional partnership for a shared resource, beginning as an internship, was identified as the most efficient and cost-effective means for addressing resourcing needs, while simultaneously pursuing funding to offset the costs for the first year. This was completed successfully.

Seguin has a history of successful partnerships of a similar nature. Since 2010, Seguin Township has effectively leveraged regional partnerships, sharing a GIS position with the Township of the Archipelago. This collaboration exemplifies efficient resource utilization and supports activities such as zoning mapping, civic addressing, parcel mapping, and special projects. The success in shared resource allocation has highlighted a growing need for further support and expansion of services.

Recently, the Township of the Archipelago developed an IT Strategy and Business Continuity Plan, which identified the benefits of a shared resource model. Joint IT support services stand to mutually benefit both townships. With Council's support for making this position full-time and permanent, staff will pursue further formalization of this partnership through a Memorandum of Understanding (MOU). The MOU will include work hours, performance reviews, wage structures, benefits, staffing continuity, effort multiplication, and the alignment of shared technology goals. Staff determined creating an MOU prior to creation of a full time and permanent position was premature.

The NOHFC funding was incredibly helpful in numerous ways, the first being a way to confirm the need for a new resource in a low-cost trial manner. The second, accomplishing the goals of NOHFC, bringing employment to those who are new

entrants to the workplace, those who are unemployed or who are under employed. While the program is HIGHLY beneficial, it is unfortunately limited to one-year internships only, without option for extension or renewal. Extending or retaining the position is the responsibility of the program applicant(s).

To advance, and convert the position to full-time and permanent, both Seguin Township and the Township of the Archipelago Council's will need to endorse and fund it through their annual budget processes. To confirm the Archipelago's intent to support the same, they have provided a letter of intent to include the position in their 2027 budget, subject to Council approval, see attachment A.

At the creation of the internship, the position was rated to be within the Township's existing category 4 wage range; that remains true under the existing needs and purpose of the position. As with other positions, it's assumed that the job would start at Step 1 and move upward through the band as warranted through annual performance reviews. Performance reviews would be coordinated between program partners to ensure both parties remain satisfied and unified in approval.

Historic and projected salary costs are as follows:

Position Status	**Internship**	**Salary**	
Position Category	Category 4	Category 4	
Position Grid Step	Step 1	Step 1	Step 5
Total Resource Costing	$57,730.40†	$79,000.00‡	$89,000.00‡
Base Salary Estimate	$55,510.00	$58,278.43	$66,225.91
NOHFC Funding	$35,000.00	$0.00	$0.00
Seguin Township	$11,365.20	$39,500.00◇	$44,500.00
Township of the Archipelago	$11,365.20	$39,500.00◇	$44,500.00

† Includes 4% pay in lieu of vacation
‡ Estimated 2027 cost including COLA, employer costs and employee benefits
◇ Minus the remaining funded months of January, February, and half of March – approx. $6,000

Conclusion:

In conclusion, organizational risk exists if Seguin Township does not include this service level change proposal in the 2027 budget. As demonstrated throughout this report, the quantum and importance of the work undertaken supports the addition of a shared resource with the Township of the Archipelago. The *right-sizing* of staff is of paramount importance in the continued support of organizational excellence. A significant volume of work remains to advance the 2022 Perry Group IT Review and Strategy, most notably a new corporate enterprise resource planning (treasury) system, a new corporate file management system, mobile computing expansion, ongoing cyber security threats and the changing landscape around artificial intelligence, are all placing new and growing demands on the Corporation. This help is critical.

Appendix A – Letter of Support

The Archipelago

September 1st, 2026

Reply Attention of: Joe Villeneuve
Telephone Extension: 320
Email: jvilleneuve@thearchipelago.ca

Forrest Pengra
Seguin Township

Dear Mr. Pengra,

The Township of The Archipelago is pleased to express its support for the collaborative efforts undertaken with Seguin Township to attract and hire a shared IT Support Intern.

This partnership demonstrates a practical and forward-looking approach to strengthening technology services across both municipalities. The Township of The Archipelago appreciates Seguin Township's shared interest and participation in this initiative to date. The initial intern position provides an important opportunity to develop a resource with familiarity in each municipality's operating environment, technology needs, and service expectations, while supporting the modernization and reliability of municipal services.

Looking ahead, The Township of The Archipelago confirms its intent to support continuation of the position as a permanent full-time shared IT Support role between the two partnering municipalities.

The Township of The Archipelago looks forward to continuing this productive partnership with Seguin Township and to jointly strengthening the IT capacity that is essential to effective municipal operations and service delivery.

Sincerely,

Joe Villeneuve
Manager of Innovation & Technology

Service Level Change Proposal
Public Works Superintendent

Department: Public Works | Proposed Implementation: June 1, 2027 | 2027 Budget Deliberations

1. Executive Summary

The Public Works Department is requesting approval for one new Public Works Superintendent position, effective June 1, 2027.

This request addresses a material gap between the Director of Public Works and the day-to-day oversight of field operations. The current structure relies on the Director to carry both senior leadership responsibilities and a significant share of front-line operational and safety oversight. This model is not sustainable as the Department's operational demands, strategic work, and regulatory obligations continue to grow.

A Public Works Superintendent would provide dedicated, day-to-day management of work planning, crew deployment, field supervision, operational follow-through, performance management, and health and safety implementation. The position would ensure that the positive operating practices, procedures, and accountability measures implemented by the Director are consistently applied in the field.

2. Current Level of Service & Background

Seguin delivers a high variety of services of Public Works, including:

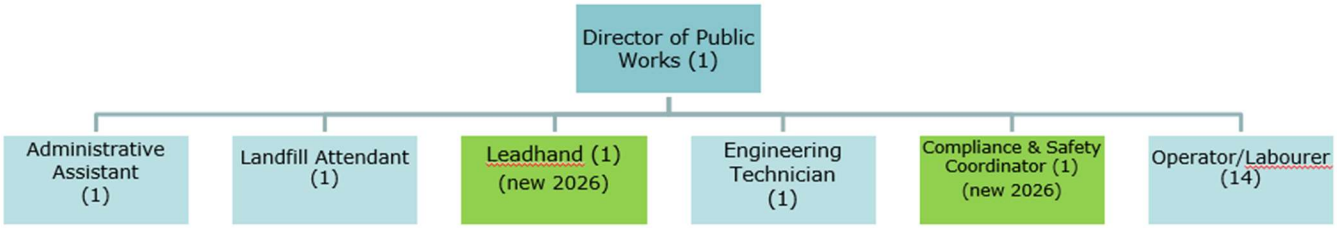
- Winter control and road patrol
- Road maintenance and repair
- Pothole patching
- Ditching and drainage maintenance
- Culvert maintenance and replacement
- Gravel road maintenance
- Sign installation and maintenance
- Traffic control
- Transfer site clean-up
- Waste Management
- Landfill Operations
- Emergency response and storm related clean up

The 2026 Public Works restructuring improved safety and field coordination, but it also removed the Department's dedicated day to day management layer.

One former supervisor now serves as the Compliance and Health and Safety Coordinator, strengthening training, documentation, regulatory support, hazard follow up, and the Township's overall safety program. The other serves as a working Lead Hand, providing valuable crew level experience working alongside staff across multiple shops.

Neither role has the mandate, authority, or capacity to manage the Department's daily operations as a whole.

Existing (2026) - The Corporation of the Township of Seguin
Organizational Structure
Public Works 19 FTE



As a result, the Director of Public Works is currently responsible for day-to-day oversight of approximately 18 staff across 3 shops, plus municipal office to make it 4 locations, in addition to Council reporting, budgets, capital planning, procurement, asset management, emergency response, complex inquiries, and long-term infrastructure responsibilities. The Director has improved daily communication, work planning, and accountability; however, these improvements currently depend on the Director personally filling both the senior leadership and operational management roles.

The present structure has one Director, one working Lead Hand, and one health and safety support position, but no dedicated superintendent accountable for daily operations, staff supervision, field verification, public inquiries, performance follow up, and timely corrective action across the Department.

The director can then focus on:

- **Lead and oversee all Roads and Waste operations across the Township**
  - ensuring safe, reliable, and efficient service delivery for residents every day

- **Manage and support employees, supervisors, and operational staff**
  - including staffing, performance management, structure, succession planning, scheduling, training, and workplace culture.

- **Direct the Township's winter maintenance program**
  - including snow plowing, sanding, ice control, route optimization, emergency response, and after-hours decision-making during weather events.

- **Oversee the fleet, equipment, and infrastructure assets**
  - ensuring vehicles, heavy equipment, facilities, and operational resources are properly maintained, utilized, and replaced through long term capital planning.

- **Develop and implement operational improvements and efficiencies**
  - modernize processes, reduce costs, improve service delivery, increase accountability, and make better use of staff and equipment resources.

- **Lead major infrastructure and waste management initiatives**
  - including long term planning, engineering projects, procurement, contractor management, landfill and transfer station operations, and multi year capital programs.

- **Ensure legislative compliance and workplace safety**
  - including Health and Safety, Ministry requirements, risk management, policies, procedures, investigations, emergency response, and due diligence obligations

- **Act as a liaison between Council, the public, contractors, consultants, regulatory agencies, and other departments**
  - responding to concerns, explaining decisions, building partnerships, and ensuring municipal services meet community expectations.

- **Provide strategic leadership for the future of Public Works**
  - identifying service gaps, evaluating organizational structures, planning for growth, managing change, and ensuring the Township is prepared to meet future operational and infrastructure demands

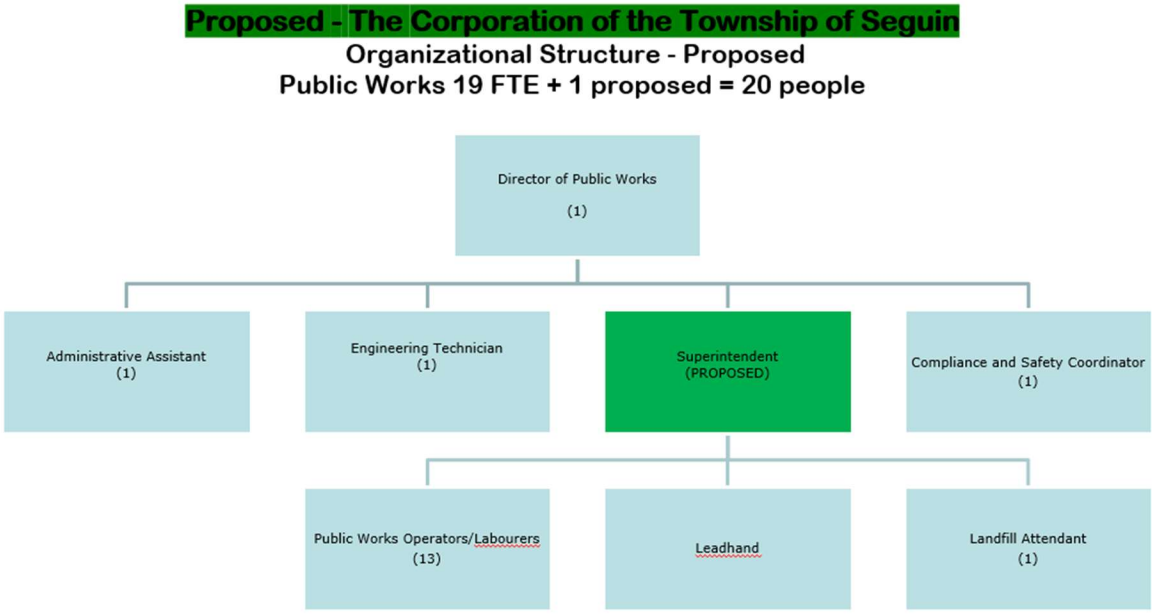
The proposed Public Works Superintendent closes that gap. The role would convert the Director's daily operational involvement into a sustainable management structure, ensuring the Department's safety, service, and accountability improvements are consistently carried forward.

3. Proposed Public Works Superintendent Role

The Public Works Superintendent would report to the Director of Public Works and provide the accountable day-to-day management presence required to lead field operations. Core responsibilities would include:

- Daily/weekly/monthly work planning, crew coordination, and prioritization of reactive and planned work
- Staff scheduling, vacation coverage, and continuity of operations
- Regular field presence, operational inspections, and direct support for field staff and the Lead Hand
- Implementation and reinforcement of safe work procedures, hazard controls, training requirements, and incident follow-up
- Authority to address unsafe work, correct non-compliance, and support performance management and discipline in accordance with Township policies
- Coordination of winter control, road maintenance, drainage, transfer site, and emergency response activities
- Tracking work progress, service levels, resource use, and operational issues requiring escalation
- Providing operational input to fleet, budget, asset management, procurement, and capital planning
- Maintaining continuity when the Director is engaged in strategic, Council, corporate, responding to complex inquiries, or major project responsibilities

The Public Works Superintendent would not displace the Director's senior leadership role, the Lead Hand's field coordination function, or the Compliance and Safety Coordinator's technical program support. Rather, the position would establish the missing management layer needed to connect those functions and ensure consistent execution.



4. Supervisory Capacity and Risk Exposure

The current structure places the Director in the critical gap between senior management and front line operations. When the Director is occupied with residents, council, agencies, consultants, contractors, capital delivery, procurement, emergency response, or corporate obligations, direct field oversight, safety verification, and timely corrective action are drastically reduced. This is not a sustainable control model for a department with continuous operational, equipment, traffic, environmental, and worker safety exposures.

Approving a Public Works Superintendent would establish a clear, accountable management layer for daily operations and strengthen the Township's due diligence position. It would not remove OHSA obligations; however, maintaining the current structure without clear delegated authority, competent supervisory coverage, documented inspections, and reliable escalation processes leaves the Township exposed to an avoidable governance, operational, and safety control risk.

5. Service Level Benefits

- Clearer day-to-day accountability for field operations and staff oversight
- Stronger and more consistent supervision, safety implementation, and corrective action

- Improved continuity when the Director is performing strategic, Council, corporate, or major-project responsibilities, and vacation.
- Better work planning, crew deployment, scheduling, and vacation coverage
- consistent implementation of policies, procedures, and safe work practices
- Improved coordination of reactive service requests and proactive maintenance activities
- Reduced risk of operational decisions, safety follow-up, and staff management matters being delayed or concentrated with the Director
- Greater capacity for the Director to focus on strategic priorities, long term infrastructure planning, asset management, and major projects
- Retention and continuation of the positive operational improvements already implemented by the Director

6. Strategic Alignment

Strategic Priority	Alignment
Service Delivery	Supports consistent, reliable, and accountable Public Works operations.
Fiscal Responsibility	Supports stronger work planning, reduced rework, and timely maintenance decisions.
Infrastructure Sustainability	Improves capacity to coordinate proactive road, drainage, and asset maintenance.
Risk Management	Strengthens the Township's day-to-day supervision, safety implementation, and operational oversight.
Staff Capacity and Retention	Improves workload balance, staff support, role clarity, and operational continuity.

7. Financial Impact

The proposed implementation date is June 1, 2027. The 2027 cost reflects a partial-year implementation for the Public Works Superintendent position. Future annual operating impacts will be confirmed through the budget process based on final compensation, benefits, payroll burden, and approved start date.

Item	Estimated 2027 Cost
Public Works Superintendent, partial-year cost	$75,000
Total Estimated 2027 Budget Impact	$75,000

8. Risks of Maintaining Status Quo

- Continued gap between senior departmental leadership and day to day management of field operations
- Ongoing reliance on the Director to carry both strategic responsibilities and a significant share of direct operational and safety oversight
- Reduced capacity for consistent field presence, work verification, hazard communication, and timely corrective action
- Greater risk that the Township may be unable to demonstrate a sufficiently robust daily supervision and due-diligence framework if an incident or compliance concern arises
- Potential delays in work planning, staff management follow-through, and escalation of operational issues
- Less capacity for the Director to focus on capital projects, asset management, long-term planning, complex inquiries, risk management, Council priorities, and major projects

9. Options

Option 1: Approve Public Works Superintendent

tem	Estimated 2027 Cost	Estimated 2028 Full Cost
Public Works Superintendent	$75,000	$150,000
Total Estimated 2027 Budget Impact	$75,000	$150,000

Staff recommend Council approve the proposed change in service level for the creation of one Public Works Superintendent position, effective June 1, 2027. This option directly addresses the Department's day-to-day management and supervisory-capacity gap while allowing the Director to maintain focus on strategic and corporate responsibilities.

Option 2: Status Quo

tem	Estimated 2027 Cost
No new Public Works Superintendent position	$0
Total Estimated 2027 Budget Impact	$0

Maintaining the status quo would avoid any budget impact but would not address the current gap between the Director's responsibilities and the day-to-day oversight of field operations. The associated operational, safety, and liability exposure would remain.

10. Recommended

That Council approve the proposed change in service level for the creation of one Public Works Superintendent position in the Public Works Department, effective June 1, 2027;

And that the estimated 2027 budget impact of $75,000, be referred to the 2027 budget process for consideration;

And further that staff be directed to include the annualized cost of the Public Works Superintendent position in future operating budget forecasts.

Business

Seguin Township
The Natural Place to Be

Resolution No. 2026-026

Township of Seguin Business Committee

Moved by Les Hess

Seconded by Michelle Berry Date October 1st, 2026

THAT the Township of Seguin Business Committee does hereby request approval of the 2027 Budget Allocation from Council.

DIVISION LIST	Yea	Nay	Absent
Berry	___	___	___
Collins	___	___	___
Hess	___	___	___
Ivanov	___	___	___
McDonald	___	___	___
O'Brien	___	___	___
MacDiarmid	___	___	___

CARRIED ✓

DEFEATED ___

TO: SEGUIN COUNCIL

FROM: SEGUIN BUSINESS COMMITTEE

SUBJECT: 2027 BUDGET ALLOCATION REQUEST

An allocation of $8,000. is requested by the Seguin Business Committee to support its 2027 Workplan. Following is the breakdown of the Workplan budgetary requirements:

• 2027 Mayor's Lunch with Guest Speaker	$5,000.
• Participation in and collaboration with the Parry Sound Area Chamber of Commerce on joint Workshops (2) relating to business challenges, skills development and dissemination of business information	$1,000.
• Maintenance of the Seguin Business Directory	$1,000.
• Establishment of a Business Award/Recognition Program for Seguin business	$1,000.
TOTAL:	$8,000.

Board & Committee Agendas & Minutes

Seguin Township Public Library Board Meeting Minutes

Date: August 20th, 2026
Location: Christie

Members Present:	Janet Borneman – Chair; Ruth Goodwin – Vice Chair; Sue Coxhead; Debbie Anderson
Absent:	Greg Getty – Council Representative
Staff Present:	Stefanie Veneranda - CEO

APPROVED

1.0 Call to Order and Approval of Agenda

Motion #2026 – 37

That we now convene this regular meeting of the Seguin Township Public Library Board at 7:03 pm, and we hereby approve the agenda as circulated.

Moved by S. Coxhead and seconded by R. Goodwin **Carried**

2.0 Disclosure of Pecuniary Interest – None

3.0 Approval of the Minutes – Regular Meeting of June 18th, 2026

Motion #2026 - 38

That the Seguin Township Public Library Board does hereby approve the Minutes of the Board's regular meeting of June 18th, 2026, as presented.

Moved by D. Anderson and seconded by S. Coxhead **Carried**

4.0 Business from the Minutes

4.1 Foley Move Update

The CEO updated the Board on the plans for the Foley Library and their meeting with the Architect the previous week. At this point, there is no set date for when the library will be moving.

But staff have been working to prepare the library for the move, starting with weeding the collection and packing up the used book section. Once the weeded books are gone, we will start sorting through the back room, packing or selling any items we plan to get rid of.

5.0 New Business

5.1 Foley Layout and Shelving Plans – Purchase Approval

The CEO has been working with the Project Managers at Carr Mclean to plan our shelving in Foley. With their help, we can reuse most of our current shelving, with a few additional pieces, specifically in the children's section. Luckily, I have funds earmarked

in our Capital Budget for upgrading the children's section in Foley this year, so that can help cover this unplanned cost.

The CEO also reported that they are confident that, with careful planning for the rest of the year, we can manage the additional costs of moving and furnishing the new library within our current budget. Provided we get assistance from Community Services to take apart and move our shelving, books, and furnishings, and help from volunteers to put everything back on the shelves.

Motion #2026 - 39

That the Seguin Township Public Library Board does hereby approve the purchase of new shelving, furniture and installation fees for the new Foley Branch at the cost of $12, 672.80 + tax.

Moved by S. Coxhead and seconded by R. Goodwin **Carried**

5.2 2027 Draft Budget Approval

The 2027 Draft Budget Summary reflects Seguin Public Libraries' ongoing commitment to providing responsive, accessible, and community-focused library services while managing rising operational pressures.

This year's proposed operating budget changes focus on staying ahead of ongoing cost increases, strengthening programs and services to meet community needs and interests, and gradually increasing select staff hours to support the growing workload across library operations.

These measured investments will help ensure the Library can continue to deliver reliable service, adapt to evolving community needs, and build a sustainable foundation for the future.

Section 1: Summary of Recommended Operational Budget Increases

Subscriptions and Equipment	
2026 Budget	2027 Recommendation
$8760	$10,000
Rationale: Given the new DeepFreeze program and the ongoing costs of program subscriptions, increasing this budget line annually seems prudent to stay ahead of rising costs.	

eResources	
2026 Budget	2027 Recommendation
$3500	$4000

APPROVED

Rationale: Our subscription to the Ontario Library Consortium, which provides access to a shared ebook library, continues to increase each year. Adding additional funds to this line will allow us to stay ahead of rising costs, especially with continued population growth in the Township.

Programming	
2026 Budget	2027 Recommendation
$5000	$5500
Rationale: Without a dedicated or additional staff member to support programs, bringing in outside programs is the most cost-effective way to provide free programming to the community. Small, consistent increases over time will allow us to continue to offer a robust programming schedule without additional staff.	

JASI (Integrated Library System)	
2026 Budget	2027 Recommendation
$1500	$2000
Rationale: The cost of access to the JASI ILS continues to increase, as outlined in the 2025 report from the Ontario Library Service. This budget increase will cover the cost increases for the next 3 years	

Advertising	
2026 Budget	2027 Recommendation
$1000	$1500
Rationale: If we want to be more present in the community, attend more events, and share more information about our services, we need advertising materials.	

Total Recommended Operational Increase: $3,240

Section 2: Summary of Recommended Staffing Budget Increases

The 2027 staffing budget includes the first step in a two-year plan to transition the Senior Library Assistant position to full-time. This gradual increase in hours will strengthen our ability to manage key office and technical duties, including cataloguing, Interlibrary Loan coordination, and website design and maintenance. As library operations continue to grow in complexity and volume, expanding this role will provide greater consistency, improve service delivery, and reduce pressure on existing staff capacity. This investment also supports staff retention by helping us maintain the Library's most important resources: experienced, knowledgeable, and dedicated personnel.

APPROVED

Cost of Living and Step Increases:	$12,356.95
Cost of Hours Increases:	$9,931.69
Employer Costs and Benefits Increases:	$10,659.30
Total Wages and Benefits Increase for 2027:	$32,947.94

NOTE*: These numbers are created with the assumed COLA of 2%; this may change based on Council decisions.

Total 2027 Draft Budget Increase: $36,188

The CEO also presented the draft report to go to Council, which was well received by the Board. The Ceo will update the Board on when there will be a presentation to Council about the 2027 Draft Budget.

Motion #2026 - 40

That the Seguin Township Public Library Board does hereby approve the 2027 Draft Budget as presented by the CEO.

Moved by D. Anderson and seconded by S. Coxhead **Carried**

5.3 Foley Movie Nights

With the help of the Seguin Recreation Committee, we will be hosting movie nights with them at the Foley Branch, starting in September.

6.0 Strategic Planning – None

7.0 Correspondence – None

8.0 In-Camera – None

9.0 Out of Camera

10.0 Reports –

APPROVED

10.1 CEO Report

- Summer is going well so far (July Stats)
  - Visits – 1,339
  - Checkouts – 1,188
  - Programs – 28
  - Attendees – 232
  - Crafts Completed – 348
- Bingo Nights have been the most successful so far; we have ended up with waiting lists for every event. We are planning to host a Halloween Theme Bingo in the fall
- Progress continues on the Foley Move. Once the shelving is ordered, I will move on to sourcing the other furnishings the branch will need, with a focus on using items from the Rosseau branch that would otherwise be stored during the building renovations.
- We are planning to do some planned weeding at the Christie and Humphrey Branches in the fall
- The Annual Friends of the Seguin Public Libraries Book, Bake and Yard Sale went well, made around $2200. The Public will still be able to purchase tickets for the various draws until September 12th, after the Fly-in Event at the Airport.
- Started planning with Mylene and Natalie for fall programming
- Have a meeting with Sarah Wallace from the YMCA for some monthly employment services programming
- Taking the new Director of Finance, Julia Mckenzie, on a tour of the library branches on August 25th

10.2 Financial Report

Motion #2026 - 41

That the Seguin Township Public Library Board does hereby approve the Treasurer's Report of the Board's regular meeting of August 20th, 2026, as circulated

Moved by R. Goodwin and seconded by D. Anderson **Carried**

10.3 Team Meeting Minutes

Team Meeting Minutes – July 6th, 2026

General Updates

a. Foley Update – Stefanie updated us on the status of the plans for the new space.

APPROVED

b. Weeding in Rosseau and Foley - We are going to focus on weeding items that haven't been checked out in ten years. Stefanie will put a sheet on the Sharepoint of items to be weeded. They will be highlighted. If we think that a book shouldn't be weeded, remove the highlighting and do not weed it. Once a book is weeded, put a line through it on the list. (Don't weed books that are in a series or classics.) Melissa will send Stefanie a link to an organization that may take away the used books from Foley.

c. Turtle Volunteer Training Session, July 16th, 2026 – There is an information session in the library on July 16th. There is a sign-up sheet on-line on our activity calendar on our website. Participants must be 18+. It will be held upstairs in the Humphrey Arena building. Please talk up the session with patrons.

d. GBB Kids in the Biosphere Kits – Please be sure to fill out the form for people who take a red GBB bag. There are 12 in total and they are free. The link to the form is in the email which is pinned at the top of the staff email. Please talk up the bags with the patrons.

e. GBB Home Energy Efficiency Kit – It is a kit with a booklet which explains how to test the energy efficiency of your home. It also suggests ways to get grants to help with energy efficiency upgrades. The kit can be checked out by patrons. There will be a form to fill in when borrowing the kit. Patrons must check out the kit from the Humphrey branch. It will not go into transit to other branches. This will be an ongoing program.

f. Election Stuff – Voter registration and where to find it – There is a township website so that residents can check to make sure they are registered to vote. Stefanie will put a tab to the website on the library public computers.

g. General Summer Pep Talk! - If you need time off, please let Stefanie know if anything changes.

h. July Time Sheets – They need to be completed by Friday morning.

Health and Safety

a. AC Issues @ Humphrey Update – We will continue to use the new humidifier at the Humphrey branch but it will be moved to the corner by the emergency exit door.

APPROVED

General Discussion

a. Bingo snacks and drinks – Stefanie will purchase drinks and snacks and prizes before Wednesday night.

b. McDonald's Free Ice Cream coupons – we will be giving out the coupons to children who complete the treasure hunts throughout the summer. If there are extras, we will use them for other activities such as trivia and bingo.

c. Tower Hill Museum Pass – Melissa mentioned that we need a form for patrons to fill in when borrowing the pass.

d. When working at the branches, and there are any issues that make you feel uncomfortable, please don't hesitate to contact Stefanie.

e. Lina mentioned that some of our travel guides are outdated, and we often must order newer ones through ILL. Stefanie will order some new books once she gets a list of what we need from Lina.

f. Patti mentioned she often gets information requests about the arena on Saturdays. She asked for a contact name of someone from the township who can be contacted on the weekends. Stefanie will speak to Dominique about this.

g. Elena mentioned that it is very busy on Fridays at the Rosseau branch. She gets a lot of reference questions on a variety of topics.

Team Meeting Minutes – August 10th, 2026

1. General Updates

a. Foley Update – Stefanie shared the proposed layout for the new space using Melissa's 3D models. The timing for the project is still not known.

b. Rosseau Update – The township is still waiting to hear from the government about funding, so dates are not known at this time.

c. Used Books Sections - Starting now, Stefanie wants us to pack up the books from the Christie and Humphrey used book sections and put them into boxes. Stefanie is bringing boxes to the Christie branch and there are boxes for the Humphrey branch in her office. If you can, please bring the Humphrey books to the trailer (using the dolly), otherwise Stefanie will do it. Stefanie is going to box up the Foley books this

APPROVED

week. She will pick up the Christie books. **Please do not weed any books that are by local authors or are in memory of people.**

d. **Responsible Weeding Week** – October 5th – 9th - **Sign up to help with weeding if you want extra hours.**

e. **Halloween Bingo?** - Last week of October is a possible date. (Tiffany is busy on the 28th.)

f. **Fall Program Ideas?** - Please share ideas with Stefanie if you have any.

g. **Comments on Summer so far.** The Museum craft and story time at the museum have been very successful this summer. The Scavenger Hunts on the clipboard have been very popular this summer. Bingo and Trivia nights have been very successful and popular. Slime has been very popular and well attended. Please do not sign up for people for Slime that are under 6. If a child shows up who is under 6, they will not be allowed to participate. The August 8th Library Sale went really well. We made approximately $2,200 in sales.

2. Health and Safety

a. We need water at Foley, Christie and Rosseau. Please keep them in the fridge for patrons.

3. General Discussion

a. Chair discussion – we will move chairs from Christie and Foley to replace damaged chairs in Humphrey, and look into purchasing new chairs in the new year.

b. September calendar **-** Please get any dates you need off in September into Stefanie by Tuesday, September 11th – first thing in the morning.

c. The September staff meeting is cancelled.

11.0 Adjournment

Motion #2026 - 42

That the Seguin Township Public Library Board does hereby adjourn at 7:47 p.m. to meet again on September 17th, 2026, at 7:00 p.m. at Humphrey branch or at the call of the Chair.

Moved by D. Anderson and seconded by S. Coxhead **Carried**

APPROVED

Janet Borneman – Chair

Stefanie Veneranda Treasurer/CEO

APPROVED

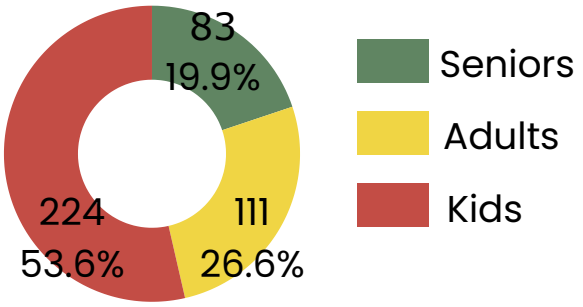
Summer 2026 Service Highlights

SEGUIN PUBLIC LIBRARIES

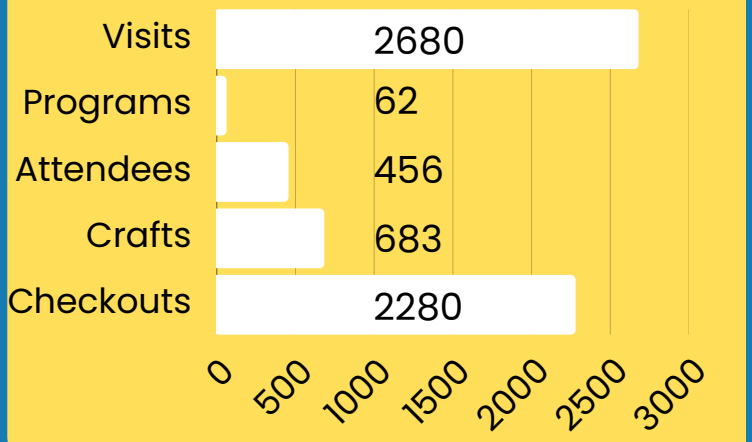
Year to Date

Total Visits	Items Checked Out	Programs	Program Attendance	New & Renewed Library Cards
6,885	6,774	164	1104	257
2025: 6,870	2025: 6,759	2025: 147	2025: 926	2025: 283

Program Attendance



Summer 2026



Summer Programs

26	25	4	7
Seniors Events	Kids Events	Book Club	Museum Stories

Best Moments!



Bingo Night
135
Attendees



Trivia Night
51
Attendees

Snapshot

Seguin Public Libraries had a vibrant summer, connecting residents through welcoming spaces, strong collection use, and a wide range of programs for children, adults, and seniors. The library supported learning, creativity, recreation, and community connection, helping residents engage with one another and the library.

Correspondence

Link to the Association of Municipalities of Ontario (AMO) - Communications

Link to the Municipal Property Assessment Corporation (MPAC) InTouch Newsletters

Link to the North Bay Parry Sound District Health Unit (NBPSDHU) - Communications

Link to the Good Roads (GR) - Communications

Link to the Ontario Heritage Trust - Communications

Link to the Labour Market Group – Communications

Link to the Federation of Ontario Cottagers' Associations (FOCA) - Communications

Link to the Federation of Canadian Municipalities (FCM)

TOWN OF Parry Sound

THE CORPORATION OF THE TOWN OF PARRY SOUND
RESOLUTION IN COUNCIL

NO. 2026 – 110

DIVISION LIST	YES	NO
Councillor **G. ASHFORD**	____	____
Councillor **J. BELESKEY**	____	____
Councillor **P. BORNEMAN**	____	____
Councillor **B. KEITH**	____	____
Councillor **D. McCANN**	____	____
Councillor **C. McDONALD**	____	____
Mayor **J. McGARVEY**	____	____

DATE: September 15, 2026

MOVED BY: _____

SECONDED BY: _____

CARRIED: ✓ **DEFEATED:** _____ **Postponed to:** _____

NOW THEREFORE BE IT RESOLVED that the Council for the Corporation of the Town of Parry Sound supports the Township of Tudor & Casher's resolution regarding a request for review of extended producer responsibility for one-pound single-use propane cylinders; and

FURTHER BE IT RESOLVED that this resolution be forwarded to the Premier of Ontario, the Resource Productivity & Recovery Authority (RPRA) and all municipalities in Ontario.

_____
Mayor Jamie McGarvey

City of Hamilton
Hamilton City Hall
71 Main Street West, 1st Floor
Hamilton, Ontario L8P 4Y5
www.hamilton.ca

September 24, 2026

Re: Request for the Expansion of Ontario's Deposit-Return Program

Hamilton City Council, at its meeting held on Wednesday, September 9, 2026, passed the following resolution that was included in the minutes of the Public Works Committee meeting from August 31, 2026:

10.2 Request for the Expansion of Ontario's Deposit-Return Program

(Cassar/Hwang)
WHEREAS, Ontario operates a successful deposit-return system for alcohol, seeing an average of 75 percent of all empties returned to Beer Stores each year, and deposit-return provides a consumer incentive to consciously recycle;

WHEREAS, Ontario has the lowest beverage container recovery rate in Canada—at roughly 50% of containers being recycled, and is one of only two provinces in Canada without a deposit-return program for non-alcoholic beverages;

WHEREAS, on average these systems in other provinces achieve a recovery rate of 75% for plastic bottles and 78% for all beverage containers, with Alberta achieving 83% recovery;

WHEREAS, Ontario relies on a residential-only blue box system to collect non-alcoholic containers;

WHEREAS, as much as 30% of beverage products that consumers purchase are consumed away from home and therefore disposed of in public and commercial trash bins and then sent to landfill where those valuable materials are lost;

WHEREAS, according to the Canadian Beverage Association (CBA), recent polling suggests 80% of Ontarians want a deposit-return system and the Ontario government proposed expanding the deposit return program to include non-alcoholic containers in 2023;

WHEREAS, not only do deposit-return systems have high return rates for consumers at home, they also retrieve beverage containers from industrial, commercial and institutional sectors who are incentivized to redeem the deposit value;

WHEREAS, Ontario is uniquely positioned to accelerate the modernization of beverage container recycling since a deposit-return program for alcohol containers, managed by the Beer Store, already exists and could be leveraged for this purpose;

WHEREAS, time is of the essence as Beer Stores are closing, reducing accessibility to locations already outfitted to return beverage containers, and diminishing collection capacity;

WHEREAS, the Government has set 2030 recovery targets, as outlined in Ontario Regulation 391/21 under the Resource Recovery and Circular Economy Act, 2016. These targets include an 80% recovery target for non-alcoholic beverage containers;

WHEREAS, without a deposit-return system, the increased costs to producers could be passed on to consumers;

WHEREAS, AMO "supports broader industry efforts to increase waste diversion rates. This includes industry efforts to establish a model for an expanded and more effective Deposit Return System that includes non-alcoholic beverage containers. A workable solution to reform the existing Deposit Return System will help boost the province's beverage recovery rate and support overall diversion of recycling materials away from landfills.";

WHEREAS, the Canadian Beverage Association is in full support of a deposit-return system because according to the CBA the transition to Circular Materials has not resulted in an increase in materials being recycled, and a deposit-return system promotes higher recycling rates, reduces litter and environmental impact, and helps ensure valuable beverage containers are collected, recycled, and reintegrated into a circular economy; and

WHEREAS, Peel Region, City of Toronto, City of Ottawa, the City of Waterloo and Great Lakes and St. Lawrence Cities Initiative (of which Hamilton is a member) have passed recent motions supporting deposit-return for non-alcoholic beverages.

THEREFORE, BE IT RESOLVED:

(a) That the Corporation of the City of Hamilton urges the province of Ontario to immediately implement a deposit-return program to manage non-alcoholic beverage containers; and

(b) That this resolution will **be distributed** to: the Canadian Minister of Internal Trade and One Canadian Economy, Dominic LeBlanc, the Canadian Minister of Environment and Climate Change, Julie Dabrusin, the Premier of Ontario, Doug Ford, the Ontario Minister of Economic Development, Job Creation and Trade, Victor Fedeli; the Ontario Minister of the Environment,

Conservation and Parks, Todd McCarthy, Hamilton-area MPPs, the Association of Municipalities of Ontario (AMO), and 444 Municipalities in Ontario.

Sincerely,



Matthew Trennum
City Clerk

Cc. Hon. Dominic LeBlanc, Minister of Internal Trade and One Canadian Economy
Hon. Julie Dabrusin, Minister of Environment and Climate Change
Premier Doug Ford
Hon. Victor Fedeli, Minister of Economic Development, Job Creation and Trade
Hon. Todd McCarthy, Minister of the Environment, Conservation and Parks
Jeff Beattie, MPP, Hamilton East - Stoney Creek
Robin Lennox, MPP, Hamilton Centre
Monica Ciriello, MPP, Hamilton Mountain
Donna Skelly, MPP, Flamborough - Glanbrook
Association of Municipalities of Ontario (AMO)
Ontario Municipalities
Councillor Craig Cassar
Councillor Tammy Hwang

Outlook

Re: IMPORTANT: Opposition to OFTR Trail Proposal - Hwy 518

From Craig Jeffery <cjeffery@seguin.ca>
Date Mon 9/28/2026 12:23 PM
To info <info@seguin.ca>; Donna McLeod <dmcleod@seguin.ca>
Cc Jason Inwood <jinwood@seguin.ca>

Correspondence please

From: info <info@seguin.ca>
Sent: September 28, 2026 12:21 PM
To: Craig Jeffery <cjeffery@seguin.ca>; Donna McLeod <dmcleod@seguin.ca>
Subject: Fw: IMPORTANT: Opposition to OFTR Trail Proposal - Hwy 518

correspondence?

Township of Seguin
(705) 732-4300

From: Lorbetskie, Jason (MNR) <Jason.Lorbetskie@ontario.ca>
Sent: September 28, 2026 10:42 AM
To: Katherine Lightbourn <katherine.lightbourn@gmail.com>; Wakefield, Adam (MNR) <Adam.Wakefield@ontario.ca>
Cc: Leduc, Leeanne (MNR) <Leeanne.Leduc@ontario.ca>; info <info@seguin.ca>; todd.mccarthy@pc.ola.org <todd.mccarthy@pc.ola.org>; mike.harris@pc.ola.org <mike.harris@pc.ola.org>; Ann MacDiarmid <annmacdiarmid@seguin.ca>
Subject: RE: IMPORTANT: Opposition to OFTR Trail Proposal - Hwy 518

Some people who received this message don't often get email from jason.lorbetskie@ontario.ca. Learn why this is important

Katherine,

There have been some delays in moving to the next stage in the application process, so no change or updates.

The MNR is working with the applicant on the Class EA and the public will be invited soon to comment through that process.

Jason Lorbetskie (He/Him) (hear name)
District Supervisor | Bracebridge-Minden-Parry Sound District
Southern Region | Regional Operations Division
Ministry of Natural Resources | Ontario Public Service
613-202-2058 | jason.lorbetskie@ontario.ca
Minden Work Center
P.O. Box 820
12698 ON-35
Minden, ON K0M 2K0

Ontario

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Please note: As part of providing accessible customer service, if you have any accommodation needs, require communication supports, or alternate formats please let me know.

From: Katherine Lightbourn <katherine.lightbourn@gmail.com>
Sent: September 28, 2026 8:22 AM
To: Wakefield, Adam (MNR) <Adam.Wakefield@ontario.ca>
Cc: Lorbetskie, Jason (MNR) <Jason.Lorbetskie@ontario.ca>; Leduc, Leeanne (MNR) <Leeanne.Leduc@ontario.ca>; info@seguin.ca; todd.mccarthy@pc.ola.org; mike.harris@pc.ola.org; annmacdiarmid@seguin.ca
Subject: Re: IMPORTANT: Opposition to OFTR Trail Proposal - Hwy 518

CAUTION -- EXTERNAL E-MAIL - Do not click links or open attachments unless you recognize the sender.

Hello Adam,

I hope this email finds you well.

Just following up on my previous email.

Kindly advise an update on this matter.

Thanks,

Katherine L Ferguson
774 Hwy 518

On Wed, Sep 16, 2026 at 10:02 AM Katherine Lightbourn <katherine.lightbourn@gmail.com> wrote:

> Hello Adam,
>
> I hope this email finds you well.
>
> Just following up on my previous email.
>
> Kindly advise an update on this matter.
>
> Thanks,

Katherine Lightbourn
774 Hwy 518

On Wed, Sep 9, 2026 at 9:09 AM Katherine Lightbourn <katherine.lightbourn@gmail.com> wrote:

> Hello Adam,
>
> Just wanted to follow up on my last email, kindly confirm received as well as if there are any updates.
>
> Thanks,
>
> Kat
>
> On Tue, Sep 1, 2026 at 7:40 PM Katherine Lightbourn <katherine.lightbourn@gmail.com> wrote:
>
> > Hello Adam,
> >
> > I hope this email finds you well.
> >
> > We received communication from an OFTR representative that a proposal for the "new" trails would be circulated soon - this was emailed to us July 14th, 2026.
> >
> > "The tentative timeline is to have the public notice period start Aug 1 for a period of 30 days. You and your neighbors on this list will receive the materials as soon as they are approved by the MNR."
> >
> > Just wanted to see if there was a proposal that was sent out as we have not received one OR is there an updated timeline on this as we would like to be kept in the loop as to when we are able to submit our complaints as part of the public consultation period.
> >
> > Also - please find attached picture we took of a five-lined skink, we have spotted one twice this year and are continuing to see them each year (last 3 years we have seen at least 1 around) - this would be about 80-90 meters from the proposed trail.
> >
> > Thanks,
> >
> > Katherine Lightbourn
> > 774 Hwy 518
> >
> > On Thu, May 7, 2026 at 9:13 AM Wakefield, Adam (MNR) <Adam.Wakefield@ontario.ca> wrote:
> >
> > > Good Morning Katherine Lightbourn,
> > >
> > > The Ministry of Natural Resources (MNR) has not received an application from any proponent for occupational authority over the Crown lands associated with the trail proposal.
> > >
> > > As noted previously, the area in question is designated as General Use Area. This means that anyone can use this area for recreation (e.g. hiking, camping, mountain bike riding, horse back riding, dirt bike riding, etc.) at any time.

Without any form of occupational authority, no party can restrict access to this Crown land or charge a fee to use the area for recreation.

Thank you for reaching out.

Sincerely,

Adam Wakefield
District Manager | Bracebridge-Minden-Parry Sound District
Ministry of Natural Resources | Ontario Public Service
705-773-4236 | adam.wakefield@ontario.ca

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Please note: As part of providing accessible customer service, if you have any accommodation needs, require communication supports, or alternate formats please let me know.

From: Katherine Lightbourn <katherine.lightbourn@gmail.com>
Sent: May 6, 2026 6:49 PM
To: Wakefield, Adam (MNR) <Adam.Wakefield@ontario.ca>
Cc: Lorbetskie, Jason (MNR) <Jason.Lorbetskie@ontario.ca>; Leduc, Leeanne (MNR) <Leeanne.Leduc@ontario.ca>; info@seguin.ca; todd.mccarthy@pc.ola.org; mike.harris@pc.ola.org; annmacdiarmid@seguin.ca
Subject: Re: IMPORTANT: Opposition to OFTR Trail Proposal - Hwy 518

CAUTION -- EXTERNAL E-MAIL - Do not click links or open attachments unless you recognize the sender.

Hello Adam,

Thank you for your response and additional information regarding the OFTR Application.

It is understood that existing trails on Crown land are allowed to be used for recreational activities which include off road vehicles. A portion of the proposed trail is actively hiked, used by the local hunters and fishers, used as access for canoes/portage trips, and even campers from time to time.

One of our many concerns with the application is that the OFTR would be permitted to restrict access to the Crown land for the locals that have enjoyed and respected the trails for generations (for us, it is 4 generations). The trail also uses a portion of Hwy 772's access road - this presents right of way issues for the owner, as well as safety concerns of multiple vehicles using the trail at the same time, at different speeds, and potentially travelling towards each other. The OFTR states on their website that permits/trail passes are required to use their advertised trails - if Crown land is intended for use by all, they should not be allowed to set a precedent where the locals to the areas they manage trails can no longer enjoy said trails.

We are also aware that the OFTR are advertising two trails between McLean Lake and Martin Lake, one on the North of Hwy 518 and one to the South, under the guise that these trails are "established trails". We walked these trails over the weekend, and

without them being marked with pink tape, we would not have been able to follow the intended (and advertised) trail. Both trails had evidence of a motorized bike going through them (we were told by our neighbour at Martin Lake that only 1 bike had gone through - someone from the OFTR confirming that the trails were clear and ready to be opened) - both trails had considerable damage to the ground, moss had been ripped up and rocks disturbed, as well as tree limbs that had been cleared. This was just from 1 motorized bike going through - additional bikes would be even more detrimental to the "existing trails". They have not received a permit to use/advertise these trails - and have also erected a water crossing, which, per the links in your email, requires prior approval. Attached are pictures of parts of the "trails", showing the damage to the ground as well as the newly erected water crossing.

The OFTR application came as a big surprise to us as Seguin Council did not notify residents or allow a discussion on the proposal to be held prior to their approving the application to go to the MNR. We are aware that they have received numerous complaints of off road vehicles on the Seguin Trail (ripping up the trail / rutting it in muddy conditions), and their approval for the application to be submitted to the MNR is a bit shocking as it is clear from the locals that off road vehicles are considered a nuisance on the already established trail.

Kindly keep me well informed of the next steps to the application process, this email exchange can be used as opposition to the application during the formal public consultation phase.

Thank you for your time,

Katherine Lightbourn
774 Hwy 518

On Tue, May 5, 2026 at 3:41 PM Wakefield, Adam (MNR) <Adam.Wakefield@ontario.ca> wrote:

> Good Afternoon Katherine Lightbourn,
>
> Thank you for your correspondence and for taking the time to outline your concerns.
>
> Ministry staff have attended the site as part of the ongoing review process. As you may be aware, all applications are assessed in accordance with the Ministry's legislated responsibilities under the Public Lands Act, the Environmental Assessment Act, and other applicable statutes and regulations. This review includes consideration of the proposed project footprint and associated activities, such as identifying any locations where water crossings may be required.
>
> The area in question includes a number of historically established trails on Crown land. Under Ontario's Crown land use planning framework, this area is identified as General Use Area (G359), where recreational activities, including use of existing trails, are permitted. These permissions are defined through publicly available land use direction in the Crown Land Use Policy Atlas (CLUPA).
>
> Accordingly, recreational use of existing trails is a permitted activity. Minor maintenance of established trails may also occur, as certain activities are exempt from work permit requirements under Ontario Regulation 239/13. Additional information on recreational use of

Crown land is available on the Province's website - Recreational activities on Crown land | ontario.ca

The proposed works are being reviewed as a Category B undertaking under the MNR Class Environmental Assessment for Resource Stewardship and Facility Development Projects. This process includes formal opportunities for public consultation. Notice and details regarding participation will be provided at the appropriate stage, once available.

Thanks for reaching out!

Sincerely,

Adam Wakefield
District Manager | Bracebridge-Minden-Parry Sound District
Ministry of Natural Resources | Ontario Public Service
705-773-4236 | adam.wakefield@ontario.ca

Ontario

Taking pride in strengthening Ontario, its places and its people

Please note: As part of providing accessible customer service, if you have any accommodation needs, require communication supports, or alternate formats please let me know.

From: Katherine Lightbourn <katherine.lightbourn@gmail.com>
Sent: March 30, 2026 9:10 PM
To: todd.mccarthy@pc.ola.org; mike.harris@pc.ola.org; annmacdiarmid@seguin.ca
Cc: Wakefield, Adam (MNR) <Adam.Wakefield@ontario.ca>; Lorbetskie, Jason (MNR) <Jason.Lorbetskie@ontario.ca>; Leduc, Leeanne (MNR) <Leeanne.Leduc@ontario.ca>; info@seguin.ca
Subject: IMPORTANT: Opposition to OFTR Trail Proposal - Hwy 518

CAUTION -- EXTERNAL E-MAIL - Do not click links or open attachments unless you recognize the sender.

Hello All,

Please find attached letter and supplementary document for your review.

Kindly acknowledge receipt.

Thanks,

Katherine Lightbourn
774 Hwy 518

District of Parry Sound Municipal Association
c/o The Township of McKellar, 701 Highway 124, McKellar, ON P0G 1C0
President: Lynda Carleton **Secretary-Treasurer:** Karlee Britton
Email: clerk@mckellar.ca Phone: (705) 389-2842 x4

Independent Electricity System Operator (IESO) September 28, 2026
Via Email: OEA@energyontario.ca

To whom it may concern;

Please be advised that at the 173rd Meeting of the District of Parry Sound Municipal Association, held at the Carling Community Centre, the following resolution was duly considered and carried:

Moved by: Joe Beleskey (Town of Parry Sound)
Seconded by: Glenn Miller (Township of Ryerson)

F4/26 **Be It Resolved That** the District of Parry Sound Municipal Association hereby expresses its support for the Township of Seguin's Resolution No. 2026-238, calling on the Independent Electricity System Operator (IESO) to provide an independent, third party engineering review of rural electricity reliability effecting Seguin, to be paid by IESO; and

Be It Finally Resolved That a copy of this resolution be circulated to the President of Hydro One and the Hon. Graydon Smith, MPP Parry Sound-Muskoka, for their consideration; and

Further That all Municipalities in the District of Parry Sound may be included.

Carried

The Association's resolution was brought forward in support of the Township of Seguin and its concerns regarding rural electricity reliability. During the discussion, representatives of the District's 23 Municipalities indicated that similar concerns regarding electricity reliability are shared by Municipalities throughout the District of Parry Sound.

While the Township of Seguin had already taken action through the adoption of Resolution No. 2026-238 at its September 8, 2026 Regular Meeting of Council, the Association wished to express its broader support and recognize that the concerns raised are not necessarily limited to the Township of Seguin.

Accordingly, the District of Parry Sound Municipal Association respectfully submits Resolution F4/26 for your consideration and requests that the broader concerns of rural Municipalities within the District be taken into account as the IESO considers the requested independent engineering review.

Should you have any questions or require additional information, please contact the undersigned.

Thank you for your consideration.

Karlee Britton

Karlee Britton, Secretary Treasurer, District of Parry Sound Municipal Association
701 Highway 124, McKellar ON P0G 1C0 | clerk@mckellar.ca | (705) 389-2842 x4

Cc: Hon. Graydon Smith, MPP Parry Sound-Muskoka *graydon.smith@pc.ola.org*

EAST ZORRA-TAVISTOCK

TOWNSHIP OF EAST ZORRA-TAVISTOCK

90 LOVEY'S STREET, PO BOX 100 HICKSON, ONTARIO, N0L 1J0
519-462-2697 . WWW.EZT.CA . EZT@EZT.CA

September 28, 2026

Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

Re: Township of East Zorra-Tavistock Resolution - Review of OLT and Enhancing Deference to Municipal Planning Decisions

Dear Premier Ford,

Please be advised that at their regular meeting on September 16, 2026, Council of the Corporation of the Township of East Zorra-Tavistock adopted the following resolution:

Moved by: Jeremy Smith
Seconded by: Scott Rudy

THAT Council receive the correspondence from the Town of Ingersoll regarding the Review of OLT and Enhancing Deference to Municipal Planning Decisions;

AND THAT Council support the resolution regarding the Review of OLT and Enhancing Deference to Municipal Planning Decisions;

AND THAT a copy of the resolution be forwarded to other municipalities in Ontario, Oxford MPP Ernie Hardeman, all relevant ministries, and the provincial government.

CARRIED

Please don't hesitate to contact me if you have any questions or concerns.

Kind regards,

Ashley Gerencser
Deputy Clerk

cc: Hon. Rob Flack, Ontario Minister of Municipal Affairs and Housing
Ernie Hardeman, Member of Provincial Parliament for Oxford
Association of Municipalities of Ontario (AMO)
All municipalities in Ontario

August 13, 2026

Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

Re: Town of Ingersoll Resolution - Review of OLT and Enhancing Deference to Municipal Planning Decisions

Dear Premier Ford,

Please be advised that at their regular meeting on August 10, 2026, Council of the Corporation of the Town of Ingersoll adopted the following resolution:

> **Resolution # 2026-230**
>
> **Moved by Councillor Eus; seconded by Councillor Bowman**
>
> **THAT** the Council of the Corporation of the Town of Ingersoll receive the correspondence from the Town of the Blue Mountains regarding Review of OLT and Enhancing Deference to Municipal Planning Decisions;
>
> **AND THAT** Council support the resolution regarding Review of OLT and Enhancing Deference to Municipal Planning Decisions;
>
> **AND THAT** the resolution be forwarded to other municipalities in Ontario, Oxford MPP Ernie Hardeman, all relevant ministries, and the provincial government.
>
> **CARRIED**

Please don't hesitate to contact me if you have any questions or concerns.

Kind regards,

Julie Clayton

Julie Clayton
Deputy Clerk

cc: Hon. Rob Flack, Ontario Minister of Municipal Affairs and Housing
Ernie Hardeman, Member of Provincial Parliament for Oxford
Association of Municipalities of Ontario (AMO)
All municipalities in Ontario

The Town of The Blue Mountains
Council Meeting

Title: Kathryn Douglas, Supervisor, Legislative Services, Town of Whitby
Date: Monday, July 13, 2026
Time: 6:16 PM

Moved by: Councillor Hope
Seconded by: Councillor Porter

THAT Council of the Town of The Blue Mountains receives for information the June 25, 2026, correspondence from Kathryn Douglas, Supervisor, Legislative Services, Town of Whitby, and supports the June 22, 2026 Town of Whitby Council resolution regarding a Review of Ontario Land Tribunal and Enhancing Deference to Municipal Planning Decisions;

AND THAT Council directs staff to circulate this resolution of support to the Premier of Ontario, the Minister of Municipal Affairs and Housing, Local Members of Provincial Parliament, the Association of Municipalities (AMO) and all Ontario Municipalities for consideration and support

YES: 6 **NO: 0** **ABSENT: 1**

The motion is Carried

YES: 6

Deputy Mayor Bordignon
Councillor Ardiel
Councillor Hope
Councillor Maxwell
Councillor McKinlay
Councillor Porter

NO: 0

ABSENT: 1

Mayor Matrosovs

Town of Whitby
575 Rossland Road East,
Whitby, ON L1N 2M8
905.430.4300
whitby.ca

June 25, 2026

Via Email

The Honourable Doug Ford
Premier of Ontario
premier@ontario.ca

Re: Review of the Ontario Land Tribunal and Enhancing Deference to Municipal Planning Decisions

Please be advised that at its meeting held on June 22, 2026, the Council of the Town of Whitby adopted the following as Resolution # 166-26:

> Whereas local councils are elected by residents to make planning decisions that reflect the needs and priorities of their communities;
>
> Whereas municipalities rely on extensive public consultation, professional planning advice, engineering studies, and technical reports when making land-use decisions;
>
> Whereas the Ontario Land Tribunal (OLT) has the authority to overturn municipal planning decisions, often requiring municipalities to spend significant taxpayer dollars defending decisions that have already undergone a thorough local review process;
>
> Whereas lengthy and costly appeals can delay housing projects, consume municipal resources, and reduce the ability of municipalities to focus on delivering services to residents; and,
>
> Whereas local governments should have greater certainty and authority when decisions are consistent with approved Official Plans, provincial policies, and sound planning principles.
>
> Now Therefore be it Resolved:
>
> 1. That the Government of Ontario be requested to review the role and mandate of the Ontario Land Tribunal to ensure greater respect for municipal planning decisions that are supported by evidence, public consultation, and approved planning policies;

2. That the Province consider amendments to the Planning Act and Ontario Land Tribunal Act to provide stronger deference to municipal decisions that align with provincial planning frameworks and Official Plans;

3. That the Province improve transparency and accountability within the Ontario Land Tribunal by requiring clear and detailed reasoning when municipal decisions are overturned;

4. That the Province explore measures to reduce the financial burden on municipalities defending planning decisions before the OLT, helping to protect taxpayer dollars and improve the efficiency of the planning process; and,

5. That Staff be directed to circulate this resolution to the Premier of Ontario, the Minister of Municipal Affairs and Housing, Local Members of Provincial Parliament, the Association of Municipalities of Ontario (AMO), and all Ontario municipalities for consideration and support.

Should you require further information, please do not hesitate to contact the Office of the Town Clerk at 905-430-4300.



Kathryn Douglas
Supervisor, Legislative Services
clerk@whitby.ca

Copy: C. Harris, Director of Legislative Services/Town Clerk - clerk@whitby.ca

The Honourable Rob Flack, Minister of Municipal Affairs and Housing - minister.mah@ontario.ca
Peter Bethlenfalvy, MPP, Pickering-Uxbridge - peter.bethlenfalvy@pc.ola.org
Lorne Coe, MPP, Whitby - lorne.coe@pc.ola.org
Jennifer K. French, MPP, Oshawa - jfrench-co@ndp.on.ca
Todd J. McCarthy, MPP, Durham - todd.mccarthy@pc.ola.org
Rob Cerjanec, MPP, Ajax - rcerjanec.mpp.co@liberal.ola.org
Laurie Scott, MPP, Haliburton-Kawartha Lakes-Brock - laurie.scott@pc.ola.org
Robin Jones, President, Association of Municipalities of Ontario - amopresident@amo.on.ca
All Ontario Municipalities

Outlook

Fw: 2026 Ontario Senior Achievement Award / Prix d'excellence de l'Ontario pour les personnes âgées de 2026

From Craig Jeffery <cjeffery@seguin.ca>
Date Tue 9/29/2026 5:12 PM
To Donna McLeod <dmcleod@seguin.ca>

From: Ontario Honours And Awards (MCM) <OntarioHonoursAndAwards@ontario.ca>
Sent: September 29, 2026 3:35 PM
To: Ontario Honours And Awards (MCM) <OntarioHonoursAndAwards@ontario.ca>
Subject: 2026 Ontario Senior Achievement Award / Prix d'excellence de l'Ontario pour les personnes âgées de 2026

(Un message en français suivra)

Ministry for Seniors and Accessibility

Minister

College Park
777 Bay Street
5th Floor
Toronto ON M7A 1S5

Ministère des Services aux aînés et de l'Accessibilité
Ministre

College Park
777, rue Bay
5e étage
Toronto (Ontario) M7A 1S5



September 2026

Dear Friends,

It is my pleasure to invite you to submit a nomination for the 2026 Ontario Senior Achievement Award.

Each year, the program recognizes extraordinary seniors who, **after the age of 65**, have made significant contributions to their community or province.

This is to inform you the deadline to nominate someone has been extended to December 1st. You can submit a nomination online by registering through the Ontario Honours and Awards Portal.

For more information about the program, please visit the Ontario Senior Achievement Award webpage.

You may also contact Ontario Honours and Awards Secretariat at OntarioHonoursAndAwards@ontario.ca, if you have questions about the Ontario Senior Achievement Award and how to submit a nomination online.

Thank you in advance for taking the time to consider putting forward the name of a special senior in your community.

Sincerely,



Raymond Cho
Minister for Seniors and Accessibility

Ministry for Seniors and Accessibility

Minister

College Park
777 Bay Street
5th Floor
Toronto ON M7A 1S5

Ministère des Services aux aînés et de l'Accessibilité
Ministre

College Park
777, rue Bay
5e étage
Toronto (Ontario) M7A 1S5

Ontario

Septembre 2026

Madame, Monsieur,

J'ai le plaisir de vous inviter à proposer une candidature au Prix d'excellence de l'Ontario pour les personnes âgées de 2026**.**

Chaque année, le programme rend hommage aux aînés extraordinaires qui, **après l'âge de 65 ans**, ont apporté une contribution exceptionnelle à leur communauté ou à la province.

Nous souhaitons vous informer que la date limite pour présenter une candidature a été prolongée jusqu'au 1er décembre. Pour soumettre une candidature en ligne, veuillez-vous inscrire au Portail des distinctions et prix de l'Ontario.

Pour plus de renseignements sur le programme, veuillez consulter la page Web du Prix d'excellence de l'Ontario pour les personnes âgées.

Si vous avez des questions au sujet du Prix d'excellence de l'Ontario pour les personnes âgées, veuillez contacter aussi le Secrétariat des distinctions et prix de l'Ontario à OntarioHonoursAndAwards@ontario.ca.

Je vous remercie d'avance de prendre le temps de songer à proposer le nom d'une personne âgée exceptionnelle de votre collectivité.

Veuillez agréer, Madame, Monsieur, l'expression de mes sentiments les meilleurs.

Sincèrement,



Raymond Cho
Ministre des Services aux aînés et de l’Accessibilité

Ministry of Rural Affairs

Office of the Minister

777 Bay Street, 28th Floor
Toronto ON M7A 2J3
Tel.: 647 329-1485

Ministère des Affaires rurales

Bureau du ministre

777, rue Bay, 28e étage
Toronto (Ontario) M7A 2J3
Tél. : 647 329-1485

Ontario

October 1, 2026

Your Worship Ann MacDiarmid
Mayor, Seguin Township, annmacdiarmid@seguin.ca
Your Worship Jamie McGarvey
Mayor, Town of Parry Sound, jg1mcgarvey@gmail.com

Dear Mayor MacDiarmid and Mayor McGarvey:

Thank you to your delegation for meeting with my Parliamentary Assistant (PA) Bob Bailey at this year's Association of Municipalities of Ontario (AMO) Conference to discuss current issues for Seguin Township and the Town of Parry Sound.

PA Bailey briefed me on the priorities raised during your meeting, including the importance of preserving local education and training opportunities. I recognize the role Canadore College has played in supporting skilled trades development, attracting investment and creating opportunities for young people, and welcome the opportunity for future discussion.

I also want to take this opportunity to highlight the **Rural Ontario Inspiration Awards**, recognizing the people, businesses, organizations and communities making a difference across rural Ontario. If you know of an individual or organization whose contributions deserve to be recognized, nominations are now open until **October 23, 2026**.

Once again, I appreciate the time you took to meet with PA Bailey. I look forward to continuing our work together to protect and strengthen rural Ontario.

Sincerely,

Lisa M. Thompson
Minister of Rural Affairs

C: Bob Bailey, MPP
Parliamentary Assistant to the Minister of Rural Affairs

Municipality of Grey Highlands | The place for all seasons

September 16, 2026

Town of Plympton-Wyoming
546 Niagara St.
Wyoming, ON
N0N 1T0

Sent via email

To whom it may concern:

Re: Resolution 2026-625

Please be advised that the following resolution was passed at the September 16, 2026 meeting of the Council of the Municipality of Grey Highlands.

> **2026-625**
> **That Council receive the Sustainable Provincial Grant Funding for Fire Services for information; and**
> **That Council of the Municipality of Grey Highlands Support Resolution No. 15 passed by the Town of Plympton-Wyoming regarding the sustainable Provincial grant funding for fire services in Ontario; and**
> **That this resolution be sent to the Premier of Ontario, Minister of Solicitor General, the Minister of Municipal Affairs, Paul Vickers MPP, and all Ontario Municipalities.**
> **CARRIED.**

If you require anything further, please contact this office.

Sincerely,

Amanda Fines-Vanalstine

Amanda Fines-VanAlstine
Manager of Legislative Services/Municipal Clerk
Municipality of Grey Highlands

cc. Premier Doug Ford, Minister Michael Kerzner, Minister Rob Flack, MPP Vickers and all Ontario Municipalities

TOWNSHIP OF RAMARA

2297 Highway 12,
PO Box 130
Brechin, Ontario L0K 1B0
p.705-484-5374
f. 705-484-0441

October 2, 2026

Via Email

Transport Canada
Hon. Steven MacKinnon, Minister of Transport
Adam Chambers, MP Simcoe North

Re: Request for Transport Canada Review and Amendment of Water Aerodrome Public Consultation Requirements

At its meeting held on September 28, 2026, the Council of the Township of Ramara adopted the following resolution:

Resolution Number CR.234.2026
Moved by Dana Tuju
Seconded by Sherri Bell

WHEREAS the Aeronautics Act defines an aerodrome as any area of land water (including frozen surfaces thereof), or other supporting surface used, designed, prepared, equipped, or set apart for use either in whole or in part for the arrival, departure, movement, or servicing of aircraft and includes any buildings, installations, and equipment situated thereon or associated therewith;

AND WHEREAS Transport Canada's public consultation framework for the establishment and operation of aerodromes, as reflected in Canadian Aviation Regulation 307, recognizes the importance of public interest considerations, including compatibility with surrounding land uses, community impacts, and aviation safety;

AND WHEREAS the current regulatory framework expressly excludes water aerodromes from certain public consultation requirements that apply to land aerodromes;

AND WHEREAS the impacts associated with aerodrome operations, including aviation safety, noise, environmental considerations, compatibility with existing land and water uses, and community well-being, are equally relevant to water aerodromes and may, in some circumstances, be more significant due to the shared use of waterways by residents, recreational users, commercial operators, and emergency services;

AND WHEREAS municipalities possess critical local knowledge regarding land use planning, navigation patterns, environmental constraints, recreation, tourism, community safety, and potential conflicts with existing transportation infrastructure that may not otherwise be available during federal decision-making processes;

AND WHEREAS a regulatory framework that requires public consultation for land aerodromes but not water aerodromes creates an inconsistency that may limit opportunities for affected municipalities, Indigenous communities, interest-holders, and residents to provide meaningful input regarding proposed aviation operations within their communities;

AND WHEREAS municipalities should have a formal opportunity to identify potential safety concerns, including conflicts between proposed water aerodrome operations and established aircraft flight paths, existing airport traffic circuits, heavily used waterways, and other local operational considerations;

NOW THEREFORE BE IT RESOLVED THAT the Council of The Corporation of the Township of Ramara respectfully requests that Transport Canada undertake a review of the consultation requirements contained within Canadian Aviation Regulation 307 and related policies and guidance documents respecting the exclusion of water aerodromes from public consultation requirements;

BE IT FURTHER RESOLVED THAT Transport Canada be requested to amend the applicable regulations and policies to require an appropriate public consultation process for the establishment or significant expansion of water aerodromes, particularly where commercial operations are proposed or where there may be impacts on surrounding communities, public safety, navigation, or existing aviation infrastructure;

BE IT FURTHER RESOLVED THAT Transport Canada be requested to ensure that municipalities, Indigenous communities, airport authorities, conservation authorities where appropriate, and affected interest-holders receive meaningful notice and opportunity to comment on proposed water aerodrome developments before operational approvals or registrations are finalized;

BE IT FURTHER RESOLVED THAT the Council of the Township of Ramara requests that the federal government recognize the importance of municipal input in assessing the suitability of water aerodrome locations and the potential cumulative impacts of aviation activity on local communities and waterways;

AND BE IT FURTHER RESOLVED THAT a copy of this resolution be forwarded to:

- Transport Canada;
- The Honourable Minister of Transport;
- The local Member of Parliament;
- The Federation of Canadian Municipalities (FCM);
- The Association of Municipalities of Ontario (AMO);
- The Rural Ontario Municipal Association (ROMA);
- All Ontario municipalities; and
- The Chippewas of Rama First Nation.

CARRIED.

The Township of Ramara respectfully requests your consideration and support of the enclosed resolution, which calls upon Transport Canada to review the current regulatory framework governing water aerodromes and establish appropriate public consultation requirements to ensure meaningful municipal, Indigenous, stakeholder, and public input.

Respectfully submitted,

Nate Harrington
Assistant Clerk

Cc. Federation of Canadian Municipalities (FCM)
Association of Municipalities of Ontario (AMO)
Rural Ontario Municipalities Association (ROMA)
The Chippewas of Rama First Nation

Bcc. All Ontario Municipalities

TOWNSHIP OF RAMARA

2297 Highway 12,
PO Box 130
Brechin, Ontario L0K 1B0
p.705-484-5374
f. 705-484-0441

October 2, 2026

Via Email

Hon. Todd McCarthy, Minister of the Environment, Conservation and Parks
Jill Dunlop, MPP Simcoe North

Re: Support for Enhanced Municipal and Watershed Representation in the Proposed Regional Conservation Authority Governance Framework

At its meeting held on September 28, 2026, the Council of the Township of Ramara adopted the following resolution:

Resolution Number CR.238.2026
Moved by Dana Tuju
Seconded by Joe Gough

WHEREAS the Province of Ontario has proposed the consolidation of Ontario's existing conservation authorities into nine Regional Conservation Authorities (RCA), with a proposed transition date of February 1, 2027, or such later date as may be prescribed;

AND WHEREAS Environmental Registry of Ontario Posting No. 026-0740 proposed regulations respecting the method for determining the number of members appointed by participating municipalities to RCAs and additional eligibility criteria for appointments to the Board of Directors of the Ontario Provincial Conservation Agency (OPCA);

AND WHEREAS under the proposed governance framework, upper-tier and single-tier municipalities will be responsible for appointing members to RCAs, resulting in lower-tier municipalities no longer having the ability to directly appoint representatives to the governing board;

AND WHEREAS lower-tier municipalities continue to have a direct and significant interest in the programs, services, land use planning matters, natural hazard management, environmental protection and other responsibilities undertaken by conservation authorities within their communities;

AND WHEREAS meaningful local and watershed-based representation will be essential to ensuring that local municipal priorities, knowledge and watershed-specific considerations continue to inform decision-making within the new RCA structure;

AND WHEREAS the geographic size of the proposed RCAs further emphasizes the importance of ensuring that appointed Board members have a meaningful connection to the watershed they are responsible for governing;

AND WHEREAS there remains a need for additional information and guidance respecting several significant aspects of the proposed transition and future operation of the RCAs, including the governance framework, member recruitment and eligibility, travel and time commitments, budgeting, financial responsibility and the future apportionment and payment of conservation authority levies;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Township of Ramara supports continued consultation with municipalities and existing local Conservations Authorities on the development and implementation of the new RCA governance framework;

BE IT FURTHER RESOLVED THAT the Province of Ontario be requested to ensure that any individual appointed to a RCA Board of Directors reside within the applicable watershed of the RCA to which they are appointed, in order to ensure that Board members have a direct and meaningful connection to the communities, municipalities and watershed they are responsible for governing;

BE IT FURTHER RESOLVED THAT the future regulations establishing the composition, role, and operation of Watershed Advisory Committees provide meaningful opportunities for lower-tier municipal representation and participation, recognizing that lower-tier municipalities will no longer directly appoint members to RCA Boards;

BE IT FURTHER RESOLVED THAT the Province be requested to reconsider the proposed eligibility restrictions for the OPCA Board in order to establish a meaningful connection between the RCAs and the Ontario Provincial Conservation Agency, including consideration of providing for at least one representative from each RCA on the OPCA Board, or another formal mechanism to ensure direct communication and coordination between the two levels of governance;

BE IT FURTHER RESOLVED THAT the Province be requested to provide clear guidance to upper-tier and lower-tier municipalities respecting the recruitment and appointment of RCA Board members, including eligibility criteria, desired qualifications and expertise, expected roles and responsibilities, anticipated meeting frequency, travel requirements, and the time commitment associated with serving on the larger regional authorities;

BE IT FURTHER RESOLVED THAT the Province be requested to provide municipalities with additional information regarding the financial and operational implications of the consolidation, including how RCA budgets will be developed and approved, how municipal levies and apportionment will be determined and collected, whether upper-tier and single-tier municipalities will assume responsibility for levy payments on behalf of lower-tier municipalities, and how costs and financial obligations will be allocated throughout the transition and ongoing operation of the new RCAs;

BE IT FURTHER RESOLVED THAT the Province be encouraged to provide this information as soon as possible to allow municipalities sufficient time to understand the governance, operational and financial implications of the new model and to prepare for implementation;

BE IT FURTHER RESOLVED THAT this resolution be forwarded to the Honourable Todd McCarthy, Minister of the Environment, Conservation and Parks; the Association of Municipalities of Ontario; the Rural Ontario Municipal Association; Conservation Ontario; Simcoe North MPP Jill Dunlop; the County of Simcoe; all Ontario municipalities; the Lake Simcoe Regional Conservation Authority (LSRCA); and the Ontario Provincial Conservation Agency (OPCA).

CARRIED.

The Township of Ramara respectfully requests your consideration of the enclosed resolution and encourages support for the continued involvement of municipalities and conservation authorities in the development and implementation of the proposed Regional Conservation Authority governance framework. The Township further believes that meaningful watershed-based representation, opportunities for lower-tier municipal participation, and greater clarity regarding governance and financial implications will be essential to the successful transition to the new model.

Thank you for your consideration of this matter.

Respectfully submitted,

Nate Harrington
Assistant Clerk

Cc. Association of Municipalities of Ontario (AMO)
Rural Ontario Municipal Association (ROMA)
Conservation Ontario
County of Simcoe
Lake Simcoe Regional Conservation Authority (LSRCA)
Ontario Provincial Conservation Agency (OPCA)

Bcc. All Ontario municipalities

The Corporation of
The Township of Brock
1 Cameron St. E., P.O. Box 10
Cannington, ON L0E 1E0
705-432-2355

September 29, 2026

Honourable Todd McCarthy
Minister of Environment,
Conservation and Parks

Honourable Sylvia Jones, Minister of
Health Ontario

Sent via email: minister.mecp@ontario.ca

sylvia.jones@pc.ola.org

Re: Combating Tick Borne Diseases

Please be advised that Council of the Township of Brock, at their meeting held on September 28, 2026 adopted the following resolution:

C-2026-225

Moved by: Regional Councillor Pettingill
Seconded by: Councillor Canavan
Motion Carried.

"**Whereas** the prevalence of ticks, including those known to carry Lyme disease, and other Vector borne diseases have increased across Ontario; and

Whereas Lyme disease diagnoses have increased by 27% in 2024 to 2369 (Public Health Agency of Canada, PHAC); and

Whereas residents across the Township of Brock have registered growing concerns about public health risks associated with tick exposure in parks, trails and residential areas; and

Whereas municipalities have limited jurisdiction and resources to effectively manage tick populations on a broad ecological scale; and

Whereas the Government of Ontario is responsible for public health policy, environmental management and vector-borne disease prevention and detection;

Therefore, Be It Resolved That the Township of Brock formally requests the Government of Ontario investigate and implement measures to reduce burgeoning tick populations and to mitigate their associated health risks; and

That such measures may include safe and effective tick control methods, public education campaigns and coordinated regional strategies; and

That the Province consider increased funding and support for local public health units to address tick-borne disease prevention; and

That a copy of this motion be sent to Minister of Health, Sylvia Jones, Chief Medical Officer of Health, Kieran Moore, Minister of Environment, Conservation and Parks, Todd McCarthy, Durham Region Public Health, Lake Simcoe Region Conservation Authority, Kawartha Conservation Authority, the Association of Municipalities of Ontario (AMO) and all 444 municipalities across Ontario."

Should you have any questions or concerns please do not hesitate to contact Clerks@Brock.ca.

Yours truly,

THE TOWNSHIP OF BROCK



Fernando Lamanna, C.M.O. Dipl. M.M., B.A.
Acting CAO & Clerk

FL:ss

cc. Kieran Moore, Chief Medical Officer of Health
Durham Region Public Health
Mark Critch, Acting CAO/ General Manager, Lake Simcoe Region Conservation Authority
Mark Majchrowski , CAO Kawartha Conservation Authority
Association of Municipalities of Ontario

Bcc. All Ontario Municipalities

Outlook

Fw: Resolution 2026-256- Funding for Public Libraries

From Craig Jeffery <cjeffery@seguin.ca>
Date Wed 10/7/2026 10:54 AM
To Donna McLeod <dmcleod@seguin.ca>

From: Amber Chrastina <AChrastina@wainfleet.ca>
Sent: Wednesday, 07 October 2026 10:26:16
To: Camille Barr <SeniorAdmin@burksfalls.ca>; clerk <clerk@county-lambton.on.ca>; Alnwick/Haldimand <info@ahtwp.ca>; Addington Highlands <clerk@addingtonhighlands.ca>; Adelaide-Metcalfe <mbarnier@adelaidemetcalfe.on.ca>; Adjala-Tosorontio <clerk@adjtos.ca>; Admaston/Bromley <info@admastonbromley.com>; Ajax <contactus@ajax.ca>; Alberton <albertonadmin@alberton.ca>; Alfred and Plantagenet <jprudhomme@alfred-plantagenet.com>; Algonquin Highlands <dnewhook@algonquinhighlands.ca>; Amaranth <nmartin@amaranth.ca>; Amherstburg <inquiry@amherstburg.ca>; clerk@armourtownship.ca <clerk@armourtownship.ca>; Armstrong <dan.thibeault@armstrong.ca>; Arnprior <clerks@arnprior.ca>; Arran-Elderslie <info@arran-elderslie.ca>; Ashfield-Colborne-Wawanosh <clerk@acwtownship.ca>; Asphodel-Norwood <clerk@antownship.ca>; Assiginack <municipal@assiginack.ca>; Athens <athens@myhighspeed.ca>; Atikokan <clerk@atikokan.ca>; Augusta <clerk@augustatownship.org>; Aurora <townclerk@aurora.ca>; Aylmer <clerks@town.aylmer.on.ca>; Baldwin <holly@baldwin.ca>; Bancroft <clerk@bancroft.ca>; Barrie <ServiceBarrie@barrie.ca>; Bayham <melliott@bayham.on.ca>; Beckwith <cmcgregor@twp.beckwith.on.ca>; Belleville <communications@belleville.ca>; Billings <edance@billingstwp.ca>; Black River-Matheson <hlei@twpbrm.ca>; Blandford-Blenheim <generalmail@blandfordblenheim.ca>; Blind River <admin@blindriver.ca>; Bluewater <clerk@municipalityofbluewater.ca>; Bonfield <cao.clerk@bonfieldtownship.com>; Bonnechere Valley <annetteg@eganville.com>; Bracebridge <lmcdonald@bracebridge.ca>; Bradford West Gwillimbury <treynolds@townofbwg.com>; Brampton <cityclerksoffice@brampton.ca>; Brant <clerks@brant.ca>; Brantford <clerks@brantford.ca>; Brethour <brethour@parolink.net>; Brighton <earthurs@brighton.ca>; Brock <clerks@brock.ca>; Brockton <info@brockton.ca>; Brockville <them@brockville.com>; Janet Denkers <Jdenkers@brookealvinston.com>; Bruce <clerk@brucecounty.on.ca>; Bruce Mines <info@brucemines.ca>; Lyndoch and Raglan <clerk-treasurer@blrtownship.ca>; Burlington <city@burlington.ca>; Burpee and Mills <clerktreasurer@burpeemills.com>; Caledon <info@caledon.ca>; Callander <clerk@callander.ca>; Calvin <deputyclerk@calvintownship.ca>; Cambridge <servicecambridge@cambridge.ca>; Carleton Place <sblair@carletonplace.ca>; Carling <clerksoffice@carling.ca>; Carlow Mayo <clerk@carlowmayo.ca>; Casey <admin@casey.ca>; Casselman <info@casselman.ca>; Cavan Monaghan <services@cavanmonaghan.net>; Central Elgin <deleitch@centralelgin.org>; Central Frontenac <admin@centralfrontenac.com>; Central Huron <clerk@centralhuron.com>; Central Manitoulin <ddeforge@centralmanitoulin.ca>; Centre Hastings <clerksoffice@centrehastings.com>; Centre Wellington <kokane@centrewellington.ca>; Chamberlain <info@chamberlaintownship.com>; Champlain <alison.collard@champlain.ca>; Chapleau <jonesl@chapleau.ca>; Chapple <cao@chapple.on.ca>; Charlton and Dack <info@charltonanddack.com>; Chatham-Kent <ckclerk@chatham-kent.ca>; Chatsworth <rachel.anstett@chatsworth.ca>; Chisholm <info@chisholm.ca>; Clarence-Rockland <mouellet@clarence-rockland.com>; Clarington <clerks@clarington.net>; Clearview

Prince Edward <clerks@pecounty.on.ca>; Puslinch <admin@puslinch.ca>; Qunite West <clerk@quintewest.ca>; Rainy River <rainyriver@tbaytel.net>; Ramara <clerks@ramara.ca>; Red Lake <christine.goulet@redlake.ca>; Red Rock <cao@redrocktownship.com>; Renfrew <clerks@renfrew.ca>; County <ckelley@countyofrenfrew.on.ca>; Richmond Hill <clerks@richmondhill.ca>; Rideau Lakes <mtruelove@rideaulakes.ca>; Russell <clerk.greffe@russell.ca>; Nancy Field <clerk@ryersontownship.ca>; Sables-Spanish Rivers <awhalen@sables-spanish.ca>; Amy Burkhart <clerks@sarnia.ca>; Saugeen Shores <clerk@saugeenshores.ca>; Sault Ste. Marie <cityclerk@cityssm.on.ca>; Schreiber <cao@schreiber.ca>; Scugog <clerks@scugog.ca>; Craig Jeffery <cjeffery@seguin.ca>; Selwyn <achittick@selwyntownship.ca>; Severn <clerk@severn.ca>; Shelburne <info@shelburne.ca>; Shuniah <clerk@shuniah.ca>; Simcoe <clerks@simcoe.ca>; Sioux Lookout <clerk@siouxlookout.ca>; Sioux Narrows-Nestor Falls <clerk@snnf.ca>; Smith Falls <kcostello@smithsfalls.ca>; Smooth Rock Falls <clerk@smoothrockfalls.ca>; South Algonquin <clerk@southalgonquin.ca>; South Bruce <clerk@southbruce.ca>; South Bruce Peninsula <angie.cathrae@southbrucepeninsula.com>; South Dundas <clebrun@southdundas.com>; South Frontenac <jthompson@southfrontenac.net>; South Glengarry <clerk@southglengarry.com>; South Huron <clerk@southhuron.ca>; South River <clerk@southriver.ca>; South Stormont <loriann@southstormont.ca>; Southgate <clerks@southgate.ca>; Southwest Middlesex <clerk@southwestmiddlesex.ca>; South-West Oxford <clerk@swox.org>; Southwold <cao@southwold.ca>; Spanish <info@townofspanish.com>; Springwater <clerks@springwater.ca>; St. Catharines <clerks@stcatharines.ca>; St. Charles <clerk@stcharlesontario.ca>; St. Clair <clerks@stclairtownship.ca>; St. Joseph <clerkadmin@sjtwp.ca>; St. Marys <clerksoffice@town.stmarys.on.ca>; St. Thomas <customerservice@stthomas.ca>; Stirling-Rawdon <clerk@stirling-rawdon.com>; Stone Mills <clerk@stonemills.com>; Dundas and Glengarry <kcasselman@sdgcounties.ca>; Straford <clerks@stratford.ca>; Strathroy-Caradoc <clerk@strathroy-caradoc.ca>; clerk@strongtownship.com <clerk@strongtownship.com>; 'Nancy Millar' <clerk@sundridge.ca>; Tarbutt <clerk@tarbutt.ca>; Tay <clerk@tay.ca>; Tay Valley <clerk@tayvalleytwp.ca>; Tecumseh <clerks@tecumseh.ca>; Tehkummah <mms@tehkummah.ca>; Temagami <clerk@temagami.ca>; Temiskaming Shores <clerk@temiskamingshores.ca>; Terrace Bay <cao@terracebay.ca>; Thames Centre <clerk@thamescentre.on.ca>; The Archipelago <mmartin@thearchipelago.ca>; The Blue Mountains <townclerk@thebluemountains.ca>; The Nation <clerk@nationmun.ca>; The North Shore <municipalclerk@townshipofthenorthshore.ca>; Thessalon <debbie@thessalon.ca>; Thornloe <thornloe@outlook.com>; Thorold <clerk@thorold.ca>; Thunder Bay <cityclerk@thunderbay.ca>; Tillsonburg <clerks@tillsonburg.ca>; Timmins <clerks@timmins.ca>; Tiny <clerks@tiny.ca>; Toronto <clerk@toronto.ca>; Trent Hills <clerksoffice@trenthills.ca>; Trent Lakes <clerk@trentlakes.ca>; Tudor and Cashel <clerk@tudorandcashel.com>; Tweed <clerk@tweed.ca>; Tyendinaga <clerk@tyendinagatownship.com>; Uxbridge <clerks@uxbridge.ca>; Val Rita-Harty <clerk@valharty.ca>; Vaughan <clerks@vaughan.ca>; Warwick <info@warwicktownship.ca>; Wasaga Beach <clerk@wasagabeach.com>; Regional <regionalclerk@regionofwaterloo.ca>; City <clerkinfo@waterloo.ca>; Wawa <moneill@wawa.cc>; Welland <clerk@welland.ca>; Wellesley <aharron@wellesley.ca>; Wellington North <kwallace@wellington-north.com>; County <jennifera@wellington.ca>; West Elgin <clerk@westelgin.net>; West Grey <clerk@westgrey.com>; West Lincoln <clerk@westlincoln.ca>; West Nipissing <mducharme@westnipissing.ca>; West Perth <clerk@westperth.com>; Westport <cao@villageofwestport.ca>; Whitby <clerk@whitby.ca>; Whitchurch-Stouffville <clerks@townofws.ca>; White River <cao@whiteriver.ca>; Whitestone <deputy.clerk@whitestone.ca>; Whitewater <cmiller@whitewaterregion.ca>; Wilmot <clerks@wilmot.ca>; Windsor <clerks@citywindsor.ca>; Wollaston <clerk@wollaston.ca>; Woodstock <clerksinfo@cityofwoodstock.ca>; Woolwich <clerk@woolwich.ca>; York <regional.clerk@york.ca>; Zorra <clerk@zorra.ca>

Subject: RE: Resolution 2026-256- Funding for Public Libraries

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Good morning,

Please be advised that at its regular meeting held October 6, 2026, the Council of the Corporation of the Township of Wainfleet passed the following motion:

"**THAT** Correspondence Item C228 from the Village of Burk's Falls respecting sustainable provincial funding for Ontario public libraries be received and supported."

Thank you.

The TOWNSHIP of WAINFLEET

Amber Chrastina
Municipal Clerk
905-899-3463 Ext. 224
31940 Highway 3, P.O. Box 40 Wainfleet, ON L0S 1V0
www.wainfleet.ca

The Township values and respects flexible work arrangements. Although I have sent this at a time convenient for me, I do not expect you to read, respond to, or follow up on this email outside your work hours.

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From: Camille Barr <SeniorAdmin@burksfalls.ca>
Sent: September 23, 2026 8:39 AM
To: clerk <clerk@county-lambton.on.ca>; Alnwick/Haldimand <info@ahtwp.ca>; Addington Highlands <clerk@addingtonhighlands.ca>; Adelaide-Metcalfe <mbarnier@adelaidemetcalfe.on.ca>; Adjala-Tosorontio <clerk@adjtos.ca>; Admaston/Bromley <info@admastonbromley.com>; Ajax <contactus@ajax.ca>; Alberton <albertonadmin@alberton.ca>; Alfred and Plantagenet <jprudhomme@alfred-plantagenet.com>; Algonquin Highlands <dnewhook@algonquinhighlands.ca>; Amaranth <nmartin@amaranth.ca>; Amherstburg <inquiry@amherstburg.ca>; clerk@armourtownship.ca; Armstrong <dan.thibeault@armstrong.ca>; Arnprior <clerks@arnprior.ca>; Arran-Elderslie <info@arran-elderslie.ca>; Ashfield-Colborne-Wawanosh <clerk@acwtownship.ca>; Asphodel-Norwood <clerk@antownship.ca>; Assiginack <municipal@assiginack.ca>; Athens <athens@myhighspeed.ca>; Atikokan <clerk@atikokan.ca>; Augusta <clerk@augustatownship.org>; Aurora <townclerk@aurora.ca>; Aylmer <clerks@town.aylmer.on.ca>; Baldwin <holly@baldwin.ca>; Bancroft <clerk@bancroft.ca>; Barrie <ServiceBarrie@barrie.ca>; Bayham <melliott@bayham.on.ca>; Beckwith <cmcgregor@twp.beckwith.on.ca>; Belleville <communications@belleville.ca>; Billings <edance@billingstwp.ca>; Black River-Matheson <hlei@twpbrm.ca>; Blandford-Blenheim <generalmail@blandfordblenheim.ca>; Blind River <admin@blindriver.ca>; Bluewater <clerk@municipalityofbluewater.ca>; Bonfield <cao.clerk@bonfieldtownship.com>; Bonnechere Valley <annetteg@eganville.com>; Bracebridge <lmcdonald@bracebridge.ca>; Bradford West Gwillimbury <treynolds@townofbwg.com>; Brampton <cityclerksoffice@brampton.ca>; Brant <clerks@brant.ca>; Brantford <clerks@brantford.ca>; Brethour <brethour@parolink.net>; Brighton <earthurs@brighton.ca>; Brock <clerks@brock.ca>; Brockton <info@brockton.ca>; Brockville <them@brockville.com>; Janet Denkers <Jdenkers@brookealvinston.com>; Bruce <clerk@brucecounty.on.ca>; Bruce Mines <info@brucemines.ca>; Lyndoch and Raglan <clerk-treasurer@blrtownship.ca>; Burlington <city@burlington.ca>; Burpee and Mills <clerktreasurer@burpeemills.com>; Caledon <info@caledon.ca>; Callander <clerk@callander.ca>; Calvin

Puslinch <admin@puslinch.ca>; Qunite West <clerk@quintewest.ca>; Rainy River <rainyriver@tbaytel.net>; Ramara <clerks@ramara.ca>; Red Lake <christine.goulet@redlake.ca>; Red Rock <cao@redrocktownship.com>; Renfrew <clerks@renfrew.ca>; County <ckelley@countyofrenfrew.on.ca>; Richmond Hill <clerks@richmondhill.ca>; Rideau Lakes <mtruelove@rideaulakes.ca>; Russell <clerk.greffe@russell.ca>; Nancy Field <clerk@ryersontownship.ca>; Sables-Spanish Rivers <awhalen@sables-spanish.ca>; Amy Burkhart <clerks@sarnia.ca>; Saugeen Shores <clerk@saugeenshores.ca>; Sault Ste. Marie <cityclerk@cityssm.on.ca>; Schreiber <cao@schreiber.ca>; Scugog <clerks@scugog.ca>; Seguin <cjeffery@seguin.ca>; Selwyn <achittick@selwyntownship.ca>; Severn <clerk@severn.ca>; Shelburne <info@shelburne.ca>; Shuniah <clerk@shuniah.ca>; Simcoe <clerks@simcoe.ca>; Sioux Lookout <clerk@siouxlookout.ca>; Sioux Narrows-Nestor Falls <clerk@snnf.ca>; Smith Falls <kcostello@smithsfalls.ca>; Smooth Rock Falls <clerk@smoothrockfalls.ca>; South Algonquin <clerk@southalgonquin.ca>; South Bruce <clerk@southbruce.ca>; South Bruce Peninsula <angie.cathrae@southbrucepeninsula.com>; South Dundas <clebrun@southdundas.com>; South Frontenac <jthompson@southfrontenac.net>; South Glengarry <clerk@southglengarry.com>; South Huron <clerk@southhuron.ca>; South River <clerk@southriver.ca>; South Stormont <loriann@southstormont.ca>; Southgate <clerks@southgate.ca>; Southwest Middlesex <clerk@southwestmiddlesex.ca>; South-West Oxford <clerk@swox.org>; Southwold <cao@southwold.ca>; Spanish <info@townofspanish.com>; Springwater <clerks@springwater.ca>; St. Catharines <clerks@stcatharines.ca>; St. Charles <clerk@stcharlesontario.ca>; St. Clair <clerks@stclairtownship.ca>; St. Joseph <clerkadmin@sjtwp.ca>; St. Marys <clerksoffice@town.stmarys.on.ca>; St. Thomas <customerservice@stthomas.ca>; Stirling-Rawdon <clerk@stirling-rawdon.com>; Stone Mills <clerk@stonemills.com>; Dundas and Glengarry <kcasselman@sdgcounties.ca>; Straford <clerks@stratford.ca>; Strathroy-Caradoc <clerk@strathroy-caradoc.ca>; clerk@strongtownship.com; 'Nancy Millar' <clerk@sundridge.ca>; Tarbutt <clerk@tarbutt.ca>; Tay <clerk@tay.ca>; Tay Valley <clerk@tayvalleytwp.ca>; Tecumseh <clerks@tecumseh.ca>; Tehkummah <mms@tehkummah.ca>; Temagami <clerk@temagami.ca>; Temiskaming Shores <clerk@temiskamingshores.ca>; Terrace Bay <cao@terracebay.ca>; Thames Centre <clerk@thamescentre.on.ca>; The Archipelago <mmartin@thearchipelago.ca>; The Blue Mountains <townclerk@thebluemountains.ca>; The Nation <clerk@nationmun.ca>; The North Shore <municipalclerk@townshipofthenorthshore.ca>; Thessalon <debbie@thessalon.ca>; Thornloe <thornloe@outlook.com>; Thorold <clerk@thorold.ca>; Thunder Bay <cityclerk@thunderbay.ca>; Tillsonburg <clerks@tillsonburg.ca>; Timmins <clerks@timmins.ca>; Tiny <clerks@tiny.ca>; Toronto <clerk@toronto.ca>; Trent Hills <clerksoffice@trenthills.ca>; Trent Lakes <clerk@trentlakes.ca>; Tudor and Cashel <clerk@tudorandcashel.com>; Tweed <clerk@tweed.ca>; Tyendinaga <clerk@tyendinagatownship.com>; Uxbridge <clerks@uxbridge.ca>; Val Rita-Harty <clerk@valharty.ca>; Vaughan <clerks@vaughan.ca>; Amber Chrastina <AChrastina@wainfleet.ca>; Warwick <info@warwicktownship.ca>; Wasaga Beach <clerk@wasagabeach.com>; Regional <regionalclerk@regionofwaterloo.ca>; City <clerkinfo@waterloo.ca>; Wawa <moneill@wawa.cc>; Welland <clerk@welland.ca>; Wellesley <aharron@wellesley.ca>; Wellington North <kwallace@wellington-north.com>; County <jennifera@wellington.ca>; West Elgin <clerk@westelgin.net>; West Grey <clerk@westgrey.com>; West Lincoln <clerk@westlincoln.ca>; West Nipissing <mducharme@westnipissing.ca>; West Perth <clerk@westperth.com>; Westport <cao@villageofwestport.ca>; Whitby <clerk@whitby.ca>; Whitchurch-Stouffville <clerks@townofws.ca>; White River <cao@whiteriver.ca>; Whitestone <deputy.clerk@whitestone.ca>; Whitewater <cmiller@whitewaterregion.ca>; Wilmot <clerks@wilmot.ca>; Windsor <clerks@citywindsor.ca>; Wollaston <clerk@wollaston.ca>; Woodstock <clerksinfo@cityofwoodstock.ca>; Woolwich <clerk@woolwich.ca>; York <regional.clerk@york.ca>; Zorra <clerk@zorra.ca>
Subject: Resolution 2026-256- Funding for Public Libraries

Good day,

Please find attached a resolution passed by Council for the Village of Burk's Falls regarding funding for public libraries.

Regards,

Camille Barr
Deputy Clerk

Village of Burk's Falls; 172 Ontario Street, Box 160 Burk's Falls ON; 705-382-3138; www.burksfalls.net

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Think about our Environment. Print only if necessary.

Lanark Highlands

Regular Council Meeting

Resolution Number	189
Title:	Communications
Date:	Tuesday, September 22, 2026

Moved by	Deputy Reeve King
Seconded by	Councillor Closs

THAT, Council support the August 25, 2026, correspondence from the Town of Greater Napanee regarding the permanent doubling of Ontario Community Infrastructure Fund (OCIF) funding from $200 million to $400 million annually beginning in 2027; and

THAT, this supporting resolution and the originating resolution be circulated to the Premier of Ontario, the Minister of Infrastructure, the Minister of Municipal Affairs and Housing, the Minister of Finance, the Municipal Finance Officers' Association of Ontario, the Association of Municipalities of Ontario, the Member of Provincial Parliament for Lanark-Frontenac-Kingston, and Ontario municipalities.

ADOPTED

Reeve, Peter McLaren

TOWNSHIP OF WELLESLEY
Resolution of Council
Council Meeting

Resolution Number

Title: A.F. & P. 36/2026 - Support for Permanent Doubling of the Ontario Community Infrastructure Fund (OCIF) - Motion Required

Date: Tuesday, September 22, 2026

Moved by: Lori Sebben

Seconded by: Shelley Wagner

WHEREAS recent municipal infrastructure funding programs by the Government of Canada and Province of Ontario have tended to prioritize growth-related or housing-enabling infrastructure projects over infrastructure renewal needs;

AND WHEREAS the Government of Ontario has regulated municipal infrastructure asset management through O. Reg 588/17 (Asset Management Planning for Municipal Infrastructure) under the *Infrastructure for Jobs and Prosperity Act, 2015*;

AND WHEREAS municipal asset management plans and the Financial Accountability Office of Ontario have identified that municipalities have significant state-of-good-repair backlogs and renewal needs for infrastructure;

AND WHEREAS the Government of Ontario doubled the Ontario Community Infrastructure Fund (OCIF) from $200M/year to $400M/year for 2021-2026 but has not publicly committed to maintaining this level of funding beyond 2026;

AND WHEREAS the OCIF has become a vital and indispensable resource for municipalities, assisting them with improving their asset management programs and meeting community-preserving infrastructure renewal needs;

AND WHEREAS increased geopolitical uncertainty is threatening the economic prosperity of Canada, Ontario, and every municipality;

AND WHEREAS municipal infrastructure is a key enabler and preserver of economic prosperity;

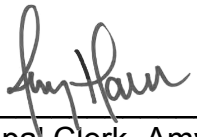
AND WHEREAS the Municipal Finance Officers' Association of Ontario (MFOA) has heard from its members and their municipalities concerns regarding the potential erosion of existing municipal infrastructure and thus service levels in light of the ongoing focus on housing-enabling infrastructure by grant funding programs;

NOW THEREFORE BE IT RESOLVED THAT Council support the Municipal Finance Officers' Association of Ontario (MFOA) request to the Ministry of Infrastructure that the permanent doubling of the Ontario Community Infrastructure Fund (OCIF) be maintained beyond 2026; and further

THAT Council request the Province of Ontario expand OCIF funding beyond the current doubled funding level and consider enhancements to the funding formula that recognize the unique infrastructure challenges faced by small, rural municipalities with large geographic areas, small population bases, and agricultural land comprising a significant majority of the municipal land area; and further

THAT a copy of the resolution and the supporting letter from the Municipal Finance Officers' Association of Ontario be circulated to Minister of Municipal Affairs and Housing, the Minister of Finance, the Ministry of Infrastructure, MPP Mike Harris, the Association of Municipalities of Ontario (AMO), and all Municipalities in Ontario.

CARRIED



Municipal Clerk, Amy Harron

TOWNSHIP OF WELLESLEY

STAFF REPORT
Corporate Services

Subject: Support for Permanent Doubling of the Ontario Community Infrastructure Fund (OCIF)

Report No.: A. F. & P. 36/2026
To: Council
Meeting Date: September 22, 2026
Prepared by: Jeff Dyck, Director of Corporate Services

Recommendation

WHEREAS recent municipal infrastructure funding programs by the Government of Canada and Province of Ontario have tended to prioritize growth-related or housing-enabling infrastructure projects over infrastructure renewal needs;

AND WHEREAS the Government of Ontario has regulated municipal infrastructure asset management through O. Reg 588/17 (Asset Management Planning for Municipal Infrastructure) under the *Infrastructure for Jobs and Prosperity Act, 2015*;

AND WHEREAS municipal asset management plans and the Financial Accountability Office of Ontario have identified that municipalities have significant state-of-good-repair backlogs and renewal needs for infrastructure;

AND WHEREAS the Government of Ontario doubled the Ontario Community Infrastructure Fund (OCIF) from $200M/year to $400M/year for 2021-2026 but has not publicly committed to maintaining this level of funding beyond 2026;

AND WHEREAS the OCIF has become a vital and indispensable resource for municipalities, assisting them with improving their asset management programs and meeting community-preserving infrastructure renewal needs;

AND WHEREAS increased geopolitical uncertainty is threatening the economic prosperity of Canada, Ontario, and every municipality;

AND WHEREAS municipal infrastructure is a key enabler and preserver of economic prosperity;

AND WHEREAS the Municipal Finance Officers' Association of Ontario (MFOA) has heard from its members and their municipalities concerns regarding the potential erosion of existing municipal infrastructure and thus service levels in light of the ongoing focus on housing-enabling infrastructure by grant funding programs;

NOW THEREFORE BE IT RESOLVED THAT Council support the Municipal Finance Officers' Association of Ontario (MFOA) request to the Ministry of Infrastructure that the permanent doubling of the Ontario Community Infrastructure Fund (OCIF) be maintained beyond 2026; and further

THAT Council request the Province of Ontario expand OCIF funding beyond the current doubled funding level and consider enhancements to the funding formula that recognize the unique infrastructure challenges faced by small, rural municipalities with large geographic areas, small population bases, and agricultural land comprising a significant majority of the municipal land area; and further

THAT a copy of the resolution and the supporting letter from the Municipal Finance Officers' Association of Ontario be circulated to Minister of Municipal Affairs and Housing, the Minister of Finance, the Ministry of Infrastructure, MPP Mike Harris, the Association of Municipalities of Ontario (AMO), and all Municipalities in Ontario.

Executive Summary

The purpose of this report is to seek Council's support for a resolution requesting the Province of Ontario to permanently maintain the Ontario Community Infrastructure Fund (OCIF) at its current doubled funding level beyond 2026. The Municipal Finance Officers' Association of Ontario (MFOA) is advocating on behalf of municipalities across Ontario to secure continued investment in municipal infrastructure renewal. Municipal asset management plans continue to identify significant infrastructure replacement and rehabilitation needs, while recent provincial and federal infrastructure funding programs have largely focused on growth-related and housing-enabling projects. Maintaining the enhanced OCIF funding level would assist municipalities in addressing state-of-good-repair infrastructure needs, preserving service levels, supporting economic prosperity, and continuing to deliver housing-enabling infrastructure investments.

Report

1. Background

The Ontario Community Infrastructure Fund (OCIF) provides predictable and formula-based funding to municipalities for critical infrastructure projects. In response to growing municipal infrastructure needs, the Province of Ontario increased annual OCIF funding from $200 million to $400 million for the period 2021 through 2026.

The Municipal Finance Officers' Association of Ontario (MFOA) has requested municipal support for advocacy efforts directed to the Ministry of Infrastructure seeking a permanent commitment to maintaining the doubled OCIF funding level beyond 2026.

Municipalities across Ontario are subject to asset management requirements established under Ontario Regulation 588/17, Asset Management Planning for Municipal Infrastructure, enacted under the Infrastructure for Jobs and Prosperity Act,

2015. These regulations require municipalities to identify infrastructure assets, assess asset condition, and develop long-term plans for maintaining service levels.

Asset management plans throughout Ontario, as well as reports from the Financial Accountability Office of Ontario, have identified significant infrastructure renewal requirements and state-of-good-repair backlogs.

2. Analysis

Municipal infrastructure networks including roads, bridges, water systems, wastewater systems, and stormwater infrastructure represent significant public investments that require ongoing rehabilitation and replacement. Municipal asset management plans consistently demonstrate that available funding sources are insufficient to fully address long-term infrastructure renewal needs.

Small, rural municipalities face additional infrastructure funding challenges that are not fully reflected in population-based funding formulas. Municipalities with extensive geographic areas and significant agricultural land holdings are responsible for maintaining large road and bridge networks that support agricultural production, goods movement, and rural economic activity. These municipalities often have limited population growth and a smaller tax base over which to distribute infrastructure costs, resulting in disproportionately higher infrastructure costs on a per-capita basis.

In recent years, infrastructure funding programs offered by senior levels of government have generally focused on growth-related and housing-enabling infrastructure projects. While those investments are important, municipalities continue to face considerable challenges in funding the rehabilitation and replacement of existing infrastructure assets.

The enhanced OCIF allocation has become a critical funding source for municipalities by:

- Supporting infrastructure rehabilitation and replacement projects;
- Assisting municipalities in meeting regulatory asset management requirements;
- Helping maintain municipal service levels;
- Preserving existing community infrastructure assets; and
- Complementing local capital funding strategies.

MFOA has noted concerns from municipal finance professionals regarding the potential deterioration of municipal infrastructure and service levels if the enhanced OCIF funding level is not maintained.

Further, current geopolitical and economic uncertainties have increased the importance of maintaining public infrastructure investments that support economic activity, community resilience, and long-term growth. Municipal infrastructure serves as a foundational component of local and provincial economic prosperity.

Without a commitment to continue the doubled OCIF funding beyond 2026, municipalities may face increased challenges in closing infrastructure funding gaps, potentially requiring the deferral of capital renewal projects or increased reliance on property taxation and debt financing.

3. Recommendations and Rationale

It is recommended that Council support the MFOA request for the permanent doubling of the Ontario Community Infrastructure Fund beyond 2026.

Continued enhanced OCIF funding would provide municipalities with greater certainty in long-term capital planning and support efforts to address infrastructure renewal requirements identified through asset management planning processes. Maintaining the current funding level would help municipalities continue investing in housing-enabling infrastructure while simultaneously preserving and renewing existing public assets that support economic development and community well-being.

While maintaining the current enhanced OCIF funding level is important, Council may also wish to advocate for a more equitable allocation approach that recognizes the realities of rural Ontario. Municipalities with large geographic areas, low population density, and agricultural land comprising more than 50 percent of the municipal land base maintain infrastructure that is critical to Ontario's agricultural economy. Additional provincial investment targeted to these communities would help address longstanding infrastructure funding gaps and support the sustainability of rural transportation networks and municipal services.

Supporting the resolution aligns with municipal interests across Ontario and reinforces the importance of sustainable infrastructure funding programs that address both growth and state-of-good-repair infrastructure needs.

4. Implementation Plan

Should Council approve the recommendation:

1. Council will adopt the attached resolution supporting MFOA's advocacy initiative.
2. The Clerk's Office will forward the adopted resolution to MFOA, the Ministry of Infrastructure, AMO, and other interested municipalities.
3. Staff will monitor future provincial announcements regarding OCIF funding allocations and update Council as necessary.

4. Staff will continue incorporating anticipated OCIF funding into long-term capital planning and asset management strategies.

Township Strategic Plan Alignment

Supporting stable and predictable infrastructure funding aligns with the Township's strategic objectives related to:

- Responsible asset management;
- Long-term financial sustainability;
- Infrastructure stewardship;
- Service delivery excellence; and
- Economic development and community prosperity.

The continued availability of enhanced OCIF funding supports the Township's ability to maintain and renew critical infrastructure assets in a financially sustainable manner.

Financial Implications
The continuation of the enhanced OCIF funding program beyond 2026 would positively impact municipal capital planning by providing ongoing support for infrastructure rehabilitation and replacement projects. Predictable infrastructure funding assists municipalities in managing asset renewal pressures while reducing reliance on taxation and debt financing.

Other Departments/Agency Comments
The Municipal Finance Officers' Association of Ontario has requested municipal support for this advocacy initiative.

No additional departmental concerns have been identified.

Legal Considerations
N/A

Attachments
1. MFOA Letter to MOI permanent doubling of OCIF
2. History of OCIF

Previous Reports on this Topic
N/A

Reviewed by
Senior Management

Approved by
Rik Louwagie, Chief Administrative Officer

MFOA | MUNICIPAL FINANCE OFFICERS' ASSOCIATION OF ONTARIO

Hon. Todd McCarthy
Acting Minister of Infrastructure
5th Floor
777 Bay St.
Toronto, ON M7A 2J3

June 25, 2026

Dear Minister McCarthy,

RE: Making permanent the doubling of the Ontario Community Infrastructure Fund (OCIF) that is scheduled to end after the 2026 allocation

I am writing on behalf of the Municipal Finance Officers' Association of Ontario, and the municipalities it serves, to request that the Government of Ontario make permanent the five-year doubling of the Ontario Community Infrastructure Fund (OCIF) from $200 million/year to $400 million/year in advance of the 2027 OCIF allocation calculations.

The Municipal Finance Officers' Association of Ontario (MFOA) is the professional association of municipal finance officers with more than 2,300 individual members. We represent individuals who are responsible for handling the financial affairs of municipalities and who are key advisors to councils. MFOA is a strong advocate for best practices that encourage long-term fiscal sustainability, including long-term financial planning and asset management planning.

In recent years, governments at all levels have reoriented their priorities to address the ongoing housing crisis, with heightened attention on growth-related infrastructure and increasing housing production. Application-based or incentive-based funding programs for municipalities have placed greater emphasis on growth-related or housing-enabling capital projects (e.g., Development Charge Reduction Program, Building Communities Strong Fund – Community Stream, Municipal Housing Infrastructure Program, Building Faster Fund). OCIF remains one of the few federal or provincial funding programs where the focus remains primarily on the preservation and renewal of existing infrastructure to maintain or improve municipal service levels.

With support from the Government of Ontario and MFOA, municipalities have made significant improvements to their municipal asset management plans and programs. The Government of Ontario introduced O. Reg 588/17 (Asset Management Planning for Municipal Infrastructure) in late 2017, which provided a standard framework for infrastructure planning. To support the transition to O. Reg. 588/17, MFOA has partnered with the Government of Ontario on many asset management initiatives, including guides, workshops, direct consulting support and other resources. As a result of these and significant municipal efforts, most municipalities in Ontario have an asset management inventory that identifies their infrastructure assets, including conditions, replacement costs and renewal schedules of those assets.

By leveraging municipal asset management plans in 2020, the Financial Accountability Office of Ontario estimated the state-of-good-repair backlog to be $52.1 billion for core municipal infrastructure. That is an estimated cost of restoring such infrastructure to a 'good' condition. The report notably focused primarily on core assets and thus likely understated the full extent of the backlog. Addressing this should not be a priority that falls by the wayside due to an increased focus on growth-related capital projects by other funding programs. OCIF's flexible design provides municipalities with the opportunity to fund asset management staff, which can improve data and analysis quality, and it provides a critical means by which municipalities address the infrastructure funding challenges identified in their asset management plans.

In 2021, the Government of Ontario doubled OCIF for a five-year period. Minister Surma, in announcing that initiative, commented that the Government of Ontario was "providing stability and predictability to small, rural and northern communities as they repair, upgrade and modernize their critical infrastructure so that they are safer, healthier and more reliable for all." And Minister Bethlenfalvy said that "by nearly doubling our investment in the Ontario Community Infrastructure Fund, our government is supporting public safety, job creation and economic growth." In the current climate of geopolitical uncertainty, tariffs and the resulting economic shocks and instability, the need to provide municipalities predictability and to preserve and enhance the economic activity and benefits provided by well-supported and well-maintained municipal infrastructure is as imperative as it was in 2021.

We have also heard from our members on this matter. Municipalities outside of high-growth regions have expressed concern about the diminishing level of grant funding opportunities for municipalities trying to preserve the economic value of their existing infrastructure. Additionally, while growing municipalities have made significant efforts to emplace new, housing-enabling infrastructure, which has been rewarded through the Building Faster Fund, many of their state-of-good-repair capital plans remain underfunded. To maximize the economic potential of federal and provincial investment in infrastructure, all orders of government must work together to preserve service levels and the public value of existing infrastructure, and permanently doubling OCIF to $400 million/year will especially help small and rural municipalities preserve that economic foundation throughout Ontario.

By adopting a Team Ontario approach during recent and ongoing economic challenges, we have seen how significant progress can be made when municipalities and the provincial government work together to achieve a common goal. Should you wish to follow up on this letter, please contact MFOA Executive Director, Donna Herridge (donna@mfoa.on.ca).

Sincerely,

Adam Found

Dr. Adam Found, Ph.D., PLE
President and Chair

cc. Hon. Rob Flack, Minister of Municipal Affairs and Housing
cc. Hon. Peter Bethlenfalvy, Minister of Finance

MFOA | MUNICIPAL FINANCE OFFICERS' ASSOCIATION OF ONTARIO

History and Timeline of the Ontario Community Infrastructure Fund

The Ontario Community Infrastructure Fund (OCIF) was announced in 2014 to support core infrastructure needs in small, rural and northern municipalities. The program was initially designed to provide $100 million annually for local road, bridge, water and wastewater projects. At the time, half of the funding was distributed through a formula-based allocation, intended to reflect differences in municipal infrastructure and fiscal needs, while the remaining $50 million was delivered through an application-based stream. Eligibility was focused on municipalities with populations under 100,000, as well as municipalities located in northern or rural Ontario.[1]

OCIF was later expanded through the 2016 Ontario Budget, which committed to increasing the program to $300 million annually by 2018–19 to further support infrastructure projects in small, rural and northern communities.[2] Under this expanded structure, formula-based funding increased to $200 million annually, while the application-based stream was expected to increase to $100 million annually. However, in 2019, the Province indicated that fiscal circumstances prevented the full expansion of OCIF, resulting in the cancellation of the top-up application component, while maintaining the increase in formula-based funding to $200 million for that year.[3]

In 2021, the Province announced a further expansion of OCIF through the Fall Economic Statement, committing an additional $1 billion over five years. This brought the total OCIF investment to nearly $2 billion over the 2022-2026 period, or about $400 million per year. Beginning in 2022, allocations continued to be based on a formula recognizing the different needs and economic conditions of communities across Ontario, with the minimum annual allocation increasing from $50,000 to $100,000 per community.[4]

Starting with the 2023 allocations, the Ministry of Infrastructure (MOI) updated the OCIF formula to incorporate current replacement values for eligible core infrastructure, shifting from the use of historic cost data to CRVs. A municipality's core infrastructure was calculated using either asset management plan CRV estimates or MOI's CRV estimates for eligible core infrastructure categories. Starting with the 2024 OCIF cycle, the Ministry introduced a standardized Excel-based CRV template to collect municipal CRV data more consistently, building on the initial 2023 shift from historic cost data to current

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[1] Province Supporting the Infrastructure Needs of Small Communities | Ontario Newsroom

[2] 2016 Ontario Budget | Backgrounder: Building Tomorrow's Infrastructure Now

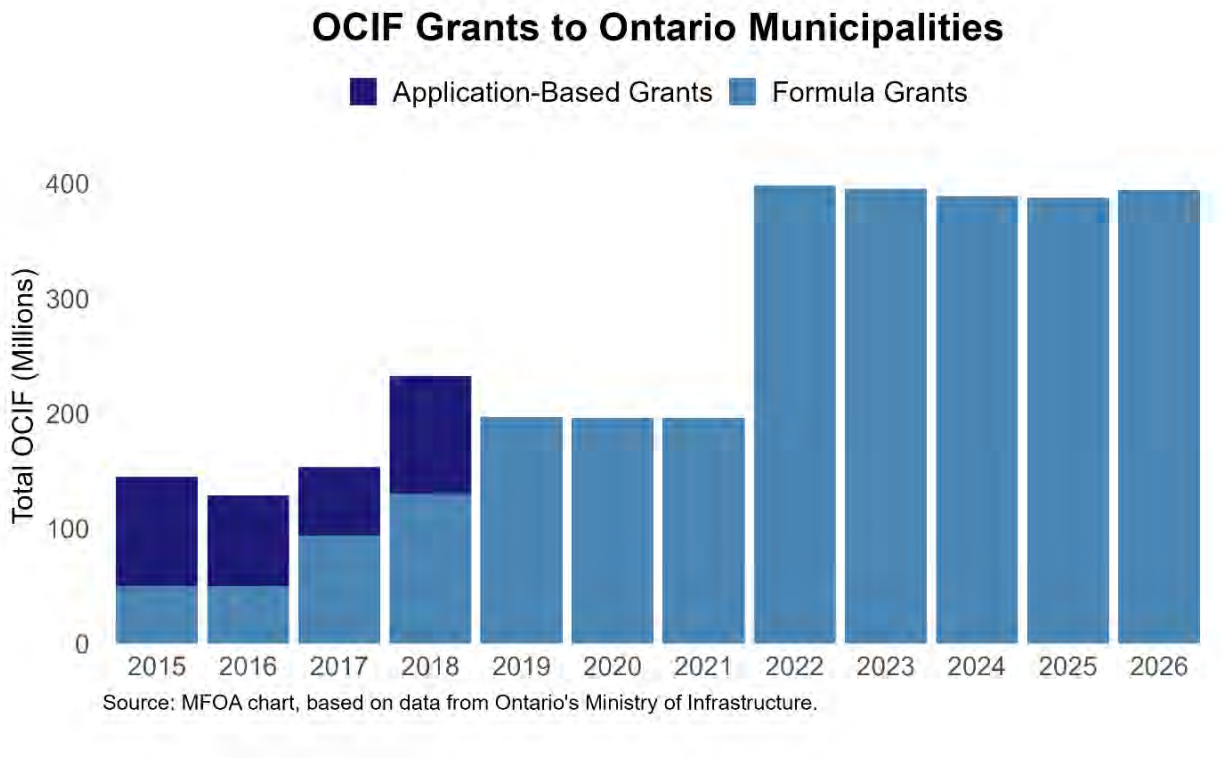
[3] Association of Municipalities of Ontario (AMO). *Ontario Dedicated Gas Tax Funds for Public Transportation Program Review and the Ontario Community Infrastructure Fund, 2019.*

[4] Building Ontario with Investments in Critical Infrastructure for Small, Rural and Northern Communities | Ontario Newsroom

replacement values.[5] A smoothing mechanism was also implemented to generally limit changes in 2023 funding to within ±15 percent of prior year's allocations.[6]

In 2026, 423 small, rural and northern communities across Ontario are receiving approximately $400 million in OCIF funding to renew and rehabilitate critical infrastructure. Starting this year, the minimum grant amount has increased from $100,000 to $125,000. The smoothing mechanism has also been adjusted, generally limiting year-over-year changes in 2026 allocations to within ±10 percent of 2025 grants.[7] However, as 2026 is the final year of the current five-year funding commitment, municipalities are seeking greater clarity on the future of the program.

The graph below shows annual OCIF grants to Ontario municipalities from 2015 to 2026, including both formula-based and application-based grants where applicable. Totals are based on actual approved yearly grants from MOI data and may not fully match announced OCIF allocation amounts.



[5] Ministry of Infrastructure, *Ministry of Infrastructure – Update*, presentation at the 2024 Municipal Finance Officers' Association Annual Conference, September 2024.
[6] Ministry of Infrastructure, *Information Session: 2023 Ontario Community Infrastructure Fund (OCIF) Formula Calculation*, 2023.
[7] Ontario Community Infrastructure Fund recipients - Dataset - Ontario Data Catalogue

The Corporation of The Township of The Archipelago
Council Meeting

Agenda Number:	15.2.
Resolution Number	26-140
Title:	Township of Central Frontenac - Support for MFOA: Making Permanent the Doubling of the Ontario Community Infrastructure Fund (OCIF)
Date:	Friday, September 18, 2026

Moved by:	Councillor Frost
Seconded by:	Councillor Emery

WHEREAS the Ontario Community Infrastructure Fund (OCIF) provides important funding to rural and small municipalities for critical infrastructure projects; and

WHEREAS increased OCIF funding helps municipalities address infrastructure needs and reduce the financial burden on local taxpayers;

NOW THEREFORE BE IT RESOLVED that the Township of The Archipelago supports the Township of Central Frontenac's resolution requesting that the Province of Ontario make the doubling of OCIF funding permanent; and

FURTHER BE IT RESOLVED that this resolution be circulated to the Honourable Todd McCarthy, the Honourable Rob Flack, the Honourable Peter Bethlenfalvy, Premier of Ontario, the Minister of Infrastructure, Graydon Smith MPP Parry Sound - Muskoka, AMO, and Ontario municipalities for their consideration and support.

Carried

The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING

RESOLUTION

Tuesday, October 6, 2026

Resolution # RC26178	Meeting Order: 5
Moved by: Cathy Cannon	Seconded by:

WHEREAS The Corporation of the Municipality of Wawa is policed by the Ontario Provincial Police (OPP) through the Superior East OPP Detachment; and

WHEREAS OPP policing costs represent a significant expenditure within the Municipality of Wawa's annual operating budget, and the Municipality has experienced increasing policing costs, including an 11% increase identified as a financial pressure in the Municipality's 2026 budget; and

WHEREAS the Municipality has been advised by the Province of Ontario that, for the 2027 calendar year, no OPP-policed municipality will experience an increase of more than 11% in its total amount payable for OPP policing compared with 2026, excluding services separately acquired through an agreement with the OPP; and

WHEREAS an increase of up to 11% in municipal policing costs represents a significant financial pressure for small and rural municipalities such as Wawa and ultimately places additional pressure on the municipal property tax levy; and

WHEREAS municipalities must balance legislated infrastructure, service-delivery, affordability and fiscal-responsibility obligations while having limited revenue tools and a primary reliance on property taxation;

NOW THEREFORE BE IT RESOLVED THAT the Council of The Corporation of the Municipality of Wawa:

1. Acknowledges the Province of Ontario's action to limit the 2027 OPP municipal policing cost increase to no more than 11%;
2. Expresses concern that an increase of up to 11% in a single year remains significant for small, rural and northern municipalities and is not, by itself, a sustainable long-term solution;
3. Requests that the Province of Ontario establish a permanent, transparent and sustainable multi-year framework for OPP municipal policing costs that:

Page 2...

The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING

RESOLUTION

- includes a reasonable and predictable maximum annual increase in municipal OPP policing costs, taking into consideration municipal revenue growth, inflation, assessment growth, population growth, fiscal capacity and affordability impacts on local property taxpayers, including cost-of-living pressures;

- provides municipalities with a clear and itemized annual explanation of changes to their OPP policing costs, including, where applicable, changes attributable to staffing levels, salaries, benefits, calls for service, time standards, fleet, accommodation, support services, detachment administration and other provincial cost allocations;

- recognizes the limited fiscal capacity of small, rural, northern and OPP-policed municipalities and ensures that municipal policing cost increases do not disproportionately affect property taxpayers or compromise municipalities' ability to deliver other essential services and infrastructure; and

- recognizes that municipalities have limited ability to control policing costs arising from provincial legislation, regulation, staffing, compensation, collective bargaining, operational or policy decisions, and provides appropriate provincial funding or cost-sharing where significant policing cost pressures arise primarily from such provincial decisions.

AND FURTHER THAT a copy of this resolution be circulated to the Premier of Ontario; the Solicitor General; the Minister of Municipal Affairs and Housing; the Member of Provincial Parliament for Algoma–Manitoulin; the Association of Municipalities of Ontario (AMO); the Rural Ontario Municipal Association (ROMA); the Federation of Northern Ontario Municipalities (FONOM); all Ontario municipalities policed by the Ontario Provincial Police; and the Superior East OPP Detachment Board.

RESOLUTION RESULT	RECORDED VOTE		
☑ CARRIED	MAYOR AND COUNCIL	YES	NO
☐ DEFEATED	Mitch Hatfield		
☐ TABLED	Cathy Cannon		
☐ RECORDED VOTE (SEE RIGHT)	Melanie Pilon		
☐ PECUNIARY INTEREST DECLARED	Jim Hoffmann		
☐ WITHDRAWN	Joseph Opato		

Disclosure of Pecuniary Interest and the general nature thereof.

☐ Disclosed the pecuniary interest and general name thereof and abstained from the discussion, vote and influence.

Clerk:_____

MAYOR – MELANIE PILON	CLERK – MAURY O'NEILL
M. Pilon	Maury O'Neill

This document is available in alternate formats.

Outlook

Fw: Township of Up to $50K for Northern Ontario Businesses

From info <info@seguin.ca>
Date Tue 9/29/2026 8:26 AM
To Donna McLeod <dmcleod@seguin.ca>

Township of Seguin
(705) 732-4300

From: Parry Sound Area Chamber of Commerce <manager-psachamber.ca@shared1.ccsend.com>
Sent: September 29, 2026 7:01 AM
To: info <info@seguin.ca>
Subject: Township of Up to $50K for Northern Ontario Businesses

NODO

Northern Ontario Defence Opportunities

Helping Northern Ontario SMEs* access and compete in Canada's growing **defence sector**.

**small or medium-sized enterprises*

Through targeted financial support, NODO helps SMEs to:

→ Diversify operations
→ Increase competitiveness
→ Integrate into Canada's defence ecosystem

Businesses must:

→ Be located in Northern Ontario
→ Be an incorporated for-profit SME
→ Have 499 employees or fewer
→ Be well-positioned to transition into the defence sector

Eligible companies could receive **conditional contribution funding** of up to **75%** of their project value up to a **$50,000** maximum

Program facilitated by: tbc the business centre NIPISSING PARRY SOUND

Focus industry sub-sectors include:

→ Specialized & advanced manufacturing
→ Aerospace & space-enabled technologies
→ Sensors, cybersecurity & data-driven systems
→ Digital systems (AI, secure cloud, command/control, quantum)
→ In-service support & supply chain services

Funding could support:

→ Certifications
→ Market Exposure
→ Supplier Qualification
→ Market Diversification
→ Equipment
→ Technology Upgrades

Please note that:

Priority consideration will be given to projects that demonstrate a clear defence or dual-use application, a defined path towards commercialization or deployment, and activities that support defence such as certifications, technology upgrades or market entry.

Application process:

1. Applications and detailed program information available at: **www.tbcnps.ca/northern-ontario-defence-opportunities**
2. Applications are evaluated by an independent steering committee with representatives from across Northern Ontario.
3. Funding is provided on a conditional reimbursement basis after eligible expenses are verified & supported by proof of payment.

For more information please contact:
Northern Ontario Defence Program Coordinator
(705) 474 0400 ex. 2441
info@tbcnps.ca

In partnership with: NORTH BAY

Funded by: Federal Economic Development Agency for Northern Ontario / Agence fédérale de développement économique pour le Nord de l'Ontario — Canada

Outlook

Fw: Township of More Than Just Garage Doors

From info <info@seguin.ca>
Date Thu 10/1/2026 11:22 AM
To Donna McLeod <dmcleod@seguin.ca>

Township of Seguin
(705) 732-4300

From: Parry Sound Area Chamber of Commerce <manager-psachamber.ca@shared1.ccsend.com>
Sent: October 1, 2026 7:02 AM
To: info <info@seguin.ca>
Subject: Township of More Than Just Garage Doors

Meet Lewis Garage Doors

This week's Business Spotlight is Lewis Garage Doors!

Garage Door Service, When You Need It

We're pleased to welcome Lewis Garage Doors to the Parry Sound Area Chamber of Commerce!

Based in McDougall, Lewis Garage Doors provides complete garage and overhead door sales, installation, service and repair for residential, commercial and industrial customers.

While the Lewis Garage Doors name may be new, the experience behind the business is well established. Owner Kaden Lewis brings years of hands-on experience in the garage and overhead door industry, giving customers local access to knowledgeable service for everything from new installations to unexpected repairs.



What They Offer

Lewis Garage Doors provides a full range of garage and overhead door solutions, including:

- New garage and overhead door installations
- Residential, commercial and industrial doors
- Garage door openers
- Repairs and troubleshooting
- Preventative maintenance and seasonal servicing
- Emergency repairs
- 24/7 service for unexpected breakdowns

As an authorized Hörmann dealer and LiftMaster supplier, Lewis Garage Doors can help customers find quality door and opener solutions suited to their property and needs.





From New Installations to Emergency Repairs

Whether you're building, replacing an older door, upgrading your opener or dealing with a door that suddenly isn't working, Lewis Garage Doors focuses on finding the right solution rather than taking a one-size-fits-all approach.

Their experience includes installation, servicing, maintenance and repair, allowing customers to work with one local company throughout the life of their garage or overhead door.

And when an unexpected problem happens, 24/7 service means help is available beyond regular business hours.

Experience You Can Rely On

Before launching Lewis Garage Doors, Kaden spent years working in the garage and overhead door industry with Frenchs Overhead Doors and Daneryden Overhead Doors, building relationships and gaining hands-on experience in installation, service and repair.

When the opportunity arose to carry that work forward, Lewis Garage Doors was created as a continuation of that experience and tradition, with a focus on quality workmanship, reliability and straightforward customer service.



Get Ready for Winter & Save 20%

With colder weather approaching, Lewis Garage Doors is currently offering a Pre-Winter Garage Door Service Special — 20% OFF.

Seasonal servicing can help identify potential issues before they turn into inconvenient breakdowns during the colder months and is a great opportunity to have your door, opener and hardware checked before winter arrives.

Contact

Email: klewisdoors@gmail.com

Phone: (705) 746-0284



Visit Lewis Garage Doors

Join the Chamber: Chamber Benefits

Outlook

Fw: Township of HVAC Help When You Need It

From info <info@seguin.ca>
Date Mon 10/5/2026 8:40 AM
To Donna McLeod <dmcleod@seguin.ca>

Township of Seguin
(705) 732-4300

From: Parry Sound Area Chamber of Commerce <manager-psachamber.ca@shared1.ccsend.com>
Sent: October 5, 2026 7:02 AM
To: info <info@seguin.ca>
Subject: Township of HVAC Help When You Need It

Meet All Access HVAC Services



This week's Business Spotlight is All Access HVAC Services!

Comfort When You Need It — Wherever You Are

The Parry Sound Area Chamber of Commerce is pleased to welcome All Access HVAC Services Corp., a locally owned heating and cooling company serving Parry Sound and communities throughout the surrounding region.

While the All Access HVAC name is new, the team brings 15+ years of industry experience and was created with a simple idea in mind: homeowners outside larger urban centres should have access to dependable HVAC help when they need it too. Their focus on rural and northern communities is backed by a service area extending more than 100 km from Parry Sound.

Whether your furnace stops working on a cold night, your air conditioning needs attention, or you're planning a new installation, All Access HVAC provides straightforward advice, professional workmanship and reliable service — including 24/7 emergency HVAC support. Their team services both natural gas and propane equipment and holds G2 Gas Technician, 313D Air Conditioning Mechanic Red Seal and ODP Refrigerant Handling credentials.



What They Offer

All Access HVAC provides residential heating and cooling services including:

- Furnace repair and installation
- Air conditioning repair and installation
- Heat pump service
- HVAC diagnostics and troubleshooting
- Preventative maintenance
- Natural gas and propane equipment service
- Cottage and rural HVAC service
- 24/7 emergency HVAC support

Same-day service may also be available, helping homeowners get their comfort systems back on track quickly when problems arise.



Built to Serve Parry Sound & Beyond

Based in the Parry Sound area, All Access HVAC serves customers across a broad region, including communities toward Huntsville, Bracebridge, Midland, Collingwood, Barrie and beyond.

The company was founded with a particular focus on improving access to HVAC support in areas where after-hours and emergency service can be harder to find — recognizing that reliable heating and cooling isn't just about comfort, but can be important for protecting your home and family.



ALL ACCESS
HVAC SERVICES

Contact

Email: info@allaccesshvac.ca

Phone: (705) 774-6257

Visit All Access HVAC Services

Outlook

Fw: Township of Your Small Business Week Invitation

From info <info@seguin.ca>
Date Mon 10/5/2026 8:41 AM
To Donna McLeod <dmcleod@seguin.ca>

Township of Seguin
(705) 732-4300

From: Parry Sound Area Chamber of Commerce <manager-psachamber.ca@shared1.ccsend.com>
Sent: October 3, 2026 7:15 AM
To: info <info@seguin.ca>
Subject: Township of Your Small Business Week Invitation



Future-Proofing Your Business

How to Develop, Adapt & Build for Long-Term Success
Thursday, October 22, 2026 | 8:30–11:30 a.m.

Charles W. Stockey Centre, Parry Sound

Running a business comes with plenty of challenges: rising costs, hiring difficulties, changing customer expectations and technology that keeps moving faster. How can you build a business that works well today and is ready to adapt tomorrow?
Join us during Small Business Week for a practical morning of learning, discussion and connection with the local business community.

Keynote Speaker: Rick Harris, Workboot Consulting
Rick will share real-world strategies business owners can put to work, including:

- Reducing owner dependency and building stronger teams
- Creating simple systems that save time and improve efficiency
- Protecting profitability in a challenging economy
- Improving communication, accountability and customer experience
- Using technology and AI strategically, without wasting time or money
- Building a business that can adapt, grow and remain competitive

The morning will also include a light breakfast, plenty of networking opportunities, an interactive discussion with practical takeaways, and a Local Business Support Trade Show where you can connect with organizations and resources that can help your business.
Whether you're a long-time business owner, entrepreneur, contractor, tradesperson or service provider, you'll leave with new ideas you can put into action.

Come for the breakfast. Stay for the ideas. Leave with a plan.

Registration is required.

Brought to you by:
Parry Sound Area Chamber of Commerce
The Business Centre
Parry Sound Area Community Business & Development Centre
The Labour Market Group
IION
YMCA of Simcoe/Muskoka
Parry Sound Downtown Business Association

Register Now

Outlook

Fw: Township of What's Your Next Step?

From info <info@seguin.ca>
Date Thu 10/8/2026 8:49 AM
To Donna McLeod <dmcleod@seguin.ca>

Township of Seguin
(705) 732-4300

From: Parry Sound Area Chamber of Commerce <manager-psachamber.ca@shared1.ccsend.com>
Sent: October 8, 2026 7:01 AM
To: info <info@seguin.ca>
Subject: Township of What's Your Next Step?

Meet Next Steps Business Coaching

Next Steps
BUSINESS COACHING

Meet Chamber Member Susan Poole, founder of Next Steps Business Coaching.

Susan helps established independent business owners step back from the day-to-day demands of running their business, get clear on what needs to change,

and turn those decisions into practical next steps.

And she understands those challenges from experience.

Some people in Parry Sound may remember Susan as the owner of 40 Bay Street Bed & Breakfast. When she came to Parry Sound in 2006, she had a clear vision for the business she wanted to create: a welcoming place for guests who valued the experience she wanted to provide—and a business she would enjoy owning. But somewhere along the way, the numbers began driving the decisions.

More bookings meant more revenue.

More revenue meant a more successful business.

Or so she thought.

Susan rarely said no to a booking. She discounted. She accepted guests who weren't always the right fit and agreed to requests she probably should have declined. Then, about three years into running the business, she became sick for almost a month. It forced her to recognize something important.

The business might have looked successful on paper, but the way she was running it wasn't sustainable for the person running it.

That realization changed the way Susan approached the business.

She became more intentional about the guests she wanted to serve. She stopped trying to fill every room at any cost and protected space for people who genuinely valued what the B&B offered.

Something unexpected happened.

The business became better—and more profitable.

Those guests were willing to pay for the experience. They left positive reviews, recommended the B&B to friends and family, and helped attract more of the right guests. That experience shaped a belief Susan still brings to her work today:

A successful business isn't simply one that generates more revenue. It also needs to work for the person who owns it.



Today, through Next Steps Business Coaching, Susan works with established independent business owners, particularly those in smaller communities, who have reached a point where something needs to change.

- Maybe they're working more than they want to.
- Maybe too many decisions still depend on them.
- Maybe urgent problems keep taking over while important priorities get pushed aside.
- Or maybe the business is successful, but it no longer feels like the business they originally wanted to own.

Susan doesn't believe experienced business owners need another person telling them how to run their company.

Instead, she helps owners step back from the noise, look honestly at what's happening, decide what matters most, and turn those decisions into practical next steps. And because business and personal relationships can be closely connected in a smaller community, those conversations are always confidential.

If you see Susan at an upcoming Chamber event, introduce yourself and tell her what's happening in your business.

And if there's something you've been meaning to change but haven't quite figured out the next step, you can also book a complimentary coaching conversation.

Book a Complimentary Coaching Call

Next Steps
BUSINESS COACHING

Contact

Susan Poole
Founder, Next Steps Business Coaching
Helping you take the next step.

Email: susan@nextstepscoaching.ca

Visit Next Steps Business Coaching

Outlook

Fw: October News: Celebrating Field Season & Other Highlights!

From Craig Jeffery <cjeffery@seguin.ca>
Date Fri 10/2/2026 10:11 AM
To Donna McLeod <dmcleod@seguin.ca>

From: Georgian Bay Biosphere <info@gbbr.ca>
Sent: Friday, October 2, 2026 9:52 AM
To: Craig Jeffery <cjeffery@seguin.ca>
Subject: October News: Celebrating Field Season & Other Highlights!

View this email in your browser

unesco Biosphere Reserve | GEORGIAN BAY BIOSPHERE MNIDOO GAMII

Biosphere Updates

September Highlights

Summer may have officially ended, but our staff have not slowed down!

During the month of September we hosted several events including a Repair Cafe, mushroom foraging, and our first ever Community Water Festival! We also attended lots of partner events, too!

Our biologists were busy in the field mapping habitat and removing invasive phragmites...a whopping 8,500 lbs!



Read More & See Pictures

Honey Bee Festival 🐝

Visit us this Saturday, October 3rd in Honey Harbour!

There's lots to explore at this fun festival hosted by the Township of Georgian Bay including the marketplace, kids activities, and live music. Some of the proceeds are donated to our charity. Buzzzz by and see us!



Read More & See Pictures

Fascinating Field Finds

Have you ever seen...

- A snake eating a mudpuppy
- Black-crowned night herons perched in a tree
- A newt in a carnivourous pitcher plant
- Dead man's fingers fungi
- A bear's skull?

These are just a handful of what our biologists spotted conducting species at risk and ecology work! Take a peek at these incredible photos (and many more!) that our team captured!



See More Pictures!

Connecting with the World Biosphere Network

In September, the EuroMAB gathering was held in the Mount Arrowsmith Biosphere Region on Vancouver Island. Our Executive Director Dr. Becky Pollock and staff from Georgian Bay Anishinaabek Youth (GBAY) were thrilled to attend the west coast gathering.

EuroMAB is UNESCO's network that brings together biosphere regions from Europe and North America to foster mutual learning, innovation, and collaboration...



Read More

Our Energy Specialists are Ready to Help Save You Money!

Meet Emma, one of our Energy Specialists! She loves chatting with people, helping homes become more energy efficient, and saving families money on energy. Get in touch with her today to discuss rebates and programs available for homes, cottages, and businesses in the region!



Learn More about Energy Savings

Our Field Season By the Numbers

- **8,500 lbs** of invasive phragmites removed
- **5,400** benthic inverterbrates categorized
- **2,300** at-risk turtle eggs collected and cared for
- **1,119** hectares of habitat mapped on foot
- **110** turtle nest protectors distributed
- **67** Georgian Bay campsites cleaned
- **29** monarch butterflies tagged
- **40** AMAZING staff making it all happen!!!!



See the fun highlights from 7 of this year's conservation programs and their impact...

Read More



In September, our staff celebrated the end of a very busy summer together on Franklin Island! It was great to gather, have fun, and reflect on all that we accomplished during a whirlwind field season.

State of the Bay Updates

Artist Talk & State of the Bay Keynote

Join us on **Friday, October 23** in Midland at Quest Gallery for Alexandra McLaughlin's first solo exhibition, Close to Water. Inspired by her lifelong connection to Georgian Bay, the exhibition encourages visitors of all ages to slow down, reconnect with nature, and reflect on the waters that have shaped their own lives.

We will be there to deliver an engaging discussion about the "State of the Bay" following her artist talk.

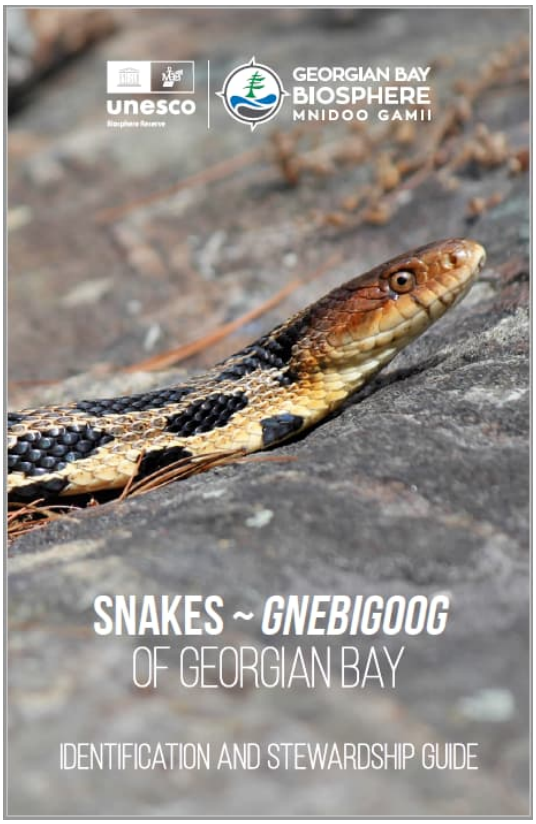


More Information & RSVP

NEW Snake Identification and Stewardship Booklet

Our 35-page, full-colour snake booklet is far more than an identification tool. It is filled with stewardship guidelines, myth-busting snake facts, and illustrations and stories from local artists and knowledge holders. You can pick up a free copy at our office in Parry Sound (125 William St), find us handing them out at events, or download a digital copy!

The booklet features a species account for each of the 11 snakes found in the region, including fun facts like what species can play dead, and another who can emit a musky order to deter predators.



Read More

Upcoming Biosphere Events!

Repair Café
Saturday, Oct 3
10am - 2pm
McKellar

Ukranian Cooking
Sunday, October 25
4pm - 6pm
Parry Sound

Sourdough for Beginners
Wednesday, November 18
5pm - 8pm
Parry Sound



Outlook

Fw: Safe Quiet Lakes October 2026 Newsletter

From info <info@seguin.ca>
Date Mon 10/5/2026 8:42 AM
To Donna McLeod <dmcleod@seguin.ca>

Township of Seguin
(705) 732-4300

From: Safe Quiet Lakes <outreach-safequiet.ca@shared1.ccsend.com>
Sent: October 2, 2026 6:48 PM
To: info <info@seguin.ca>
Subject: Safe Quiet Lakes October 2026 Newsletter

OUR MISSION: To be a leading voice in promoting safe, quiet waterways and respectful boating practices through education, advocacy and legislative change.

Safe Quiet Lakes

October 2026 Newsletter

Chair's Message



Happy Autumn!

The leaves are turning vibrant colours and the lakes are getting quieter. Like every season, it's the perfect time to be at the cottage. And while we are closing up for the summer it's a great time to plan for how it can be even better for next year. We have heard from you that this means maintaining safer and quiet waterways while still enjoying everything that your lake has to offer. For the past 13 years Safe Quiet Lakes have been the leading voice in promoting this through education, advocacy and legislative change.

Some exciting news to help us continue with this important mission! A generous donor has stepped forward with a $20,000 matching challenge.
From now to November 15th, every donation will be matched 1:1. If we can rally together to raise $20,000, this match will turn into $40,000. Imagine the possibilities to double your impact towards advocacy and educational programs.

We have an incredible opportunity to make a big difference together! We hope that you will join us in this campaign and spread the word to those who are also passionate about our lakes. Your donation will have twice the impact and because we have attained charitable status you will get a tax receipt for the amount you give.

Thank you for your support and please contact us if you would like to discuss your gift directly.

Warm regards,

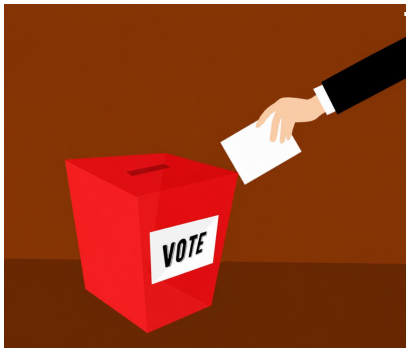
Diana Piquette
Chair, Safe Quiet Lakes

Donate Today!

Resources & Action Items

Safe, Quiet Lakes Start at the Ballot Box

Most of us are appreciative of the importance and privilege of voting, but some may discount the importance of voting in municipal elections—especially as seasonal residents of that municipality.



SQL would like to remind everyone that municipalities play an important role in safe and responsible boating. We are asking everyone with recreational boating concerns to make sure your voice is heard in the upcoming municipal elections on October 26, 2026.

Municipalities are important partners to SQL. Several municipalities provide the grants necessary to fund SQL's educational programs, and we work with municipalities on the placement of SQL signs at boat ramps and other public places.

In return, SQL informs and updates municipal councils of their residents' concerns as expressed through our surveys and the email comments received on our website. This data provides municipalities with real insight with respect to the issues that recreational property owners have identified as the most critical to address.

This is significant because, in addition to managing the enforcement of existing Vessel Operation Restriction Regulations (VORR), municipalities are the gateways to any new VORR regulations.

So please—make your voice heard! Help us ensure that any new laws and bylaws initiated by our municipal councillors serve and protect the recreational waterways that we all cherish.

Organization News & Updates

Outreach Update: Boaters' Code Signage Rollout



Safe Quiet Lakes

Safe Quiet Lakes is continuing to expand its outreach efforts with the rollout of Boaters' Code signage across Muskoka and beyond. These signs provide a simple, visible reminder of the

practices that help keep our waterways safe, quiet and enjoyable for everyone.

We're working with lake associations, municipalities and community partners to get the signs into high-traffic locations where they can make a difference.

Boating Safety & Etiquette

End-of-Season Boating Safety



As summer starts to wind down, our waterways can remain busy well into the fall. Shorter days, changing weather, reduced visibility and cooler water temperatures all require extra care. Before heading out, take a few extra minutes to prepare:

End-of-Season Safety Checklist

- ☐ Check the weather and be prepared for changing conditions
- ☐ Make sure navigation lights are working properly
- ☐ Wear your lifejacket or PFD
- ☐ Bring appropriate clothing for cooler temperatures
- ☐ Carry a flashlight and extra batteries for reduced visibility
- ☐ Ensure your phone or other communication device is charged
- ☐ Let someone know where you're going and when you expect to return

The season may be winding down, but boating safety never takes a day off.

Now Available: GBA's 2026 Boating, Safety & Emergencies Report



Staying informed is an important part of keeping our waterways safe. The Georgian Bay Association's (GBA) Boating, Safety & Emergencies (BS&E) Committee has released its 2026 Annual Report, bringing together the latest information on boating safety, regulations, emergency response, and issues affecting boaters across Georgian Bay.

The BS&E Committee serves as a liaison with government regulators, law enforcement, and marine safety organizations. The report includes updates and insights vetted by experts from Transport Canada, the Canadian Coast Guard, the OPP, ORNGE, and the MNRF.

Whether you're a year-round resident or seasonal boater, the report is a useful resource for understanding how emergency services and regulations work—and what you can do to stay safe on the water.

Read the full 2026 Boating, Safety & Emergencies Report

New Canadian Safe Boating Council Bulletin

Canadian Safe Boating Council
Conseil canadien de la sécurité nautique

The latest bulletin from the Canadian Safe Boating Council features timely information and updates for recreational boaters. Take a look at the latest resources and reminders to help keep our waterways safe and enjoyable for everyone.

Read the full bulletin → **https://conta.cc/4wp6Z8S**

The Pulse

We Want to Hear From You



The Pulse is a new feature in our newsletter designed to spark conversation about issues affecting our lakes and waterways.

Each edition, we'll pose a question on a current boating, environmental, or waterfront topic and invite you to share your perspective. There are no right or wrong answers—we're simply interested in hearing the diverse views of our readers.

This month's question:

Where are you seeing No-Wake signs and wakes on your lake, and have No-Wake signs made a difference?

We'd love to hear your thoughts. Simply reply to the newsletter or email **outreach@safequiet.ca**.

In the News



Muskoka resident Ed Boutilier shares his perspective on personal watercraft (PWCs) and responsible boating in this short video. While PWCs can be a source of fun and recreation, Ed points out that irresponsible operation can quickly create safety, noise and wake concerns for others on the water.

The 2025 Safe Quiet Lakes survey, with more than 7,100 respondents, found that PWCs continue to generate significant concern among lake users.

Watch Ed's video below and join the conversation **here**.

Safe Quiet Lakes Featured in Muskoka Ratepayers' Association Township Watch

The Muskoka Ratepayers' Association's Township Watch features Safe Quiet Lakes' recent presentation to Township Committee, including our call for a science-based wake buffer to help protect shorelines and reduce the impacts of large wakes.

It's a great overview of the issues facing Muskoka's lakes and the need for evidence-based approaches to safer, more sustainable boating.

Read the **July issue of Township Watch** to learn more.

Events & Opportunities

Calling All Videographers!



Safe Quiet Lakes is looking for someone with video production experience to help us develop short, engaging educational videos for future campaigns and outreach.

If you have experience with filming, editing, storytelling or producing short-form video content—and are interested in helping promote safer, quieter waterways—we'd love to hear from you.

Interested or know someone who might be a good fit? Contact **matt@safequiet.ca** to learn more.

We build partnerships to encourage conversations about respectful boating and to lead change through education and advocacy. Your donation will help drive our programs.

*Have questions? Contact us at **outreach@safequiet.ca***

CLICK HERE TO DONATE TODAY

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Muskoka Lakes Association
FOR ALL GENERATIONS

LJNA
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Seguin Township
The Natural Place to Be

Thank you to the many donors and partners who support us and share our messages.

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Join the Conversation

Safe Quiet Lakes | P.O.Box 358 | Rosseau, ON P0C IJ0 CA

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